

### **Meeting of Board of Directors**

Wednesday, August 24, 2005 \* 8:00 a.m. - 9:30 a.m. \* Kent County Board Room, 3rd Floor Grand Rapids, Michigan 49503

#### AGENDA

	I.	Call to Order					
Convention	II.	Approval of June 22, 2005 Minutes	Action				
Arena Authority	III.	Committee Reports					
Steven Heacock, Chairman Birgit Klohs Clif Charles		a. Operations Committee i. 5-Year Rate Plan ii. Tuition Reimbursement Guidelines iii. CVB Update	Action Action Information				
Gary McInerney George Heartwell Joseph Tomaselli Lew Chamberlin	="**	<ul> <li>Finance Committee</li> <li>i. Approval of SMG June 2005 Financial Statements - DeVos Place® and Van Andel Arena®</li> <li>ii. Approval of SMG July 2005 Financial</li> </ul>	Action				
		Statements – DeVos Place® and Van Andel Arena® iii. Approval of CAA June and July 2005 Financial Statements and Disbursements	Action Action				
		iv. Renewal of General Liability Insurance	Action				
	IV.	Resolution Authorizing the Negotiation of a Management Agreement with SMG for DeVos Place® and Van Andel Arena®	Action				
	V.	SMG Report and Facilities Calendars	Information				
29	VI.	Public Comment					
	VII.	Next Meeting Date – September 28, 2005					
	VIII.	Adjournment					

\*Note Meeting Time\*



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#### MINUTES OF THE GRAND RAPIDS-KENT COUNTY **CONVENTION/ARENA AUTHORITY BOARD OF DIRECTORS MEETING** Wednesday, June 22, 2005

#### I. Call to Order

Chairman Steve Heacock called the meeting to order at 8:05 a.m. Chairman Heacock presided and Secretary/Treasurer Birgit Klohs recorded.

#### Attendance

Members Present:

Steve Heacock, Chairman

George Heartwell Birgit Klohs Gary McInerney Joseph Tomaselli

Members Absent:

Lew Chamberlin

Clif Charles

Staff/Others:

Henri Boucher

ShowSpan

Nancy Bryan David Czurak **Broadway Theater Guild** Grand Rapids Business Journal

Jim Day Daryl Delabbio Kent County Kent County

George Helmstead

**CVB** 

Kurt Kimball Chris Knape Jack Lane

City of Grand Rapids The Grand Rapids Press **Broadway Theater Guild** 

Chris Machuta Rich MacKeigan

**SMG SMG** 

**Bob Mihos** 

Kent County

Steve Miller Greg Sundstrom **SMG** City of Grand Rapids

Melia Tourangeau Bert Vescolani

Grand Rapids Symphony Kent County Zoological Garden

Susan Waddell

CAA

City of Grand Rapids Jana Wallace

Jim Watt Robert White **SMG** 

Kent County

Steve Wilson **CVB** 

#### II. Minutes of Prior Meeting

Chairman Heacock stated that he should have abstained from the vote approving the three nonprofit organizations that would be the beneficiaries of the CAA charity event inasmuch as Mr. Heacock is employed at the Van Andel Institute, one of the three organizations selected.

Motion: Ms. Klohs, supported by Mr. Tomaselli, moved to reconsider the vote of May 25, 2005, approving the three nonprofit organizations that would be beneficiaries of the CAA charity event. Abstain: Heacock. Motion carried.

Motion: Mr. Tomaselli, supported by Ms. Klohs, moved to approve the Minutes of the May 25, 2005, meeting of the Authority. Motion carried unanimously.

#### III. Grand Rapids Symphony

Melia Tourangeau, President of the Grand Rapids Symphony, stated the Symphony celebrated its 75<sup>th</sup> anniversary by playing a concert in Carnegie Hall, one of the world's most prestigious halls, on May 21, 2005. Approximately 1,200 people from Grand Rapids attended the concert that produced \$65,000 in ticket revenue. The Symphony will be releasing a CD of the concert in September. A *New York Times* reviewer commented, "This orchestra gives us a glimmer of hope in the music world."

Ms. Tourangeau stated the Symphony was organized in 1930 and is recognized as one of America's leading regional orchestras. The Symphony employs 50 salaried and 30 part-time musicians, along with 30 administrative staff members. The Symphony brings in 20 musicians from the Ann Arbor, Kalamazoo, and Lansing areas. The number of concert series subscriptions has tripled since 1980, and the Symphony budget has grown in the last decade from \$1.5 million to \$8.6 million.

This past season more than 120,000 people attended the Symphony's 80 ticketed concerts. The Symphony's extensive education and community service programs include the fifth grade concerts, artists-in-residence program, and the annual access to music concert which benefit more than 77,000 students, senior citizens, and people with disabilities. The Symphony presents concerts in many outlying communities including Alma, Alpena, Big Rapids, Charlevoix, Coldwater, Fremont, Hastings, Interlochen, Manistee, and Sault Ste. Marie, to name a few.

Goals of the Symphony include long-term sustainability (through audience development, use of technology, different concert formats), building an endowment fund, and building a new concert hall. Available later this year will be the Symphony's eighth CD recording feature Adolphus Hailstork's Symphony No. 2 and No. 3. In November, the Symphony will partner with harpist Deborah Henson-Conant for a CD/DVD recording. Three of the orchestra's other CD's were produced and released internationally by the Koss Classics label.

#### IV. Committee Reports

#### **Operations Committee**

Mr. Tomaselli reported that a wheelchair policy that has been instituted for DeVos Place®. In developing the policy, SMG contacted 50 other buildings and used their best practices. At DeVos Place®, four manual wheelchairs will be onsite at all times for guests to use as needed. One additional wheelchair will be kept in the first aid office for emergency use only. The security office will handle the distribution of all wheelchairs. Users will be required to sign a release form at the time of checkout. There is no charge for the use of wheelchairs.

Mr. Wilson presented the CVB marketing report. May was a very busy month, with the CVB hosting several groups for site inspections. In August, Stamp Show USA will draw 5,000 stamp collectors to Grand Rapids. In November, the Midwest Workworking Show will be back in town. The CVB would

like to explore the establishment of a marketing fund. Grand Rapids recently lost the Lutheran Mission League convention to Pittsburgh. The sales teams of the CVB, SMG, and Amway Grand Plaza have been meeting to look at what they have learned in the last year marketing DeVos Place® and to focus on moving forward. A mailer has been sent to 500 corporate organizations on the east side of Michigan to introduce Joyce Flowers to the Detroit market.

#### Finance Committee

Ms. Klohs presented the Finance Committee reports.

a. Approval of SMG Financial Statements for DeVos Place® and Van Andel Arena®

Motion: Ms. Klohs, supported by Mr. Heartwell, moved to approve the SMG Financial Statements for DeVos Place® and the Van Andel Arena® for the period ended May 31, 2005. Motion carried unanimously.

b. Approval of CAA Disbursements and Financial Statements

Motion: Ms. Klohs, supported by Mr. Tomaselli, moved to approve the CAA Disbursements and Financial Statements for the period ended May 31, 2005. Motion carried unanimously.

c. FY 2006 SMG Operating Budgets

The budgets were presented to the Board last month for preliminary review. Mr. Machuta stated there was a minor revision to the DeVos Place® budget regarding the method by which benefits are calculated. The Finance Committee recommended approval of the DeVos Place® operating budget.

Motion: Ms. Klohs, supported by Mr. McInerney, moved to approve the DeVos Place® operating budget for fiscal year ending June 30, 2006. Motion carried unanimously.

Mr. Machuta stated that both revenues and expenses at the Van Andel Arena are expected to hold steady although there will be less concert activity. The Finance Committee recommended approval of the Van Andel Arena® operating budget.

Motion: Ms. Klohs, supported by Mr. Tomaselli, moved to approve the Van Andel Arena® operating budget for fiscal year ending June 30, 2006. Motion carried unanimously.

d. FY 2006 CAA Administrative Budget

Mr. White presented the preliminary budget last month for review and comment. The Finance Committee recommended approval of the CAA administrative budget.

Motion: Ms. Klohs, supported by Mr. Tomaselli, moved to approve the Grand Rapids-Kent County Convention/Arena Authority administrative budget for fiscal year ending June 30, 2006. Motion carried unanimously.

#### e. Parking Operation and Maintenance Agreement

Mr. White stated that the agreement has been approved by the Grand Rapids Parking Commission and will be considered by the Grand Rapids City Commission. The Finance Committee recommended approval of the DeVos Place Parking Operation and Maintenance Agreement.

Motion: Ms. Klohs, supported by Mr. Tomaselli, moved to approve the Parking Operation and Maintenance Agreement. Motion carried unanimously.

#### V. SMG Report

#### Facilities Calendar

Mr. MacKeigan presented an update on the concerts and shows that will be held this summer at DeVos Place® and the Van Andel Arena®. Mr. MacKeigan stated that recommendations about the booking policy will be deferred to the August meeting.

#### VI. Public Comment

Jack Lane, Broadway Theater Guild, introduced Marketing Director Nancy Bryan. The Broadway Theater Guild will offer tickets for the Lion King, which will perform at the Wharton Center January through March 2006. The Guild is not able to book larger shows at DeVos Performance Hall because the Guild is limited to scheduling the Hall for one week and the bigger shows require more time. For its upcoming season, the Guild will offer Little Shop of Horrors, Hairspray, Joseph and the Amazing Technicolor Dreamcoat, Movin' Out, Dr. Doolittle, and Blast. The Guild urged the CAA Board to reconsider the booking policy.

#### VII. Next Meeting Date

The next CAA Board meeting is Wednesday, August 24, 2005. The July meeting is canceled.

#### VIII. Adjournment

There being no other business, the meeting adjourned at 9:00 a.m.

Birgit M.	Klohs, Reco	rding Secret	ary





### Memorandum

To:

**CAA Board Members** 

From:

Steve Miller

C:

Richard MacKeigan

Date:

Monday, August 15, 2005

Re:

5 Year Rate Approval

The CAA has currently approved rental rates for the next four years. In order to maintain a five year rate card, I would like to ask for approval for rental rates for fiscal year 2010. For your reference and convenience, the entire rate card is attached with FY 2010 proposed rates as the first attachment.

I have spoken with colleagues at other SMG buildings as well as buildings in the Midwest region and have found our rates to be competitive. The rates being proposed show an average increase of 3% from the previous year for FY 2010. The CVB and hotel community has reviewed the proposed rate card and are supportive provided we continue to exercise flexibility when appropriate.

We continue to have the flexibility of a twenty percent variance to our rates and it has proven successful when working with the Grand Rapids CVB and hotel community. I would like to request the Operations Committee approve the attached rate sheet. I am available for questions in the interim.



FY 2006 (July 1, 2005 - June 30, 2006)

ONE DAY						
ROOM	PERFORM	NON-PROFIT	CONVENTION	CONSUMER	MEETING	BANQUET
DeVos Hall (Sun – Thurs)	\$2,200 vs 12%	\$2,200/1 <sup>st</sup> Performance \$1,100/2 <sup>nd</sup> Performance	N/A	N/A	\$2,200	N/A
DeVos Hall (Fri-Sat)	\$2,700 vs 12%	\$2,700/1 <sup>st</sup> Performance \$1,350/2 <sup>nd</sup> Performance	N/A	N/A	\$2,200	N/A
Hall A-C	\$15,300 vs 12%	N/A	\$12,250 or \$.25 net sq. ft.	\$15,300 or \$.29 net sq. ft.	\$15,300	\$7,750
Hall A-B or B-C	\$10,200 vs 12%	N/A	\$8,150 or \$.25 net sq. ft	\$10,200 or \$.29 net sq. ft.	\$10,200	\$5,100
Hall A, B, Or C	\$5,100 vs 12%	N/A	\$4,100 or \$.25 net sq. ft.	\$5,100 or \$.29 net sq. ft.	\$5,100	\$2,550
Meeting Rooms Grand Gallery 1 <sup>st</sup> or 2 <sup>nd</sup>	\$1,050 vs 12%	N/A	\$900 or \$.25 net sq. ft.	\$1,050 or \$.29 net sq. ft.	\$1,050	\$800
Meeting Rooms Grand Gallery Individual	\$300 vs 12%	N/A	\$300 or \$.25 net sq. ft.	\$300 or \$.29 net sq. ft.	\$300	\$300
Banquet Room	\$4,550 vs 12%	N/A	\$3,700 or \$.25 net sq. ft.	\$4,550 or \$.29 net sq. ft.	\$4,550	\$2,600
Banquet Room A,B,C-D	\$1,600 vs 12%	N/A	\$1,500 or \$.25 net sq. ft.	\$1,600 or \$.29 net sq. ft.	\$1,600	\$1,100
Banquet Room C or D	\$800 vs 12%	N/A	\$750 or \$.25 net sq. ft.	\$800 or \$.29 net sq. ft.	\$800	\$700
Banquet Room Meeting Rooms	\$300 vs 12%	N/A	\$300 per day	\$300 per day	\$300	\$300
Board Room	N/A	N/A	\$325 per day	\$325 per day	\$325	\$325
Monroe Meeting Rooms A-D	\$700 vs 12%	N/A	\$675 per day	\$700 per day	\$700	\$675
Monroe Meeting Rooms B, C, or D	N/A	N/A	\$225 per day	\$225 per day	\$225	\$225
Recital Hall or Monroe Meeting Room A	\$400 vs 12%	N/A	\$400 per day	\$400 per day	\$400	\$400

FY 2007 (July 1, 2006 - June 30, 2007)

	FY 2007 (July 1, 2006 – June 30, 2007)						
ROOM	PERFORM	NON-PROFIT	CONVENTION	CONSUMER	ONE DAY MEETING	BANQUET	
DeVos Hall (Sun – Thurs)	\$2,300 vs 12%	\$2,300/1 <sup>st</sup> Performance \$1,150/2 <sup>nd</sup> Performance	N/A	N/A	\$2,300	, N/A	
DeVos Hall (Fri-Sat)	\$2,800 vs 12%	\$2,800/1 <sup>st</sup> Performance \$1,400/2 <sup>nd</sup> Performance	N/A	N/A	\$2,300	N/A	
Hall A-C	\$15,800 vs 12%	N/A	\$12,650 or \$.25 net sq. ft.	\$15,800 or \$.29 net sq. ft.	\$15,800	\$8,000	
Hall A-B or B-C	\$10,500 vs 12%	N/A	\$8,400 or \$.25 net sq. ft	\$10,500 or \$.29 net sq. ft.	\$10,500	\$5,400	
Hall A, B, Or C	\$5,250 vs 12%	N/A	\$4,225 or \$.25 net sq. ft.	\$5,250 or \$.29 net sq. ft.	\$5,250	\$2,650	
Meeting Rooms Grand Gallery 1 <sup>st</sup> or 2 <sup>nd</sup>	\$1,100 vs 12%	N/A	\$925 or \$.25 net sq. ft.	\$1,110 or \$.29 net sq. ft.	\$1,110	\$850	
Meeting Rooms Grand Gallery Individual	\$325 vs 12%	N/A	\$325 or \$.25 net sq. ft.	\$325 or \$.29 net sq. ft.	\$325	\$325	
Banquet Room	\$4,700 vs 12%	N/A	\$3,800 or \$.25 net sq. ft.	\$4,700 or \$.29 net sq. ft.	\$4,700	\$2,700	
Banquet Room A,B,C-D	\$1,650 vs 12%	N/A	\$1,550 or \$.25 net sq. ft.	\$1,650 or \$.29 net sq. ft.	\$1,650	\$1,200	
Banquet Room C or D	\$850 vs 12%	N/A	\$800 or \$.25 net sq. ft.	\$850 or \$.29 net sq. ft.	\$850	\$750	
Banquet Room Meeting Rooms	\$325 vs 12%	N/A	\$325 per day	\$325 per day	\$325	\$325	
Board Room	N/A	N/A	\$350 per day	\$350 per day	\$350	\$350	
Monroe Meeting Rooms A-D	\$725 vs 12%	N/A	\$700 per day	\$725 per day	\$725	\$700	
Monroe Meeting Rooms B, C, or D	N/A	N/A	\$250 per day	\$250 per day	\$250	\$250	
Recital Hall or Monroe Meeting Room A	\$450 vs 12%	N/A	\$450 per day	\$450 per day	\$450	\$450	

FY 2008 (July 1, 2007 - June 30, 2008)

					ONE DAY	
ROOM	PERFORM	NON-PROFIT	CONVENTION	CONSUMER	MEETING	BANQUET
DeVos Hall (Sun – Thurs)	\$2,400 vs 12%	\$2,400/1 <sup>st</sup> Performance \$1,200/2 <sup>nd</sup> Performance	N/A	N/A	\$2,400	N/A
DeVos Hall (Fri-Sat)	\$2,900 vs 12%	\$2,900/1 <sup>st</sup> Performance \$1,450/2 <sup>nd</sup> Performance	N/A	N/A	\$2,400	N/A
Hall A-C	\$16,300 vs 12%	N/A	\$13,000 or \$.25 net sq. ft.	\$16,300 or \$.29 net sq. ft.	\$16,300	\$8,250
Hall A-B or B-C	\$10,825 vs 12%	N/A	\$8,650 or \$.25 net sq. ft	\$10,825 or \$.29 net sq. ft.	\$10,825	\$5,575
Hall A, B, Or C	\$5,425 vs 12%	N/A	\$4,350 or \$.25 net sq. ft.	\$5,425 or \$.29 net sq. ft.	\$5,425	\$2,750
Meeting Rooms Grand Gallery 1 <sup>st</sup> or 2 <sup>nd</sup>	\$1,150 vs 12%	N/A	\$950 or \$.25 net sq. ft.	\$1,150 or \$.29 net sq. ft.	\$1,150	\$875
Meeting Rooms Grand Gallery Individual	\$350 vs 12%	N/A	\$350 or \$.25 net sq. ft.	\$350 or \$.29 net sq. ft.	\$350	\$350
Banquet Room	\$4,850 vs 12%	N/A	\$3,925 or \$.25 net sq. ft.	\$4,850 or \$.29 net sq. ft.	\$4,850	\$2,800
Banquet Room A,B,C-D	\$1,700 vs 12%	N/A	\$1,600 or \$.25 net sq. ft.	\$1,700 or \$.29 net sq. ft.	\$1,700	\$1,250
Banquet Room C or D	\$875 vs 12%	N/A	\$825 or \$.25 net sq. ft.	\$875 or \$.29 net sq. ft.	\$875	\$775
Banquet Room Meeting Rooms	\$350 vs 12%	N/A	\$350 per day	\$350 per day	\$350	\$350
Board Room	N/A	N/A	\$375 per day	\$375 per day	\$375	\$375
Monroe Meeting Rooms A-D	\$750 vs 12%	N/A	\$725 per day	\$750 per day	\$750	\$725
Monroe Meeting Rooms B, C, or D	N/A	N/A	\$275 per day	\$275 per day	\$275	\$275
Recital Hall or Monroe Meeting Room A	\$500 vs 12%	N/A	\$500 per day	\$500 per day	\$500	\$500

FY 2009 (July 1, 2008 - June 30, 2009)

			,		ONE DAY	
ROOM	PERFORM	NON-PROFIT	CONVENTION	CONSUMER	MEETING	BANQUET
DeVos Hall (Sun – Thurs)	\$2,500 vs 12%	\$2,500/1 <sup>st</sup> Performance \$1,250/2 <sup>nd</sup> Performance	N/A	N/A	\$2,500	N/A
DeVos Hall (Fri-Sat)	\$2,950 vs 12%	\$2,950/1 <sup>st</sup> Performance \$1,425/2 <sup>nd</sup> Performance	N/A	N/A	\$2,500	N/A
Hall A-C	\$16,800 vs 12%	N/A	\$13,400 or \$.25 net sq. ft.	\$16,800 or \$.29 net sq. ft.	\$16,800	\$8,500
Hall A-B or B-C	\$11,150 vs 12%	N/A	\$8,900 or \$.25 net sq. ft	\$11,150 or \$.29 net sq. ft.	\$11,150	\$5,750
Hall A, B, Or C	\$5,600 vs 12%	N/A	\$4,500 or \$.25 net sq. ft.	\$5,600 or \$.29 net sq. ft.	\$5,600	\$2,850
Meeting Rooms Grand Gallery 1 <sup>st</sup> or 2 <sup>nd</sup>	\$1,200 vs 12%	N/A	\$975 or \$.25 net sq. ft.	\$1,200 or \$.29 net sq. ft.	\$1,200	\$900
Meeting Rooms Grand Gallery Individual	\$375 vs 12%	N/A	\$375 or \$.25 net sq. ft.	\$375 or \$.29 net sq. ft.	\$375	\$375
Banquet Room	\$5,000 vs 12%	N/A	\$4,050 or \$.25 net sq. ft.	\$5,000 or \$.29 net sq. ft.	\$5,000	\$2,900
Banquet Room A,B,C-D	\$1,750 vs 12%	N/A	\$1,650 or \$.25 net sq. ft.	\$1,750 or \$.29 net sq. ft.	\$1,750	\$1,300
Banquet Room C or D	\$900 vs 12%	N/A	\$850 or \$.25 net sq. ft.	\$900 or \$.29 net sq. ft.	\$900	\$800
Banquet Room Meeting Rooms	\$375 vs 12%	N/A	\$375 per day	\$375 per day	\$375	\$375
Board Room	N/A	N/A	\$400 per day	\$400 per day	\$400	\$400
Monroe Meeting Rooms A-D	\$800 vs 12%	N/A	\$750 per day	\$800 per day	\$800	\$750
Monroe Meeting Rooms B, C, or D	N/A	N/A	\$250 per day	\$250 per day	\$250	\$250
Recital Hall or Monroe Meeting Room A	\$550 vs 12%	N/A	\$550 per day	\$550 per day	\$550	\$550

FY 2010 (July 1, 2009 - June 30, 2010)

					ONE DAY	
ROOM	PERFORM	NON-PROFIT	CONVENTION	CONSUMER	MEETING	BANQUET
DeVos Hall (Sun – Thurs)	\$2,600 vs 12%	\$2,600/1 <sup>st</sup> Performance \$1,300/2 <sup>nd</sup> Performance	N/A	N/A	\$2,600	N/A
DeVos Hall (Fri-Sat)	\$3,050 vs 12%	\$3,050/1 <sup>st</sup> Performance \$1,525/2 <sup>nd</sup> Performance	N/A	N/A	\$2,600	N/A
Hall A-C	\$17,400 vs 12%	N/A	\$13,725 or \$.25 net sq. ft.	\$17,400 or \$.29 net sq. ft.	\$17,400	\$8,850
Hall A-B or B-C	\$11,600 vs 12%	N/A	\$9,150 or \$.25 net sq. ft	\$11,600 or \$.29 net sq. ft.	\$11,600	\$5,900
Hall A, B, Or C	\$5,800 vs 12%	N/A	\$4,575 or \$.25 net sq. ft.	\$5,800 or \$.29 net sq. ft.	\$5,800	\$2,950
Meeting Rooms Grand Gallery 1st or 2nd	\$1,250 vs 12%	N/A	\$1,000 or \$.25 net sq. ft.	\$1,250 or \$.29 net sq. ft.	\$1,250	\$1,000
Meeting Rooms Grand Gallery Individual	\$400 vs 12%	N/A	\$400 or \$.25 net sq. ft.	\$400 or \$.29 net sq. ft.	\$400	\$400
Banquet Room	\$5,150 vs 12%	N/A	\$4,175 or \$.25 net sq. ft.	\$5,150 or \$.29 net sq. ft.	\$5,150	\$3,000
Banquet Room A,B,C-D	\$1,800 vs 12%	N/A	\$1,700 or \$.25 net sq. ft.	\$1,800 or \$.29 net sq. ft.	\$1,800	\$1,350
Banquet Room C or D	\$950 vs 12%	N/A	\$900 or \$.25 net sq. ft.	\$950 or \$.29 net sq. ft.	\$950	\$850
Banquet Room Meeting Rooms	\$400 vs 12%	N/A	\$400 per day	\$400 per day	\$400	\$400
Board Room	N/A	N/A	\$450 per day	\$450 per day	\$450	\$450
Monroe Meeting Rooms A-D	\$850 vs 12%	N/A	\$800 per day	\$850 per day	\$850	\$800
Monroe Meeting Room B, C, or D	N/A	N/A	\$300 per day	\$300 per day	\$300	\$300
Recital Hall or Monroe Meeting Room A	\$600 vs 12%	N/A	\$600 per day	\$600 per day	\$600	\$600

#### GUIDELINES TUITION REIMBURSEMENT PROGRAM

The purpose of the employee Tuition Reimbursement Program is to provide an employee with the opportunity to obtain and complete job related education and/or training related to professional growth for advancement within the organization.

#### **GENERAL PROGRAM GUIDELINES**

- A full-time employee will be eligible for tuition reimburse after one (1) year of full-time employment with the Grand Rapids-Kent County Convention/Arena Authority (CAA).
- Courses must be:
  - 1. From an accredited college, university, or institution, and
  - 2. Job related, and/or
  - 3. Part of a degree program related to the employee's position, and/or
  - 4. Related/leading to career advancement within the CAA structure.
- An employee is limited to a maximum of six (6) credit hours per semester for reimbursement under this program.
- The CAA will pay only the actual institutional cost per credit hour. The employee will be reimbursed for tuition and books only (no application fees, enrollment fees, parking permits, lab fees, etc.).
- It is the responsibility of the employee to reflect true and accurate tuition costs for reimbursement by this program. The employee must submit proof of course and book payment at the time of application. The employee will be reimbursed only the original approved amount requested.
- Any changes (course changes, cancellation, course closing) will require submission of a new application and approval of the CAA Chairperson. The application should be accompanied by a written explanation for the requested change, including a request to waive the usual guidelines for the submission of a timely application.
- Failure to submit a completed application and reimbursement request in a timely fashion may lead to the denial of the application and/or reimbursement.
- Unless agreed to between the CAA Chairman and employee, courses are not to be taken during the employee's scheduled work hours. Homework should be completed on the employee's own time.
- An employee must earn a grade of C or better (undergraduate classes) or a grade of B or better (graduate classes).
- An employee cannot apply for CAA tuition reimbursement if he or she is receiving another form of financial reimbursement for a course, i.e., scholarship, grant, etc.
- Employees who voluntarily leave CAA employment within two years of receiving tuition reimbursement are required to repay 50% of the reimbursement.
- First-time tuition reimbursement submittals must be accompanied by a curriculum of anticipated coursework.

#### **Application Procedure**

- A completed application form must be approved and signed by the CAA Chairperson no sooner than seventy-five (75) days and no later than fifteen (15) days prior to the beginning date of the course.
- Notification of approval or denial will be provided by the CAA Chairperson in writing.
- Application requests denied may be appealed to CAA Finance Committee. This appeal must be made within 14 days of notification.

#### **Reimbursement Procedure**

- The reimbursement request with acceptable documentation (report card and receipt of payment) must be submitted within 45 days after the course has ended in order to be reimbursed. Any extensions must be approved in advance by the CAA Chairperson in writing.
- All reimbursements will be distributed through a separate check after the reimbursement request, report card, and receipt of payment have been received by the CAA Chairperson.
- Tuition reimbursement received up to \$5,250 during a school year is tax-free.
- Any questions regarding the tuition reimbursement program should be directed to the CAA Chairperson.

Tuition Reimburse	ment Guideline	es Approved	by:	
CAA Chairman: _	· · · · · · · · · · · · · · · · · · ·			 
	Date:			

### APPLICATION FORM TUITION REIMBURSEMENT PROGRAM

INSTRUCTIONS: Please submit this form to the CAA Chairperson 15-75 days prior to the beginning of the course – late forms will not be accepted. Please complete Section I and remember that all lines must be completed. The CAA Chairperson must sign Section II. Please submit a separate form for each class you want to have considered for reimbursement. Approval is based upon the criteria set forth in the General Program Guidelines. You cannot receive tuition reimbursement for a course in which you are receiving another form of financial reimbursement, i.e., scholarship, grant, etc.

SECTION I		
Employee Name:	Susan M. Waddell	Telephone Number: (616) 742-6594
Job Title: Admi	inistrative Manager	Date of F-T Employment: May 2001
College/University:	Ferris State Univers	ity
Degree Program (Ba	achelor's, Master's):	Facilities Management (Bachelor's)
Course Title:	A 4	
Course #:		Total Credits This Course: 3
Cost Per Credit Hou	r: \$	Total Cost This Course: \$
Course Start Date: _		Course End Date:
Expected Date of G	raduation: 2007	-2008
Importa		ch a copy of registration form and a g the cost per credit hour.
Employee Signature	:	Date:
SECTION II		
Approved by:		
CAA Chairnerson:		Date:

# DEVOSPLACE

### **DE VOS PLACE**

FINANCIAL STATEMENT FOR THE PERIOD ENDED JUNE 30, 2005

\*\*\*PRELIMINARY & UNAUDITED\*\*\*

#### Distribution:

Grand Rapids – Kent County Convention / Arena Authority Robert White Glen Mon Hank Abate Gary McAneney John Szudzik Richard MacKeigan Chris Machuta



	YTD Actual	Roll	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS	512		512	376	136
ATTENDANCE	622,302		622,302	670,425	(48,123)
DIRECT EVENT REVENUE	2,087,244		2,087,244	1,987,844	99,400
ANCILLARY REVENUE	1,465,843		1,465,843	1,092,068	373,775
TOTAL EVENT REVENUE	3,553,087	- · .	3,553,087	3,079,912	473,175
TOTAL OTHER REVENUE	125,691		125,691	167,000	(41,309)
TOTAL OPERATING REVENUE	3,678,778	-	3,678,778	3,246,912	431,866
INDIRECT EXPENSES				107 100	40.744
EXECUTIVE	116,391		116,391	127,132	10,741
FINANCE	209,846		209,846	201,022	(8,824)
MARKETING	51,992		51,992	61,260	9,268
OPERATIONS	1,012,182		1,012,182	1,000,395	(11,787)
EVENT SERVICES	853,586	*	853,586	884,638	31,052
BOX OFFICE	80,871	W 17	80,871	85,107	4,236
SALES	135,558		135,558	135,838	280
OVERHEAD	2,231,719		2,231,719	2,140,462	(91,257)
TOTAL OPERATING EXP.	4,692,145	-	4,692,145	4,635,854	(56,291)
NET REVENUE ABOVE EXPENSES	(1,013,367)		(1,013,367)	(1,388,942)	375,575
CAPITAL					, -
NET OPERATING REVENUE OVER	(1,013,367)	_	(1,013,367)	(1,388,942)	375,575
OPERATING EXPENSES			111		

#### Comments:

DeVos Place ended the fiscal year well ahead of original budget. Ancillary income provided most of the overage as food & beverage and audio visual revenue exceeded expectations throughout the fiscal year. F/Y 2005 also represents the final fiscal year of construction on all areas of the facility.

General Manager

#### DE VOS PLACE FINANCIAL STATEMENT HIGHLIGHTS FOR MONTH ENDED JUNE 30, 2005

The following schedule summarizes operating results for the current month ending and the YTD ending June 30, 2005, compared to budget and to the prior year:

MONTH	June Actual	June Budget	June FY 2004
Number of Events	64	20	55
Attendance	42,577	32,200	51,678
Direct Event Income	\$217,599	\$76,370	\$20,002
Ancillary Income	164,513	56,715	111,967
Other Income	18,807	13,913	110,725
Indirect Expenses	(574,686)	(332,672)	(401,256)
Net Income	(\$173,766)	(\$185,674)	(\$158,562)

YTD	YTD 2005 Actual	YTD 2005 Budget	YTD 2004 Prior Year
Number of Events	512	376	372
Attendance	622,302	670,425	570,949
Direct Event Income	\$2,087,244	\$1,987,844	\$1,542,471
Ancillary Income	1,465,843	1,092,068	969,537
Other Income	125,691	167,000	116,327
Indirect Expenses	(4,692,147)	(4,635,854)	(3,819,704)
Net Income	(\$1,013,369)	(\$1,388,942)	(\$1,191,368)

#### **EVENT INCOME**

Event income came in ahead of budget due to a couple of banquet events moving from the hotel over to the balllroom. Also includes an event incorrectly booked to June which contributed to the overage.

#### ANCILLARY INCOME

Ancillary income came in higher than budget due to the above mentioned banquet events and the May event incorrectly booked to June.

#### **INDIRECT EXPENSES**

Indirect expenses came in over budget for the month. Wages and supplies contributed some of the overage due to slow time cleaning of the facility, and yearly filter replacement.

# DE VOS PLACE FACILITY STATEMENT OF INCOME PERIOD ENDING 06/30/05

		-CURRENT			YTD	
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
			21			
EVENT INCOME			6 1 2			
DIRECT EVENT INCOME						
RENTAL INCOME	202,756	71,150	113,815	2,042,830		
SERVICES INCOME	14,842	5,220	<93,813>	44,413	102,298	<11,836>
TOTAL DIRECT EVENT INCOME	217,599	76,370	20,002	2,087,244	1,987,844	1,542,471
ANCILLARY INCOME						
FOOD & BEVERAGE	78,675	21,240	31,412	505,585	372,234	277,002
NOVELTY	3,595	2,000	0	15,216	18,000	18,116
ELECTRICAL	1,645	13,485	8,330	333,876	331,485	275,345
OTHER ANCILLARY	80,599	19,990	72,225	611,166	370,349	399,074
TOTAL ANCILLARY INCOME	164,513	56,715	111,967	1,465,843	1,092,068	969,537
TOTAL EVENT INCOME	382,112	133,085	131,969	3,553,087	3,079,912	2,512,008
OTHER OPERATING INCOME	18,807	13,913	10,725	125,691	167,000	116,327
ADJUSTED GROSS INCOME	400,919	146,998	142,694	3,678,777	3,246,912	2,628,336
INDIRECT EXPENSES						
EXECUTIVE	8,635	10,576	10,336	116,391	127,132	128,145
FINANCE	15,744	16,750	17,271	209,846	201,022	173,741
MARKETING	6,308	5,116	5,017	51,992	61,260	54,847
OPERATIONS	164,128	82,081	133,172	1,012,182		780,379
EVENT MANAGEMENT	110,668	73,468	97,447	853,586	884,638	658,290
BOX OFFICE	6,162	7,084	6,108	80,871	85,107	72,554
SALES	11,866			135,558		145,124
OVERHEAD		126,290	121,638	2,231,719		1,806,625
INDIRECT EXPENSES	574,686	332,672		4,692,147		
ET OPERATING INCOME		<185,674>		<1,013,369>	<1,388,942>	<1,191,368
THER EXPENSES		(0)				
T INCOME (LOSS)	<173,766>			<1,013,369>	<1,388,942>	<1,191,368
1 Income (Lobo)						

## DE VOS PLACE STATEMENT OF SERVICES INCOME PERIOD ENDING 06/30/05

_		CURRENT			-YEAR TO DATE	
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
				-		
Advertising Billed	37,614	0	0	99,980	0	64,457
Changeover Setup Billed	212	0	958	11,281	<sub>70</sub> 0	9,991
Stagehands Billed	86,914	59,000	28,220	992,174	696,815	854,805
Security Billed	6,149	5,600	2,952	172,142	91,800	107,148
Ushers & Tix Takers Billed	8,844	7,200	126	135,802	114,625	123,426
Box Office Billed	800	1,000	100	16,433	16,900	17,900
Ticketing Service Billed	12,795	9,500	25	159,443	145,050	182,826
Utilities Billed	¥.1 O	0	0	0	0	1,575
City Police Fire Billed	2,625	0	245	36,137	7,780	24,337
Traffic Control Billed	0	0	2,077	20,861	23,200	33,091
EMT Medical Billed	1,350	950	850	30,214	22,585	29,197
Cleaning Billed	0	0	0	3,562	0	3,169
Insurance Billed	240	0	0	6,639	0	1,542
Group Sales Commissions Billed	1,685	0	0	6,709	0	0
Telephone Billed	1,200	750	1,910	56,180	7,100	33,265
Damages Billed	0	0	0	350	0	2,976
Other Production Billed	1,742	0	4,002	103,644	0	39,549
TOTAL SERVICE INCOME	162,171	84,000	41,465	1,851,553	1,125,855	1,529,255
Advertising Expense	34,350	0	4	92,817	. 0	62,881
Contracted Changeover Setup Expense	. 0	0	0	0	0	1,274
Allocated Changeover & Setup Expense	0	0	0	0	0	4,284
Stagehand Wages	82,384	57,230	28,784	916,599	675,911	829,014
Security Wages	0	5,600	0	0	91,800	0
Contracted Security Expense	5,892	0	2,264	161,759	0	99,682
Ushers & T/T Wages	6,191	5,040	88	95,062	80,238	85,906
Ticket Sellers Wages	421	1,100	70	16,542	14,700	16,058
Ticket Service Charge Expense	4,764	3,800	4	47,320	57,383	56,032
Ticket Supplies	0	. 0	0	5,481	• о	0
City Police Fire Expense	2,625	0	80	36,074	3,230	24,171
Traffic Control Expense	. 0	0	2,612	28,747	24,300	38,626
EMT Medical Expense	1,071	900	388	24,346	22,285	22,685
Production Materials	0	0	0	0	. 0	492
Cleaning Wages	0	5,110	0	0	53,710	14,146
	7,720	0	9,577	251,564	0	145,788
Contracted Cleaning Expense	0	0	0	0	0	7,073
Contracted Exhibit Expense	624	0	850	5,591	0	2,461
Insurance Expense	300	0	478	14,038	- 0	8,373
Allocated Telephone Expense	0	0	4/8	14,038	0	2,875
Damage Expense Production Expense	987	0	90,080	111,201	0	119,270
TOTAL SERVICE EXPENSE	147,329	78,780	135,278	1,807,140	1,023,557	1,541,091
NET SERVICE INCOME	14,842	5,220	<93,813>	44,413	-	<11,836>

SMG DeVos Place Year to Date Event Summary Report For Month Ended June 31, 2005

	Events/Days		vents/Days Attendance		Total Event		
Event Type	Actual	Budget		Actual	Budget	Actual	Budget
Convention/Trade Shows	133	103		118,355	126,650	1,281,006	1,011,226
Consumer/Gated Shows	57	56		223,698	261,850	923,214	915,626
Devos Performance Hall	159	149		201,292	210,900	784,019	670,764
Ballroom Exclusive	20	25		11,883	12,500	107,629	210,875
Other	143	43		67,074	58,525	457,161	271,421
GRAND TOTALS	512	376		622,302	670,425	3,553,029	3,079,912
As Percentage of Overall							
Convention/Trade Shows	25.98%	27.39%		19.02%	18.89%	36.05%	32.83%
Consumer/Gated Shows	11.13%	14.89%		35.95%	39.06%	25.98%	29.73%
Devos Performance Hall	31.05%	39.63%		32.35%	31.46%	22.07%	21.78%
Ballroom Exclusive	3.91%	6.65%		1.91%	1.86%	3.03%	6.85%
Other	27.93%	11.44%		10.78%	8.73%	12.87%	8.81%

#### DE VOS PLACE

### STATEMENT OF FINANCIAL POSITION PERIOD ENDING 06/30/05

ASSETS	
CURRENT ASSETS	
CASH	2,066,836
ACCOUNTS RECEIVABLE	252,603
PREPAID EXPENSES	69,144
TOTAL CURRENT ASSETS	2,388,583
9 (0)	
FIXED ASSETS	
TOTAL ASSETS	2,388,583
	=========
LIABILITIES & EQUITY	
CURRENT LIABILITIES	
ACCOUNTS PAYABLE	403,973
ACCRUED EXPENSES	347,394
DEFERRED INCOME	13,477
ADVANCED TIX SALES & DEPOSITS	312,545
TOTAL CURRENT LIABILITIES	1,077,388
EQUITY	
FUNDS REMITTED	<450,000>
FUNDING RECEIVED	1,538,297
RETAINED EARNINGS	1,236,267
NET INCOME (LOSS)	<1,013,369>
··	
TOTAL EQUITY	1,311,194
TOTAL LIABILITIES & EQUITY	2,388,583

DE VOS PLACE
INDIRECT EXPENSE SUMMARY
PERIOD ENDING 06/30/05

		CURRENT	JRRENT		YTD	
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
					<del></del>	1
Salaries Administration	58,694	59,281	54,209	706,441	711,361	675,004
Part-Time	13,356	13,163	5,689	133,010	158,000	126,379
Wages-Trade	127,158	93,550	58,492	1,272,310	1,122,567	1,102,262
Auto Allowance	1,971	0	1,971	23,350	0	23,650
Auto Expense	150	2,119	150	1,800	25,450	1,800
Taxes & Benefits	78,425	43,797	36,152	618,198	525,795	465,459
Less: Allocation/Reimbursement	<104,834>	<79,160>	<44,900>	<1,236,668>	<949,931>	<1,144,746>
TOTAL LABOR COSTS	174,920	132,750	111,763	1,518,442	1,593,242	1,249,808
Contracted Security	23,274	19,000	20,701	240,567	228,000	175,095
Contracted Cleaning	1,794	0	<12,000>	15,486	0	1,165
Other Contracted Services	224	200	155	2,423	2,400	1,548
Travel & Entertainment	532	1,614	815	11,048	19,500	12,380
Corporate Travel	0	0	0	<221>	0	2,212
Meetings & Conventions	1,243	1,962	0	17,991	32,000	9,843
Dues & Subscriptions	= 0	413	150	2,449	5,000	5,587
Employee Training	0	837	737	9,894	10,000	737
Computer Expense	5,101	5,413	15,962	78,375	65,000	66,162
Professional Fees	3,051	2,625	5,281	36,598	31,500	51,317
Marketing & Advertising	3,782	2,463	3,398	30,950	29,600	53,124
Box Office Expenses	39	0	477	787	0	1,273
Resource Materials	0	0	545	0	0	545
Small Equipment	1,558	0	4,943	4,353	0	7,682
Trash Removal	2,800	3,000	1,724	26,841	36,000	15,761
Equipment Rental	5,513	500	8,025	17,700	6,000	17,803
Landscaping	0	0	0	0	1,000	. 0
Snow Removal	0	0	0	0	0	481
Exterminating	22,644	500	3,000	37,062	6,000	4,500
Cleaning	11,350	0	13,850	11,350	9,000	13,850
Construction Costs	0	0	330	2,967	0	25,121
Repairs & Maintenance	23,889	21,719	<22,096>	209,770	260,650	87,250
Supplies	48,267	19,212	143,255	273,013	230,500	314,788
Bank Service Charges	1,307	750	832	14,891	9,000	12,077
Insurance	45,686	16,457	47,658	270,109	197,451	195,490
Licenses & Fees	140	0	105	239	0	2,010
Printing & Stationary	0	1,125	486	1,646	13,500	2,977
Office Supplies	3,985	625	3,404	14,731	7,500	13,999
Postage	500	413	<54>	2,235	5,000	2,109
Parking Expense	1,782	1,000	255	17,629	12,000	20,436
Telephone Long Distance	7,497	6,000	5,055	76,263	72,000	80,988
Utilities	77,802	75,150	<25,853>	1,433,637	1,526,650	1,098,213
Base Fee	19,935	19,781	19,354	239,800	237,361	232,252
Incentive Fée	86,373	0	49,476	86,373	0	49,476
Less: Allocated/Reimbursement	<300>	<837>	<478>			
TOTAL MATERIAL AND SERVICES	399,766	199,922	289,493	3,172,463	3,042,612	2,569,896
TOTAL INDIRECT EXPENSES	574,686		401,256			
	•					



### VAN ANDEL ARENA

FINANCIAL STATEMENT FOR THE PERIOD ENDED JUNE 30, 2005

\*\*\*PRELIMINARY & UNAUDITED\*\*\*

#### Distribution:

Grand Rapids – Kent County Convention / Arena Authority
Robert White
Glen Mon
Hank Abate
Gary McAneney
John Szudzik
Richard MacKeigan
Chris Machuta



#### VAN ANDEL ARENA ROLLING FORECAST FISCAL YEAR ENDING JUNE 30, 2005

	YTD ROLL	TOTAL FYE	BUDGET FYE	VARIANCE
- 10 TI TI TI	447	10	117	W
NO. EVENTS	117	117		-
ATTENDANCE	647,682	647,682	709,200	(61,518)
DIRECT EVENT INCOME	1,294,121	1,294,121	1,278,171	15,950
ANCILLARY INCOME	1,448,780	1,448,780	1,535,524	(86,744)
TOTAL EVENT INCOME	2,742,901 -	2,742,901	2,813,695	(70,794)
TOTAL OTHER INCOME	2,156,372	2,156,372	1,985,000	171,372
TOTAL INCOME	4,899,273 -	4,899,273	4,798,695	100,578
INDIRECT EXPENSES				
EXECUTIVE	123,806	123,806	107,510	(16,296)
FINANCE	195,798	195,798	193,611	(2,187)
MARKETING	237,880	237,880	229,064	(8,816)
OPERATIONS	1,278,711	1,278,711	1,192,081	(86,630)
BOX OFFICE	107,441	107,441	107,120	(321)
LUXURY SEATING	118,906	118,906	113,597	(5,309)
SKYWALK ADMIN	38,772	38,772	36,941	(1,831)
OVERHEAD	1,370,872	1,370,872	1,303,597	(67,275)
TOTAL INDIRECT EXP.	3,472,186 -	3,472,186	3,283,521	(188,665)
NET REVENUE ABOVE EXPENSES	1,427,090 -	1,427,087	1,515,174	(88,087)
LESS ALLOCATION FOR CAPITAL REPLACEMENT				
NET REVENUE ABOVE EXPENSES AFTER CAPITAL	1,427,090 -	1,427,087	1,515,174	(88,087)

#### Comments:

June concludes the fiscal year for the Arena. While the Arena had a very successful last 6 months of the fiscal year, overall the facility fell short of the original budgeted expectations. Ancillary income on concerts during the 2nd & 3rd quarter of the fiscal year contributed to most of the shortfall in event income.

General Mapage

Director of Finance

#### VAN ANDEL ARENA FINANCIAL STATEMENT HIGHLIGHTS FOR MONTH ENDED JUNE 30, 2005

The following schedule summarizes operating results for the current month ending and the YTD ending June 30, 2005, compared to budget and to the prior year:

MONTH	June	June	June
	Actual	Budget	FY 2004
Number of Events	2	5	1
Attendance	16,444	31,000	8,524
Direct Event Income	\$67,222	\$96,292	\$386
Ancillary Income	78,672	83,435	24,136
Other Income	164,789	165,424	252,769
Indirect Expenses	(318,290)	(272,999)	(425,300)
Net Income	(\$7,608)	\$72,152	(\$148,008)

YTD	YTD 2005	YTD 2005	YTD 2004
	Actual	Budget	Prior Year
Number of Events	117	117	122
Attendance	647,682	709,200	691,146
Direct Event Income	\$1,294,121	\$1,278,503	\$1,137,175
Ancillary Income	1,448,780	1,535,524	1,513,712
Other Income	2,156,372	1,985,000	2,132,962
Indirect Expenses	(3,472,184)	(3,283,521)	(3,347,163)
Net Income	\$1,427,090	\$1,515,506	\$1,436,686

#### **EVENT INCOME**

Event income came in short of budget due to low ticket sales for the Stevie Nicks concert held during the month and the Get Motivated event that was held during August which was originally budgeted in June.

#### **ANCILLARY INCOME**

Ancillary income fell just short of budget due to the shifting of event to August. However, shortfall offset by much higher than anticipated concession per caps for the Tom Petty concert which were 80% higher than his last visit and now the 3rd highest grossing concession night in Arena history.

#### **INDIRECT EXPENSES**

Indirect expenses came in at expected levels for the month.

# VAN ANDEL ARENA FACILITY STATEMENT OF INCOME PERIOD ENDING 06/30/05

				YTD			
	ACTUAL	-CURRENT BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR	
EVENT INCOME							
DIRECT EVENT INCOME							
RENTAL INCOME	52,627	·	7,771				
SERVICES INCOME	14,595	<17,708>	<7,385>	<549,765>	<679,097>	<653,146	
TOTAL DIRECT EVENT INCOME	67,222	96,292	386	1,294,121	1,278,503	1,137,175	
ANCILLARY INCOME							
FOOD & BEVERAGE	64,234	67,475	28,506	1,201,125	1,268,730	1,268,111	
NOVELTY	14,438	15,960	<4,369>	210,057	226,112	204,718	
ELECTRICAL	0	0	0	1,840	0	0	
OTHER ANCILLARY	0	0	0	35,759	40,682	40,883	
TOTAL ANCILLARY INCOME	78,672	83,435	24,136	1,448,780	1,535,524	1,513,712	
	= @					707	
TOTAL EVENT INCOME	145,893	179,727	24,523	2,742,901	2,814,027	2,650,88	
OTHER OPERATING INCOME	164,789	165,424	252,769	2,156,372	1,985,000	2,132,962	
ADJUSTED GROSS INCOME	310,683	345,151	277,292	4,899,273	4,799,027	4,783,850	
INDIRECT EXPENSES							
EXECUTIVE	7,640	8,836	8,914	123,806	107,510	114,95	
FINANCE	15,126	16,012	19,020	195,798	193,611	165,18	
MARKETING	24,959	18,971	12,364	237,880	229,064	186,52	
LUXURY SEATING	6,504	9,460	15,224	118,906	113,597	96,16	
OPERATIONS	83,211	99,102	134,144	1,278,711	1,192,081	1,233,42	
BOX OFFICE	5,870	8,912	8,423	107,441	107,120	109,66	
SKYWALK ADMINISTRATION	2,402	3,072	3,417	38,772		40,81	
OVERHEAD	172,578	108,634	223,795	1,370,872	1,303,597		
INDIRECT EXPENSES	318,290		425,300	3,472,184	3,283,521	3,347,16	
NET OPERATING INCOME	<7,608>	72,152	<148,008>	1,427,090	1,515,506	1,436,68	
OTHER EXPENSES							
TET INCOME (LOSS)	-7 608>	72 152	<148,008>	1 427 090	1,515,506	1,436,68	

## VAN ANDEL ARENA STATEMENT OF SERVICES INCOME PERIOD ENDING 06/30/05

		CURRENT			YEAR TO DATE	
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
						()= <u> </u>
	-					
Advertising Billed	18,687	0	22,893	352,905	29,000	331,642
Sponsorship Income	0	(A)	0	27,000	0	0
Labor Billed	1,890	1,080	495	20,708	17,035	16,673
Changeover Setup Billed	7,607	6,600	3,414	141,995	114,500	125,104
Stagehands Billed	42,412	50,000	13,573	478,843	506,900	572,103
Security Billed	14,549	12,000	4,025	183,623	161,500	167,417
Ushers & Tix Takers Billed	5,779	7,000	3,214	109,077	119,200	116,168
Box Office Billed	774	800	387	13,857	11,750	9,159
Ticketing Service Billed	2,699	16,000	18,664	120,213	221,850	252,006
Utilities Billed	1,800	0	0	22,288	0	14,560
City Police Fire Billed	560	672	280	12,304	12,888	11,802
EMT Medical Billed	625	1,200	316	27,404	19,300	22,337
Cleaning Billed	7,019	7,200	2,815	98,608	109,150	96,239
Group Sales Commissions Billed	0	0	· 0	11,620	0	2,763
Telephone Billed	2,800	1,600	790	28,600	29,385	36,439
Damages Billed	0	0	0	0	0	350
Other Production Billed	32,156	8,000	6,610	232,137	171,800	307,207
TOTAL SERVICE INCOME	139,357	112,152	77,476	1,881,180	1,524,258	2,081,968
Advertising Expense	19,815	0	22,348	392,766	_64,000	366,395
Sponsorship Expenses	0	0	0	13,600	0	0
Labor Wages	1,607	918	421	17,411	14,939	14,631
Contracted Changeover Setup Expense	3,953	9,500	<2,145>	269,877	255,604	272,212
Stagehand Wages	39,212	48,354	13,260	477,488	539,408	574,616
Contracted Security Expense	14,572	13,200	7,765	291,101	239,790	276,952
Contracted Ushers & T/T Expense	4,140	11,600	<1,976>	254,776	276,570	265,212
Ticket Sellers Wages	658	0	329	11,778	0	7,456
Ticket Sellers P/R Taxes Bene	9.5	0	0	0	0	329
Ticket Service Charge Expense	2,602	16,000	37,803	111,965	252,250	251,984
City Police Fire Expense	560	1,672	280	14,421	16,974	12,622
EMT Medical Expense	614	1,043	4	31,296	36,841	33,014
Contracted Cleaning Expense	5,678	14,045	<2,129>	266,160	309,896	260,220
Insurance Expense	0	0	<894>	0	0	29,647
Allocated Telephone Expense	690	528	270	7,860	7,783	11,815
Production Expense	30,663	13,000	9,525	270,446	189,300	358,008
TOTAL SERVICE EXPENSE	124,763	129,860	84,861	2,430,946	2,203,355	2,735,113
				****		
NET SERVICE INCOME	14,595	<17,708>	<7,385>	<549,765>		<653,146>
						*******

# VAN ANDEL ARENA STATEMENT OF FINANCIAL POSITION PERIOD ENDING 06/30/05

ASSETS	
CURRENT ASSETS	
CASH	2,215,617
ACCOUNTS RECEIVABLE	580,340
PREPAID EXPENSES	114,995
TOTAL CURRENT ASSETS	2,910,952
FIXED ASSETS	
TOTAL ASSETS	2,910,952
LIABILITIES & EQUITY	
CURRENT LIABILITIES	
ACCOUNTS PAYABLE	318,188
ACCRUED EXPENSES	562,042
DEFERRED INCOME	785,868
ADVANCED TIX SALES & DEPOSITS	597,142
TOTAL CURRENT LIABILITIES	2,263,239
EQUITY	
FUNDS REMITTED	<2,850,000>
FUNDING RECEIVED	607,255
RETAINED EARNINGS	1,463,368
NET INCOME (LOSS)	1,427,090
TOTAL EQUITY	647,713
TOTAL LIABILITIES & EQUITY	2,910,952
	===========

## VAN ANDEL ARENA INDIRECT EXPENSE SUMMARY PERIOD ENDING 06/30/05

					YTD	
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
		<del></del>			682 886	604 426
Salaries Administration	48,446	56,084	50,229	689,050	673,206	604,426
Part-Time	2,894	3,337	3,287	71,669	40,000	70,119
Wages-Trade	65,869	80,726	44,574	852,714	968,789	884,624
Wages-Trade Part-Time	0	0	0	5,219	0	0
Auto Allowance	577	0	577	6,925	0	6,925
Auto Expense	300	990	300	3,600	11,825	3,600
Taxes & Benefits	34,168	34,173	30,095	442,514	410,153	401,121
Less: Allocation/Reimbursement	<56,895>	<70,714>	<27,811> 	<715,710>	<848,590>	<772,628>
TOTAL LABOR COSTS	95,360	104,596	101,250	1,355,981	1,255,383	1,198,188
Contracted Security	21,798	19,000	18,289	229,283	228,000	239,949
Contracted Cleaning	2,747	2,288	4,687	27,829	27,500	34,098
Other Contracted Services	4,497	300	2,303	8,606	3,600	5,826
Travel & Entertainment	0	562	980	10,689	6,700	10,137
Corporate Travel	- 0	625	0	0	7,500	0
Meetings & Conventions	1,898	350	569	7,137	11,700	1,641
Dues & Subscriptions	0	212	539	9,318	2,500	6,529
Employee Training	○ 0	750	2,068	3,074	9,000	2,318
Computer Expense	6,058	5,413	4,193	80,058	65,000	56,621
Professional Fees	1,875	2,375	4,958	30,781	28,500	34,505
Marketing & Advertising	9,634	7,500	9,234	75,184	90,000	57,492
Box Office Expenses	62	· · · O	378	<67>	0	196
Small Equipment	0	0	0	4,563	0	3,389
Trash Removal	96	1,250	46	20,003	15,000	21,988
Equipment Rental	984	1,300	2,323	14,770	15,600	14,923
Landscaping	0	288	0	0	3,500	0
Sand & Salt	98	0	0	98	0	0
Exterminating	248	337	248	2,970	4,000	2,970
Cleaning	0	900	a 0	4,050	10,800	9,083
Repairs & Maintenance	22,409	9,337	45,946	173,175	112,000	142,409
Supplies	16,010	12,849	10,648	158,371	154,100	162,742
Bank Service Charges	409	1,000	677	8,248	12,000	9,010
Rent Expense	0	0	0	0	0	307
Insurance	<13,362>	13,277	80,181	134,290	159,236	204,580
Licenses & Fees	0	0	0	. 0	0	72
Other Taxes	<79>	0	0	<305>	0	0
Printing & Stationary	0	1,750	0	6,029	21,000	4,880
Office Supplies	1,069	1,000	707	15,296	12,000	12,979
Postage	565	1,000	258	11,574	12,000	11,345
Parking Expense	2,086	1,500	0	27,360	18,000	23,911
Telephone Long Distance	1,014	3,000	3,424	66,103	36,000	77,203
Utilities	38,912	63,563	25,627	704,536	762,800	718,970
Base Fee	19,935	19,781	19,354	238,639	237,361	232,252
Incentive Fee	86,787	0	89,714	86,787	0	89,714
Common Area Expense	<2,130>	<2,729>	<3,030>	<34,388>	<32,759>	<30,645
Less: Allocated/Reimbursement	<690>	<375>	<270>	<7,860>	<4,500>	<12,418
TOTAL MATERIAL AND SERVICES	222,931	168,403	324,050	2,116,202	2,028,138	2,148,975
TOTAL INDIRECT EXPENSES	318,290	272,999	425,300	3,472,184	3,283,521	3,347,163
				257255890005		

#### SMG - Van Andel Arena & DeVos Place Grand Rapids - Kent County Convention/Arena Authority Capital Expenditures & Management Fee Summary Fiscal Year Ending June 30, 2005

CAPITAL IMPROVEMENTS	Deadead	P	Dalamas	Duning at Status
	Budget	Expended	Balance	Project Status
Arena	14,000		14,000	Open
Box Office - Electronic Signage	14,000 125,000	99,645	25,356	Closed
Spotlights	•	•	23,330	Closed
Security System Upgrades	39,489	39,489	5 504	Closed
Speaker System - Main Entrance  Total Arena	15,000 193,489	9,406 148,540	5,594 44,950	Closed
otai Arena	193,469	146,340	44,930	
DeVos Place				
Cotal DeVos Place		285 A	-	
Grand Total Capital Improvements	193,489	148,540	44,950	
Claire Town out in province				
2	Arena Estimate	DeVos Place Estimate	Total Estimate	FY 2004 Act/Est
Net Revenue above Expenses	1,427,090	(1,013,367)	413,723	245,318
Benchmark	1,647,957	(1,388,942)	259,015	1,531
Excess	(220,867)	375,575	154,708	243,787
DA0000	(===,===,	150	,	
Incentive Fee Calculation (Only if abo	ve greater than	n zero)		
	Arena	DeVos Place	Total	FY 2004
	Estimate	Estimate	Estimate	Act/Est
Base Fee	239,220	239,219	478,439	464,504
Incentive Fee				
Revenue	4,899,273	3,678,777	8,578,050	7,412,186
Benchmark Revenue	4,465,338	3,246,912	7,712,250	6,716,238_
Revenue Excess	433,935	431,865	865,800	695,948
Incentive Fee **	86,787	86,373	173,160	139,190
		225 522	651 500	(02.604

<sup>\*\*</sup> Incentive fee is 20% of the first \$1 million in excess, 25% of remaining capped at base fee amount.

325,592

651,599

326,007

Total SMG Management Fee

# DEVOSPACE

### **DE VOS PLACE**

FINANCIAL STATEMENT FOR THE PERIOD ENDED JULY 31, 2005

#### Distribution:

Grand Rapids – Kent County Convention / Arena Authority Robert White Glen Mon Hank Abate Gary McAneney Howard Feldman Richard MacKeigan Chris Machuta



	YTD Actual	Roll	TOTAL FYE	BUDGET FYE	VARIANCE	
	a -	440	407	467		
NO. EVENTS	24 11,238	443 660.787	467 672,025	467 672,025		
ATTENDANCE	11,230	000,707	012,025	072,020		
DIRECT EVENT REVENUE	49,880	2,032,247	2,082,127	2,082,127		
ANCILLARY REVENUE	48,146	1,392,140	1,440,286	1,440,286		
					15	
OTAL EVENT REVENUE	98,026	3,424,387	3,522,413	3,522,413		
	6.470	454 504	158,000	158,000		
OTAL OTHER REVENUE	6,479	151,521	150,000	150,000		
OTAL OPERATING REVENUE	104,505	3,575,908	3,680,413	3,680,413		
		· · · · · · · · · · · · · · · · · · ·				
NDIRECT EXPENSES						
XECUTIVE	11,867	121,938	133,805	133,805		
INANCE	15,436	185,990	201,426	201,426		
IARKETING	2,646	64,097	66,743	66,743		
PERATIONS	64,719	1,009,191	1,073,910	1,073,910		
EVENT SERVICES	66,397	780,389	846,786	846,786		
OX OFFICE	5,841	79,266	85,107	85,107		
BALES	10,870	184,170	195,040	195,040		
OVERHEAD	130,040	2,101,793	2,231,833	2,231,833		
TOTAL OPERATING EXP.	307,815	4,526,834	4,834,650	4,834,650		
NET REVENUE ABOVE EXPENSES	(203,310)	(950,926)	(1,154,237)	(1,154,237)		
CAPITAL						
NET OPERATING REVENUE OVER	(203,310)	(950,926)	(1,154,237)	(1,154,237)		

#### Comments:

July marks the beginning of the first full year of complete operation of the convention center. DeVos Place performed at expected levels for the month, and looking forward to a successful year.

General Manager

#### DE VOS PLACE FINANCIAL STATEMENT HIGHLIGHTS FOR MONTH ENDED JULY 31, 2005

The following schedule summarizes operating results for the current month ending and the YTD ending June 30, 2005, compared to budget and to the prior year:

MONTH	July Actual	July Budget	July FY 2005
Number of Events	24	23	16
Attendance	11,238	27,600	4,910
Direct Event Income	\$49,880	\$60,093	\$49,807
Ancillary Income	48,146	59,867	24,214
Other Income	6,479	13,167	1,931
Indirect Expenses	(307,815)	(348,445)	(242,349)
Net Income	(\$203,310)	(\$215,318)	(\$166,398)

YTD	YTD 2006 Actual	YTD 2006 Budget	YTD 2005 Prior Year
Number of Events	24	23	16
Attendance	11,238	27,600	4,910
Direct Event Income	\$49,880	\$60,093	\$49,807
Ancillary Income	48,146	59,867	24,214
Other Income	6,479	13,167	1,931
Indirect Expenses	(307,815)	(348,445)	(242,349)
Net Income	(\$203,310)	(\$215,318)	(\$166,398)

#### **EVENT INCOME**

Event income came in under budget for the month as the Performance Hall hosted one less event than originally budgeted. Events hosted in the remaining parts of the facility performed at expected levels.

#### **ANCILLARY INCOME**

Ancillary income fell short of expected levels due to lower than anticipated Audio/Visual income, as well as, Performance Hall events hosted not generating any Novelty Revenue due to shows not traveling with merchandise.

#### **INDIRECT EXPENSES**

Indirect expenses came in at expected levels for the month.

# DE VOS PLACE FACILITY STATEMENT OF INCOME PERIOD ENDING 07/31/05

	ACTUAL	CURRENT BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAI
						Ę.
EVENT INCOME						
DIRECT EVENT INCOME		======		40.055	E0 050	E4 220
RENTAL INCOME	49,277		54,228	49,277	58,850	
SERVICES INCOME	604	1,243	<4,421>	604	1,243	<4,421 
TOTAL DIRECT EVENT INCOME	49,880	60,093	49,807	49,880	60,093	49,807
ANCILLARY INCOME						
			2 222	20.164	22 025	0 036
FOOD & BEVERAGE	32,164	32,925	8,838	32,164 0	32,925 2,250	8,838
NOVELTY	0	2,250	0 5 394		7,350	5,294
ELECTRICAL	6,267	7,350	5,294	6,267		
OTHER ANCILLARY	9,714	17,342	10,081	9,714	17,342	10,081 
TOTAL ANCILLARY INCOME	48,146	59,867	24,214	48,146	59,867	24,21
TOTAL EVENT INCOME	98,026	119,960	74,021	98,026	119,960	74,02
OTHER OPERATING INCOME	6,479	13,167	1,931	6,479	13,167	1,931
ADJUSTED GROSS INCOME	104,505	133,127	75,951	104,505	133,127	75,951
INDIRECT EXPENSES						
EXECUTIVE	11,867	11,151	5,862	11,867	- 11,151	5,862
FINANCE	15,436	16,786	12,487	15,436	16,786	12,487
MARKETING	2,646	5,562	6,834	2,646	5,562	6,834
OPERATIONS	64,719	89,784	44,340	64,719	89,784	44,340
EVENT MANAGEMENT	66,397	70,316	52,892	66,397	70,316	52,89
BOX OFFICE	5,841	7,093	4,196	5,841	7,093	4,19
SALES		16,254		10,870		
OVERHEAD	130,040	131,499	103,806	130,040	131,499	103,800
INDIRECT EXPENSES	307,815	348,445	242,349	307,815	348,445	
ET OPERATING INCOME		<215,318>		<203,310>	<215,318>	
THER EXPENSES						
ET INCOME (LOSS)	<203,310>	<215,318>	<166,398>	<203,310>	<215,318>	<166,398

# DE VOS PLACE STATEMENT OF SERVICES INCOME PERIOD ENDING 07/31/05

				YEAR TO DATE			
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR	
Changeover Setup Billed	988	0	364	988	0	364	
Stagehands Billed	24,477	27,200	5,792	24,477	27,200	5,792	
Security Billed	6,409	8,250	2,780	6,409	8,250	2,780	
Ushers & Tix Takers Billed	1,494	2,725	200	1,494	2,725	200	
Box Office Billed	100	300	0	100	300	0	
Ticketing Service Billed	902	3,750	: O	902	3,750	0	
City Police Fire Billed	630	0	0	630	0	0	
Traffic Control Billed	0	225	1,799	0	225	1,799	
EMT Medical Billed	650	925	475	650	925	475	
Insurance Billed	204	0	0	204	0	0	
Telephone Billed	1,955	1,075	1,260	1,955	1,075	1,260	
Other Production Billed	1,672	0	286	1,672	0	286	
TOTAL SERVICE INCOME	39,480	44,450	12,956	39,480	44,450	12,956	
Stagehand Wages	22,223	26,384	5,537	22,223	26,384	5,537	
Security Wages	0	8,250	0	0	8,250	0	
Contracted Security Expense	5,792	0	2,479	5,792	0	2,479	
Ushers & T/T Wages	1,046	1,908	140	1,046	1,908	140	
Ticket Sellers Wages	181	450	0	181	450	0	
Ticket Service Charge Expense	133	2,400	0	133	2,400	0	
City Police Fire Expense	630	0	62 <b>O</b>	630	0	0	
Traffic Control Expense	0	0	1,773	0	0	1,773	
EMT Medical Expense	588	925	410	588	925	410	
Cleaning Wages	0	2,890	0	0	2,890	0	
Contracted Cleaning Expense	5,997	0	6,417	5,997	0	6,417	
Insurance Expense	159	0	21	159	0	21	
Allocated Telephone Expense	489	0	315	489	0	315	
Production Expense	1,637	0	286	1,637	0	286	
S <sub>E</sub> V							
TOTAL SERVICE EXPENSE	38,876	43,207	17,377	38,876	43,207	17,377	
NET SERVICE INCOME	604	1,243	<4,421>	604	1,243	<4,421>	

SMG DeVos Place Year to Date Event Summary Report For Month Ended June 31, 2005

	Event	s/Days	Attendance		nce	Total Event Income		
Event Type	Actual	Budget	<i>a</i>	Actual	Budget	Actual	Budget	
Convention/Trade Shows	4	3 DI 3		800		20,047	<u> </u>	
Consumer/Gated Shows	3	3		4,000	13,500	13,405	17,230	
Devos Performance Hall	2	3		1,059	5,400	10,102	22,755	
Ballroom Exclusive	1	5		200	3,400	2,775	30,722	
Other	14	12		4,979	5,300	51,689	49,253	
GRAND TOTALS	24	23		11,038	27,600	98,018	119,960	
As Percentage of Overall								
Convention/Trade Shows	16.67%	0.00%		7.25%	0.00%	20.45%	0.00%	
Consumer/Gated Shows	12.50%	13.04%		36.24%	48.91%	13.68%	14.36%	
Devos Performance Hall	8.33%	13.04%		9.59%	19.57%	10.31%	18.97%	
Ballroom Exclusive	4.17%	21.74%		1.81%	12.32%	2.83%	25.61%	
Other	58.33%	52.17%		45.11%	19.20%	52.73%	41.06%	

#### DE VOS PLACE STATEMENT OF FINANCIAL POSITION JULY 31, 2005

Α	S	S	E	Т	S

ASSETS			a
CURRENT ASSETS:			
CASH	1,899,396		
ACCOUNTS RECEIVABLE	271,785		
PREPAID EXPENSES	64,348		
TOTAL CURRENT ASSETS	1	2,235,530	
		,,	
INTANGIBLE ASSETS			
CONTRACT RIGHTS			
TOTAL INTANGIBLE ASSETS		-	
TOTAL ASSETS			2,235,530
TOTAL ABBLIB		=	2,233,330
LIABILITY & EQUITY			
EIRBIEITT & EQUITT			
CURRENT LIABILITIES:			
ACCOUNTS PAYABLE	388,346		
ACCRUED EXPENSES	300,876		
ADVANCED DEPOSITS	291,743		
REFUND LIABILITY	8,055		
ADVANCED TICKET SALES	38,843		
TOTAL CURRENT LIAB.	30,043	1,027,863	
TO THE CONDENT EMILE.		1,027,003	
FUND EQUITY			
FUNDING TO CITY - CASH			
FUNDING FROM CITY - NON CASH	85,000		
CURRENT YEAR EARNINGS	(203,310)		
AMOUNT DUE CAA	1,325,977		
TOTAL FUND EQUITY		1,207,667	
`	N 91	<u></u>	25
TOTAL LIAB & EQUITY			2,235,530

DE VOS PLACE
INDIRECT EXPENSE SUMMARY
PERIOD ENDING 07/31/05

		-CURRENT			YTD	
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	55,291	85,959	50,728	55,291	85,959	50,728
Part-Time	6,799	62,748	2,692	6,799	62,748	2,692
Wages-Trade	56,756	25,449	35,643	56,756	25,449	35,643
Auto Allowance	1,971	. 0	1,971	1,971	0	1,971
Auto Expense	150	2,121	150	150	2,121	150
Taxes & Benefits	32,355	42,356	25,926	32,355	42,356	25,926
Less: Allocation/Reimbursement	<38,867>	<79,787>	<21,232>	<38,867>	<79,787>	<21,232>
TOTAL LABOR COSTS	114,454	138,846	95,876	114,454	138,846	95,876
Contracted Security	18,676	19,000	20,072	18,676	19,000	20,072
Contracted Cleaning	2,477	0	0	2,477	0	0
Other Contracted Services	224	200	0	224	200	0
Travel & Entertainment	1,547	1,626	552	1,547	1,626	552
Corporate Travel	0	· 0	<221>	0	0	<221>
Meetings & Conventions	2,945	3,458	1,436	2,945	3,458	1,436
Dues & Subscriptions	1,482	300	425	1,482	300	425
Employee Training	. 0	833	0	0	833	0
Computer Expense	2,907	6,250	3,000	2,907	6,250	3,000
Professional Fees	2,200	3,000	3	2,200	3,000	3
Marketing & Advertising	60	3,383	5,242	60	3,383	5,242
Small Equipment	0	0	75	0	0	75
Trash Removal	23	2,500	17	23	2,500	17
Equipment Rental	973	1,000	310	973	1,000	310
Exterminating	939	6,300	0	939	6,300	0
Construction Costs	0	0	<465>	0	0	<465>
Repairs & Maintenance	22,722	19,167	10,471	22,722	19,167	10,471
Supplies	10,978	18,250	3,505	10,978	18,250	3,505
Bank Service Charges	820	1,000	821	820	1,000	821
Insurance	15,420	19,915	3,481	15,420	19,915	3,481
Printing & Stationary	0	917	0	0	917	0
Office Supplies	552	750	<503>	552	750	<503>
Postage	190	417	0	190	417	0
Parking Expense	1,663	1,500	2,606	1,663	1,500	2,606
Telephone Long Distance	2,119	6,000	7,073	2,119	6,000	7,073
•	85,000	73,300	69,534	85,000	73,300	69,534
Utilities Base Fee	19,935	20,533		19,935	20,533	19,354
Less: Allocated/Reimbursement	<489>	0	<315>	<489>	0	<315>
TOTAL MATERIAL AND SERVICES	193,361	209,599	146,473	193,361	209,599	146,473
TOTAL INDIRECT EXPENSES	307,815	348,445	242,349	307,815		242,349

#### SMG - Van Andel Arena & DeVos Place Grand Rapids - Kent County Convention/Arena Authority Management Fee Summary Fiscal Year Ending June 30, 2006

#### **MANAGEMENT FEE SUMMARY**

Total SMG Management Fee

		Arena	DeVos Place	Total	FY 2005
		Estimate	Estimate	Estimate	Estimate
Net Reven	ue above Expenses	1,462,923	(1,154,237)	308,686	413,723
Benchmark	<u>•</u>	1,697,396	(1,154,237)	543,159	259,015
Excess		(234,473)	-	(234,473)	154,708
Incentive F	Fee Calculation (Only if ab	ove greater than	zero)		
		Arena	DeVos Place	Total	FY 2005
		Arena Estimate	DeVos Place Estimate	Total Estimate	FY 2005 Estimate
Base Fee					
Base Fee Incentive F	-ree	Estimate	Estimate	Estimate	Estimate
	Fee Revenue	Estimate	Estimate	Estimate	Estimate
		Estimate 246,396	Estimate 246,396	Estimate 492,792	Estimate 478,439
Base Fee Incentive F	Revenue	Estimate 246,396 4,840,887	Estimate 246,396 3,680,413	Estimate 492,792 8,521,300	Estimate 478,439 8,578,050

<sup>\*\*</sup> Incentive fee is 20% of the first \$1 million in excess, 25% of remaining capped at base fee amount.

246,396

246,396

492,792

651,599



#### VAN ANDEL ARENA

FINANCIAL STATEMENT FOR THE PERIOD ENDED JULY 31, 2005

#### Distribution:

Grand Rapids – Kent County Convention / Arena Authority
Robert White
Glen Mon
Hank Abate
Gary McAneney
Howard Feldman
Richard MacKeigan
Chris Machuta



#### VAN ANDEL ARENA ROLLING FORECAST FISCAL YEAR ENDING JUNE 30, 2006

	YTD	ROLL	TOTAL FYE	BUDGET FYE	VARIANCE
	3	120	123	123	1 2
NO. EVENTS	10,383	699,017	709,400	709,400	- 11 <u>- 1</u>
ATTENDANCE	10,363	099,017	709,400	709,400	
DIRECT EVENT INCOME	44,242	1,142,980	1,187,222	1,187,222	
ANCILLARY INCOME	25,625	1,462,040	1,487,665	1,487,665	
TOTAL EVENT INCOME	69,867	2,605,020	2,674,887	2,674,887	
TOTAL OTHER INCOME	160,010	2,005,990	2,166,000	2,166,000	
TOTAL OTHER INCOME TOTAL INCOME	229,877	4,611,010	4,840,887	4,840,887	-
INDIRECT EXPENSES					
EXECUTIVE	8,618	108,235	116,853	116,853	-
FINANCE	15,104	181,676	196,780	196,780	
MARKETING	18,954	217,883	236,837	236,837	-
OPERATIONS	97,991	1,132,843	1,230,834	1,230,834	-
BOX OFFICE	7,355	101,152	108,507	108,507	-
LUXURY SEATING	5,906	109,316	115,222	115,222	
SKYWALK ADMIN	2,490	37,366	39,856	39,856	-
OVERHEAD	87,758	1,245,317	1,333,075	1,333,075	- 16
TOTAL INDIRECT EXP.	244,176	3,133,788	3,377,964	3,377,964	-
NET REVENUE ABOVE EXPENSES	(14,298)	1,477,222	1,462,923	1,462,923	
LESS ALLOCATION FOR CAPITAL REPLACEMENT					
NET REVENUE ABOVE EXPENSES AFTER CAPITAL	(14,298)	1,477,222	1,462,923	1,462,923	•

#### Comments:

July marks the beginning of 10th fiscal year of the Arena. While the Arena performed consistent with budget overall, the result was achieved through a shortfall in revenue offset by a savings in indirect expenses for the month.

General Manager

Orector of Finance

#### VAN ANDEL ARENA FINANCIAL STATEMENT HIGHLIGHTS FOR MONTH ENDED JULY 31, 2005

The following schedule summarizes operating results for the current month ending and the YTD ending July 31, 2005, compared to budget and to the prior year:

MONTH	July Actual	July Budget	July FY 2005
Number of Events	3	3	4
Attendance	10,383	14,000	20,020
Direct Event Income	\$44,242	\$40,984	\$40,984
Ancillary Income	25,625	44,950	66,987
Other Income	160,010	180,500	158,034
Indirect Expenses	(244,176)	(280,872)	(214,722)
Net Income	(\$14,298)	(\$14,438)	\$51,283

YTD	YTD 2006 Actual	YTD 2006 Budget	YTD 2005 Prior Year
Number of Events	3	3	4
Attendance	10,383	14,000	20,020
Direct Event Income	\$44,242	\$40,984	\$40,984
Ancillary Income	25,625	44,950	66,987
Other Income	160,010	180,500	158,034
Indirect Expenses	(244,176)	(280,872)	(214,722)
Net Income	(\$14,298)	(\$14,438)	\$51,283

#### **EVENT INCOME**

Event income came in consistent with expectations as the Hilary Duff concert sold very well which helped offset less than expected sales from the two performances of Veggie Tales.

#### **ANCILLARY INCOME**

Ancillary income came in below expectations for the month. Concessions for the Hilary Duff show, while consistent with that type of show, fell below the typical concert average. Food & Beverage sales were stronger than anticipated for Veggie Tales, however, the attendance fell short of expectations.

#### **INDIRECT EXPENSES**

Indirect expenses came in below budget for the month. Most of the savings came in utilities and repairs & maintenance.

#### VAN ANDEL ARENA FACILITY STATEMENT OF INCOME PERIOD ENDING 07/31/05

	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEA
			11		747	
EVENT INCOME						
DIRECT EVENT INCOME						
RENTAL INCOME	55,240	68,000	23,595	55,240	68,000	23,595
SERVICES INCOME	<10,998>	<27,016>	17,390	<10,998>	<27,016>	17,390
TOTAL DIRECT EVENT INCOME	44,242	40,984	40,984	44,242	40,984	40,98
ANCILLARY INCOME						
FOOD & BEVERAGE	12,922	30,650	49,383	12,922	30,650	49,383
NOVELTY	12,703	14,300	17,604	12,703	14,300	17,60
TOTAL ANCILLARY INCOME	25,625	44,950	66,987	25,625	44,950	66,98
				12		
TOTAL EVENT INCOME	69,868	85,934	107,971	69,868	85,934	107,97
OTHER OPERATING INCOME	160,010	180,500	158,034	160,010	180,500	158,03
ADJUSTED GROSS INCOME	220.070	266 424				
ADUUSTED GROSS INCOME	229,878	266,434	266,005	229,878	266,434	266,00
INDIRECT EXPENSES						
EXECUTIVE	8,618	9,612	8,546	8,618	9,612	8,54
FINANCE	15,104	16,273	14,320	15,104	16,273	14,32
MARKETING	18,954	19,612	15,124	18,954	19,612	15,12
LUXURY SEATING	5,906	9,602	7,031	5,906	9,602	7,03
OPERATIONS	97,991	102,318	88,408	97,991	102,318	88,40
BOX OFFICE	7,355	9,043	8,059	7,355	9,043	8,05
SKYWALK ADMINISTRATION	2,490	3,322	2,268	2,490	3,322	2,26
OVERHEAD	87,758	111,090	70,967	87,758	111,090	70,96
INDIRECT EXPENSES	244,176	280,872	214,722	244,176	280,872	214,72
NET OPERATING INCOME	<14,298>	<14,438>	51,283	<14,298>	<14,438>	51,28
OTHER EXPENSES						
ET INCOME (LOSS)	<14,298>		51,283			

#### VAN ANDEL ARENA STATEMENT OF SERVICES INCOME PERIOD ENDING 07/31/05

	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
	36					
Advertising Billed	28,532	0	51,759	28,532	0	51,759
Labor Billed	540	540	2,160	540	540	2,160
Changeover Setup Billed	4,747	3,300	10,722	4,747	3,300	10,722
Stagehands Billed	10,199	14,000	45,343	10,199	14,000	45,343
Security Billed	4,666	6,000	19,297	4,666	6,000	19,297
Ushers & Tix Takers Billed	3,405	3,500	11,032	3,405	3,500	11,032
Box Office Billed	387	400	1,484	387	400	1,484
Ticketing Service Billed	1,380	8,000	16,866	1,380	8,000	16,866
City Police Fire Billed	280	336	896	280	336	896
EMT Medical Billed	375	600	2,125	375	600	2,125
Cleaning Billed	3,649	3,600	9,270	3,649	3,600	9,270
Group Sales Commissions Billed	220	0	0	220	0	0
Telephone Billed	300	800	2,800	300	800	2,800
Other Production Billed	8,322	4,000	12,556	8,322	4,000	12,556
TOTAL SERVICE INCOME	67,002	45,076	186,309	67,002	45,076	186,309
Advertising Expense	29,032	0	52,026	29,032	0	52,026
Labor Wages	459	1,377	1,836	459	1,377	1,836
Contracted Changeover Setup Expense	2,153	6,000	7,654	2,153	6,000	7,654
Stagehand Wages	16,950	21,677	43,393	16,950	21,677	43,393
Contracted Security Expense	6,278	8,100	16,100	6,278	8,100	16,100
Contracted Ushers & T/T Expense	3,293	7,300	9,283	3,293	7,300	9,283
Ticket Sellers Wages	329	0	1,261	329	0	1,261
Ticket Service Charge Expense	1,442	11,000	14,036	1,442	11,000	14,036
City Police Fire Expense	280	1,008	896	280	1,008	896
EMT Medical Expense	0	1,565	1,509	0	1,565	1,509
Contracted Cleaning Expense	2,162	7,273	7,941	2,162	7,273	7,941
Allocated Telephone Expense	90	792	840	90	792	840
Production Expense	15,532	6,000	12,143	15,532	6,000	12,143
TOTAL SERVICE EXPENSE	78,000	72,092	168,919	78,000	72,092	168,919
NET SERVICE INCOME	<10,998>	<27,016>	17,390	<10,998>	<27,016>	17,390

SMG - Van Andel Arena Year to Date Event Summary Report For Month Ended July 31, 2005

	Events	s/Days	Attenda	ince	Total Event	Income
Event Type	Actual	Budget	Actual	Budget	Actual	Budget
Family Show	2	2	2,663	6,000	2,608	21,239
Sporting Event	-	-	<del>.</del>		-	A 1
Concert	1	1	7,720	8,000	67,260	64,695
Team Home Games	*	•	· -	-		/ <del>=</del>
Other	-	•	e k 2	·	<u> </u>	•
GRAND TOTALS	3	3	10,383	14,000	69,868	85,934
As Percentage of Overall						
Family Show	66.67%	66.67%	25.65%	42.86%	3.73%	24.72%
Sporting Event	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Concert	33.33%	33.33%	74.35%	57.14%	96.27%	75.28%
Team Home Games	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

#### VAN ANDEL ARENA STATEMENT OF FINANCIAL POSITION FOR MONTH ENDED JULY 31, 2005

#### ASSETS

CURRENT ASSETS: CASH ACCOUNTS RECEIVABLE PREPAID EXPENSES TOTAL CURRENT ASSETS	2,089,711 2,151,612 117,171	4,358,493	
INTANGIBLE ASSETS CONTRACT RIGHTS TOTAL INTANGIBLE ASSETS	*	* <del>*</del> }	
TOTAL ASSETS		- A	4,358,494
LIABILITY & EQUITY			
CURRENT LIABILITIES: ACCOUNTS PAYABLE ACCRUED EXPENSES DEFERRED INCOME ADVANCED TICKET SALES TOTAL CURRENT LIAB.	228,769 498,331 2,190,945 765,507	3,683,552	
FUND EQUITY FUNDS REMITTED FUNDING RECEIVED FROM CAA CURRENT YEAR EARNINGS AMOUNT DUE CAA TOTAL FUND EQUITY	42,209 (14,298) 647,031	674,942	
TOTAL LIAB & EQUITY			4,358,494

#### . VAN ANDEL ARENA INDIRECT EXPENSE SUMMARY PERIOD ENDING 07/31/05

		-CURRENT			YTD	
	ACTUAL	BUDGET	LAST YEAR .	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	54,812	57,384	52,314	54,812	57,384	52,314
Part-Time	2,958	3,333	2,374	2,958	3,333	2,374
Wages-Trade	36,179	77,921	68,233	36,179	77,921	68,233
Auto Allowance	577	0	577	577	0	577
Auto Expense	300	985	300	300	985	300
Taxes & Benefits	31,581	33,992	33,546	31,581	33,992	33,546
Less: Allocation/Reimbursement	<19,933>	<64,795>	<59,783>	<19,933>	<64,795>	<59,783>
TOTAL LABOR COSTS	106,474	108,820	97,562	106,474	108,820	97,562
Contracted Security	15,691	19,000	19,123	15,691	19,000	19,123
Contracted Cleaning	2,250	2,500	2,629	2,250	2,500	2,629
Other Contracted Services	314	300	314	314	300	314
Travel & Entertainment	1,006	858	0	1,006	858	0
Corporate Travel	0	625	0	0	625	0 *
Meetings & Conventions	0	350	1,331	0	350	1,331
Dues & Subscriptions	387	208	39	387	208	39
Employee Training	0	750	0	0	750	0
Computer Expense	2,809	5,417	4,790	2,809	5,417	4,790
Professional Fees	1,875	2,583	2,080	1,875	2,583	2,080
Marketing & Advertising	3,337	7,834	4,661	3,337	7,834	4,661
Box Office Expenses	<602>	0	210	<602>	0	210
Small Equipment	. 0	0	132	0	0	132
Trash Removal	564	1,500	46	564	1,500	46
Equipment Rental	895	1,250	220	895	1,250	220
Exterminating	619	300	248	619	300	248
Cleaning	2,650	900	0	2,650	900	. 0
Repairs & Maintenance	1,851	9,333	9,673	1,851	9,333	9,673
Supplies	18,904	12,841	5,119	18,904	12,841	5,119
Bank Service Charges	486	750	344	486	750	344
Insurance	12,339	15,473	8,844	12,339	15,473	8,844
Printing & Stationary	0	1,750	394	0	1,750	394
Office Supplies	0	1,000	960	0	1,000	960
Postage	743	1,000	566	743	1,000	566
Parking Expense	2,642	2,000	4,278	2,642	2,000	4,278
Telephone Long Distance	9,098	5,000	3,474	9,098	5,000	3,474
Utilities	42,209	61,317	31,181	42,209	61,317	31,181
Base Fee	19,935	20,533	19,354	19,935	20,533	19,354
Common Area Expense	<2,208>	<2,945>	<2,011>		•	<2,011>
Less: Allocated/Reimbursement	<90>	<375>	<840>	<90>	<375>	<840>
TOTAL MATERIAL AND SERVICES	137,702	172,052	117,160			
TOTAL INDIRECT EXPENSES	244,176	280,872		244,176	280,872	214,722

#### SMG - Van Andel Arena & DeVos Place Grand Rapids - Kent County Convention/Arena Authority Management Fee Summary Fiscal Year Ending June 30, 2006

#### MANAGEMENT FEE SUMMARY

	Arena	DeVos Place	Total	FY 2005
	Estimate	Estimate	Estimate	Estimate
Net Revenue above Expenses	1,462,923	(1,154,237)	308,686	413,723
Benchmark	1,697,396	(1,154,237)	543,159	259,015
Excess	(234,473)	11	(234,473)	154,708
Incentive Fee Calculation (Only if al	pove greater than	zero)		
	Arena	DeVos Place	Total	FY 2005
	Estimate	Estimate	Estimate	Estimate
Base Fee	246,396	246,396	492,792	478,439
Incentive Fee				
Revenue	4,840,887	3,680,413	8,521,300	8,578,050
Benchmark Revenue	4,465,338	3,680,413	8,145,751	7,712,250
Revenue Excess	375,549		375,549	865,800
Incentive Fee **			-	173,160
Total SMG Management Fee	246,396	246,396	492,792	651,599

<sup>\*\*</sup> Incentive fee is 20% of the first \$1 million in excess, 25% of remaining capped at base fee amount.

8:48 AM 08/18/05 Accrual Basis

#### Grand Rapids-Kent County Convention/Arena Authority Balance Sheet

As of June 30, 2005

	Jun 30, 05
ASSETS	
Current Assets	
Checking/Savings 1020 · Cash - Construction - Max Saver	1,239,722.45
1030 · Cash - Construction	404,516.73
1050 · Operations - Cash	1,567,429.25
Total Checking/Savings	3,211,668.43
Other Current Assets	
1070 · Kent County - Operating	5,037,486.94
1080 · Kent County - Capital Repicmnt	11,121,372.45
Total Other Current Assets	16,158,859.39
Total Current Assets	19,370,527.82
Fixed Assets	22 470 00
Vehicles	23,470.00
Total Fixed Assets	23,470.00
TOTAL ASSETS	19,393,997.82
LIABILITIES & EQUITY	
Liabilities Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	38,913.86
Total Accounts Payable	38,913.86
Total Current Liabilities	38,913.86
Total Liabilities	38,913.86
Equity	
3000 · Opening Bal Equity	37,652,992.39
Net Income	-18,297,908.43
Total Equity	19,355,083.96
TOTAL LIABILITIES & EQUITY	19,393,997.82
TOTAL LIABILITIES & EQUITY	19,393,997.8

11:37 AM 07/13/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1020 · Cash - Construction - Max Saver, Period Ending 06/30/2005

· Tune	Date Num	Name	Memo	Clr	Amount	Balance
Type  Beginning Bala  Cleared T			H=_			1,236,702.14
	its and Credits - 1 item 6/30/2005		Interest	X	3,020.31	3,020.31
•	Deposits and Credits				3,020.31	3,020.31
	ared Transactions				3,020.31	3,020.31
Cleared Balance	е			× 20	3,020.31	1,239,722.45
Register Balanc	ce as of 06/30/2005				3,020.31	1,239,722.45
Ending Balanc					3,020.31	1,239,722.45

11:34 AM 07/13/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1030 · Cash - Construction, Period Ending 06/30/2005

			Name	Memo	Cir	Amount	Balance
Туре	Date	Num	Name				369,921.49
Beginning Balance							
Cleared Transact	ons						1
Checks and Pa	ayments - 6 ite	ms			Х	-62.64	-62.64
	/27/2005	2094	Nextel Communications		X	-1,250.90	-1,313.54
	/14/2005	2095	Chic's Frame & Poster		X	-14,190.00	-15,503.54
	/14/2005	2099	Erhardt-Hunt/Joint Venture		X	-3.960.00	-19,463.54
	/14/2005	2097	Dale H. Sommers		x	-1,265.00	-20,728.54
III 1 IIIL -0110011	3/14/2005	2096	Custom Printers	=	x	-2,960.00	-23,688.54
	3/28/2005	2100	Dale H. Sommers		^	-23,688.54	-23,688.54
Total Checks a	nd Payments					-20,000.04	y
		me			9	57,532.33	57,532.33
Deposits and		1113		Balance of STAG grant funds for	X	-57,532.33 814.09	58,346.42
Dehosir	6/30/2005 6/30/2005			Interest	X		58,346.42
Debosic						58,346.42	58,340.42
Total Deposits	and Credits					34,657.88	34,657.88
Total Cleared Tra	nsactions						
						34,657.88	404,579.37
Cleared Balance							
Uncleared Trans	actions						-62.64
	Payments - 1 i	tem 2101	Nextel Communications			-62.64	
Bill Pmt -Check	6/28/2005		NOXIOI COMMISSIONE			-62.64	-62.64
Total Checks	and Payments					-62.64	-62.64
Total Uncleared	Transactions						
						34,595.24	404,516.73
Register Balance as of	06/30/2005						
New Transaction	ins						23,400.00
Deposits an	d Credits - 1 it	em		Refund of overpayment		23,400.00	
Deposit	7/5/2005			, ,		23,400.00	23,400.00
Total Deposi	ts and Credits					23,400.00	23,400.00
Total New Trans	sactions					57,995.24	427,916.7
Ending Balance						01,000,24	

1:21 PM 07/13/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1050 · Operations - Cash, Period Ending 06/30/2005

Type	Date	Num	Name	Memo	Clr	Amount	Balance
							1,380,097.50
Beginning Balance Cleared Trans							
	d Payments - 2	0 items				740.00	742.00
Bill Pmt -Check	5/24/2005	6123	Dickinson Wright P		X	-713.00	-713.00 -46.866.94
Bill Pmt -Check	5/24/2005	6124	Grand Rapids City		X	-46,153.94 -250.92	-47,117.86
Bill Pmt -Check	5/24/2005	6125	ICMA Retirement C		X	-250.92 -50.00	-47,117.86
Bill Pmt -Check	5/24/2005	6126	ICMA Retirement C		X	-63,245.83	-110.413.69
Bill Pmt -Check	5/24/2005	6122	Consumers Energy		X	-1,383.93	-111,797.62
Check	6/10/2005	10105	Susan M. Waddell		â	-859.24	-112,656.86
Check	6/10/2005	10105	Susan M. Waddell		â	-6,729.88	-119,386.74
Bill Pmt -Check	6/14/2005	6129	Grand Rapids City		x	-50.00	-119,436.74
Bill Pmt -Check	6/14/2005	6131	ICMA Retirement C		x	-25,014.29	-144,451.03
Bill Pmt -Check	6/14/2005	6132	Kent Count Dept of		x	-398.73	-144,849.76
Bill Pmt -Check	6/14/2005	6133	Priority Health		x	-27.68	-144,877.44
Bill Pmt -Check	6/14/2005	6134	Rapid Hot Coffee S		x ·	-126.00	-145,003.44
Bill Pmt -Check	6/14/2005	6135	Rick L. Van Swede		x	-21,510.91	-166,514.35
Bill Pmt -Check	6/14/2005	6136	Consumers Energy		° x̂	-250.92	-166,765.27
Bill Pmt -Check	6/14/2005	6130	ICMA Retirement C		x	-600.24	-167,365.51
Bill Pmt -Check	6/14/2005	6128	DTE Energy_		x	-1,383.87	-168,749.38
Bill Pmt -Check	6/14/2005	6127	Consumers Energy		x	-1,383.93	-170,133.31
Check	6/24/2005	10106	Susan M. Waddell		x	-754.30	-170,887.61
Check	6/24/2005	10106	Susan M. Waddell		x	-59,542.13	-230,429.74
Bill Pmt -Check	6/28/2005	6137	Consumers Energy		. ^	-230,429.74	-230,429.74
Total Che	cks and Paymen	ts				-230,429.74	-200,420.14
Deposits	and Credits - 4	items		N. A. dal Assess land lands	×	28,122.25	28,122.25
Deposit	6/2/2005			Van Andel Arena land lease	x	17,764.00	45,886.25
Deposit	6/21/2005			DeVos Place parking revenu	x	400,000.00	445,886.25
Deposit	6/30/2005			Excess cash flow to CAA for	â	2,995.61	448,881.86
Deposit	6/30/2005			Interest	^	448,881.86	448,881.86
Total Dep	osits and Credits	3				440,861.80	
Total Cleared	d Transactions					218,452.12	218,452.12
Cleared Balance						218,452.12	1,598,549.62
	ransactions						
	and Payments -	7 items				-398.73	-398.73
Bill Pmt -Check	4/28/2005	6112	Priority Health			-312.72	-711.45
Bill Pmt -Check	6/28/2005	6143	Priority Health			-2,500.00	-3,211.45
Bill Pmt -Check	6/28/2005	6142	McConomy Propert			-50.00	-3,261.45
Bill Pmt -Check	6/28/2005	6141	ICMA Retirement C			-250.92	-3,512.37
Bill Pmt -Check	6/28/2005	6140	ICMA Retirement C			-26.833.00	-30,345.37
Bill Pmt -Check	6/28/2005	6139	Grand Rapids City			-775.00	-31,120.37
DIII T THE CHARLE	6/28/2005	6138	Dickinson Wright P			-31,120.37	-31,120.37
Bill Pmt -Check							
	ecks and Payme	ents					
Total Ch	ecks and Payme ared Transaction					-31,120.37	-31,120.37
Total Ch	ared Transaction	ıs				-31,120.37 187,331.75	1,567,429.25
Total Che Total Unclear Register Balance	ared Transaction	ıs					
Total Che  Total Uncle  Register Balance  New Trans	ared Transaction as of 06/30/2005	as 5				187,331.75	1,567,429.25
Total Che  Total Uncle  Register Balance  New Trans Checks	ared Transaction as of 06/30/2005 actions and Payments	as 5	Rick L. Van Swede			187,331.75 -375.00	1,567,429.25
Total Character Total Unclear Register Balance New Trans Checks Bill Pmt -Check	ared Transaction as of 06/30/2005 actions and Payments 7/14/2005	s 5 - 8 items	Rick L. Van Swede Rapid Hot Coffee S			187,331.75 -375.00 -27.68	1,567,429.25 -375.00 -402.68
Total Character Total Unclear Register Balance New Trans Checks Bill Pmt -Check Bill Pmt -Check	ared Transaction as of 06/30/2005 actions and Payments 7/14/2005 7/14/2005	- <b>8 items</b> 6151 6150	Rick L. Van Swede Rapid Hot Coffee S Kent Count Dept of			-375.00 -27.68 -9,113.95	-375.00 -402.68 -9,516.60
Total Character Total Unclear Register Balance New Trans Checks Bill Pmt -Check Bill Pmt -Check Bill Pmt -Check	ared Transaction as of 06/30/2005 actions and Payments 7/14/2005 7/14/2005 7/14/2005	- 8 items 6151 6150 6149	Rapid Hot Coffee S Kent Count Dept of ICMA Retirement C			-375.00 -27.68 -9,113.95 -50.00	-375.00 -402.68 -9,516.60
Total Character Total Unclear Register Balance New Trans Checks Bill Pmt -Check	ared Transaction as of 06/30/2005 actions and Payments 7/14/2005 7/14/2005 7/14/2005 7/14/2005	- 8 items 6151 6150 6149 6148	Rapid Hot Coffee S Kent Count Dept of ICMA Retirement C ICMA Retirement C			-375.00 -27.68 -9,113.95 -50.00 -260.96	-375.00 -402.66 -9,516.66 -9,827.56
Total Character Total Unclear Register Balance New Trans Checks Bill Pmt -Check	ared Transaction as of 06/30/2005 actions and Payments 7/14/2005 7/14/2005 7/14/2005 7/14/2005 7/14/2005	- 8 items 6151 6150 6149 6148 6147	Rapid Hot Coffee S Kent Count Dept of ICMA Retirement C ICMA Retirement C			-375.00 -27.68 -9,113.95 -50.00 -260.96 -6,343.21	-375.00 -402.66 -9,516.60 -9,827.59 -16,170.80
Total Che Total Uncles Register Balance New Trans Checks Bill Pmt -Check	ared Transaction as of 06/30/2005 actions and Payments 7/14/2005 7/14/2005 7/14/2005 7/14/2005 7/14/2005 7/14/2005	- 8 items 6151 6150 6149 6148 6147 6146	Rapid Hot Coffee S Kent Count Dept of ICMA Retirement C ICMA Retirement C Grand Rapids City			-375.00 -27.68 -9,113.95 -50.00 -260.96 -6,343.21 -958.28	-375.00 -402.68 -9,516.63 -9,566.63 -9,827.59 -16,170.80 -17,129.08
Total Checks Register Balance New Trans Checks Bill Pmt -Check	ared Transaction as of 06/30/2005 actions and Payments 7/14/2005 7/14/2005 7/14/2005 7/14/2005 7/14/2005	- 8 items 6151 6150 6149 6148 6147	Rapid Hot Coffee S Kent Count Dept of ICMA Retirement C ICMA Retirement C			-375.00 -27.68 -9,113.95 -50.00 -260.96 -6,343.21	

1:21 PM

07/13/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1050 · Operations - Cash, Period Ending 06/30/2005

_	Date	Num	Name	Memo	Clr	Amount	Balance
Deposit	its and Credits - 8 7/1/2005 7/2/2005 7/4/2005 7/5/2005 7/6/2005 7/6/2005 7/7/2005 7/8/2005			DeVos Place parking revenue DeVos Place parking revenue DeVos Place parking revenues DeVos Place parking revenues Van Andel Arena land lease DeVos Place parking revenues DeVos Place parking revenues DeVos Place parking revenues		392.50 535.50 39.00 24.00 11,522.00 25.00 43.00 9.00	392.50 928.00 967.00 991.00 12,513.00 12,538.00 12,581.00
Total C	Deposits and Credit	s				-34,477.77	12,590.00
Ending Balanc						152,853.98	1,532,951.48

11:59 AM

07/13/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

9991 · Cash - Retainage, Period Ending 06/30/2005

Туре	Date	Num	Name	Memo	Cir	Amount	Balance
Beginning Balance Cleared Tran	sactions	lome					289,501.05
Bill Pmt -Check Transfer	nd Payments - 2 i 6/14/2005 6/27/2005	1206	Erhardt-Hunt/Joint V	Liquidate Retainage Liability to Earhardt Hunt	X X	-60,000.00 -229,877.84	-60,000.00 -289,877.84
Total Ched	cks and Payments					-289,877.84	-289,877.84
Deposits Deposit	and Credits - 1 ite	m		Interest	x	376.79	376.79
·	osits and Credits					376.79	376.79
Total Cleared	I Transactions					-289,501.05	-289,501.05
Cleared Balance						-289,501.05	0.00
Uncleared To Deposits Deposit	ransactions and Credits - 1 ite 12/14/2004	em		Deposit			0.00
•	osits and Credits					0.00	0.00
·	red Transactions					0.00	0.00
Register Balance as	s of 06/30/2005					-289,501.05	0.00
Ending Balance						-289,501.05	0.00

11:45 AM 07/13/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1070 · Kent County - Operating, Period Ending 06/30/2005

Туре	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Bala	ince						5,026,082.90
	ransactions						
<b>Depos</b> Deposit	its and Credits - 1 it 5/1/2005	tem		Interest	. X	11,404.04	11,404.04
•	Deposits and Credits				-	11,404.04	11,404.04
Total Clea	ared Transactions					11,404.04	11,404.04
Cleared Balance	e					11,404.04	5,037,486.94
Register Balanc	e as of 06/30/2005				1 2	11,404.04	5,037,486.94
Ending Balanc	e ,				•	11,404.04	5,037,486.94

11:44 AM 07/13/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1080 · Kent County - Capital Replcmnt, Period Ending 06/30/2005

Туре	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Bala							11,096,195.50
Cleared T	ransactions						
•	its and Credits - 1 ite 6/1/2005	em		Interest	X	25,176.95	25,176.95
Deposit Total D	Deposits and Credits					25,176.95	25,176.95
	ared Transactions					25,176.95	25,176.95
Cleared Balance	9.					25,176.95	11,121,372.45
Register Balanc	e as of 06/30/2005					25,176.95	11,121,372.45
Ending Balanc					. :	25,176.95	11,121,372.45

3:18 PM 08/16/05 Accrual Basis

#### Grand Rapids-Kent County Convention/Arena Authority Profit & Loss

July 2004 through June 2005

	Jul '04 - Jun 05
Income	
4030 · Federal Support	3,586,416.33
4040 · Private Support	2,204,000.00
4500 · Interest on Investments	425,456.16
4530 · Facility Operations	3,300,000.00
4540 · Land Lease	123,783.25
4545 · Parking Revenues	580,740.00
4550 · Miscellaneous Revenue	13,848.00
Total Income	10,234,243.74
Expense	
5000 · Architectural and Engineering	4,142,723.63
5010 · Construction Material Testing	64,760.62
5020 · Construction in Progress-GMP	19,284,886.00
6000 · Professional Services	59,331.86
6050 · Project Mgt/Owner's Rep	199,562.50
6060 · Other Contractual Services	1,910,231.33
6065 · Pedestrian Safety	71,809.91
6068 · Parking Management	216,810.00
6070 · Facility Management Fees	139,190.00
6100 · Other Supplies & Expenses	26,844.38
6200 · Capital Replacement Projects	148,539.25
6300 · Utilities Expense	2,148,162.37
6410 · Interest & Paying Agent Fees	750.00
6500 · DID Assessment	46,153.94
8000 · Personal Services	72,396.38
Total Expense	28,532,152.17
Net Income	-18,297,908.43

3:26 PM 08/16/05 Accrual Basis

# Grand Rapids-Kent County Convention/Arena Authority Profit & Loss by Fund

July 2004 through June 2005

	Convention Center	Monroe Avenue		Admin & Capital Replacement	
	(Construction)	(Construction)	Total Construction	(Operations)	TOTAL
Income					
4030 · Federal Support	3,528,884.00	57,532.33	3,586,416.33	0.00	3,586,416.33
4040 · Private Support	2,204,000.00	00.00	2,204,000.00	0.00	2,204,000.00
4500 · Interest on investments	358,030.82	0.00	358,030.82	67,425.34	425,456.16
4530 · Facility Operations	0.00	00.00	0.00	3,300,000.00	3,300,000.00
4540 · Land Lease	0.00	0.00	0.00	123,783.25	123,783.25
4545 · Parking Revenues	0.00	00.00	00.0	580,740.00	580,740.00
4550 · Miscellaneous Revenue	00.009	0.00	00.009	13,248.00	13,848.00
Total income	6,091,514.82	57,532.33	6,149,047.15	4,085,196.59	10,234,243.74
Expense					
5000 · Architectural and Engineering	4,142,723.63	0.00	4,142,723.63	0.00	4,142,723.63
5010 · Construction Material Testing	64,760.62	0.00	64,760.62	0.00	64,760.62
5020 · Construction in Progress-GMP	19,284,886.00	0.00	19,284,886.00	0.00	19,284,886.00
6000 · Professional Services	350.00	0.00	320.00	58,981.86	59,331.86
6050 · Project Mgt/Owner's Rep	199,562.50	0.00	199,562.50	0.00	199,562.50
6060 · Other Contractual Services	1,898,805.85	0.00	1,898,805.85	11,425.48	1,910,231.33
6065 - Pedestrian Safety	0.00	0.00	0.00	71,809.91	71,809.91
6068 · Parking Management	0.00	0.00	0.00	216,810.00	216,810.00
6070 · Facility Management Fees	0.00	0.00	0.00	139,190.00	139,190.00
6100 · Other Supplies & Expenses	4,260.50	0.00	4,260.50	22,583.88	26,844.38
6200 · Capital Replacement Projects	0.00	0.00	0.00	148,539.25	148,539.25
6300 · Utilities Expense	28,814.19	0.00	28,814.19	2,119,348.18	2,148,162.37
6410 · Interest & Paying Agent Fees	0.00	0.00	0.00	750.00	750.00
6500 · DID Assessment	00.00	0.00	0.00	46,153.94	46,153.94
8000 · Personal Services	0.00	0.00	0.00	72,396.38	72,396.38
Total Expense	25,624,163.29	0.00	25,624,163.29	2,907,988.88	28,532,152.17
e mosa a	-19,532,648.47	57.532.33	-19.475,116,14	1.177.207.71	-18 297 908 43

Net Income

3:29 PM 08/16/05 **Accrual Basis** 

#### **Grand Rapids-Kent County Convention/Arena Authority** Profit & Loss Budget vs. Actual July 2004 through June 2005

Admin & Capital Replacement (Operations)

		(Opera		
	Jul '04 - Jun 05	Budget	\$ Over Budget	% of Budget
Income		77		4
4030 · Federal Support	0.00			
4040 · Private Support	0.00			
4500 · Interest on Investments	67,425.34	22,000.00	45,425.34	306.48%
4530 · Facility Operations	3,300,000.00	2,409,682.00	890,318.00	136.95%
4540 · Land Lease	123,783.25	123,000.00	783.25	100.64%
4545 · Parking Revenues	580,740.00	646,500.00	-65,760.00	89.83%
4550 · Miscellaneous Revenue	13,248.00	15,000.00	-1,752.00	88.32%
Total Income	4,085,196.59	3,216,182.00	869,014.59	127.02%
Expense				
5000 · Architectural and Engineering	0.00			
5010 · Construction Material Testing	0.00			
5020 · Construction in Progress-GMP	0.00			
6000 · Professional Services				
6001 · Accounting/Auditing Services	43,955.15	62,000.00	-18,044.85	70.9%
6040 · Legal Services	15,026.71	40,000.00	-24,973.29	37.57%
Total 6000 · Professional Services	58,981.86	102,000.00	-43,018.14	57.83%
6050 · Project Mgt/Owner's Rep	0.00			
6060 · Other Contractual Services	11,425.48			
6065 · Pedestrian Safety	71,809.91	86,000.00	-14,190.09	83.5%
6068 · Parking Management	216,810.00	257,011.00	-40,201.00	84.36%
6070 · Facility Management Fees	139,190.00			
6100 · Other Supplies & Expenses				
6010 · Bank Fees	0.00			
6020 · Computer Services	349.00			
6030 · Insurance-Property/Liability	19,829.74	18,500.00	1,329.74	107.19%
6110 · Meeting Expense	655.80	800.00	-144.20	81.98%
6120 · Supplies	1,465.97	1,100.00	365.97	133.27%
6130 · Postage/Express	170.00			
6100 · Other Supplies & Expenses - Other	113.37			
Total 6100 · Other Supplies & Expenses	22,583.88	20,400.00	2,183.88	110.71%
6200 · Capital Replacement Projects	148,539.25	193,489.00	-44,949.75	76.77%
6300 · Utilities Expense				53
6301 · Electricity	1,095,868.00	1,078,000.00	17,868.00	101.66%
6310 · Natural Gas	20,860.37	75,000.00	-54,139.63	27.81%
6320 · Steam	885,184.64	997,050.00	-111,865.36	88.78%
6330 · Telephone	0.00			
6340 · Water & Sewer	117,435.17	133,400.00	-15,964.83	88.03%
Total 6300 · Utilities Expense	2,119,348.18	2,283,450.00	-164,101.82	92.81%

3:29 PM 08/16/05 **Accrual Basis** 

#### **Grand Rapids-Kent County Convention/Arena Authority** Profit & Loss Budget vs. Actual July 2004 through June 2005

#### Admin & Capital Replacement (Operations)

		(Opore	inolis/	
	Jul '04 - Jun 05	Budget	\$ Over Budget	% of Budget
6410 · Interest & Paying Agent Fees	750.00			
6500 · DID Assessment	46,153.94	38,100.00	8,053.94	121.14%
8000 · Personal Services	40,100.04	00,100.00	0,000.04	121.1470
8001 · Employee Wages	53,115.92	54,336.00	-1,220.08	97.76%
8030 · Employee Benefits	17,189.46	18,933.00	-1,743.54	90.79%
8000 · Personal Services - Other	2,091.00			
Total 8000 · Personal Services	72,396.38	73,269.00	-872.62	98.81%
Total Expense	2,907,988.88	3,053,719.00	-145,730.12	95.23%
Net Income	1,177,207.71	162,463.00	1,014,744.71	724.6%

8:49 AM 08/18/05 Accrual Basis

#### Grand Rapids-Kent County Convention/Arena Authority Balance Sheet

As of July 31, 2005

	Jul 31, 05
ASSETS Current Assets Checking/Savings	
1020 · Cash · Construction · Max Saver 1030 · Cash · Construction 1050 · Operations · Cash	1,243,033.02 428,917.90 1,488,409.92
Total Checking/Savings	3,160,360.84
Other Current Assets 1070 · Kent County - Operating 1080 · Kent County - Capital Repicmnt	5,049,936.14 11,148,856.81
Total Other Current Assets	16,198,792.95
Total Current Assets	19,359,153.79
Fixed Assets Vehicles	23,470.00
Total Fixed Assets	23,470.00
TOTAL ASSETS	19,382,623.79
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable	
2000 · Accounts Payable	48,185.09
Total Accounts Payable	48,185.09
Total Current Liabilities	48,185.09
Total Liabilities	48,185.09
Equity 3000 · Opening Bal Equity 3900 · Retained Earnings Net Income	37,652,992.39 -18,297,908.43 -20,645.26
Total Equity	19,334,438.70
TOTAL LIABILITIES & EQUITY	19,382,623.79

12:15 PM 08/09/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1020 · Cash - Construction - Max Saver, Period Ending 07/31/2005

Туре	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Bala	nce		4 1 1				1,239,722.45
	ransactions						
	ts and Credits - 1 i	tem		Internet	X	3,310.57	3,310.57
Deposit	7/31/2005			Interest	^	3,310.57	
Total D	eposits and Credits					3,310.57	3,310.57
Total Clea	red Transactions					3,310.57	3,310.57
Cleared Balance						3,310.57	1,243,033.02
Register Balance	e as of 07/31/2005					3,310.57	1,243,033.02
Ending Balance	•					3,310.57	1,243,033.02

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#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1030 · Cash - Construction, Period Ending 07/31/2005

Туре	Date	Num	Name	Memo	Cir	Amount	Balance
Beginning Baland Cleared Tra		1 item					404,579.37
Bill Pmt -Check	6/28/2005	2101	Nextel Communica		X	-62.64	-62.64
Total Che	cks and Paymer	nts			~	-62.64	-62.64
Deposits Deposit Deposit	7/5/2005 7/31/2005	items		Refund of overpayment Interest	X	23,400.00 1,001.17	23,400.00 24,401.17
Total Dep	osits and Credits	s				24,401.17	24,401.17
Total Cleare	d Transactions					24,338.53	24,338.53
Cleared Balance						24,338.53	428,917.90
Register Balance a	as of 07/31/2005					24,338.53	428,917.90
Ending Balance					_	24,338.53	428,917.90

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#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1050 · Operations - Cash, Period Ending 07/31/2005

Туре	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Balance							1,598,549.62
Cleared Trans	sactions						1,000,040.02
Checks an	d Payments -	18 items					
Bill Pmt -Check	6/28/2005	6139	Grand Rapids City T		×	-26,833.00	-26,833.00
Bill Pmt -Check	6/28/2005	6140	ICMA Retirement C		x	-250.92	-27,083.92
Bill Pmt -Check	6/28/2005	6141	ICMA Retirement C		X	-50.00	-27,133.92
Bill Pmt -Check	6/28/2005	6142	McConomy Properti		X	-2,500.00	-29,633.92
Bill Pmt -Check	6/28/2005	6143	Priority Health		X	-312.72	-29,946.64
Bill Pmt -Check	6/28/2005	6138	Dickinson Wright PL		X	-775.00	-30,721.64
Check	7/8/2005	10107	Susan M. Waddell		X	-1,434.68	-32,156.32
Check Bill Pmt -Check	7/8/2005	10107	Susan M. Waddell		X	-896.03	-33,052.35
Bill Pmt -Check	7/14/2005 7/14/2005	6145 6144	DTE Energy		X	-958.28	-34,010.63
Bill Pmt -Check	7/14/2005	6146	Consumers Energy Grand Rapids City T		X	-29,938.69	-63,949.32
Bill Pmt -Check	7/14/2005	6147	ICMA Retirement C		X X	-6,343.21	-70,292.53
Bill Pmt -Check	7/14/2005	6148	ICMA Retirement C		x	-260.96 -50.00	-70,553.49
Bill Pmt -Check	7/14/2005	6151	Rick L. Van Sweden		x	-30.00 -375.00	-70,603.49
Bill Pmt -Check	7/14/2005	6150	Rapid Hot Coffee S		x	-375.00 -27.68	-70,978.49
Bill Pmt -Check	7/14/2005	6149	Kent Count Dept of		â	-9,113.95	-71,006.17
Check	7/20/2005	10108	Susan M. Waddell		x	-791.09	-80,120.12 -80,911.21
Check	7/20/2005	10108	Susan M. Waddell		x ·	-1,434.68	-82,345.89
	ks and Paymen				1	-82,345.89	-82,345.89
Deposits a Deposit	nd Credits - 20	3 items		B.M Bl			
<b>-</b> · ·	7/1/2005			DeVos Place parking revenue	X	392.50	392.50
Deposit Deposit	7/2/2005 7/4/2005			DeVos Place parking revenue	X	535.50	928.00
Deposit Deposit	7/5/2005			DeVos Place parking revenue	X	39.00	967.00
Deposit Deposit	7/6/2005			DeVos Place parking revenue	X	24.00	991.00
Deposit	7/6/2005			Van Andel Arena land lease-June 2005		11,522.00	12,513.00
Deposit	7/7/2005			DeVos Place parking revenue DeVos Place parking revenue	X	25.00	12,538.00
Deposit	7/8/2005			DeVos Place parking revenue	â	43.00 9.00	12,581.00
Deposit	7/11/2005			DeVos Place parking revenue	x x	23.00	12,590.00
Deposit	7/12/2005			DeVos Place parking revenue	â	24.00	12,613.00 12,637.00
Deposit	7/13/2005			DeVos Place parking revenue	= $\hat{x}$	27.00	12,664.00
Deposit	7/14/2005			DeVos Place parking revenue	x	32.00	12,696.00
Deposit	7/15/2005			DeVos Place parking revenue	x .	33.00	12,729.00
Deposit	7/16/2005			DeVos Place parking revenue	X	669.50	13,398.50
Deposit	7/18/2005			DeVos Place parking revenue	X	121.50	13,520.00
Deposit	7/19/2005			DeVos Place parking revenue	X	59.00	13,579.00
Deposit	7/20/2005			DeVos Place parking revenue	X	174.50	13,753,50
Deposit	7/21/2005			DeVos Place parking revenue	X	81.00	13,834.50
Deposit	7/22/2005			DeVos Place parking revenue	X	38.00	13,872.50
Deposit	7/23/2005			DeVos Place parking revenue	X	94.00	13,966.50
Deposit	7/25/2005	2		DeVos Place parking revenue	X	64.00	14,030.50
Deposit	7/26/2005			DeVos Place parking revenue	X	68.00	14,098.50
Deposit	7/27/2005			DeVos Place parking revenue	Х	34.00	14,132.50
Deposit	7/28/2005			Van Andel Arena land lease-July 2005	X	11,522.00	25,654.50
Deposit	7/28/2005			DeVos Place parking revenue	X	448.00	26,102.50
Deposit	7/31/2005			Interest	∞ X _	3,865.30	29,967.80
Total Depo	sits and Credits				_ 5	29,967.80	29,967.80
Total Cleared	Transactions					-52,378.09	-52,378.09
Cleared Balance						-52,378.09	1,546,171.53
Uncleared Tra	insactions					34	
	d Payments - 7						
Bill Pmt -Check	4/28/2005	6112	Priority Health			-398.73	-398.73
Bill Pmt -Check	7/28/2005	6155	ICMA Retirement C			-260.96	-659.69
Bill Pmt -Check	7/28/2005	6156	ICMA Retirement C			-50.00	-709.69
Bill Pmt -Check	7/28/2005	6157	Priority Health			-312.72	-1,022.41
Bill Pmt -Check	7/28/2005	6154	Grand Rapids City T			-5,324.04	-6,346.45
Bill Pmt -Check	7/28/2005	6153	DTE Energy			-20.40	-6,366.85
Bill Pmt -Check	7/28/2005	6152	Consumers Energy			-54,454.76	-60,821.61
					_		-60,821.61

12:52 PM 08/09/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1050 · Operations - Cash, Period Ending 07/31/2005

Time	Date	Num	Name	Memo	Clr	Amount	Balance
Туре			Hamo				
•	and Credits - 2 if	ems		DeVos Place parking revenue		1,639.00	1,639.00
Deposit	7/29/2005 7/30/2005			DeVos Place parking revenue		1,421.00	3,060.00
Deposit	********					3,060.00	3,060.00
Total Depo	sits and Credits						
Total Unclear	ed Transactions					-57,761.61	-57,761.61
1 200 0						-110,139.70	1,488,409.92
Register Balance as	0107/31/2005						
New Transac	tions						
Checks at	nd Payments - 1					-906.03	-906.03
Check	8/5/2005	10109	Susan M. Waddell			-1.434.68	-2,340.71
Check	8/5/2005	10109	Susan M. Waddell			-33.062.34	-35,403.05
Bill Pmt -Check	8/15/2005	6159	Consumers Energy			-1,271.00	-36,674.05
Bill Pmt -Check	8/15/2005	6160	Dickinson Wright PL			-260.96	-36,935.01
Bill Pmt -Check	8/15/2005	6162	ICMA Retirement C			-50.00	-36,985.01
Bill Pmt -Check	8/15/2005	6163	ICMA Retirement C			-6.825.70	-43,810.71
Bill Pmt -Check	8/15/2005	6164	Kent Count Dept of			-2.035.34	-45,846.05
Bill Pmt -Check	8/15/2005	6165	Grand Rapids City T			-300.00	-46,146.05
Bill Pmt -Check	8/15/2005	6158	Beene Garter LLP			-6,726.05	-52,872.10
Bill Pmt -Check	8/15/2005	6161	Grand Rapids City T				-52,872.10
Total Che	cks and Payment	ts				-52,872.10	-52,672.10
Deposits	and Credits - 5	items					404.00
Deposit	8/1/2005			DeVos Place parking revenue		131.00	131.00
Deposit	8/2/2005			DeVos Place parking revenue-FY05 recon		3,126.00	3,257.00
Deposit	8/2/2005			DeVos Place parking revenue		1,655.50	4,912.50 5,524.50
Deposit	8/3/2005			DeVos Place parking revenue		612.00	7,964.00
Deposit	8/4/2005			DeVos Place parking revenue		2,439.50	
Total Dep	osits and Credits	i				7,964.00	7,964.00
Total New Tr	ansactions					-44,908.10	-44,908.10
Ending Balance						-155,047.80	1,443,501.82

1:00 PM 08/09/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1070 · Kent County - Operating, Period Ending 07/31/2005

Type	Date	Num	Name	Memo	Cir	Amount	Balance
Beginning Balance Cleared Tran		em	3				5,037,486.94
Deposit	7/1/2005			Interest	X	12,449.20	12,449.20
Total Depo	sits and Credits				_	12,449.20	12,449.20
Total Cleared	Transactions					12,449.20	12,449.20
Cleared Balance					0.0	12,449.20	5,049,936.14
Register Balance as	of 07/31/2005					12,449.20	5,049,936.14
Ending Balance					-	12,449.20	5,049,936.14

12:58 PM 08/09/05

#### Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1080 · Kent County - Capital Replcmnt, Period Ending 07/31/2005

Туре	Date	Num	Name	Memo	Clr	Amount	Balance
	ace ansactions s and Credits - 1 i	tem					11,121,372.45
Deposit	7/1/2005			Interest	X	27,484.36	27,484.36
Total De	posits and Credits				_	27,484.36	27,484.36
Total Clear	ed Transactions					27,484.36	27,484.36
Cleared Balance					_	27,484.36	11,148,856.81
Register Balance	as of 07/31/2005				_	27,484.36	11,148,856.81
Ending Balance					· ·	27,484.36	11,148,856.81

9:03 AM 08/11/05 **Accrual Basis** 

#### Grand Rapids-Kent County Convention/Arena Authority Profit & Loss July 2005

	Jul 05
Income	
4500 · Interest on Investments	48,110.60
4540 · Land Lease	23,044.00
4545 · Parking Revenues	6,118.50
Total Income	77,273.10
Expense 6000 · Professional Services 6001 · Accounting/Auditing Services	404.94
Total 6000 · Professional Services	
Total 6000 - Professional Services	404.94
6060 · Other Contractual Services	-23,400.00
6065 · Pedestrian Safety 6300 · Utilities Expense	2,794.79
6301 · Electricity	87,517.10
6310 · Natural Gas	20.40
6320 · Steam	15,939.65
6340 · Water & Sewer	9,255.30
Total 6300 · Utilities Expense	112,732.45
8000 · Personal Services	
8001 · Employee Wages	4,349.30
8030 · Employee Benefits	1,036.88
Total 8000 · Personal Services	5,386.18
Total Expense	97,918.36
Net Income	-20,645.26

9:08 AM 08/11/05 Accrual Basis

# Grand Rapids-Kent County Convention/Arena Authority Profit & Loss by Fund

July 2005

	Convention Center (Construction)	Total Construction	Admin & Capital Replacement (Operations)	Total Operations	a PLOT
Income					1800
4500 · Interest on Investments	31,796.10	31,796.10	16,314.50	16.314.50	48 110 GO
4540 · Land Lease 4545 · Parking Revenues	00:0	00.00	23,044.00	23,044.00	23,044.00
P	00:0	0.00	6,118.50	6,118.50	6,118.50
l otal Income	31,796.10	31,796.10	45,477.00	45.477.00	77 273 10
Expense					2
6000 · Professional Services	0.00	000	A0A 9A	70707	
6060 · Other Contractual Services	-23 400 00	00 00V 26	10.00	40.404	404.94
6065 · Dadectrian Cafety	00:001:01	00.004,62-	00.0	00'0	-23,400.00
R200 - Heliston Execution	0.00	0.00	2,794.79	2,794.79	2.794.79
8000 - Onlines Expellse	0.00	00:0	112,732.45	112,732.45	112.732.45
ono . Leisonal pervices	0.00	0.00	5,386.18	5,386.18	5,386,18
Total Expense	-23,400.00	-23,400.00	121,318.36	121,318.36	97.918.36
Netferome					
	01.981,00	55,196.10	-75,841.36	-75,841.36	-20,645.26

9:55 AM 08/11/05 Accrual Basis

#### Grand Rapids-Kent County Convention/Arena Authority Profit & Loss Budget vs. Actual July 2005

	Jul 05	Budget	\$ Over Budget	% of Budget
Income				
4500 · Interest on Investments	48,110.60	11,250.00	36,860.60	427.6%
4530 · Facility Operations	0.00	209,953.00	-209,953.00	0.0%
4540 · Land Lease	23,044.00	11,516.00	11,528.00	200.1%
4545 · Parking Revenues	6,118.50	42,792.00	-36,673.50	14.3%
4550 · Miscellaneous Revenue	0.00	1,250.00	-1,250.00	0.0%
Total Income	77,273.10	276,761.00	-199,487.90	27.9%
Expense				
6000 · Professional Services				
6001 · Accounting/Auditing Services	404.94	3,183.00	-2,778.06	12.7%
6040 · Legal Services	0.00	2,500.00	-2,500.00	0.0%
Total 6000 · Professional Services	404.94	5,683.00	-5,278.06	7.1%
6060 · Other Contractual Services	-23,400.00			
6065 · Pedestrian Safety	2.794.79	6.384.00	-3,589.21	43.8%
6068 · Parking Management	0.00	28,492.00	-28,492.00	0.0%
6100 · Other Supplies & Expenses		20,102.00	20,402.00	0.076
6030 · Insurance-Property/Liability	0.00	1.733.00	-1.733.00	0.0%
6110 · Meeting Expense	0.00	67.00	-67.00	0.0%
6120 · Supplies	0.00	83.00	-83.00	0.0%
Total 6100 · Other Supplies & Expenses	0.00	1,883.00	-1,883.00	0.0%
6300 · Utilities Expense				
6301 · Electricity	87.517.10	91,125.00	-3.607.90	96.0%
6310 · Natural Gas	20.40	2,667.00	-2.646.60	0.8%
6320 · Steam	15,939.65	78,488.00	-62,548.35	20.3%
6340 · Water & Sewer	9,255.30	11,950.00	-2,694.70	77.5%
Total 6300 · Utilities Expense	112,732.45	184,230.00	-71,497.55	61.2%
6500 · DID Assessment	0.00	3,920.00	-3,920.00	0.0%
8000 · Personal Services			•	
8001 · Employee Wages	4,349.30	4,712.00	-362.70	92.3%
8030 · Employee Benefits	1,036.88	1,464.00	-427.12	70.8%
Total 8000 · Personal Services	5,386.18	6,176.00	-789.82	87.2%
Total Expense	97,918.36	236,768.00	-138,849.64	41.4%
Net Income	-20,645.26	39,993.00	-60,638.26	-51.6%

## COUNT | KENT

#### FISCAL SERVICES DEPARTMENT

Item III.b.iv.

#### Phil Van Dyke, Risk Coordinator

Kent County Administration Building, 300 Monroe Avenue, N.W. Grand Rapids, Michigan 49503-2289 Phone: (616) 336 - 2519 • Fax: (616) 336 - 3598 • e-mail: pvandyke@admin.co.kent.mi.us

August 4, 2005

Mr. Bob White Finance Director

RE: Convention/Arena Authority

General Liability Insurance Renewal

Hartford Insurance Policy #81 SBA KP 8427

Expiration Date:

8-23-05

**Policy Limit** 

\$10,000,000

Deductible

\$250

The general liability insurance policy for the Convention/Arena Authority is set to expire on August 23, 2005.

The Hartford Insurance Company has considered this an automatic renewal and has already sent the renewal policy. The expiring premium was \$3,873 and the renewing premium is \$4,077. The following is a summary of the premium history:

<u>Year</u>	<u>Premium</u>
2001	\$2,966
2002	\$3,799
2003	\$3,846
2004	\$3,873
2005	\$4,077

The \$204 premium increase is partially due to the Martin v SMG and CAA lawsuit and also due to the re-rating of the exposure. As an update on the Martin case, a Stipulation and Order has been filed with the Court that dismissed the Convention/Arena Authority and SMG as defendants from the lawsuit. The lawsuit will proceed with only the Grand Rapids Ballet Company as a defenant.

The Convention/Arena Authority's next finance committee meeting is scheduled for August 18. If approved at the meeting, Sue Waddell can then process the premium payment which will complete the renewal process.

Phil Van Dyke

Risk Coordinator

cc Steve Duarte

Deputy Director of Fiscal Services

Susan Waddell

Convention/Arena Authority

#### **EXTENSION SCHEDULE OF UNDERLYING INSURANCE POLICIES**



This extension schedule forms a part of the policy designated in the Declarations.

Carrier, Policy	Number and	<b>Policy</b>	Period:
-----------------	------------	---------------	---------

A.	HARTFORD CASUALTY	INSURANCE C	OMPANY
	81 SBA KP8427	08/23/05 TO	08/23/06
	Type of Coverage	Ment	

(X) Comprehensive Business Liability - including:

#### **Applicable Limits**

**Bodily Injury and Property Damage** 

Liability Combined

\$1,000,000 each occurrence \$2,000,000 general aggregate

**Employees as Additional Insureds Contractual Liability Limited Non-Owned Watercraft** Non-Owned Snowmobiles Additional Insureds Damages To Premises Rented To You

- (X) Personal Injury
- (X) Advertising Injury
- (X) Products/Completed Operations
- (X) Non-Owned Automobile Hired Car

Property Damage Liability

\$ 300,000 each occurrence

\$1,000,000

\$1,000,000

\$2,000,000 Prod./Comp. Ops.

aggregate

\$1,000,000 **Limit of Liability** 

B. ( ) Comprehensive Automobile Liability -**Owned Automobiles** 

( ) Non-Owned Automobiles

**Bodily Injury Liability** 

each person

each accident

Property Damage Liability

each accident

**Bodily Injury and Property Damage** 

**Liability Combined** each accident each occurrence

C.

( ) Employers' Liability

( ) Hired Automobiles

( ) Uninsured Motorist

each accident\*

each employee by

disease\*

total policy by disease\*

D.

( ) Liquor Law Legal Liability

An "X" marked in the box indicates the coverage is provided in the Underlying Policies.

#### (Note Maintenance of Underlying insurance Condition SX 80 02.)

\*Except that in any jurisdiction where the amount of Employers Liability Coverage afforded by the underlying insurer is by law unlimited, the limit stated does not apply and the policy of which this extension schedule forms a part shall afford no insurance with respect to Employers Liability in such jurisdiction.

Form SX 80 04 03 00 Printed in U.S.A. (NS)

Process Date: 07/21/05

Policy Expiration Date: 08/23/06

Insurer: HARTFORD CASUALTY INSURANCE COMPANY HARTFORD PLAZA, HARTFORD, CT 06115



This Declarations Page, with Policy Provisions Form SX 80 02 and Endorsements, if any, issued to form a part thereof, shall together constitute this Umbrella Liability Supplemental Contract, which in turn forms a part of Policy Number shown below.

None of the provisions of the policy to which this Supplemental Contract is attached applies to the Umbrella Liability Insurance provided hereunder.

Wherever the word "policy" appears in this form or in endorsements attached to or made a part of this Supplemental Contract, it means "Supplemental Contract".

POLICY NUMBER: 81 SBA KP8427

**DECLARATIONS** 

Named Insured and Mailing Address: GRAND RAPIDS-KENT COUNTY

SEE FORM IH 12 00 300 MONROE AVENUE NW

GRAND RAPIDS MI 49503

**Policy Period** From: 08/23/05 To: 08/23/06

12:01 A.M., Standard time at the address of the named insured as stated herein.

Premium \$ INCLUDED ADVANCE PREMIUM

Self Insured Retention

\$10,000

each occurrence

The Limits of Insurance subject to all the terms of this policy that apply are:

Each Occurrence

\$ 9,000,000

Products-Completed Operations Aggregate Limit

\$ 9,000,000

General Aggregate Limit (Other

\$ 9,000,000

Bodily Injury By Disease Aggregate Limit

\$ 9,000,000

than Products - Completed Operations, Bodily Injury By Disease and Automobile)

Schedule of Underlying Insurance Policies

See Attached "Extension Schedule of Underlying Insurance Policies"

Form Numbers of Forms and Endorsements that apply.

SX80120703	SX80020401	SX80040300	SX02030697
SX21030401	SX21040697	SX21050697	SX21080697
SX21090603	SX21610697	SX21750697	SX21770697
SX24010401	SX24530601	SX24580901	

Countersigned by

Margue K. Apr

**Authorized Representative** 

07/21/05 Date

Form SX 80 01 06 97 T Printed in U.S.A. (NS)

**Process Date: 07/21/05** 

Policy Expiration Date: 08/23/06



#### THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

NAMED INSURED

GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY, ITS EMPLOYEES, VOLUNTEERS, ELECTED OFFICIALS AND APPOINTED OFFICIALS

Form IH 12 00 11 85 T SEQ. NO. 001

Printed in U.S.A. Page 001

Process Date: 07/21/05

Expiration Date: 08/23/06

#### GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY

RESOLUTION AUTHORIZING THE NEGOTIATION OF A MANAGEMENT AGREEMENT WITH SMG FOR DEVOS PLACE AND VAN ANDEL ARENA

Boardmember	, supported by Boardmember	
moved the adoption of the following a	resolution:	

WHEREAS, the Grand Rapids-Kent County Convention/Arena Authority (the "CAA") owns and operates the DeVos Place and leases and operates the Van Andel Arena; and

WHEREAS, SMG, a Pennsylvania general partnership, engaged in the business of providing management services, including operations and marketing services, for public assembly facilities, has provided such services to both DeVos Place (including its predecessor the Grand Center and DeVos Hall) and the Van Andel Arena since 1996; and

WHEREAS, the CAA has previously entered into a Management Agreement dated as of July 1, 2001, with SMG to provide management services for DeVos Place and the Van Andel Arena, which Management Agreement terminates on June 30, 2006, unless the CAA elects to extend its term; and

WHEREAS, the CAA desires to negotiate an extension of the existing Management Agreement or a new agreement with SMG upon terms mutually acceptable to the CAA and SMG; and

WHEREAS, if such mutually acceptable terms are unable to be negotiated, the CAA intends to solicit requests for proposals for such management services.

#### **RESOLVED:**

1. That Boardmembers Steven Heacock and Joseph Tomaselli are authorized to negotiate, with the assistance of CAA staff and legal counsel, the extension of the existing Management Agreement or a new agreement with SMG for the provision of management services at DeVos Place and the Van Andel Arena, which extension or new agreement shall be brought to the CAA Board for approval.

2. That if, after a reasonable period of time, said Boardmembers determine that they have been unable to negotiate an extension or new agreement which they believe would be acceptable, they, with the assistance of CAA staff and legal counsel, are authorized to solicit and receive requests for proposals for such management services at which time the CAA shall determine the process for reviewing such proposals.

3. That all resolutions or parts of resolutions in conflict herewith shall be, and the same are hereby, rescinded to the extent of such conflict.

YEAS:	Boardmembers	
NAYS:	Boardmembers	
ABSTAIN:	Boardmembers	
ABSENT:	Boardmembers	
Dated: Augu	ast 24, 2005	
		Susan M. Waddell
		Administrative Manager/Recording Secretary

#### **CERTIFICATION**

I, the undersigned duly qualified and acting Administrative Manager/Recording Secretary of the Grand Rapids-Kent County Convention/Arena Authority (the "CAA"), do hereby certify that the foregoing is a true and complete copy of a resolution adopted by the CAA Board at a meeting held on August 24, 2005, and that public notice of said meeting was given pursuant to and in compliance with Act 267 of the Public Acts of Michigan of 1976, as amended.

Dated: August 24, 2005

Susan M. Waddell Administrative Manager/Recording Secretary

#### VAN ANDEL ARENA" WEEKLY

_		EC	MOD	ROOM	TIME	FUNCTION
DATE	EVENT	EC	MOD			
Wed, Aug 17	Available					
Thur, Aug 18	Available					
Fri, Aug 19	Available					
Sat, Aug 20	Available					
Sun, Aug 21	Available					
Mon, Aug 22	Available			-		1 200
Tue, Aug 23	Available					
Wed, Aug 24	Available			Banquet	6:00 PM	Banquet
Thur, Aug 25	G.R. Sports Hall of Fame	MW		Danquot		
Fri, Aug 26	Available		ļ			
Sat, Aug 27	Available		TYCYY	Areno	6:30 PM	Performance
Sat, Aug 27 Sun, Aug 28	3 Doors Down	AH	RICH	Arena	7	
Mon, Aug 29	Available	1	1			
Mon, Aug 29	Available					
Tue, Aug 30	Available					
Wed, Aug 31	Available				-	
Thur, Sep 1	Available					
Fri, Sep 2	Available					
Sat, Sep 3	Available					
Sun, Sep 4	Available					
Mon, Sep 5						
Tue, Sep 6	Available					
Wed, Sep 7	Available	_				
Thur, Sep 8	Available					1
Fri, Sep 9	Available	_		. 8		
Sat, Sep 10	Available	_			0.00.434	Load-in
Sun, Sep 11	Available Circus	CL	_	Arena	8:00 AM	Load-in
Mon, Sep 12		CL		Arena	8:00 AM	Performance
Tue, Sep 13	Ringling Bros. Circus	CL		Arena	7:30 PM	Performance
Wed, Sep 14	Ringling Bros. Circus	AF		Arena	7:30 PM	Performance
Thur, Sep 1	5 Ringling Bros. Circus	CL		Arena	7:30 PM	
Fri, Sep 16	Ringling Bros. Circus	AI		Arena	11:00 AM	Performance Performance
Sat, Sep 17	Ringling Bros. Circus	Ar	1		3:00 PM	Performance
5,		1			7:00 PM	Performance
	Ringling Bros. Circus	- ci	_	Arena	1:00 PM	Periormaneo

### WEEKLY - YEAR 2005 DEVOSPLACE

DATE	EVENT	ROOM	TIME	FUNCTION	EC	OPERATIONS/CONSTRUCTION
					S 1 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
TUES. AUG 16	HENDON PUBLISHING COMPANY- POLICE FLEET EXPO	внс	10:00AM 11:00AM-6:00PM	CLIENT ARRIVAL VEHICLE MOVE-IN	KG	
WED. AUG 17	HENDON PUBLISHING COMPANY- POLICE FLEET EXPO	БНС	8:00AM 9:00AM-6:00PM	CLIENT ARRIVAL EXHIBITOR MOVE-IN	KG	
THURS. AUG 18	HENDON PUBLISHING COMPANY- POLICE FLEET EXPO	ЕНС	6:30AM 8:00AM-12:00PM 8:00AM-12:00PM	CLIENT ARRIVAL EXHIBITS OPEN BREAKFAST	KG H	Estimated Attendance: 1000
FRI. AUG 19	HENDON PUBLISHING COMPANY- POLICE FLEET EXPO	БНС	6:30AM 8:00AM-12:00PM 8:00AM-12:00PM	CLIENT ARRIVAL EXHIBITS OPEN BREAKFAST	KG	Estimated Attendance: 1000
			12:00PM-7:00PM	MOVE-OUT		
CAT AITC 20	BURGGR A AF WEDDING RECEPTION	BALL CPEINC	Mduuy	GITECTS ARRIVE	KG	Estimated Attendance: 200
341. 400 20	PONCOLATION WEDDING NECEL INCH		6:00PM-7:00PM	COCKTAIL HOUR		estillated Attendance. 200
		C 114 d	7:00PM	BRIDE & GROOM ARRIVE		
			7:30PM	DINNER SERVED		
			12:00AM	LAST CALL FOR BAR		Œ
	Cident ten employed acceptance	4 114 6	12:30AM	RECEPTION CONCLUDES	-	000
	BISHOP DISTRIBUTING	BALLA	12:00PM 6:00PM -7:00PM	CLIENI AKKIVAL & SEIUP	5	Estimated Attendance: 200
22		Section Committee of the Committee of th	7:00PM -12:00AM	DINNER & DANCING	_	
	SUCCESS MAGAZINE INVESTOR	99	6:30AM	CLIENT ARRIVAL	KG E	Estimated Attendance: 120
	WORKSHOP	GG A-C	7:30AM-8:30AM	BREAKFAST		
55			10:15AM-10:30AM	BREAK		
			10:30AM-12:00PM	SESSION	_	
			12:00PM-1:00PM 5:00PM	WORKING LUNCH EVENT CONCLUDES		
	SUCCESS MAGAZINE INVESTOR	99	6:30AM	MEETING	KG	Estimated Attendance: 120
	WORKSHOP	GG D-F	7:30AM-8:30AM			
		37	8:30AM-10:15AM 10:15AM-10:30AM	n.	74	
			10:30AM-12:00PM 12:00PM-1:00PM 5:00PM			
			SOUTH STATE OF THE			
SUN. AUG 21						
The second secon		The second secon	用のないというない	Section of the Samuel Property of the Samuel State of the Samuel S		
MON. AUG 22	2005 QUIXTAR-NEW PLATINUM SEMINAR	MI LOADING DOCK BALL A, GG A-F	8:00AM-9:30AM 8:00AM-5:00PM	TRUCKS ARRIVE BLUEWATER LOAD-IN	9	Estimated Attendance: 510

G A-F = Grand Gallery Meeting Rooms A-F O A-H = Overlook Meeting Rooms A-H

GG = Grand Gallery Area RO A-F = River Overlook A-F MON A-D= Monroe Meeting Rooms

EH A-C = Exhibit Halls A-C DV = DeVos Performance Hall BALL A-D = Ballroom A-D

# DEVOSPLACE

WEEKLY - YEAR 2005

The state of the s		WEEKLY -	- YEAK 2003		The state of the s
		BALL B-C, P-FUNC	8:00AM-5:00PM	ART CRAFT SET UP	
		BALLA	I:00PM	SEI SIAGE	
		BALL A, GG A-F	5:00PM-8:00PM 6:00PM-9:30PM	IRANSLATION SEI-UP DINNER	
	ANCIENT ACCEPTED SCOTTISH RITE	DV	9:00AM-1:00PM	IA PREP	AK
TUES. AUG 23	ANCIENT ACCEPTED SCOTTISH RITE	DV I VON DOCK	8:00AM-5:00PM	MOVE IN	AK
	2005 OHINTAR-NEW PLATINIM	TION DOOR	7-00AM	STAFF ARRIVES	KB Estimated Attendance: 510
	SEMINAR	P-FUNC, BALL A	7:30AM-8:30AM	BREAKFAST	- 1
		GGA-F	8:00AM	MEETING ROOM LOAD-IN	
		BALL B-C, P-FUNC	8:00AM-12:00PM	ART CRAFT SETS-UP	
		BALLA	8:20AM-8:55AM	OPENING COMMENTS	
		GCA-F BAII A	9:00AM-11:15FM	BREAKOU1S PROGRAM	
	7000	BALLA	12:00PM-2:30PM	LUNCH	
		BALL B-C	12:00PM-5:00PM	EXHIBITS SET-UP	
		GG A-F	2:30PM-4:45PM	BREAKOUTS	
		BALLA	5:00PM-6:45PM	PROGRAM EVURING SET I ID	
		BALL A	6:45PM-8:00PM	DINNER	
	RCMA LUNCHEON	BOARDROOM	11:00AM-1:30PM	BANQUET	
	AXIOS JOB FAIR	MON A-D	9:00AM-6:00PM	JOB FAIR	
WED ATIG 24	ANCIENT ACCEPTED SCOTTISH RITE	DV	8-00AM-5-00PM	MOVE IN	AK
WED. A00 24		LYON DOCK	8:00AM-12:00PM	UNLOAD TRUCKS	
	2005 OUIXTAR-NEW PLATINUM		7:00AM	STAFF ARRIVES	KB Estimated Attendance: 510
	SEMINAR	P-FUNC, BALL A	7:30AM-8:30AM	DOORS FOR BREAKFAST	
		BALL B-C, P-FUNC	8:00AM-12:30AM	EXHIBITS SET-UP	
		BALL B-C P-FINC	12:30PM-3:30PM	EXHIBITS OPEN	
		BALLA	12:30PM-4:00PM	LUNCH	
		GGC-D	12:30PM-4:00PM	BREAK-OUTS	
		GGE-F	1:00PM-4:30PM	PHOTOS	
		BALL B, F-FUNC	5:50FM-6:50FM 4:30PM-5:30PM	EARIBITS LUAD-UUT	
		P-FUNC	7:00PM-7:30PM	RECEPTION	
		BALL A	7:30PM-10:00PM	DINNER BANQUET	
THIRS AIIG 25	ANCIENT ACCEPTED SCOTTISH RITTE	DV	8:00AM-3:30PM	MOVE IN	AK
		A management of the second of			
FRI. AUG 26	ANCIENT ACCEPTED SCOTTISH RITE	DV	8:00AM-1:00PM	MOVE IN	AK
			1:00PM-7:00PM	REHEARSALS	
	BIG SHOULDER VIDEO	BALL A	8:00AM-6:00PM	SETUP	MJ
The second secon	CHINA HAVARD/TSINGHUA VISIT	GA	8:00AM-9:00PM	LUNCH	KB
				The state of the s	
SAT. AUG 27	ANCIENT ACCEPTED SCOTTISH RITE	DV	1:00PM-6:00PM	REHEARSALS	AK
G A-F = Grand G	G A-F = Grand Gallery Meeting Rooms A-F			EH A-C = Exhibit Halls A-C	Ċ
O A-H = Overloo	O A-H = Overlook Meeting Rooms A-H			DV = DeVos Performance Hall	Hall
GG = Grand Gallery Area	ery Area			BALL A-D = Ballroom A-D	
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GG = Grand Gallery Area RO A-F = River Overlook A-F

MON A-D= Monroe Meeting Rooms

# DEVOS PLACE

# WEEKLY - YEAR 2005

		WEEKLY -	<ul> <li>YEAR 2005</li> </ul>			
		BALL C Pre-Funct	7:00PM-8:00PM 8:00PM-11:00PM	GRAND COMMANDERS RECEP DINNER/ENTERTAINMENT	Estimat	Estimated Attendance: 300
	BIG SHOULDER VIDEO	BALL A	6:00PM-1:00AM	HOSPITALITY	MJ	
SUN. AUG 28	ANCIENT ACCEPTED SCOTTISH RITE	DV BALL A DV	10:00AM-5:00PM 1:00PM-3:00PM 4:00PM	CHANGEOVER/REHEARSAL LUNCH (640) DOORS OPEN	AK	
		RECITAL HALL MON A DV	4:00PM-7:00PM 4:00PM-7:00PM 5:00PM-6:0PM	ROBING ROOM HOLDING ROOM VESPER SERVICE		
	October 100 and 100 an		6:00PM-7:00PM	CHANGEOVER		
	BIG SHOULDER VIDEO	BALLA	1:00AM-5:00AM	TEARDOWN	MJ	
					And the second	
MON. AUG 29	ANCIENT ACCEPTED SCOTTISH RITE	DV	7:00AM-9:00AM	SETUP	AK	
		MON A	8:00AM-5:00PM 8:00AM-5:00PM	ROBING ROOM HOLDING ROOM		
		DV	8:00AM	DOORS OPEN		
		BAII A.B	9:00AM-3:00PM	BUSINESS SESSION MENS GENERAL TINCH (1100)	2	
		BALL C-D	12:00PM-3:00PM	LADIES GEN LUNCH (900)		
		DV	3:00PM-8:00PM	CHANGEOVER	74	
			7:00PM 8:00PM-10:00PM	DOORS OPEN		
TUES. AUG 30	ANCIENT ACCEPTED SCOTTISH RITE	DV	9:30AM-1:30PM	CHANGEOVER	AK	81
		MON A	1:30PM-7:00PM	HOLDING ROOM		
		DV	2:30PM/3:00PM	DOORS OPEN		
		GA-C	2:30PM-7:00PM	CANDIDATES HOLDING		
		DV/LYON DOCK	6:30PM-11:30PM	MOVE OUT		
WED. AUG 31						
Mark Street, Mr. and Street, S					TENCH TO BE WITH ME	
THURS. SEPT 1	IMMANUEL'S TEMPLE COMMUNITY CHURCH	BALL A		SET UP		
The second secon						
FRI. SEPT 2	MIDWEST TANDEM RALLY	MON A-D	12:00PM-10:00PM	BIKE MOVE-IN /STORAGE	MJ	
	IMMANUEL'S TEMPLE COMMUNITY CHURCH	BALL A		GENERAL SESSION		
SAT. SEPT 3	MIDWEST TANDEM RALLY	MON A-D	9:00AM-6:00PM		MJ Estimate	Estimated Attendance: 50
	IMMANUEL'S TEMPLE COMMUNITY CHURCH	BALL A O A-H		GENERAL SESSION BREAKOUT ROOMS		
		The second secon		The state of the s	A000000	
SUN. SEPT 4	MIDWEST TANDEM RALLY	MON A-D	9:00AM-5:30PM	RALLY	MJ Estimate	Estimated Attendance: 50

G A-F = Grand Gallery Meeting Rooms A-F O A-H = Overlook Meeting Rooms A-H

GG = Grand Gallery Area RO A-F = River Overlook A-F MON A-D= Monroe Meeting Rooms

DV = DeVos Performance Hall BALL A-D = Ballroom A-D EH A-C = Exhibit Halls A-C

# DEVOSPLACE

# WEEKLY - YEAR 2005

	MJ				2	Ω.	E E	}				AE	7	P. Carried	82				ΑF	AF.		Œ	AF	
	BIKE MOVE-OUT				LOAD-IN LOAD-IN	REFRESHMENTS MEETING BEGINS MEETING ENDS	REHEARSAL	SESSION	SESSIONS	EXPO	RECEPTION DINNER PROGRAM GAMES	CT IENT ARRIVAT (SETTID	SESSIONS		BREAKFAST	SESSION	SESSION	LOAD-OUT	CLIENT ARRIVAL/SETUP SESSIONS	CLIENT ARRIVAL/SETUP SESSIONS		MOVE IN MEETING	MOVE IN	
	8:00AM-12:00PM	なる。	The second secon		8:00AM-5:00PM 8:00AM-5:00PM	8:30AM 9:00AM 10:30AM	12:00PM-3:00PM	3:00PM-3:30PM	3:30PM-6:30PM	3:30PM-6:30PM	6:30PM-7:00PM 7:00PM-8:20PM 8:30PM-0:45PM	7:00AM	9:00AM -5:00PM		6:30AM-7:15AM	7:15AM-8:00PM	11:20AM-11:40A	11:40AM-5:00PM	7:00AM 9:00AM -5:00PM	7:00AM 9:00AM -5:00PM		8:00AM-5PM	8:00AM -6:00PM	The second secon
	MON A-D				BALL A-D EH A-C	0 A	AQ	DV	GG A-F, GG OL A	EH B-C	GRAND GALLERY BALL A-D EH B-C	MON A-D			EH B-C	DV EU B C CC A E OI	DV	ALL SPACES	MON A-D	MON A-D		EH A O A	BALL A	
SMG OFFICES CLOSED LABOR DAY	MIDWEST TANDEM RALLY				GFS GENERAL SALES MEETING	EMENT	GFS GENERAL SALES MEETING					M2 ADVANTAGE TRAINING ACADEMY			GFS GENERAL SALES MEETING				M2 ADVANTAGE TRAINING ACADEMY	M2 ADVANTAGE TRAINING ACADEMY			SUPERIOR SEAFOOD TRADESHOW	
MON. SEPT 5			TUES. SEPT 6	WED, SEPT 7	THURS. SEPT 8	FRI. SEPT 9									SAT. SEPT 10				2	SUN. SEPT 11	The state of the s	MON. SEPT 12		And the second control of the second control

DV = DeVos Performance Hall BALL A-D = Ballroom A-D EH A-C = Exhibit Halls A-C

G A-F = Grand Gallery Meeting Rooms A-F O A-H = Overlook Meeting Rooms A-H GG = Grand Gallery Area RO A-F = River Overlook A-F MON A-D = Monroe Meeting Rooms