



Meeting of Board of Directors

Wednesday, January 23, 2002

7:30 a.m. – 9:30 a.m.

County Administration Building Board Room, 3rd Floor
Grand Rapids, Michigan 49503

A G E N D A

- I. Call to Order
- II. Approval of the Minutes of December 5, 2001 Board Meeting Action
- III. Public Comment
- IV. DeVos Place Construction Update - Erhardt/Hunt Information
- V. Grand Center Five-Year Rate Proposal – Rich MacKeigan Action
- VI. Committee Reports
 - a. Finance Committee
 - i. Approval of Paid Invoices Action
 - ii. Approval of SMG Financial Reports Action
 - for periods ending 11/30/01 and 12/31/01
 - iii. Approval of CAA Financial Reports Action
 - for periods ending 11/30/01 and 12/31/01
 - b. Building Committee Information
 - c. Operations and Marketing Committee
 - i. Approval of a Resolution Relating to a 457 Action
 - Deferred Compensation Plan and a Resolution
 - Relating to a 401 Money Purchase Plan
 - ii. CVB Update – Steve Wilson
- VII. SMG Report Information
 - Facilities Calendar
- VIII. Election of Officers Action
- IX. Other Business
- X. Next Meeting Date
 - Wednesday, February 27, 2002, 7:30 a.m., Kent County Building
- XI. Adjournment



Van Andel Arena
130 Fulton West
Grand Rapids, MI 49503
616.742.6600
Fax 616.742.6197



Grand Center
245 Monroe Ave. NW
Grand Rapids, MI 49503
616.742.6600
Fax 616.742.6590



**MINUTES OF THE GRAND RAPIDS-KENT COUNTY
CONVENTION/ARENA AUTHORITY
BOARD OF DIRECTORS MEETING
Wednesday, December 5, 2001**

I. Call to Order

Chair Steve Heacock called the meeting to order at 7:30 a.m. Chair Heacock presided and Director Klohs recorded.

Attendance

Members Present: Steve Heacock, Chair
Clif Charles
Lew Chamberlin
David Frey
Birgit Klohs
John Logie
Joseph Tomaselli

Members Absent: None

Staff/Others:	Matt Barnes	Erhardt/Hunt Joint Venture
	Henry Boucher	Showspan
	David Czurak	<i>Grand Rapids Business Journal</i>
	Jim Day	Kent County
	Daryl Delabbio	Kent County
	Joe Erhardt	Erhardt/Hunt Joint Venture
	Jim Gray	CAA Owner Representative
	John Peter Jeffries	Opera Grand Rapids
	Kurt Kimball	Grand Rapids
	Loretta Levault	Guest
	Mike Levault	Guest
	Chris Machuta	SMG
	Rich MacKeigan	SMG
	Steve Miller	SMG
	Jack Naudi	<i>The Grand Rapids Press</i>
	Al Vanderberg	Kent County
	Susan Waddell	CAA
	Richard Wendt	CAA Attorney
	Robert White	Grand Rapids
	Steve Wilson	CVB
	Tim Wondergem	Wondergem Consulting

II. Minutes of Prior Meetings

Motion: Director Frey, supported by Director Tomaselli, moved to approve the minutes of the October 24, 2001 meeting and November 19, 2001 special meeting of the Authority. Motion carried unanimously.

III. Public Comment

Chair Heacock introduced Loretta Levault of Belmont, Michigan. Ms. Levault attended the meeting to donate three domain names to the Authority. Chair Heacock thanked Ms. Levault for the charitable gift.

IV. Presentation – John Peter Jeffries, Executive Director, Opera Grand Rapids

By way of background, Mr. Jeffries is back in Michigan after a 23-year absence. Mr. Jeffries grew up in East Lansing and attended school in Ann Arbor. He launched his career as a stagehand with the opera in Boston. As he moved to Miami, Toronto, Portland, and Boise, his career evolved from stagehand to artistic director to executive director. Mr. Jeffries has been executive director of Opera Grand Rapids since September.

Opera Grand Rapids is the oldest company in Michigan and the only provider of opera in west Michigan. The opera's reach is sizable, drawing subscribers from Traverse City to Chicago. In addition to staging three main productions a year, the company offers several educational programs. The 140 professional opera companies in the U.S. and Canada are divided into four levels based on budget. With an annual budget of \$1.2 million, Opera Grand Rapids is categorized at level 3. The quality of its shows, however, rates at level 2. The company boasts a nationally renowned artistic director who has a remarkable skill for putting together exciting ensembles. Singers from the world over perform at Opera Grand Rapids. Russian talent performed in the Queen of Spades production. Opera is extremely labor intensive with approximately 132-225 support people working on each performance. The opera derives its revenue from ticket sales, corporations/foundations, and individuals. Seventy percent of expenses are spent on the stage or in the pit.

V. Committee Reports

Finance Committee

a. Approval of Paid Invoices

Motion: Director Klohs, supported by Director Logie, moved to approve payment of invoices in the amount of \$1,060,475.64, as presented. Motion carried unanimously.

b. Approval of SMG Financial Statements

Motion: Director Klohs, supported by Director Frey, moved to approve the SMG Financial Statements for the Van Andel Arena and Grand Center for the period ended October 31, 2001, as presented. Motion carried unanimously.

c. Approval of CAA Financial Report

Motion: Director Klohs, supported by Director Logie, moved to approve the Grand Rapids – Kent County Convention/Arena Authority Financial Statement for the period ended October 31, 2001, as presented. Motion carried unanimously.

Building Committee

Director Frey reported that asbestos abatement at the Hall of Justice should be completed by December 7, with demolition to begin the following week. Demolition of the police building should be completed by December 7. Work continues on DeVos Performance Hall lobby. The stair tower stone veneer installation is close to completion. New ductwork, electrical, and rough-in is proceeding. Roof insulation is underway and slab on grade is complete. Structural steel in north stair tower is being installed, with roof deck to follow. The curtain wall framing and glass installation has started. The deep foundation subcontractor has been performing compaction grouting in advance of caisson installation. The concrete structure contractor is working on the deep spread footings for the future super truss system in the Exhibit Hall.

Operations and Marketing Committee

Director Chamberlin reported that SMG Marketing Director Lynne Ike presented the results of tenant surveys for both facilities. The evaluations covered every aspect of operations from cleanliness to set-up. Out of a possible score of 4, the Van Andel Arena rated 3.75 and the Grand Center rated 3.12. Ms. Ike also reported on the Spies in Disguise program. SMG hires secret shoppers who act as consumers to disrupt normal activities. The shoppers rate how the incidents are handled and the quality of service they receive. Results are shared with everyone involved in a continuing effort to improve customer service.

The Committee approved a letter to SMG regarding Section 6.2 of the Management Agreement. The Agreement requires an annual management plan. The information required in the plan is covered in the annual budgeting process and a separate report is not needed. The Committee approve the course of action regarding dental and vision insurance for the administrative manager. The Committee received a report from Steve Denny of VSA regarding the capital improvement program. The food court reconstruction should be completed in January.

Mr. Steve Wilson reported that the CVB just booked the Wesleyan Church convention for DeVos Place in June 2004. The convention will host 6,000 delegates, use 5,200 room nights, and have an economic impact of \$1.5 million. Ninety percent of the room nights will be accommodated in the downtown area. Booking momentum has increased. More than \$6 million in convention bookings has been confirmed for 2004 and beyond, and \$10 million worth of state rotating conventions has been confirmed. Team Grand Rapids is working overtime to book more than \$14 million worth of new prospects. Bob Daverman of Progressive AE is designing and building a portable model of DeVos Place.

VI. DeVos Place Construction Update – Matt Barnes and Joe Erhardt

Mr. Erhardt noted that the grout takes are not as high as construction moves forward to the north. Test borings on the east side of the new hall indicate the rock is solid. Demolition work is on schedule. The structural steel will be going up in late February. Caisson caps are being installed on the box pillars. Shop drawings are on track. Mr. Barnes presented a financial report. Seventy bidders presented proposals for the balance of the exhibit hall. Of approximately 100 trades people, 80% are local. There has been no time lost due to construction accidents in over 200 days of work.

VII. SMG Report

Facilities Calendar

Mr. MacKeigan highlighted upcoming events at the Van Andel Arena. December will be a busy month with the Griffins, Ozzy Osbourne, Barenaked Ladies, and the Globetrotters. This weekend, DeVos Hall will be decked with holiday cheer as Fifth Third presents the Holiday Pops. Coming soon to the Grand Center are a comedy tour, the Nutcracker, Guys and Dolls, and The Rite of Spring presented by the GR Symphony Classical Series. Several on-sale events this weekend include Disney on Ice, Steven Curtis Chapman, Creed, Barry Manilow, and Crosby, Stills Nash & Young. Mr. MacKeigan encouraged members to continue to remember the arts community. Arts groups nationwide have been suffering since September 11.

VIII. Other Business

Chair Heacock stepped up to the podium to expound on CAA's achievements over the past year and a half. Since its inaugural meeting on April 18, 2000, the CAA has elected officers, selected Lew Chamberlin and Clif Charles as members, and established committees. The CAA approved the Meat Processors Association as the first convention in the new facility. Chair Heacock recounted several milestones, such as conveyance of contracts and property from DDA to CAA, approval of booking policy, award of \$7.3 million federal grant, approval of administrative manager, Rampage winning Arena Bowl, and 5,000,000th patron at Van Andel Arena. Looking ahead, funding continues to be a challenge. Construction costs have increased. The County's \$75 million contribution has inflated to \$87 million, and the private donations have increased from \$30 million to \$33 million. The Chair is confident, however, there will be funding to complete the project. The development of business will be a challenge. As the Arena ages and other opportunities exist, competition will be tough.

On a personal note, Mr. Heacock expressed his appreciation to serve as the CAA's first Board Chair. After serving for 20 months, Mr. Heacock is stepping down as Chair to allow another member to oversee the Board. An election for officers will be held at the January meeting. Overwhelmed by gratitude, Mr. Heacock is honored to work with such wonderful people. Vice Chair Frey thanked the Chair Heacock for his distinct leadership, adding that the Board members are lucky to have him in our midst.

Attorney Richard Wendt presented a report on the bond offering. The underwriter sold \$84.5 million in bonds to provide \$86 million for the construction fund. Half of the bonds were sold as current interest bonds and half were sold as capital appreciation bonds. The bond closing will

take place on December 13, 2001 and the funds will be available at that time. The average interest rate was 5.25%.

Vice Chair Frey suggested that James Koslosky of the Kent County International Airport be invited as a presenter.

Daryl Delabbio extended condolences to Dale Sommers whose father recently passed away.

IX. Adjournment

There being no other business, the meeting was adjourned at 9:07 a.m.

Birgit M. Klohs
Recording Secretary

DEVOS PERFORMANCE HALL-PHASE I

Item IV

[illegible]

Item IV

[illegible]

DEVOS PLACE INFORMATIONAL PROJECT TIMELINE

EXHIBIT HALL-PHASE II

[illegible]

MBE/WBE PARTICIPATION SUMMARY SUBCONTRACTS AWARDED TO DATE

Cost Code	Subcontractor/Vendor	Description of Work	Contract Amount	MBE/WBE Opportunities	MBE/WBE Contractor	MBE/WBE Amount	%
9416	Dykema Excavating	DeVos Hall Earthwork	\$23,500	Y	Advanced Disposal	\$500	15%
				Y	Lee's Excavating	\$3,000	
9421	Pitsch Companies	Demolition	\$699,420	Y	Burns Contracting	\$77,000	11%
9422	Diversco	Earthwork	\$1,674,500	Y	Millenium Contracting Supply	\$200,000	
				Y	Marjo Construction Services	\$18,000	13%
9436	Kent/Tillman Joint Venture	Concrete	\$8,236,765	Y	Tillman	\$1,235,515	15%
9442	Ace Steel Erection	Rebar	\$38,300	Y	Ace Steel Erection	\$38,300	100%
9443	MichMex	Slabs-On-Metal Deck	\$20,368	Y	Mich Mex	\$20,368	100%
9451	Burggrabe Masonry	Block Masonry	\$63,791	Y	B&B Masonry	\$1,000	
				Y	Big Mac Masonry	\$7,000	13%
9461	Steel Supply & Engineering	Structural Steel	\$216,000	Y	Michigan Industrial Metals	\$62,921	29%
9462	Steel Service Corporation	Structural Steel	\$14,410,000	Y	Three Star Fabricating LLC	\$995,080	
					Ideal Steel	\$275,000	
					TBD	\$459,020	12%
9525	Ritsema Associates	Drywall & Ceilings	\$233,491	Y	Helms Caulking	\$34,500	15%
9526	Johnson Carpet, Inc.	Carpet	\$173,950	Y	ICR Carpet Installations	\$5,285	3%
9527	Dave Cole Decorators	Painting and Wall Coverings	\$15,945	Y	Eminent Services	\$1,600	10%
9651	Andy J. Egan	Mechanical	\$16,601,147	Y	Grand Rapids Fire Protection	\$17,300	
				Y	Top Notch Plumbing	\$40,100	
				Y	Johnson Controls MBE Subcontractor	\$82,500	
				Y	Brigade Fire Protection MBE Sub	\$97,000	
				Y	Brooks Plumbing	\$1,600,000	16%
				Y	Insulation & Environmental Services	\$873,684	
Naturalite		Skylight	\$1,024,320	Y	Helms Caulking	\$28,681	3%
Architectural Glass and Metals		Metal Panels and Curtainwall	\$2,259,694	Y	Construction Concepts	\$714,730	
					Helms Caulking	\$18,990	13%
Lynn Masonry		Masonry and Granite	\$1,830,182	Y	TBD	\$219,621	12%
Sobie Companies		Carpet	\$216,600	Y	TBD	\$23,826	11%
Cleveland Construction		Drywall & Ceilings	\$4,060,000	Y	TBD	\$487,200	12%
Bourma Construction		Spray Fireproofing	\$485,000	Y	TBD	\$400,000	82%
H&H Painting		Painting and Wall Coverings	\$503,467	Y	TBD	\$55,381	11%
9671	Electech II	Electrical	\$12,684,444	Y	Taylor Electric	\$1,902,667	15%
TOTAL			\$65,470,884			\$9,995,768	15%

Cost Code	Subcontractor/Vendor	Description of Work	Contract Amount	MBE/WBE Opportunities	MBE/WBE Contractor	MBE/WBE Amount	%
Contracts without Opportunity for MBE/WBE Participation							
9417	Berkel & Company	Mini-Piles	\$221,200	N			
9423	Case Foundation	Caissons	\$4,807,000	N			
9441	Grand River Construction	Concrete Walls	\$240,000	N			
9452	Vetter Stone Company	Limestone - Supplier	\$41,140	N			
9462	Couturier Iron Craft	Stainless Steel	\$29,200	N			
9471	Grand Valley Wood Products	Millwork - Supplier	\$128,540	N			
9481	Architectural Glass & Metals	Metal Panels	\$57,760	N			
9482	J&L Roofing	Roofing	\$219,864	N			
9500	Glass Enterprise	Glass Curtain Wall	\$9,739	N			
9501	Overhead Door Company	Overhead Doors	\$65,430	N			
9502	S.A. Morman	Door Hardware - Supplier	\$2,202,615	N			
9637	Schindler Elevator Corporation	Elevators and Escalators	\$85,380	N			
	Stress-Con Industries, Inc.	Precast Concrete	\$1,320,105	N			
	Modern Roofing	Roofing	\$536,250	N			
	S.A. Morman	Door Hardware - Supplier	\$2,222,326	N			
	Riverside Group	Metal Panels	\$228,458	N			
	Stafford-Smith	Food Service Equipment	\$280,315	N			
	Traffic Safety	Parking Equipment					

ROOM RENTAL RATES

(July 1, 2002 – December 31, 2003)

Item V

ROOM	TICKETED	NON-PROFIT	EXHIBIT	MEETING	BANQUET
DeVos Hall (Sun – Thurs)	\$2,100 vs 12%	\$2,100/1 st Performance \$1,050/2 nd Performance	N/A	\$2,100	N/A
DeVos Hall (Fri-Sat)	\$2,600 vs 12%	\$2,600/1 st Performance \$1,300/2 nd Performance	N/A	\$2,100	N/A
Welsh Auditorium	\$2,725 vs 12%	\$2,725	\$1,950 or \$.29 net sq. ft.	\$2,725	\$1,525
Grand Hall	\$1,950 vs 12%	N/A	\$1,950 or \$.29 net sq. ft.	\$1,950	\$1,525
2/3 Grand Hall	\$1,300 vs 12%	N/A	\$1,300 or \$.29 net sq. ft.	\$1,300	\$1,200
1/3 Grand Hall	\$875 vs 12%	N/A	\$875 or \$.29 net sq. ft.	\$875	\$775
East Hall	\$1,675 vs 12%	N/A	\$1,675 or \$.28 net sq. ft.	\$1675	\$1,325
West Hall	\$1,675 vs 12%	N/A	\$1,675 or \$.28 net sq. ft.	\$1,325	\$1,325
Michigan Room	\$325 vs 12%	N/A	\$325 or \$.28 net sq. ft.	\$325	\$325
Kent Room	\$250 vs 12%	N/A	\$250 or \$.29 net sq. ft.	\$250	\$250
Blodgett Room	\$200 vs 12%	N/A	\$200 or \$.29 net sq. ft.	\$200	\$200
Board Room	N/A	N/A	N/A	\$150	\$150

As managers of the Grand Center, SMG has the right to negotiate rental rates with clients, but agrees that such negotiations will be limited to an increase or reduction no greater than 20% of approved rental rates. These fluctuations may be considered if it became the shared position of affected area businesses that mutual special consideration is necessary to attract the business. SMG also has the right to negotiate rates for labor and equipment in accordance with industry standards, including charging for items which may not be included on this rental rate sheet. These rates will be reviewed annually by the CAA during the budgeting process and are therefore subject to change.

ROOM RENTAL RATES

(January 1, 2004 – June 30, 2005)

Item V

ROOM	TICKETED	NON-PROFIT	CONVENTION	CONSUMER	MEETING	BANQUET
DeVos Hall (Sun – Thurs)	\$2,100 vs 12%	\$2,100/1 st Performance \$1,050/2 nd Performance	N/A	N/A	\$2,100	N/A
DeVos Hall (Fri-Sat)	\$2,600 vs 12%	\$2,600/1 st Performance \$1,300/2 nd Performance	N/A	N/A	\$2,100	N/A
Hall A-C	\$14,850 vs 12%	N/A	\$11,900 or \$.25 net sq. ft.	\$14,850 or \$.29 net sq. ft.	\$14,850	\$7,500
Hall A-B or B-C	\$9,900 vs 12%	N/A	\$7,920 or \$.25 net sq. ft.	\$9,900 or \$.29 net sq. ft.	\$9,900	\$4,900
Hall A, B, Or C	\$4,950 vs 12%	N/A	\$3,960 or \$.25 net sq. ft.	\$4,950 or \$.29 net sq. ft.	\$4,950	\$2,450
Meeting Rooms Grand Gallery 1 st or 2 nd	\$1,000 vs 12%	N/A	\$875 or \$.25 net sq. ft.	\$1,000 or \$.29 net sq. ft.	\$1,000	\$750
Meeting Rooms Grand Gallery Individual	\$250 vs 12%	N/A	\$250 or \$.25 net sq. ft.	\$250 or \$.29 net sq. ft.	\$250	\$250
Banquet Room	\$4,400 vs 12%	N/A	\$3,520 or \$.25 net sq. ft.	\$4,400 or \$.29 net sq. ft.	\$4,400	\$2,500
Banquet Room A,B,C-D	\$1,500 vs 12%	N/A	\$1,400 or \$.25 net sq. ft.	\$1,500 or \$.29 net sq. ft.	\$1,500	\$1,000
Banquet Room C or D	\$750 vs 12%	N/A	\$700 or \$.25 net sq. ft.	\$750 or \$.29 net sq. ft.	\$750	\$650
Banquet Room Meeting Rooms	\$250 vs 12%	N/A	\$250	\$250	\$250	\$250
Board Room	N/A	N/A	N/A	\$300	\$300	\$300

As managers of the Grand Center, SMG has the right to negotiate rental rates with clients, but agrees that such negotiations will be limited to an increase or reduction no greater than 20% of approved rental rates. These fluctuations may be considered if it became the shared position of affected area businesses that mutual special consideration is necessary to attract the business. SMG also has the right to negotiate rates for labor and equipment in accordance with industry standards, including charging for items which may not be included on this rental rate sheet. These rates will be reviewed annually by the CAA during the budgeting process and are therefore subject to change.

ROOM RENTAL RATES
FY 2005 (July 1, 2005 – June 30, 2006)

Item V

ROOM	PERFORM	NON-PROFIT	CONVENTION	CONSUMER	ONE DAY MEETING	BANQUET
DeVos Hall (Sun – Thurs)	\$2,200 vs 12%	\$2,200/1 st Performance \$1,100/2 nd Performance	N/A	N/A	\$2,200	N/A
DeVos Hall (Fri-Sat)	\$2,700 vs 12%	\$2,700/1 st Performance \$1,350/2 nd Performance	N/A	N/A	\$2,200	N/A
Hall A-C	\$15,300 vs 12%	N/A	\$12,250 or \$.25 net sq. ft.	\$15,300 or \$.29 net sq. ft.	\$15,300	\$7,750
Hall A-B or B-C	\$10,200 vs 12%	N/A	\$8,150 or \$.25 net sq. ft.	\$10,200 or \$.29 net sq. ft.	\$10,200	\$5,100
Hall A, B, Or C	\$5,100 vs 12%	N/A	\$4,100 or \$.25 net sq. ft.	\$5,100 or \$.29 net sq. ft.	\$5,100	\$2,550
Meeting Rooms Grand Gallery 1 st or 2 nd	\$1,050 vs 12%	N/A	\$900 or \$.25 net sq. ft.	\$1,050 or \$.29 net sq. ft.	\$1,050	\$800
Meeting Rooms Grand Gallery Individual	\$300 vs 12%	N/A	\$300 or \$.25 net sq. ft.	\$300 or \$.29 net sq. ft.	\$300	\$300
Banquet Room	\$4,550 vs 12%	N/A	\$3,700 or \$.25 net sq. ft.	\$4,550 or \$.29 net sq. ft.	\$4,550	\$2,600
Banquet Room A,B,C-D	\$1,600 vs 12%	N/A	\$1,500 or \$.25 net sq. ft.	\$1,600 or \$.29 net sq. ft.	\$1,600	\$1,100
Banquet Room C or D	\$800 vs 12%	N/A	\$750 or \$.25 net sq. ft.	\$800 or \$.29 net sq. ft.	\$800	\$700
Banquet Room Meeting Rooms	\$300 vs 12%	N/A	\$300	\$300	\$300	\$300
Board Room	N/A	N/A	N/A	\$325	\$325	\$325

As managers of the Grand Center, SMG has the right to negotiate rental rates with clients, but agrees that such negotiations will be limited to an increase or reduction no greater than 20% of approved rental rates. These fluctuations may be considered if it became the shared position of affected area businesses that mutual special consideration is necessary to attract the business. SMG also has the right to negotiate rates for labor and equipment in accordance with industry standards, including charging for items which may not be included on this rental rate sheet. These rates will be reviewed annually by the CAA during the budgeting process and are therefore subject to change.



CITY OF GRAND RAPIDS

DATE: December 11, 2001

TO: Birgit Klohs
Secretary / Treasurer
Grand Rapids - Kent County Convention / Arena Authority

FROM: Jana M. Wallace *gmw*
Fiscal Services Administrative Analyst

SUBJECT: Invoices Processed for Payment

Attached for your review are lists of invoices processed for payment during the most recent period. Expenditures by fund are summarized below.

Dates checks were issued	Operating Fund	Construction Fund
November 14, 2001	\$1,078,106.73	\$2,312,499.98
November 28, 2001	31,818.78	452,394.24
December 14, 2001	81,518.04	2,331,766.13
Payroll – 11/16/2001	2,167.39	--
Payroll – 11/30/2001	2,070.19	--
Expenditures by Fund	\$1,195,681.13	\$5,096,660.35

Total funds expended by the Grand Rapids - Kent County Convention / Arena Authority during the period November 14 through December 14, 2001, were \$6,292,341.48.

Please call me at 456-4514 if you need additional information.

Attachments

MEMORANDUM

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

List of Invoices Processed for Payment on November 14, 2001, as Authorized by the Current Bookkeeping Policy

Payee	Amount	Invoice Date	Description of materials acquired / services received
Invoices Submitted by Project Manager			
C Champion Environmental Services Inc	\$ 341,480.00	11/02/2001	Asbestos abatement in Hall of Justice - payment 2
C Erhardt - Hunt A Joint Venture	1,728,074.00	10/25/2001	Progress Pmt # 11: Construction - Foundation / general conditions
C Grand Rapids City Treasurer	57.53	10/23/2001	Water and sewer services for Hall of Justice - September 2001
C Insulation & Environmental Services Inc.	70,275.00	11/02/2001	Asbestos removal - police station
C J P Gray Consulting Inc	10,825.00	11/07/2001	Project management services - October 2001
C Jerry G Fellinger, Fire/Secur Sys	800.00	11/01/2001	System design and presentation -- 10/01 - 10/24/01
C Materials Testing Consultants	88,537.35	11/07/2001	Construction phase services - October 2001
C Ottawa County Landfill	21,362.79	11/01/2001	Contaminated soil dumping - October 22 - 31, 2001
C Sommers, Dale H	9,960.00	10/31/2001	Project management services - October 2001
C Veenstra Reproductions	1,502.75	10/15/2001	Shipping and handling for 148 convention prints 2E
C Veenstra Reproductions	305.75	10/01/2001	Bid manuals phase 2E
C Veenstra Reproductions	136.73	10/23/2001	Misc prints for phase 2E
C Veenstra Reproductions	208.52	10/29/2001	Misc blue prints for phase 2E
C Veenstra Reproductions	949.78	10/24/2001	Prints and binding for phase 2E
C Veenstra Reproductions	88.36	10/30/2001	Misc prints for phase 2D
C Veenstra Reproductions	15.00	10/30/2001	Misc prints for phase 2H
C Veenstra Reproductions	207.05	10/31/2001	Prints and binding for phase 2E addendum 3
C Veenstra Reproductions	15.00	10/31/2001	Two spec books for phase 2H
C Veenstra Reproductions	33.19	10/31/2001	Misc prints for phase 2E addendum 3
C Veenstra Reproductions	4,425.59	10/29/2001	Prints, binding and shipping for phase 2D
C Veenstra Reproductions	8,169.60	10/30/2001	Prints, binding and shipping for phase 2E, addendum 2
C Veenstra Reproductions	24,970.99	10/30/2001	Complete prints, binding and shipping for phase 2E
\$2,312,499.98			Sub-Total - Invoices Submitted by Project Manager

Invoices Submitted by City Fiscal Services			
O Consumers Energy	31,325.76	10/24/2001	Electrical services for Arena - October 2001
O Consumers Energy	2,007.81	09/25/2001	Electrical services for Skywalk - September 2001
O Consumers Energy	1,391.90	10/23/2001	Electrical services for Skywalk - October 2001
O Grand Rapids City Treasurer	4,203.57	11/01/2001	Water and sewer services for Arena - October 2001
O Grand Rapids City Treasurer	63.23	11/01/2001	Water and sewer services for Arena - October 2001
O Grand Rapids City Treasurer	1,361.10	10/24/2001	Water and sewer services for Grand Center - October 2001
O GR-KC Convention / Arena Authority	1,000,000.00	11/01/2001	Annual construction support for fiscal year-ending 06/30/2001
O Kent County Dept of Public Works	1,392.39	10/31/2001	Skywalk steam services - October 2001
O Kent County Dept of Public Works	15,785.23	10/31/2001	Grand Center steam services - October 2001
O Kent County Dept of Public Works	20,548.06	10/31/2001	Arena steam services - October 2001
O Rapid Hot Coffee Service	27.68	10/24/2001	Beverages / snacks for October 24, 2001 meeting
\$1,078,106.73			Sub-Total Invoices - Invoices Submitted by City Fiscal Services
\$2,312,499.98			Total Invoices Submitted for Payment from Construction Account
\$1,078,106.73			Total Invoices Submitted for Payment from Operating Account
\$3,390,606.71			Total Invoices Processed for Payment

C = Convention Center construction related expenses
O = Non-construction / operating expenses

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

List of Invoices Processed for Payment on November 28, 2001, as Authorized by the Current Bookkeeping Policy

Payee		Amount	Invoice Date	Description of materials acquired / services received
Invoices Submitted by Project Manager				
C	Consumers Energy	\$ 38,376.33	11/02/2001	Electrical services for Hall of Justice & Police Strn - October 2001
C	Kent County Dept of Public Works	11,877.17	10/31/2001	Hall of Justice & Police Station stream services - October 2001
C	McGuire Associates	1,100.00	01/18/2001	Research & review access issues re De Vos Hall - January 2001
C	McGuire Associates	1,100.00	04/24/2001	Research & review access issues re De Vos Hall - April 2001
C	Nextel Communications	149.21	11/07/2001	Owner's representatives cellular phone charges thru 11/06/2001
C	Ottawa County Landfill	77,377.55	11/19/2001	Contaminated soil dumping - November 1 - 17, 2001
C	Progressive AE	286,977.91	11/06/2001	Architectural design services - October 2001
C	Progressive AE	12,920.10	11/06/2001	On-site architect's representative - October 2001
C	Progressive AE	16,372.38	11/06/2001	Environmental graphics - October 2001
C	Robert Duff Consulting Inc	3,325.00	11/01/2001	Communications systems consulting - 07/01/01 thru 10/31/01
C	Veenstra Reproduction	263.08	11/02/2001	Printing and binding - phase 2D
	Sub-Total - Invoices Submitted by Project Manager	\$ 449,838.73		
Invoices Submitted by City Fiscal Services				
O	Consumers Energy	\$ 25,390.22	11/02/2001	Electrical services for Grand Center - October 2001
C	Dickinson Wright PLLC	2,053.61	10/31/2001	Legal services re funding and other issues
C	Dickinson Wright PLLC	108.00	10/31/2001	Legal services re bldg technology / communications - Sept 2001
C	Dickinson Wright PLLC	108.00	10/31/2001	Legal services re fire / safety consultants - September 2001
C	Dickinson Wright PLLC	285.90	10/31/2001	Legal services re construction manager's agreement - Sept 2001
O	PricewaterhouseCoopers LLP	6,200.00	11/20/2001	Audit of 6/30/2001 general purpose financial statements - Pmt #1
O	Priority Health	228.56	11/15/2001	Insurance benefits for administrative manager - December 1, 2001
	Sub-Total Invoices - Invoices Submitted by City Fiscal Services	\$ 34,374.29		
	Total Invoices Submitted for Payment from Construction Account	\$ 452,394.24		
	Total Invoices Submitted for Payment from Operating Account	\$ 31,818.78		
	Total Invoices Processed for Payment	\$ 484,213.02		

C = Construction related expenses
O = Operating / non-construction expenses

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

List of Invoices Processed for Payment on December 14, 2001, as Authorized by the Current Bookkeeping Policy

Payee	Amount	Invoice Date	Description of materials acquired / services received
Invoices Submitted by Project Manager			
C Ethardt Construction	\$ 36,622.59	12/05/2001	Relocate Hall of Justice sculpture to north Calder Plaza
C Ethardt - Hunt: A Joint Venture	2,165,583.00	11/30/2001	Progress Pmt # 12: Construction - foundation / general conditions
C Grand Rapids City Treasurer	47.34	11/27/2001	Fire protection services for Hall of Justice - Dec 01-Feb 02
C Grand Rapids City Treasurer	1,149.72	11/29/2001	Water and sewer services for Hall of Justice - November 2001
C Grand Rapids City Treasurer	29.59	11/27/2001	Fire protection services for Hall of Justice - Dec 01-Feb 02
C J P Gray Consulting Inc	10,592.50	12/04/2001	Project management services - November 2001
C Jerry G Fellingner, Fire/Secur Sys	3,200.00	12/02/2001	Field coordination / meetings with vendors - November 2001
C Ottawa County Landfill	103,381.39	12/01/2001	Contaminated soil dumping - November 19 - 30, 2001
C Sommers, Dale H	11,160.00	11/30/2001	Project management services - November 2001
	<u>\$ 2,331,766.13</u>		Sub-Total - Invoices Submitted by Project Manager
Invoices Submitted by City Fiscal Services			
O Beene Garter LLP	639.00	11/27/2001	Bookkeeping services for period ending November 20, 2001
O Consumers Energy	33,781.58	11/27/2001	Electrical services for Arena - November 2001
O Consumers Energy	1,250.34	11/27/2001	Electrical services for Skywalk - November 2001
O Grand Rapids City Treasurer	3,210.95	12/06/2001	Water and sewer services for Arena - November 2001
O Grand Rapids City Treasurer	0.97	12/06/2001	Water and sewer services for Arena - November 2001
O Grand Rapids City Treasurer	47.34	11/27/2001	Fire protection water line for Grand Center - Dec 01 - Feb 2002
O Grand Rapids City Treasurer	29.59	11/27/2001	Fire protection water line for Grand Center - Dec 01 - Feb 2002
O Grand Rapids City Treasurer	47.34	11/27/2001	Fire protection water line for Grand Center - Dec 01 - Feb 2002
O Grand Rapids City Treasurer	47.34	11/27/2001	Fire protection water line for Grand Center - Dec 01 - Feb 2002
O Grand Rapids City Treasurer	2,151.05	11/29/2001	Water and sewer services for Grand Center - November 2001
O Grand Rapids City Treasurer	29.59	11/27/2001	Fire protection water line for Grand Center - Dec 01 - Feb 2002
O Kent County Dept of Public Works	1,392.63	11/30/2001	Skywalk steam services - November 2001
O Kent County Dept of Public Works	18,808.81	11/30/2001	Grand Center steam services - November 2001
O Kent County Dept of Public Works	19,881.51	11/30/2001	Arena steam services - November 2001
O Volume Services America	200.00	11/19/2001	Beverages / snacks for November 19, 2001 meeting
	<u>\$ 81,518.04</u>		Sub-Total Invoices - Invoices Submitted by City Fiscal Services
	<u>\$ 2,331,766.13</u>		Total Invoices Submitted for Payment from Construction Account
	<u>\$ 81,518.04</u>		Total Invoices Submitted for Payment from Operating Account
	<u>\$ 2,413,284.17</u>		Total Invoices Processed for Payment

C = Convention Center construction related expenses

O = Non-construction / operating expenses



CITY OF GRAND RAPIDS

DATE: January 9, 2002

TO: Birgit Klohs
Secretary / Treasurer
Grand Rapids - Kent County Convention / Arena Authority

FROM: Jana M. Wallace *JMW*
Fiscal Services Administrative Analyst

SUBJECT: Invoices Processed for Payment

Attached for your review are lists of invoices processed for payment during the most recent period. Expenditures by fund are summarized below.

Dates checks were issued	Operating Fund	Construction Fund
December 28, 2001	\$ 33,284.70	\$ 908,871.38
January 14, 2002	1,092,706.16	2,052,839.15
Payroll – 12/14/2001	2,199.99	--
Payroll – 12/28/2002	2,070.19	--
Expenditures by Fund	\$1,130,261.04	\$2,961,710.53

Total funds expended by the Grand Rapids - Kent County Convention / Arena Authority during the period December 28 through January 14, 2002, were \$4,091,971.57.

Please call me at 456-4514 if you need additional information.

Attachments

MEMORANDUM

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

List of Invoices Processed for Payment on January 14, 2002, as Authorized by the Current Bookkeeping Policy

Payee	Amount	Invoice Date	Description of materials acquired / services received
Invoices Submitted by Project Manager			
C Erhardt - Hunt: A Joint Venture	\$2,003,140.00	12/31/2001	Progress Pmt # 13: Construction - foundation / general conditions
C Grand Rapids City Treasurer	705.35	12/20/2001	Water and sewer services for Hall of Justice - Nov 27-Dec17, 2001
C J P Gray Consulting Inc	7,315.00	01/02/2002	Project management services - December 2001
C Jerry G Fellinger, Fire/Secur Sys	1,800.00	01/03/2002	Correspondence / meetings with vendors - December 2001
C KONE Inc.	374.84	11/29/2001	Power outage affected City Hall elevator electrical system
C Ottawa County Landfill	27,604.80	01/02/2002	Contaminated soil dumping - December 17 - 21, 2001
C Sommers, Dale H	10,960.00	12/31/2001	Project management services - December 2001
C Veenstra Reproduction	159.20	12/10/2001	Prints for Phase 2E
C Veenstra Reproduction	196.24	12/17/2001	Prints and copies Phases 2C, 2D and addenda
C Veenstra Reproduction	114.30	12/19/2001	Prints for Phases 2C, 2D and 2E
C Veenstra Reproduction	178.10	12/19/2001	Prints, binding and shipping Phase 2D, bulletin #2
C Veenstra Reproduction	124.80	12/19/2001	Misc printing
C Veenstra Reproduction	166.52	12/28/2001	Misc printing and binding
<u>\$2,052,839.15</u>		Sub-Total - Invoices Submitted by Project Manager	
Invoices Submitted by City Fiscal Services			
O Consumers Energy	\$ 30,004.34	12/27/2001	Electrical services for Arena - December 2001
O Consumers Energy	1,151.46	12/26/2001	Electrical services for Skywalk - December 2001
O Grand Rapids City Treasurer	1,966.75	01/03/2002	Water and sewer services for Arena - December 2001
O Grand Rapids City Treasurer	1,333.90	12/27/2001	Water and sewer services for Grand Center - December 2001
O GR-KC Convention / Arena Authority	1,000,000.00	01/09/2002	Annual construction support for fiscal year-ending 06/30/2002
O Kent County Dept of Public Works	2,656.32	12/31/2001	Skywalk steam services - December 2001
O Kent County Dept of Public Works	24,184.28	12/31/2001	Grand Center steam services - December 2001
O Kent County Dept of Public Works	31,381.43	12/31/2001	Arena steam services - December 2001
O Rapid Hot Coffee Service	27.68	12/05/2001	Beverages / snacks for December 5, 2001 meeting
<u>\$1,092,706.16</u>		Sub-Total Invoices - Invoices Submitted by City Fiscal Services	
<u>\$2,052,839.15</u>		Total Invoices Submitted for Payment from Construction Account	
<u>\$1,092,706.16</u>		Total Invoices Submitted for Payment from Operating Account	
<u>\$3,145,545.31</u>		Total Invoices Processed for Payment	

C = Convention Center construction related expenses

O = Non-construction / operating expenses

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

List of Invoices Processed for Payment on December 28, 2001, as Authorized by the Current Bookkeeping Policy

Payee	Amount	Invoice Date	Description of materials acquired / services received
Invoices Submitted by Project Manager			
C Champion Environmental Services Inc	\$ 391,504.40	12/04/2001	Asbestos abatement in Hall of Justice - payment 3
C KONE Inc.	142.21	12/10/2001	Power outage affected City Hall elevator electrical system
C Materials Testing Consultants	94,854.45	12/12/2001	Construction phase services - November 2001
C Nextel Communications	149.72	12/07/2001	Owner's representatives cellular phone charges thru 12/06/2001
C Ottawa County Landfill	100,251.25	12/17/2001	Contaminated soil dumping - December 3 - 14, 2001
C Progressive AE	54,276.93	11/08/2001	Architectural design services re change order - October 2001
C Progressive AE	235,234.74	12/18/2001	Architectural design services - November 2001
C Progressive AE	16,363.50	12/18/2001	On-site architect's representative - November 2001
C Progressive AE	4,161.10	12/18/2001	Environmental graphics - November 2001
C Veenstra Reproduction	518.16	11/09/2001	Printing and binding - Phases 2D and 2E
C Veenstra Reproduction	4,335.10	11/01/2001	Bid books and project manuals - Phase 2E
C Veenstra Reproduction	736.08	11/08/2001	Copy 150 sets Phase 2E
C Veenstra Reproduction	4,422.62	11/09/2001	Printing, binding and shipping for Phase 2E
C Veenstra Reproduction	1,490.08	11/12/2001	Printing, binding and shipping for Phase 2H
C Veenstra Reproduction	88.33	12/04/2001	36 x 54 prints Phases 2C and 2B
C Veenstra Reproduction	56.48	12/06/2001	Printing and binding - steel
C Veenstra Reproduction	199.48	12/10/2001	Miscellaneous services
C Veenstra Reproduction	86.75	12/07/2001	Copying and scanning - steel service weld procedures
\$ 908,871.38		Sub-Total - Invoices Submitted by Project Manager	
Invoices Submitted by City Fiscal Services			
O American Heart Association	100.00	12/12/2001	Memorial contribution for Harry C. Sommers
O Beene Garter LLP	591.00	12/20/2001	Bookkeeping services for period ended December 17, 2001
O Consumers Energy	29,000.28	12/06/2001	Electrical services for Grand Center - November 2001
O Dickinson Wright PLLC	175.50	11/30/2001	Legal services re concession agreement - October 2001
O Dickinson Wright PLLC	2,902.50	11/30/2001	Legal services re CAATS and devosplace.com - October 2001
O Priority Health	228.56	11/15/2001	Insurance benefits for administrative manager - January 1, 2002
O University Club	286.86	12/05/2001	Holiday reception / meeting on December 5, 2001
\$ 33,284.70		Sub-Total Invoices - Invoices Submitted by City Fiscal Services	
\$ 908,871.38		Total Invoices Submitted for Payment from Construction Account	
\$ 33,284.70		Total Invoices Submitted for Payment from Operating Account	
\$ 942,156.08		Total Invoices Processed for Payment	

C = Construction related expenses
O = Operating / non-construction expenses



Item VI.a.ii.

GRAND CENTER

**FINANCIAL STATEMENT
FOR THE PERIOD ENDED NOVEMBER 30, 2001**

Distribution:

Grand Rapids -- Kent County Convention / Arena Authority
Robert White
Glen Mon
Bob Johnson
Gary McAneney
John Szudzik
Richard MacKeigan
Chris Machuta



An SMG Managed Facility

**GRAND CENTER
ROLLING FORECAST - YE 6/30/02
SUMMARY**

	YTD Actual	Roll	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS	132	187	319	318	1
ATTENDANCE	123,800	343,326	467,126	494,970	(27,844)
DIRECT EVENT REVENUE	408,652	732,102	1,140,754	1,133,612	7,142
ANCILLARY REVENUE	174,311	305,795	480,106	499,919	(19,813)
TOTAL EVENT REVENUE	582,963	1,037,897	1,620,860	1,633,531	(12,671)
TOTAL OTHER REVENUE	40,885	84,343	125,228	136,000	(10,772)
TOTAL OPERATING REVENUE	623,848	1,122,240	1,746,088	1,769,531	(23,443)
INDIRECT EXPENSES					
EXECUTIVE	30,736	47,768	78,504	81,433	2,929
FINANCE	53,148	88,534	141,682	145,356	3,674
MARKETING	18,362	80,282	98,644	139,854	41,210
OPERATIONS	220,490	234,123	454,613	445,575	(9,038)
EVENT SERVICES	129,729	277,917	407,646	417,843	10,197
BOX OFFICE	19,045	33,759	52,804	60,682	7,878
OVERHEAD	342,525	630,824	973,349	984,945	11,596
TOTAL OPERATING EXP.	814,035	1,393,207	2,207,242	2,275,688	68,446
NET REVENUE ABOVE EXPENSES	(190,187)	(270,967)	(461,154)	(506,157)	(91,889)
CAPITAL	63,339	48,661	112,000	112,000	.
NET OPERATING REVENUE OVER OPERATING EXPENSES	(253,526)	(319,628)	(573,154)	(618,157)	(91,889)

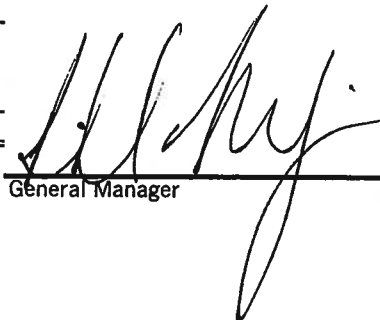
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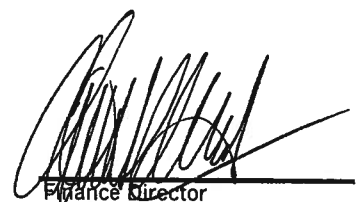
MANAGEMENT FEE CALCULATION

BENCHMARK REVENUES	\$ 1,769,531
PROJECTED REVENUES	\$ 1,746,088
PROJECTED INCREASE	<u>\$ (23,443)</u>
20% OF FIRST \$500,000	\$.
25% OF \$500,000 AND ABOVE	\$.
TOTAL INCENTIVE FEE	<u>\$.</u>
TOTAL BASE F/Y 2002	\$ 225,000
TOTAL FEE FOR F/Y 2002	<u>\$ 225,000</u>

Comments:

The Grand Center continues to perform better than the budget, however, in line with the expectations from the revised forecast. DeVos Hall has been very busy during the 2nd Quarter, and the revenue generated from these events has offset the shortage created by the loss of space in the conventions space of the Grand Center.


General Manager


Finance Director

**GRAND CENTER
FINANCIAL STATEMENT HIGHLIGHTS
FOR MONTH ENDED NOVEMBER 30, 2001**

The following schedule summarizes operating results for the month ending and the YTD ending November 30, 2001, compared to budget and to the prior year:

MONTH	November Actual	November Budget	November FY 2000
Number of Events	33	30	33
Attendance	39,785	44,300	41,263
Direct Event Income	\$154,180	\$122,624	\$143,898
Ancillary Income	78,486	75,083	74,298
Other Income	8,330	11,333	10,521
Indirect Expenses	(179,961)	(189,642)	(152,654)
Net Income	\$61,035	\$19,398	\$76,063

YTD	YTD 2002 Actual	YTD 2002 Budget	YTD 2001 Prior Year
Number of Events	132	114	145
Attendance	123,800	135,670	130,880
Direct Event Income	408,652	333,888	438,367
Ancillary Income	174,311	164,200	240,370
Other Income	40,885	56,665	52,602
Indirect Expenses	(814,035)	(948,210)	(784,515)
Net Income	(\$190,187)	(\$393,457)	(\$53,177)
Less Capital	(\$63,339)	(\$63,339)	\$0
Net Income after Capit	(\$253,526)	(\$456,796)	(\$53,177)

EVENT INCOME

Event income came in above expectations with the addition of the Jerry Seinfeld concert, and the larger than expected Woodworkers show.

ANCILLARY INCOME

Ancillary income came in at expected levels for the month.

INDIRECT EXPENSES

Indirect expenses came in slightly below budgeted numbers for the month. Most of the savings came as a result of over expensing expected utility charges in the previous two months.

GRAND CENTER
FACILITY STATEMENT OF INCOME
PERIOD ENDING 11/30/01

	-----CURRENT-----			-----YTD-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
EVENT INCOME						

DIRECT EVENT INCOME						
RENTAL INCOME	152,359	125,518	137,389	407,724	338,043	456,828
SERVICES INCOME	1,821	<2,894>	6,509	928	<4,155>	<18,461>
TOTAL DIRECT EVENT INCOME	154,180	122,624	143,898	408,652	333,888	438,367
ANCILLARY INCOME						

FOOD & BEVERAGE	13,723	16,011	22,318	49,730	50,311	107,383
NOVELTY	457	2,166	1,711	10,594	5,572	2,424
ELECTRICAL	11,276	2,220	0	15,143	4,540	0
OTHER ANCILLARY	53,030	54,686	50,269	98,844	103,777	130,564
TOTAL ANCILLARY INCOME	78,486	75,083	74,298	174,311	164,200	240,370
TOTAL EVENT INCOME	232,666	197,707	218,196	582,963	498,088	678,737
OTHER OPERATING INCOME	8,330	11,333	10,521	40,885	56,665	52,602
ADJUSTED GROSS INCOME	240,996	209,040	228,718	623,848	554,753	731,339
INDIRECT EXPENSES						
EXECUTIVE	8,906	6,786	1,850	30,736	33,930	11,569
FINANCE	16,113	12,114	10,073	53,148	60,570	49,963
MARKETING	3,863	11,653	4,799	18,362	58,265	37,033
OPERATIONS	31,866	37,131	40,740	220,490	185,655	275,442
EVENT MANAGEMENT	64,887	34,820	0	129,729	174,100	0
BOX OFFICE	5,459	5,058	235	19,045	25,290	15,517
OVERHEAD	48,867	82,080	94,957	342,525	410,400	394,991
INDIRECT EXPENSES	179,961	189,642	152,654	814,035	948,210	784,515
NET OPERATING INCOME	61,035	19,398	76,063	<190,187>	<393,457>	<53,177>
OTHER EXPENSES						
OTHER EXPENSE (INCOME)	0	0	0	63,339	63,339	0
OTHER EXPENSES	0	0	0	63,339	63,339	0
NET INCOME (LOSS)	61,035	19,398	76,063	<253,526>	<456,796>	<53,177>
=====	=====	=====	=====	=====	=====	=====

GRAND CENTER
STATEMENT OF SERVICES INCOME
PERIOD ENDING 11/30/01

	-----CURRENT-----			-----YEAR TO DATE-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Advertising Billed	1,672	0	0	20,083	0	0
Stagehands Billed	79,644	63,650	91,101	247,602	183,200	222,634
Security Billed	11,139	13,450	12,351	35,906	24,730	26,087
Ushers & Tix Takers Billed	16,215	15,380	14,305	43,413	41,630	39,675
Box Office Billed	1,900	2,000	1,800	6,200	5,900	5,350
Ticketing Service Billed	15,895	10,175	12,622	42,762	32,675	25,092
Utilities Billed	2,800	0	2,800	3,650	0	6,600
City Police Fire Billed	2,046	1,070	2,542	6,588	1,940	4,557
Traffic Control Billed	4,157	6,300	1,636	7,130	6,820	2,419
EMT Medical Billed	2,007	2,303	1,859	7,627	7,725	5,707
Cleaning Billed	234	0	0	1,874	0	315
Insurance Billed	150	0	720	731	0	1,936
Telephone Billed	1,385	0	865	3,395	150	1,015
Other Production Billed	1,316	0	1,249	28,140	0	9,199
TOTAL SERVICE INCOME	140,560	114,328	143,851	455,100	304,770	350,584
Advertising Expense	1,672	0	0	18,893	0	0
Stagehand Wages	78,986	61,741	85,380	244,399	177,706	214,222
Security Wages	0	0	12,440	7,722	2,930	26,299
Contracted Security Expense	11,139	13,450	0	28,478	21,800	0
Ushers & T/T Wages	11,351	10,766	10,014	30,389	29,141	27,772
Ticket Sellers Wages	959	2,284	2,808	4,735	7,316	9,255
Ticket Service Charge Expense	8,047	2,688	5,326	17,275	8,202	9,199
City Police Fire Expense	2,046	1,070	2,542	6,588	1,940	4,557
Traffic Control Expense	7,553	9,750	4,870	13,938	11,660	10,450
EMT Medical Expense	1,505	2,303	905	5,403	7,725	4,411
Cleaning Wages	14,108	13,170	11,572	50,471	40,505	54,433
Insurance Expense	120	0	576	595	0	1,554
Other Production Expense	1,252	0	911	25,287	0	6,893
TOTAL SERVICE EXPENSE	138,739	117,222	137,342	454,172	308,925	369,045
NET SERVICE INCOME	1,821	<2,894>	6,509	928	<4,155>	<18,461>
	=====	=====	=====	=====	=====	=====

GRAND CENTER
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 11/30/01

ASSETS

CURRENT ASSETS

CASH	785,517
ACCOUNTS RECEIVABLE	701,637
PREPAID EXPENSES	47,318

TOTAL CURRENT ASSETS	1,534,472
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FIXED ASSETS

TOTAL ASSETS	1,534,472
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LIABILITIES & EQUITY

CURRENT LIABILITIES

ACCOUNTS PAYABLE	380,132
ACCRUED EXPENSES	41,847
ADVANCED TIX SALES & DEPOSITS	655,908

TOTAL CURRENT LIABILITIES	1,077,887
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EQUITY

FUNDING RECEIVED	164,195
RETAINED EARNINGS	545,916
NET INCOME (LOSS)	<253,526>

TOTAL EQUITY	456,584
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TOTAL LIABILITIES & EQUITY	1,534,472
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GRAND CENTER
INDIRECT EXPENSE SUMMARY
PERIOD ENDING 11/30/01

	CURRENT			YTD		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	62,018	46,705	22,872	200,961	233,525	134,221
Part-Time	18,326	10,741	9,016	49,664	53,705	40,174
Wages-Trade	113,652	72,348	107,303	353,750	361,740	337,382
Auto Expense	1,521	1,771	1,021	7,254	8,855	4,804
Taxes & Benefits	31,777	26,812	27,376	113,378	134,060	102,713
Less: Allocation/Reimbursement	<120,259>	<86,166>	<117,846>	<384,203>	<430,830>	<353,553>
TOTAL LABOR COSTS	107,035	72,211	49,742	340,804	361,055	265,741
Contracted Security	4,290	5,200	2,318	22,860	26,000	22,576
Other Contracted Services	0	175	190	598	875	788
Travel & Entertainment	0	766	<64>	2,183	3,830	1,138
Corporate Travel	0	313	0	602	1,565	3,331
Meetings & Conventions	0	1,641	0	3,794	8,205	819
Dues & Subscriptions	455	141	0	537	705	774
Employee Training	0	767	0	338	3,835	25
Miscellaneous Expense	0	0	0	66	0	110
Computer Expense	2,082	5,317	5,941	14,908	26,585	23,463
Professional Fees	1,125	1,667	1,125	5,729	8,335	5,625
Marketing & Advertising	649	833	862	7,042	4,165	3,700
Box Office Expenses	1	0	34	264	0	46
Small Equipment	0	0	0	0	0	813
Trash Removal	1,478	2,667	2,561	3,579	13,335	6,421
Equipment Rental	202	350	933	664	1,750	4,180
Landscaping	0	0	95	0	0	3,549
Exterminating	375	350	0	1,800	1,750	2,260
Cleaning	0	625	196	613	3,125	4,892
Construction Costs	0	0	0	777	0	0
Repairs & Maintenance	6,558	8,583	0	38,192	42,915	9,241
Supplies	9,005	11,270	107	42,608	56,350	61,084
Bank Service Charges	1,044	625	1,083	5,028	3,125	7,106
Insurance	6,869	8,583	954	37,798	42,915	50,072
Other Taxes	0	300	822	0	1,500	2,535
Printing & Stationary	0	916	278	1,008	4,580	838
Office Supplies	319	625	3	3,559	3,125	2,988
Postage	19	250	110	501	1,250	634
Parking Expense	1,624	1,167	2,634	8,091	5,835	9,004
Telephone Long Distance	2,224	2,550	20,172	9,474	12,750	29,802
Utilities	15,323	43,000	47,365	164,195	215,000	173,574
Base Fee	18,750	18,750	14,658	93,750	93,750	74,779
Incentive Fee	535	0	535	2,675	0	12,608
TOTAL MATERIAL AND SERVICES	72,926	117,431	102,912	473,231	587,155	518,775
TOTAL INDIRECT EXPENSES	179,961	189,642	152,654	814,035	948,210	784,515



Item VI.a.ii.

GRAND CENTER

**FINANCIAL STATEMENT
FOR THE PERIOD ENDED DECEMBER 31, 2001**

Distribution:

Grand Rapids – Kent County Convention / Arena Authority

Robert White

Glen Mon

Bob Johnson

Gary McAneney

John Szudzik

Richard MacKeigan

Chris Machuta



An SMG Managed Facility

**GRAND CENTER
ROLLING FORECAST - YE 6/30/02
SUMMARY**

	YTD Actual	Roll	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS	171	176	347	318	29
ATTENDANCE	177,471	306,550	484,021	494,970	(10,949)
DIRECT EVENT REVENUE	577,535	713,251	1,290,786	1,133,612	157,174
ANCILLARY REVENUE	228,770	273,334	502,104	499,919	2,185
TOTAL EVENT REVENUE	806,305	986,585	1,792,890	1,633,531	159,359
TOTAL OTHER REVENUE	51,441	54,000	105,441	136,000	(30,559)
TOTAL OPERATING REVENUE	857,746	1,040,585	1,898,331	1,769,531	128,800
INDIRECT EXPENSES					
EXECUTIVE	37,077	41,125	78,202	81,433	3,231
FINANCE	65,813	82,600	148,413	145,356	(3,057)
MARKETING	20,721	27,600	48,321	139,854	91,533
OPERATIONS	252,637	217,659	470,296	445,575	(24,721)
EVENT SERVICES	152,534	245,300	397,834	417,843	20,009
BOX OFFICE	23,068	39,200	62,268	60,682	(1,586)
OVERHEAD	430,507	522,850	953,357	984,945	31,588
TOTAL OPERATING EXP.	982,354	1,176,334	2,158,691	2,275,688	116,997
NET REVENUE ABOVE EXPENSES	(124,608)	(135,749)	(260,360)	(506,157)	245,797
CAPITAL	63,339	48,661	112,000	112,000	.
NET OPERATING REVENUE OVER OPERATING EXPENSES	(187,947)	(184,410)	(372,360)	(618,157)	245,797


****ESTIMATED****

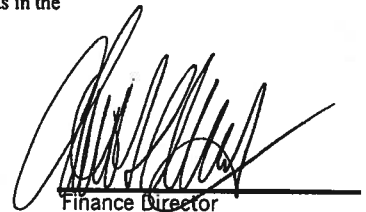
MANAGEMENT FEE CALCULATION

BENCHMARK REVENUES	\$ 1,769,531
PROJECTED REVENUES	\$ 1,898,331
PROJECTED INCREASE	<u>\$ 128,800</u>
20% OF FIRST \$500,000	\$.
25% OF \$500,000 AND ABOVE	\$.
TOTAL INCENTIVE FEE	<u>\$.</u>
TOTAL BASE F/Y 2002	\$ 225,000
TOTAL FEE FOR F/Y 2002	<u>\$ 225,000</u>

Comments:

December is the mid point of the fiscal year for the Grand Center. The facility performed above expected levels for the first half, and while it is expected that there will be a slight drop off from the original expectations for the second half of the fiscal year, the Grand Center should finish the fiscal year well ahead of expectations. The two main factors involved have been the very successful year for Devos Hall, having contributed more than two-thirds of the increase in revenue. The other factor has been the savings in indirect expenses. Most of this savings is a result of the still vacant Director of Sales position that was in the original budget.


General Manager


Finance Director

**GRAND CENTER
FINANCIAL STATEMENT HIGHLIGHTS
FOR MONTH ENDED DECEMBER 31, 2001**

The following schedule summarizes operating results for the month ending and the YTD ending December 31, 2001, compared to budget and to the prior year:

MONTH	December Actual	December Budget	December FY 2000
Number of Events	39	35	40
Attendance	53,671	52,400	56,289
Direct Event Income	\$168,883	\$127,718	\$151,658
Ancillary Income	54,460	46,958	58,733
Other Income	10,556	11,333	12,505
Indirect Expenses	(168,320)	(189,642)	(208,532)
Net Income	\$65,579	(\$3,633)	\$14,364

YTD	YTD 2002 Actual	YTD 2002 Budget	YTD 2001 Prior Year
Number of Events	171	149	182
Attendance	177,471	188,820	187,169
Direct Event Income	577,535	461,606	590,025
Ancillary Income	228,770	211,158	299,103
Other Income	51,441	67,998	65,106
Indirect Expenses	(982,354)	(1,137,852)	(993,047)
Net Income	(\$124,608)	(\$397,090)	(\$38,813)
Less Capital		(\$63,339)	\$0
Net Income after Capit	(\$124,608)	(\$460,429)	(\$38,813)

EVENT INCOME

Event income came in above expectations for the month. Most of the increase was a result of the two sold out Tran Siberian Orchestra dates in Devos Hall. The second show of which was put on-sale 8 days out and still sold out.

ANCILLARY INCOME

Ancillary income came in above expectations as spending at the events hosted during the month in all categories was stronger than expected. No one event stood out among the others.

INDIRECT EXPENSES

Indirect expenses came in slightly lower than expected. The Grand Center was not very busy during the end of the month, which helped keep utility expenses lower than normal for December. This trend will not continue during the 3rd quarter of the fiscal year.

GRAND CENTER
FACILITY STATEMENT OF INCOME
PERIOD ENDING 12/31/01

	-----CURRENT-----			-----YTD-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
<hr/>						
EVENT INCOME						

DIRECT EVENT INCOME						
RENTAL INCOME	159,435	117,400	133,435	567,159	455,443	590,263
SERVICES INCOME	9,448	10,318	18,223	10,376	6,163	<238>
<hr/>						
TOTAL DIRECT EVENT INCOME	168,883	127,718	151,658	577,535	461,606	590,025
<hr/>						
ANCILLARY INCOME						

FOOD & BEVERAGE	24,275	21,943	29,285	74,005	72,254	136,668
NOVELTY	3,385	1,140	3,004	13,979	6,712	5,428
ELECTRICAL	1,473	880	0	16,616	5,420	0
OTHER ANCILLARY	25,326	22,995	26,443	124,170	126,772	157,007
<hr/>						
TOTAL ANCILLARY INCOME	54,460	46,958	58,733	228,770	211,158	299,103
<hr/>						
TOTAL EVENT INCOME	223,343	174,676	210,390	806,305	672,764	889,127
<hr/>						
OTHER OPERATING INCOME	10,556	11,333	12,505	51,441	67,998	65,106
<hr/>						
ADJUSTED GROSS INCOME	233,899	186,009	222,895	857,747	740,762	954,234
<hr/>						
INDIRECT EXPENSES						
EXECUTIVE	6,341	6,786	5,779	37,077	40,716	17,349
FINANCE	12,664	12,114	12,612	65,812	72,684	62,575
MARKETING	2,358	11,653	8,612	20,721	69,918	45,645
OPERATIONS	32,147	37,131	93,838	252,637	222,786	369,280
EVENT MANAGEMENT	22,803	34,820	0	152,532	208,920	0
BOX OFFICE	4,024	5,058	3,063	23,069	30,348	18,580
OVERHEAD	87,982	82,080	84,627	430,507	492,480	479,618
<hr/>						
INDIRECT EXPENSES	168,320	189,642	208,532	982,354	1,137,852	993,047
<hr/>						
NET OPERATING INCOME	65,579	<3,633>	14,363	<124,608>	<397,090>	<38,813>
<hr/>						
OTHER EXPENSES						
OTHER EXPENSE (INCOME)	0	0	0	63,339	63,339	0
<hr/>						
OTHER EXPENSES	0	0	0	63,339	63,339	0
<hr/>						
NET INCOME (LOSS)	65,579	<3,633>	14,363	<187,947>	<460,429>	<38,813>
<hr/>						

GRAND CENTER
STATEMENT OF SERVICES INCOME
PERIOD ENDING 12/31/01

	-----CURRENT-----			-----YEAR TO DATE-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Advertising Billed	373	0	862	20,456	0	862
Stagehands Billed	119,841	84,900	119,883	367,443	268,100	342,517
Security Billed	8,015	5,430	6,366	43,921	30,160	32,454
Ushers & Tix Takers Billed	22,757	20,590	20,274	66,170	62,220	59,948
Box Office Billed	2,900	2,700	2,700	9,100	8,600	8,050
Ticketing Service Billed	24,796	17,900	24,316	67,558	50,575	49,408
Utilities Billed	0	0	0	3,650	0	6,600
City Police Fire Billed	3,038	370	2,434	9,626	2,310	6,990
Traffic Control Billed	1,070	1,150	1,108	8,200	7,970	3,527
EMT Medical Billed	2,578	2,479	2,234	10,205	10,204	7,940
Cleaning Billed	0	0	0	1,874	0	315
Insurance Billed	311	0	25	1,042	0	1,961
Telephone Billed	1,025	0	975	4,420	150	1,990
Other Production Billed	7,927	0	3,943	36,067	0	13,142
TOTAL SERVICE INCOME	194,633	135,519	185,119	649,733	440,289	535,703
Advertising Expense	<11>	0	862	18,882	0	862
Stagehand Wages	119,867	82,354	112,212	364,265	260,060	326,434
Security Wages	0	0	6,380	7,722	2,930	32,679
Contracted Security Expense	7,980	5,430	0	36,458	27,230	0
Ushers & T/T Wages	15,930	14,413	14,192	46,319	43,554	41,964
Ticket Sellers Wages	1,256	3,654	3,292	5,990	10,970	12,546
Ticket Service Charge Expense	10,567	5,391	9,564	27,843	13,593	18,762
City Police Fire Expense	3,038	370	2,434	9,626	2,310	6,990
Traffic Control Expense	1,310	1,350	1,609	15,248	13,010	12,059
EMT Medical Expense	1,928	2,479	1,583	7,331	10,204	5,994
Cleaning Wages	14,370	9,760	11,228	64,841	50,265	65,661
Insurance Expense	249	0	25	844	0	1,579
Other Production Expense	8,701	0	3,517	33,988	0	10,410
TOTAL SERVICE EXPENSE	185,185	125,201	166,897	639,357	434,126	535,941
NET SERVICE INCOME	9,448	10,318	18,223	10,376	6,163	<238>
=====						

GRAND CENTER
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 12/31/01

ASSETS

CURRENT ASSETS

CASH	1,610,194
ACCOUNTS RECEIVABLE	488,246
PREPAID EXPENSES	48,260

TOTAL CURRENT ASSETS	2,146,701

FIXED ASSETS

TOTAL ASSETS	2,146,701
	=====

LIABILITIES & EQUITY

CURRENT LIABILITIES

ACCOUNTS PAYABLE	887,299
ACCRUED EXPENSES	83,273
ADVANCED TIX SALES & DEPOSITS	603,246

TOTAL CURRENT LIABILITIES	1,573,818

EQUITY

FUNDING RECEIVED	214,914
RETAINED EARNINGS	545,916
NET INCOME (LOSS)	<187,947>

TOTAL EQUITY	572,883

TOTAL LIABILITIES & EQUITY	2,146,701
	=====

GRAND CENTER
INDIRECT EXPENSE SUMMARY
PERIOD ENDING 12/31/01

	CURRENT			YTD		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	43,869	46,705	38,968	244,829	280,230	173,189
Part-Time	15,805	10,741	21,207	65,469	64,446	61,381
Wages-Trade	127,094	72,348	133,460	480,844	434,088	470,842
Auto Expense	1,521	1,771	1,321	8,775	10,626	6,125
Taxes & Benefits	34,232	26,812	33,987	147,610	160,872	136,700
Less: Allocation/Reimbursement	<161,999>	<86,166>	<148,997>	<546,202>	<516,996>	<502,550>
TOTAL LABOR COSTS	60,522	72,211	79,945	401,326	433,266	345,686
Contracted Security	4,200	5,200	5,230	27,061	31,200	27,805
Other Contracted Services	287	175	150	885	1,050	938
Travel & Entertainment	510	766	0	2,692	4,596	1,138
Corporate Travel	0	313	0	602	1,878	3,331
Meetings & Conventions	561	1,641	0	4,354	9,846	819
Dues & Subscriptions	0	141	0	537	846	774
Employee Training	0	767	0	338	4,602	25
Miscellaneous Expense	0	0	0	66	0	110
Computer Expense	2,309	5,317	770	17,217	31,902	24,233
Professional Fees	1,125	1,667	1,125	6,854	10,002	6,750
Marketing & Advertising	0	833	1,141	7,042	4,998	4,840
Box Office Expenses	46	0	94	309	0	139
Small Equipment	0	0	0	0	0	813
Trash Removal	1,519	2,667	0	5,098	16,002	6,421
Equipment Rental	111	350	<153>	775	2,100	4,027
Landscaping	0	0	205	0	0	3,754
Snow Removal	0	0	1,401	0	0	1,401
Exterminating	758	350	750	2,558	2,100	3,010
Cleaning	0	625	386	613	3,750	5,278
Construction Costs	0	0	0	777	0	0
Repairs & Maintenance	6,038	8,583	13,562	44,231	51,498	22,802
Supplies	4,691	11,270	18,134	47,299	67,620	79,218
Bank Service Charges	1,616	625	1,194	6,643	3,750	8,300
Insurance	8,041	8,583	8,020	45,838	51,498	58,093
Other Taxes	0	300	0	0	1,800	2,535
Printing & Stationary	0	916	1,496	1,008	5,496	2,334
Office Supplies	1,323	625	1,278	4,881	3,750	4,266
Postage	208	250	204	709	1,500	838
Parking Expense	1,740	1,167	1,372	9,832	7,002	10,375
Telephone Long Distance	2,709	2,550	4,477	12,184	15,300	34,278
Utilities	50,719	43,000	67,217	214,914	258,000	240,790
Base Fee	18,750	18,750	0	112,500	112,500	74,779
Incentive Fee	535	0	535	3,210	0	13,143
TOTAL MATERIAL AND SERVICES	107,798	117,431	128,586	581,029	704,586	647,361
TOTAL INDIRECT EXPENSES	168,320	189,642	208,532	982,354	1,137,852	993,047



Item VI.a.ii.

VAN ANDEL ARENA

**FINANCIAL STATEMENT
FOR THE PERIOD ENDED NOVEMBER 30, 2001**

Distribution:

Grand Rapids – Kent County Convention / Arena Authority
Robert White
Glen Mon
Bob Johnson
Gary McAneney
John Szudzik
Richard MacKeigan
Chris Machuta



An SMG Managed Facility

**VAN ANDEL ARENA
ROLLING FORECAST
FISCAL YEAR ENDING JUNE 30, 2001**

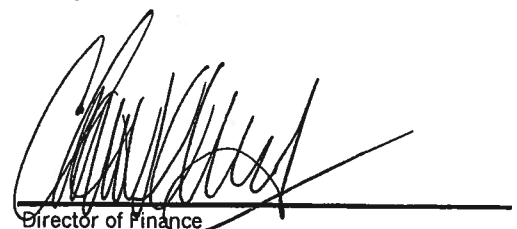
	YTD	ROLL	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS	54	73	127	118	9
ATTENDANCE	276,650	468,039	744,689	711,300	33,389
DIRECT EVENT INCOME	380,711	635,703	1,016,414	1,077,595	(61,181)
ANCILLARY INCOME	461,001	904,981	1,365,982	1,332,520	33,462
TOTAL EVENT INCOME	841,712	1,540,684	2,382,396	2,410,115	(27,719)
TOTAL OTHER INCOME	690,319	1,035,056	1,725,375	1,699,681	25,694
TOTAL INCOME	1,532,031	2,575,740	4,107,771	4,109,796	(2,025)
INDIRECT EXPENSES					
EXECUTIVE	43,851	37,763	81,614	82,334	720
FINANCE	66,085	83,494	149,579	151,806	2,227
MARKETING	79,180	69,693	148,873	147,483	(1,390)
OPERATIONS	442,795	585,291	1,028,086	1,019,556	(8,530)
BOX OFFICE	40,790	62,906	103,696	109,722	6,026
LUXURY SEATING	38,057	77,158	115,215	114,218	(997)
SKYWALK ADMIN	14,649	20,800	35,449	36,676	1,227
OVERHEAD	524,020	700,625	1,224,645	1,215,202	(9,443)
TOTAL INDIRECT EXP.	1,249,427	1,637,730	2,887,157	2,876,997	(10,160)
NET REVENUE ABOVE EXPENSES	282,604	938,010	1,220,614	1,232,799	(12,185)
LESS ALLOCATION FOR CAPITAL REPLACEMENT	46,715	125,000	171,715	171,715	.
NET REVENUE ABOVE EXPENSES AFTER CAPITAL	235,889	813,010	1,048,899	1,061,084	(12,185)

Benchmark revenues	4,220,300
Final Statement revenues	4,107,771
Projected excess	<u>(112,529)</u>
20% of first \$500,000 excess	-
25% of \$500,000 and above	-
Total Incentive Fee	-
2002 Base Fee	<u>225,000</u>
Total Fee for FY 2002	<u>225,000</u>

Comments:

November fell below expectations for the month as the originally scheduled Janet Jackson concert was moved to January 2002. The date was replaced by a prayer service hosted by Calvary Church, however, the revenue generated was significantly less than a traditional concert. The quantity of shows that the Arena is putting on sale for the 3rd quarter is a good indication that the Arena will make up the shortfall from the first half of the fiscal year.


General Manager


Director of Finance

**VAN ANDEL ARENA
FINANCIAL STATEMENT HIGHLIGHTS
FISCAL YEAR ENDING JUNE 30, 2002**

	November Actual	November Budget	November Last Year	YTD 6/30/02 Actual	YTD 6/30/02 Budget
Number of Events	19	15	14	54	41
Attendance	66,311	70,000	68,780	276,650	245,950
Direct Event Income	\$63,221	\$91,486	\$85,792	\$380,711	\$479,043
Ancillary Income	91,566	125,424	113,403	461,001	553,352
Other Income	131,850	141,640	131,666	690,319	708,200
Indirect Expenses	(246,279)	(239,459)	(282,500)	(1,249,428)	(1,197,355)
Net Revenue above Expenses	\$40,359	\$119,091	\$48,361	\$282,603	\$543,240
Less Capital Replacement				(\$46,715)	(\$46,715)
Net After Capital Replacement	\$40,359	\$119,091	\$48,361	\$235,888	\$496,525

EVENT INCOME

Event income came in below budgeted expectations for the month. This was due to the Janet Jackson concert moving to January 2002. Events hosted during the month were successful when compared to what the shows have been selling in other cities.

ANCILLARY INCOME

Ancillary income fell below expectations for the month. In addition to the date change for the Janet Jackson concert, the Bob Dylan show that was hosted is traditionally a low ancillary event.

INDIRECT EXPENSES

Indirect expenses came in at expected levels for the month.

VAN ANDEL ARENA
FACILITY STATEMENT OF INCOME
PERIOD ENDING 11/30/01

	-----CURRENT-----			-----YTD-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
EVENT INCOME						

DIRECT EVENT INCOME						
RENTAL INCOME	167,479	164,825	133,195	595,393	565,200	746,394
SERVICES INCOME	<104,258>	<73,339>	<47,403>	<214,682>	<86,157>	<61,153>
	-----	-----	-----	-----	-----	-----
TOTAL DIRECT EVENT INCOME	63,221	91,486	85,792	380,711	479,043	685,241
	-----	-----	-----	-----	-----	-----
ANCILLARY INCOME						

FOOD & BEVERAGE	77,057	97,582	97,539	370,227	420,166	520,955
NOVELTY	5,059	23,772	10,754	75,240	122,638	120,923
OTHER ANCILLARY	9,450	4,070	5,110	15,535	10,548	12,162
	-----	-----	-----	-----	-----	-----
TOTAL ANCILLARY INCOME	91,566	125,424	113,403	461,001	553,352	654,040
	-----	-----	-----	-----	-----	-----
TOTAL EVENT INCOME	154,787	216,910	199,195	841,712	1,032,395	1,339,281
	-----	-----	-----	-----	-----	-----
OTHER OPERATING INCOME	131,850	141,640	131,666	690,319	708,200	660,597
	-----	-----	-----	-----	-----	-----
ADJUSTED GROSS INCOME	286,638	358,550	330,861	1,532,032	1,740,595	1,999,878
	-----	-----	-----	-----	-----	-----
INDIRECT EXPENSES						
EXECUTIVE	7,769	6,861	8,413	43,851	34,305	40,644
FINANCE	14,823	12,650	10,302	66,085	63,250	46,294
MARKETING	14,462	12,000	9,473	79,180	60,060	57,415
LUXURY SEATING	11,972	9,518	9,762	38,057	47,590	37,629
OPERATIONS	80,472	84,962	84,868	442,795	424,810	451,635
BOX OFFICE	9,822	9,144	5,665	40,790	45,720	28,596
SKYWALK ADMINISTRATION	3,811	3,056	3,182	14,649	15,280	13,809
OVERHEAD	103,149	101,268	150,835	524,020	506,340	578,172
	-----	-----	-----	-----	-----	-----
INDIRECT EXPENSES	246,279	239,459	282,500	1,249,428	1,197,355	1,254,196
	-----	-----	-----	-----	-----	-----
NET OPERATING INCOME	40,359	119,091	48,361	282,603	543,240	745,683
	-----	-----	-----	-----	-----	-----
OTHER EXPENSES						
OTHER EXPENSE (INCOME)	0	0	0	46,715	46,715	15,265
	-----	-----	-----	-----	-----	-----
OTHER EXPENSES	0	0	0	46,715	46,715	15,265
	-----	-----	-----	-----	-----	-----
NET INCOME (LOSS)	40,359	119,091	48,361	235,888	496,525	730,418
	=====	=====	=====	=====	=====	=====

VAN ANDEL ARENA
STATEMENT OF SERVICES INCOME
PERIOD ENDING 11/30/01

	-----CURRENT-----			-----YEAR TO DATE-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Advertising Billed	20,635	0	54,492	138,365	0	101,902
Sponsorship Income	0	0	0	37,000	0	43,248
Labor Billed	1,890	1,620	2,160	10,688	11,610	12,692
Changeover Setup Billed	9,859	10,350	13,623	67,461	68,500	83,098
Stagehands Billed	11,342	25,100	27,784	170,472	203,700	209,207
Security Billed	8,907	8,750	14,293	89,636	55,600	80,169
Ushers & Tix Takers Billed	11,185	12,200	15,848	63,010	70,150	74,647
Box Office Billed	1,290	1,600	2,322	6,620	7,925	5,676
Ticketing Service Billed	5,562	10,300	17,800	80,827	67,050	76,448
City Police Fire Billed	224	672	560	5,880	4,704	4,935
EMT Medical Billed	1,350	800	1,000	12,635	5,235	9,723
Cleaning Billed	10,414	11,800	14,118	57,440	72,250	60,994
Insurance Billed	0	0	0	416	0	2,240
Group Sales Commissions Billed	0	0	0	0	0	2,439
Telephone Billed	1,405	1,675	2,120	10,590	8,875	8,282
Equipment Rental Billed	0	0	75	0	0	75
Other Production Billed	2,715	10,750	55,076	119,513	81,560	164,875
TOTAL SERVICE INCOME	86,778	95,617	221,270	870,552	657,159	940,650
Advertising Expense	20,635	0	54,492	166,823	0	112,621
Sponsorship Expenses	0	0	0	2,800	0	13,118
Labor Wages	1,607	1,377	1,836	9,084	9,869	10,788
Contracted Changeover Setup Expense	25,184	18,259	26,356	102,407	82,664	85,163
Stagehand Wages	28,234	32,328	30,043	186,773	209,612	193,725
Contracted Security Expense	24,260	17,000	16,759	117,844	62,790	89,596
Contracted Ushers & T/T Expense	37,982	32,710	29,066	106,767	95,210	109,750
Ticket Sellers Wages	1,097	0	1,974	5,627	0	4,825
Ticket Service Charge Expense	8,804	16,300	16,598	78,669	73,550	82,080
City Police Fire Expense	224	672	560	4,480	5,040	3,052
EMT Medical Expense	2,721	2,196	0	21,039	7,522	4,071
Contracted Cleaning Expense	38,119	36,727	36,091	116,625	111,586	104,810
Insurance Expense	0	0	0	600	0	10,044
Allocated Telephone Expense	175	347	550	2,550	2,523	2,385
Other Production Expense	1,996	11,040	54,349	163,146	82,950	175,777
TOTAL SERVICE EXPENSE	191,037	168,956	268,673	1,085,234	743,316	1,001,803
NET SERVICE INCOME	<104,258>	<73,339>	<47,403>	<214,682>	<86,157>	<61,153>
	=====	=====	=====	=====	=====	=====

VAN ANDEL ARENA
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 11/30/01

ASSETS

CURRENT ASSETS

CASH	2,444,590
ACCOUNTS RECEIVABLE	1,971,343
PREPAID EXPENSES	30,065

TOTAL CURRENT ASSETS	4,445,998

FIXED ASSETS

TOTAL ASSETS	4,445,998
	=====

LIABILITIES & EQUITY

CURRENT LIABILITIES

ACCOUNTS PAYABLE	410,153
ACCRUED EXPENSES	301,956
DEFERRED INCOME	1,038,688
ADVANCED TIX SALES & DEPOSITS	806,292

TOTAL CURRENT LIABILITIES	2,557,089

EQUITY

FUNDS REMITTED	<203,291>
FUNDING RECEIVED	214,927
RETAINED EARNINGS	1,644,632
NET INCOME (LOSS)	232,641

TOTAL EQUITY	1,888,909

TOTAL LIABILITIES & EQUITY	4,445,998
	=====

VAN ANDEL ARENA
INDIRECT EXPENSE SUMMARY
PERIOD ENDING 11/30/01

	CURRENT			YTD		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	53,411	42,706	30,174	216,322	213,530	163,308
Part-Time	4,482	2,085	8,222	18,905	10,485	22,967
Wages-Trade	49,688	68,160	54,835	293,764	340,800	309,659
Auto Expense	777	810	531	3,639	4,050	3,255
Taxes & Benefits	24,175	28,648	19,275	115,612	143,240	103,020
Less: Allocation/Reimbursement	<44,588>	<64,906>	<33,666>	<236,504>	<324,530>	<221,847>
TOTAL LABOR COSTS	87,945	77,503	79,370	411,739	387,575	380,362
Contracted Security	16,352	16,500	18,827	84,579	82,500	86,296
Contracted Cleaning	4,035	2,000	2,017	12,104	10,000	10,087
Other Contracted Services	244	300	324	1,823	1,500	1,363
Travel & Entertainment	183	442	1,246	4,081	2,210	7,433
Corporate Travel	0	625	0	0	3,125	3,617
Meetings & Conventions	146	1,083	0	2,289	5,415	235
Dues & Subscriptions	781	108	295	2,551	540	1,118
Employee Training	675	975	0	1,013	4,875	0
Computer Expense	2,681	5,317	3,518	61,329	26,585	18,285
Professional Fees	5,737	2,042	1,500	13,739	10,210	7,500
Marketing & Advertising	7,604	7,250	4,626	43,287	36,250	28,584
Box Office Expenses	<50>	0	<1,464>	<181>	0	<549>
Small Equipment	0	0	0	0	0	2,143
Trash Removal	119	1,250	2,427	5,398	6,250	7,349
Equipment Rental	1,489	650	1,280	6,981	3,250	8,503
Landscaping	0	292	0	3,561	1,460	2,130
Exterminating	248	333	0	1,485	1,665	1,418
Cleaning	0	450	0	2,810	2,250	1,060
Repairs & Maintenance	6,056	10,666	1,022	31,900	53,330	45,898
Supplies	13,761	15,091	20,175	96,885	75,455	93,024
Bank Service Charges	551	1,167	353	4,155	5,835	3,062
Insurance	9,337	11,512	18,817	50,266	57,560	97,254
Other Taxes	0	300	0	69	1,500	3,062
Printing & Stationary	203	1,917	2,658	203	9,585	4,658
Office Supplies	1,320	1,000	1,060	9,049	5,000	5,267
Postage	173	1,050	2,006	2,662	5,250	3,785
Parking Expense	1,510	1,592	1,460	7,685	7,960	8,760
Telephone Long Distance	4,420	4,300	9,961	22,219	21,500	26,355
Utilities	65,564	57,483	75,741	281,802	287,415	240,196
Base Fee	18,750	18,750	21,245	93,750	93,750	106,224
Incentive Fee	0	0	14,927	0	0	47,326
Depreciation	0	491	0	0	2,455	0
Amortization	0	0	1,963	5,737	0	9,817
Common Area Expense	<3,380>	<2,710>	<2,304>	<12,992>	<13,550>	<5,039>
Less: Allocated/Reimbursement	<175>	<270>	<550>	<2,550>	<1,350>	<2,385>
TOTAL MATERIAL AND SERVICES	158,333	161,956	203,130	837,689	809,780	873,834
TOTAL INDIRECT EXPENSES	246,279	239,459	282,500	1,249,428	1,197,355	1,254,196



Item VI.a.ii.

VAN ANDEL ARENA

**FINANCIAL STATEMENT
FOR THE PERIOD ENDED DECEMBER 31, 2001**

Distribution:

Grand Rapids – Kent County Convention / Arena Authority

Robert White

Glen Mon

Bob Johnson

Gary McAneney

John Szudzik

Richard MacKeigan

Chris Machuta



An SMG Managed Facility

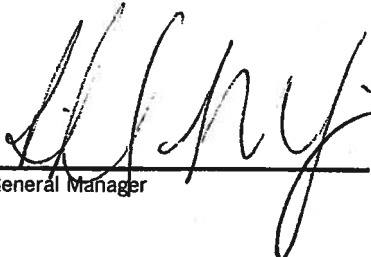
**VAN ANDEL ARENA
ROLLING FORECAST
FISCAL YEAR ENDING JUNE 30, 2001**

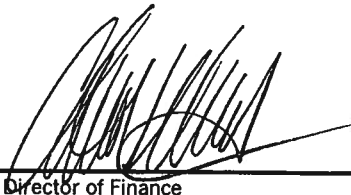
	YTD	ROLL	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS	66	69	135	118	17
ATTENDANCE	341,191	428,850	770,041	711,300	58,741
DIRECT EVENT INCOME	457,747	639,059	1,096,806	1,077,595	19,211
ANCILLARY INCOME	607,559	711,791	1,319,350	1,332,520	(13,170)
TOTAL EVENT INCOME	1,065,306	1,350,850	2,416,156	2,410,115	6,041
TOTAL OTHER INCOME	850,579	874,796	1,725,375	1,699,681	25,694
TOTAL INCOME	1,915,885	2,225,646	4,141,531	4,109,796	31,735
INDIRECT EXPENSES					
EXECUTIVE	49,387	35,162	84,549	82,334	(2,215)
FINANCE	82,306	73,104	155,410	151,806	(3,604)
MARKETING	94,109	56,033	150,142	147,483	(2,659)
OPERATIONS	543,399	481,143	1,024,542	1,019,556	(4,986)
BOX OFFICE	55,755	44,614	100,369	109,722	9,353
LUXURY SEATING	50,593	69,821	120,414	114,218	(6,196)
SKYWALK ADMIN	16,709	21,833	38,542	36,676	(1,866)
OVERHEAD	640,858	581,557	1,222,415	1,215,202	(7,213)
TOTAL INDIRECT EXP.	1,533,116	1,363,267	2,896,383	2,876,997	(19,386)
NET REVENUE ABOVE EXPENSES	382,769	862,379	1,245,148	1,232,799	12,349
LESS ALLOCATION FOR CAPITAL REPLACEMENT	46,715	125,000	171,715	171,715	-
NET REVENUE ABOVE EXPENSES AFTER CAPITAL	336,054	737,379	1,073,433	1,061,084	12,349

Benchmark revenues	4,199,913
Final Statement revenues	4,141,531
Projected excess	(58,382)
20% of first \$500,000 excess	-
25% of \$500,000 and above	-
Total Incentive Fee	-
2002 Base Fee	225,000
Total Fee for FY 2002	225,000

Comments:

December is the half way point of the fiscal year. The first six months of the fiscal year fell well below expectations, however, the 3rd quarter looks very strong as the facility already has 9 concerts either on-sale or scheduled to go on-sale by the end of January. Indirect expenses continue to perform at expected levels with no noticeable exceptions. The Arena is expected to end the fiscal year slightly ahead of the original budget, however, upside could be seen if concerts sell better than expected.


General Manager


Director of Finance

**VAN ANDEL ARENA
FINANCIAL STATEMENT HIGHLIGHTS
FISCAL YEAR ENDING JUNE 30, 2002**

	December Actual	December Budget	December Last Year	YTD 6/30/02 Actual	YTD 6/30/02 Budget
Number of Events	12	12	19	66	53
Attendance	64,541	77,000	76,198	341,191	322,950
Direct Event Income	\$77,036	\$121,199	\$59,471	\$457,747	\$600,242
Ancillary Income	146,558	179,276	122,945	607,559	732,628
Other Income	160,260	141,640	129,118	850,579	849,840
Indirect Expenses	(283,622)	(239,364)	(266,217)	(1,533,116)	(1,436,719)
Net Revenue above Expenses	\$100,233	\$202,751	\$45,317	\$382,769	\$745,991
Less Capital Replacement				(\$46,715)	(\$46,715)
Net After Capital Replacement	\$100,233	\$202,751	\$45,317	\$336,054	\$699,276

EVENT INCOME

Direct event income came in below budget expectations for the month. The original budget called for one additional concert, which was cancelled when the whole tour was cancelled. The budget also included a professional wrestling event that has been moved to sometime in calendar year 2002.

ANCILLARY INCOME

Ancillary income fell below expectations for the month. This can be contributed to the mix of events hosted as mentioned above. However, the success of the Merry Mayhem Tour helped offset much of the shortage. Food & Beverage per caps were \$6.24/per head and Novelties were \$8.79/per head.

INDIRECT EXPENSES

Indirect expenses came in above budgeted numbers for the month as utility expense begins to increase during the cold months.

VAN ANDEL ARENA
FACILITY STATEMENT OF INCOME
PERIOD ENDING 12/31/01

	-----CURRENT-----			-----YTD-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
EVENT INCOME						

DIRECT EVENT INCOME						
RENTAL INCOME	99,507	163,590	116,619	694,900	728,790	863,014
SERVICES INCOME	<22,471>	<42,391>	<57,148>	<237,153>	<128,548>	<118,301>
	-----	-----	-----	-----	-----	-----
TOTAL DIRECT EVENT INCOME	77,036	121,199	59,471	457,747	600,242	744,712
ANCILLARY INCOME						

FOOD & BEVERAGE	121,015	142,514	106,504	491,241	562,680	627,459
NOVELTY	19,383	31,878	11,331	94,623	154,516	132,254
OTHER ANCILLARY	6,160	4,884	5,110	21,695	15,432	17,272
	-----	-----	-----	-----	-----	-----
TOTAL ANCILLARY INCOME	146,558	179,276	122,945	607,559	732,628	776,985
	-----	-----	-----	-----	-----	-----
TOTAL EVENT INCOME	223,594	300,475	182,416	1,065,306	1,332,870	1,521,697
OTHER OPERATING INCOME	160,260	141,640	129,118	850,579	849,840	789,715
	-----	-----	-----	-----	-----	-----
ADJUSTED GROSS INCOME	383,854	442,115	311,533	1,915,885	2,182,710	2,311,412
INDIRECT EXPENSES						
EXECUTIVE	5,535	6,861	7,266	49,387	41,166	47,910
FINANCE	16,220	12,650	14,885	82,306	75,900	61,179
MARKETING	14,929	11,905	20,159	94,109	71,965	77,575
LUXURY SEATING	12,535	9,518	12,931	50,593	57,108	50,560
OPERATIONS	100,557	84,962	107,580	543,399	509,772	559,216
BOX OFFICE	14,965	9,144	11,132	55,755	54,864	39,728
SKYWALK ADMINISTRATION	2,059	3,056	3,399	16,709	18,336	17,208
OVERHEAD	116,820	101,268	88,864	640,858	607,608	667,036
	-----	-----	-----	-----	-----	-----
INDIRECT EXPENSES	283,622	239,364	266,217	1,533,116	1,436,719	1,520,412
	-----	-----	-----	-----	-----	-----
NET OPERATING INCOME	100,232	202,751	45,317	382,769	745,991	790,999
OTHER EXPENSES						
OTHER EXPENSE (INCOME)	0	0	0	46,715	46,715	15,265
	-----	-----	-----	-----	-----	-----
OTHER EXPENSES	0	0	0	46,715	46,715	15,265
	-----	-----	-----	-----	-----	-----
NET INCOME (LOSS)	100,232	202,751	45,317	336,054	699,276	775,734
	=====	=====	=====	=====	=====	=====

VAN ANDEL ARENA
STATEMENT OF SERVICES INCOME
PERIOD ENDING 12/31/01

	-----CURRENT-----			-----YEAR TO DATE-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Advertising Billed	13,556	0	15,220	151,921	0	117,122
Sponsorship Income	0	0	0	37,000	0	43,248
Labor Billed	2,160	2,590	3,600	12,848	14,200	16,292
Changeover Setup Billed	11,937	15,650	24,509	79,397	84,150	107,607
Stagehands Billed	58,458	60,900	70,994	228,930	264,600	280,201
Security Billed	16,850	12,900	19,076	106,486	68,500	99,245
Ushers & Tix Takers Billed	15,010	15,100	19,736	78,020	85,250	94,383
Box Office Billed	903	1,600	3,225	7,523	9,525	8,901
Ticketing Service Billed	12,211	19,000	12,230	93,038	86,050	88,678
City Police Fire Billed	1,046	1,008	1,792	6,926	5,712	6,727
EMT Medical Billed	1,838	1,025	2,300	14,473	6,260	12,023
Cleaning Billed	12,966	16,200	21,723	70,405	88,450	82,717
Insurance Billed	2,176	0	0	2,592	0	2,240
Group Sales Commissions Billed	0	0	50	0	0	2,489
Telephone Billed	3,280	2,850	3,380	13,870	11,725	11,662
Equipment Rental Billed	0	0	0	0	0	75
Other Production Billed	64,173	56,250	64,090	183,686	137,810	228,966
TOTAL SERVICE INCOME	216,563	205,073	261,925	1,087,115	862,232	1,202,575
Advertising Expense	13,556	0	15,220	180,380	0	127,841
Sponsorship Expenses	0	0	0	2,800	0	13,118
Labor Wages	1,836	2,202	3,060	10,920	12,071	13,848
Contracted Changeover Setup Expense	16,868	24,728	45,875	119,276	107,392	131,037
Stagehand Wages	56,774	61,063	69,033	243,547	270,675	262,757
Contracted Security Expense	22,019	19,320	29,021	139,863	82,110	118,617
Contracted Ushers & T/T Expense	23,569	27,820	35,248	130,337	123,030	144,998
Ticket Sellers Wages	768	0	2,741	6,394	0	7,566
Ticket Service Charge Expense	10,311	19,000	11,719	88,980	92,550	93,798
City Police Fire Expense	1,046	1,008	1,512	5,526	6,048	4,564
EMT Medical Expense	2,811	2,016	0	23,849	9,538	4,071
Contracted Cleaning Expense	22,546	32,978	41,917	139,171	144,564	146,727
Insurance Expense	2,176	0	0	2,776	0	10,044
Allocated Telephone Expense	800	694	725	3,350	3,217	3,110
Other Production Expense	63,953	56,635	63,003	227,099	139,585	238,780
TOTAL SERVICE EXPENSE	239,034	247,464	319,073	1,324,268	990,780	1,320,876
NET SERVICE INCOME	<22,471>	<42,391>	<57,148>	<237,153>	<128,548>	<118,301>
	=====	=====	=====	=====	=====	=====

VAN ANDEL ARENA
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 12/31/01

ASSETS

CURRENT ASSETS

CASH	3,270,875
ACCOUNTS RECEIVABLE	2,483,718
PREPAID EXPENSES	52,682

TOTAL CURRENT ASSETS	5,807,275
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FIXED ASSETS

TOTAL ASSETS	5,807,275
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LIABILITIES & EQUITY

CURRENT LIABILITIES

ACCOUNTS PAYABLE	277,483
ACCRUED EXPENSES	423,040
DEFERRED INCOME	957,530
ADVANCED TIX SALES & DEPOSITS	2,410,582

TOTAL CURRENT LIABILITIES	4,068,634
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EQUITY

FUNDS REMITTED	<529,799>
FUNDING RECEIVED	291,000
RETAINED EARNINGS	1,644,632
NET INCOME (LOSS)	332,807

TOTAL EQUITY	1,738,640
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TOTAL LIABILITIES & EQUITY	5,807,275
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VAN ANDEL ARENA
INDIRECT EXPENSE SUMMARY
PERIOD ENDING 12/31/01

	-----CURRENT-----			-----YTD-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	46,860	42,706	42,839	263,183	256,236	206,147
Part-Time	11,614	1,990	12,061	30,519	12,475	35,028
Wages-Trade	91,306	68,160	101,940	385,070	408,960	411,599
Auto Expense	777	810	531	4,416	4,860	3,786
Taxes & Benefits	24,395	28,648	28,001	140,007	171,888	131,021
Less: Allocation/Reimbursement	<66,903>	<64,906>	<77,940>	<303,407>	<389,436>	<299,787>
TOTAL LABOR COSTS	108,049	77,408	107,431	519,788	464,983	487,793
Contracted Security	16,294	16,500	18,576	100,872	99,000	104,872
Contracted Cleaning	0	2,000	0	12,104	12,000	10,087
Other Contracted Services	242	300	254	2,065	1,800	1,617
Travel & Entertainment	1,013	442	950	5,095	2,652	8,382
Corporate Travel	0	625	0	0	3,750	3,617
Meetings & Conventions	281	1,083	0	2,570	6,498	235
Dues & Subscriptions	0	108	0	2,551	648	1,118
Employee Training	1,218	975	1,077	2,231	5,850	1,077
Computer Expense	8,069	5,317	2,266	69,397	31,902	20,551
Professional Fees	1,500	2,042	1,500	15,239	12,252	9,000
Marketing & Advertising	7,949	7,250	13,229	51,236	43,500	41,813
Box Office Expenses	391	0	492	210	0	<57>
Small Equipment	0	0	0	0	0	2,143
Trash Removal	1,329	1,250	0	6,727	7,500	7,349
Equipment Rental	1,555	650	1,279	8,537	3,900	9,782
Landscaping	0	292	0	3,561	1,752	2,130
Exterminating	248	333	495	1,733	1,998	1,913
Cleaning	0	450	0	2,810	2,700	1,060
Repairs & Maintenance	14,955	10,666	15,407	46,854	63,996	61,305
Supplies	10,825	15,091	19,086	107,757	90,546	112,110
Bank Service Charges	550	1,167	350	4,705	7,002	3,411
Insurance	10,554	11,512	<41,602>	60,820	69,072	55,651
Other Taxes	0	300	0	69	1,800	3,062
Printing & Stationary	0	1,917	1,289	203	11,502	5,948
Office Supplies	751	1,000	772	9,800	6,000	6,039
Postage	112	1,050	1,621	2,775	6,300	5,406
Parking Expense	1,609	1,592	1,460	9,294	9,552	10,220
Telephone Long Distance	3,496	4,300	<1,756>	25,733	25,800	24,599
Utilities	76,509	57,483	86,348	358,311	344,898	326,544
Base Fee	18,750	18,750	21,988	112,500	112,500	128,212
Incentive Fee	0	0	14,927	0	0	62,253
Depreciation	0	491	0	0	2,946	0
Amortization	0	0	1,963	5,737	0	11,780
Common Area Expense	<1,826>	<2,710>	<2,461>	<14,818>	<16,260>	<7,500>
Less: Allocated/Reimbursement	<800>	<270>	<725>	<3,350>	<1,620>	<3,110>
TOTAL MATERIAL AND SERVICES	175,573	161,956	158,785	1,013,328	971,736	1,032,619
TOTAL INDIRECT EXPENSES	283,622	239,364	266,217	1,533,116	1,436,719	1,520,412

**GRAND RAPIDS - KENT COUNTY
CONVENTION / ARENA AUTHORITY**

INTERIM FINANCIAL STATEMENTS

Five Months Ended November 30, 2001



ACCOUNTANTS' REPORT

To the Board of Directors
Grand Rapids - Kent County Convention / Arena Authority
Grand Rapids, Michigan

We have compiled the accompanying statements of cash receipts and disbursements and cash receipts and disbursements - budget to actual for the operating account and construction account of the Grand Rapids - Kent County Convention / Arena Authority for the five months ended November 30, 2001, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. These statements do not include the cash receipts and disbursements of the Van Andel Arena and Grand Center which are operated by the Authority. The financial statements presented have been prepared on the cash basis of accounting, which is a comprehensive basis of accounting other than U.S. generally accepted accounting principles.

A compilation is limited to presenting in the form of financial statements information that is the representation of management. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or any other form of assurance on them.

Management has elected to omit substantially all of the disclosures ordinarily included in financial statements prepared on the cash basis of accounting. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Authority's cash receipts and disbursements. Accordingly, these financial statements are not designed for those who are not informed about such matters.

Beene Garter LLP

December 12, 2001
Grand Rapids, Michigan

BEENE GARTER LLP
50 MONROE NW
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INTERIM FINANCIAL STATEMENTS

Statement A

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

Statement of Cash Receipts and Disbursements

From July 1, 2001 to November 30, 2001

	<u>Operating Account</u>	<u>Construction Account</u>
RECEIPTS		
Beginning Balance - July 1, 2001	\$ 3,578,979.18	\$ 5,410,627.09
State of Michigan	-	15,000,000.00
Interest Deposits	52,757.33	94,750.11
Transfer from Operating Account	-	1,000,000.00
Facility Operations	203,290.99	-
Total Cash Receipts	<u><u>3,835,027.50</u></u>	<u><u>21,505,377.20</u></u>
 DISBURSEMENTS		
Checks issued prior months	517,897.10	6,844,777.87
Checks issued 11/14/01	1,078,106.73	2,312,499.98
Checks issued 11/28/01	31,818.78	452,394.24
Payroll Expenditures	23,433.67	-
Expense Reimbursement	(3,000.06)	(1,100.00)
Bank fees	25.52	(257.54)
Total Cash Disbursements	<u><u>1,648,281.74</u></u>	<u><u>9,608,314.55</u></u>
 Net Pooled Cash and Investments	<u><u>\$ 2,186,745.76</u></u>	<u><u>\$ 11,897,062.65</u></u>

Statement B

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY Statement of Cash Receipts and Disbursements - Budget to Actual (Operations) From July 1, 2001 to November 30, 2001

	OPERATING ACCOUNT			
	Facilities Operations		Capital Replacement	
	Budget	Actual	Budget	Actual
RECEIPTS				
Facility Operations	\$ 1,695,443	\$ 203,291	\$ 237,000	\$ -
Interest on Investments	100,000	29,586	40,000	23,172
Capital Replacement Reserve Transfer	570,357	-	(570,357)	-
From / (To) Fund Balance	-	-	530,357	-
TOTAL RECEIPTS	2,365,800	232,877	237,000	23,172
DISBURSEMENTS				
Accounting / Auditing Services	20,000	10,597	-	-
Bank Fees	-	26	-	-
Insurance - Property and Liability	15,000	2,966	-	-
Legal Services	55,000	5,942	-	-
Other Contractual Services	8,150	27,883	-	-
Facility Management Fees	-	151,122	-	-
Meeting Expense	650	90	-	-
Supplies	1,200	637	-	-
Transfer to Construction Account	1,000,000	1,000,000	-	-
Sub-total Service Disbursements	1,100,000	1,199,262	-	-
Electricity	611,000	298,077	-	-
Steam	527,000	102,143	-	-
Water and Sewer	67,800	21,952	-	-
Sub-total Utility Disbursements	1,205,800	422,172	-	-
Building Additions and Improvements	-	-	225,000	-
Facility Equipment Acquisition	-	-	12,000	-
Sub-total Capital Disbursements	-	-	237,000	-
Employee Wages	50,000	22,950	-	-
Employee Benefits	10,000	3,899	-	-
Sub-total Payroll Disbursements	60,000	26,849	-	-
TOTAL DISBURSEMENTS	2,365,800	1,648,283	237,000	-
Excess / (Deficit) of Funds	\$ -	\$ (1,415,406)	\$ -	\$ 23,172
	See Comments 1 and 2		See Comments 1 and 2	

Comment 1: Facilities Operations and Capital Replacement budgets were approved by the GR-KC Convention / Arena Authority at its regularly scheduled meeting on June 27, 2001.

Comment 2: Facilities Operations and Capital Replacement columns include receipts and disbursements processed by the C/AA. SMG receipts and disbursements are reported separately in the Van Andel Arena and Grand Center financial statements prepared by SMG.

Statement C

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY Statement of Cash Receipts and Disbursements - Budget to Actual (Construction) From July 1, 2001 to November 30, 2001

	CONSTRUCTION ACCOUNT			
	Monroe Ave Relocation Budget	Actual	Convention Center Construction Budget	Actual
RECEIPTS				
State of Michigan	\$ 2,630,697	\$ -	\$ 27,369,303	\$ 15,000,000
Transfer from Operating Fund	-	-	1,000,000	1,000,000
Interest on Investments	54,830	31,233	445,170	63,517
TOTAL RECEIPTS	2,685,527	31,233	28,814,473	16,063,517
DISBURSEMENTS				
Architectural and Engineering Services	490,000	328,574	6,000,000	2,481,623
Construction Material Testing	-	-	400,000	188,862
Construction in Progress - GMP	2,175,527	137,743	21,425,973	5,486,564
Sub-total Construction Disbursements	2,665,527	466,317	27,825,973	8,157,049
Bank Fees	-	-	-	(258)
Insurance -Property / Liability	-	-	40,000	42,670
Legal Services	15,000	1,251	50,000	7,480
Project Manager / Owner's Representative	-	-	285,000	103,499
Other Contractual Services	5,000	-	600,000	779,300
Sub-total Service Disbursements	20,000	1,251	975,000	932,691
Electricity	-	-	-	38,376
Steam	-	-	-	11,877
Water and Sewer	-	-	-	58
Sub-total Utility Disbursements	-	-	-	50,312
Advertising / Promotion / Publicity	-	-	5,000	-
Supplies	-	-	1,000	-
Postage / Express	-	-	500	-
Printing and Binding	-	-	5,000	-
Telephone	-	-	2,000	695
Sub-total Supplies Disbursements	-	-	13,500	695
TOTAL DISBURSEMENTS	2,685,527	467,568	28,814,473	9,140,747
Excess / (Deficit) of Funds	\$ -	\$ (436,335)	\$ -	\$ 6,922,770
			See Comment	

Comment: Convention Center Construction budget was approved by the Grand Rapids - Kent County Convention / Arena Authority at its regularly scheduled meeting on June 27, 2001.

**GRAND RAPIDS - KENT COUNTY
CONVENTION / ARENA AUTHORITY**

INTERIM FINANCIAL STATEMENTS

Six Months Ended December 31, 2001



ACCOUNTANTS' REPORT

To the Board of Directors
Grand Rapids - Kent County Convention / Arena Authority
Grand Rapids, Michigan

We have compiled the accompanying statements of cash receipts and disbursements and cash receipts and disbursements - budget to actual for the operating account and construction account of the Grand Rapids - Kent County Convention / Arena Authority for the six months ended December 31, 2001, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. These statements do not include the cash receipts and disbursements of the Van Andel Arena and Grand Center which are operated by the Authority. The financial statements presented have been prepared on the cash basis of accounting, which is a comprehensive basis of accounting other than U.S. generally accepted accounting principles.

A compilation is limited to presenting in the form of financial statements information that is the representation of management. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or any other form of assurance on them.

Management has elected to omit substantially all of the disclosures ordinarily included in financial statements prepared on the cash basis of accounting. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Authority's cash receipts and disbursements. Accordingly, these financial statements are not designed for those who are not informed about such matters.

Beene Garter LLP

January 10, 2002
Grand Rapids, Michigan

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INTERIM FINANCIAL STATEMENTS

Statement A

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY Statement of Cash Receipts and Disbursements From July 1, 2001 to December 31, 2001

	Operating Account	Construction Account
RECEIPTS		
Beginning Balance - July 1, 2001	\$ 3,578,979.18	\$ 5,410,627.09
State of Michigan	-	15,000,000.00
CCBA Capital Contributions	-	3,236,766.13
Interest Deposits	72,625.96	123,048.61
Transfer from Operating Account	-	1,000,000.00
Facility Operations	529,798.78	-
Total Cash Receipts	<u><u>4,181,403.92</u></u>	<u><u>24,770,441.83</u></u>
 DISBURSEMENTS		
Checks issued prior months	1,627,822.61	9,609,672.09
Checks issued 12/14/01	81,518.04	2,331,766.13
Checks issued 12/28/01	33,284.70	908,871.38
Payroll Expenditures	27,703.85	-
Expense Reimbursement	(3,000.06)	(1,100.00)
Bank fees	79.42	(239.08)
Total Cash Disbursements	<u><u>1,767,408.56</u></u>	<u><u>12,848,970.52</u></u>
 Net Pooled Cash and Investments	<u><u>\$ 2,413,995.36</u></u>	<u><u>\$ 11,921,471.31</u></u>

Statement B

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY Statement of Cash Receipts and Disbursements - Budget to Actual (Operations) From July 1, 2001 to December 31, 2001

	OPERATING ACCOUNT			
	Facilities Operations		Capital Replacement	
	Budget	Actual	Budget	Actual
RECEIPTS				
Facility Operations	\$ 1,695,443	\$ 529,799	\$ 237,000	\$ -
Interest on Investments	100,000	42,699	40,000	29,927
Capital Replacement Reserve Transfer	570,357	-	(570,357)	-
From / (To) Fund Balance	-	-	530,357	-
TOTAL RECEIPTS	2,365,800	572,498	237,000	29,927
DISBURSEMENTS				
Accounting / Auditing Services	20,000	11,957	-	-
Bank Fees	-	79	-	-
Insurance - Property and Liability	15,000	2,966	-	-
Legal Services	55,000	9,020	-	-
Other Contractual Services	8,150	27,883	-	-
Facility Management Fees	-	151,122	-	-
Meeting Expense	650	576	-	-
Supplies	1,200	737	-	-
Transfer to Construction Account	1,000,000	1,000,000	-	-
Sub-total Service Disbursements	1,100,000	1,204,340	-	-
Electricity	611,000	362,109	-	-
Steam	527,000	142,226	-	-
Water and Sewer	67,800	27,516	-	-
Sub-total Utility Disbursements	1,205,800	531,851	-	-
Building Additions and Improvements	-	-	225,000	-
Facility Equipment Acquisition	-	-	12,000	-
Sub-total Capital Disbursements	-	-	237,000	-
Employee Wages	50,000	27,090	-	-
Employee Benefits	10,000	4,127	-	-
Sub-total Payroll Disbursements	60,000	31,218	-	-
TOTAL DISBURSEMENTS	2,365,800	1,767,409	237,000	-
Excess / (Deficit) of Funds	\$ -	\$ (1,194,911)	\$ -	\$ 29,927
	See Comments 1 and 2		See Comments 1 and 2	

Comment 1: Facilities Operations and Capital Replacement budgets were approved by the GR-KC Convention / Arena Authority at its regularly scheduled meeting on June 27, 2001.

Comment 2: Facilities Operations and Capital Replacement columns include receipts and disbursements processed by the C/AA. SMG receipts and disbursements are reported separately in the Van Andel Arena and Grand Center financial statements prepared by SMG.

Statement C

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY Statement of Cash Receipts and Disbursements - Budget to Actual (Construction) From July 1, 2001 to December 31, 2001

	CONSTRUCTION ACCOUNT			
	Monroe Ave Relocation Budget	Actual	Convention Center Construction Budget	Actual
RECEIPTS				
State of Michigan	\$ 2,630,697	\$ -	\$ 27,369,303	\$ 15,000,000
City / County Bldg Authority Capital Contib.	-	-	-	3,236,766
Transfer from Operating Fund	-	-	1,000,000	1,000,000
Interest on Investments	54,830	36,610	445,170	86,439
TOTAL RECEIPTS	2,685,527	36,610	28,814,473	19,323,205
DISBURSEMENTS				
Architectural and Engineering Services	490,000	328,574	6,000,000	2,803,593
Construction Material Testing	-	-	400,000	283,716
Construction in Progress - GMP	2,175,527	137,743	21,425,973	7,652,147
Sub-total Construction Disbursements	2,665,527	466,317	27,825,973	10,739,456
Bank Fees	-	-	-	(240)
Insurance -Property / Liability	-	-	40,000	42,670
Legal Services	15,000	1,251	50,000	7,479
Project Manager / Owner's Representative	-	-	285,000	125,251
Other Contractual Services	5,000	-	600,000	1,414,402
Sub-total Service Disbursements	20,000	1,251	975,000	1,589,563
Electricity	-	-	-	38,376
Steam	-	-	-	11,877
Water and Sewer	-	-	-	1,284
Sub-total Utility Disbursements	-	-	-	51,537
Advertising / Promotion / Publicity	-	-	5,000	-
Supplies	-	-	1,000	-
Postage / Express	-	-	500	-
Printing and Binding	-	-	5,000	-
Telephone	-	-	2,000	845
Sub-total Supplies Disbursements	-	-	13,500	845
TOTAL DISBURSEMENTS	2,685,527	467,568	28,814,473	12,381,400
Excess / (Deficit) of Funds	\$ -	\$ (430,958)	\$ -	\$ 6,941,805
			See Comment	

Comment: Convention Center Construction budget was approved by the Grand Rapids - Kent County Convention / Arena Authority at its regularly scheduled meeting on June 27, 2001.

**BUILDING COMMITTEE REPORT
TO
Grand Rapids-Kent County Convention Arena Authority
January 23, 2002**

Work continued on Phase 1B, DeVos Lobby Addition. Structural Steel is complete, and the roofing is complete. Metal stud framing and drywall hanging is progressing on interior and exterior elements. Window wall framing is installed, and glass is installed. M.E.P. rough-ins continue. Finish materials are being procured. The lobby remains on course for the April 17, 2002 Grand Opening.

In Phase 2, Case/Millgard, the deep foundation subcontractor has completed Grand Gallery compaction grouting and caisson installations. Elevator shafts are drilled. The structural concrete subcontractor, Kent Construction Company, has installed pier footings, columns and walls in various areas of the Grand Gallery. Also, the plumbing contractor, Andy Egan Company, has begun under slab utilities. Concrete work continues for the stair walls, perimeter walls and box truss piers. Also slab prep is in process for slab on grade.

Excavation for the Exhibit Hall began upon vacancy of the court and police buildings and continues along the West and East side of the Hall Of Justice and Police Building. Demolition of the Police Building was completed in Mid December, and the Hall of Justice demolition began. The work is expected to continue through January. Caissons and the North set of box truss foundations are in process in the areas previously occupied by the Police Building and parking areas.

The structural steel contractor, is beginning their fabrication phase of the project and has been meeting regularly with the Construction Manager and Design Team. Their submittals are on schedule.

Phase 2E Enclosure and Interior Finish Package Bids were opened on November 14th. Multiple bids were received for each category. A review of these bids has been completed. Contracts have been issued to purchase the following phases of work:

- Precast Panels
- Masonry
- Glass Curtain Wall
- Roofing
- Metal Siding
- Drywall
- Fireproofing
- Skylights

The balances of the 2E bid categories is expected to be awarded in January.

SUGGESTED RESOLUTION

Item VI.c.i.

FOR A LEGISLATIVE BODY RELATING TO A 457 DEFERRED COMPENSATION PLAN

Account Number 30-5263

Name of Employer: Grand Rapids-Kent County Convention/Arena

State: MT

Title of Program Coordinator: Authority ("CAA")
Admin. Mgr.
 (see definition below for duties of Program Coordinator)

Resolution of the above named Employer ("Employer")

WHEREAS, the Employer has employees rendering valuable services; and

WHEREAS, the establishment of a deferred compensation plan for such employees serves the interests of the Employer by enabling it to provide reasonable retirement security for its employees, by providing increased flexibility in its personnel management system, and by assisting in the attraction and retention of competent personnel; and

WHEREAS, the Employer has determined that the establishment of a deferred compensation plan to be administered by the ICMA Retirement Corporation serves the above objectives; and

WHEREAS, the Employer desires that its deferred compensation plan be administered by the ICMA Retirement Corporation, and that some or all of the funds held under such plan be invested in the ICMA Retirement Trust, a trust established by public employers for the collective investment of funds held under their retirement and deferred compensation plans;

NOW THEREFORE BE IT RESOLVED that the Employer hereby adopts the deferred compensation plan (the "Plan") in the form of: (Select one)

☒ The ICMA Retirement Corporation Deferred Compensation Plan and Trust, referred to as Appendix A

☐ The plan provided by the Employer (executed copy attached hereto).

BE IT FURTHER RESOLVED that the Employer hereby executes the Declaration of Trust of the ICMA Retirement Trust, attached hereto as Appendix B, intending this execution to be operative with respect to any retirement or deferred compensation plan subsequently established by the Employer, if the assets of the plan are to be invested in the ICMA Retirement Trust.

BE IT FURTHER RESOLVED that the assets of the Plan shall be held in trust, with the Employer serving as trustee, for the exclusive benefit of the Plan participants and their beneficiaries, and the assets shall not be diverted to any other purpose.

BE IT FURTHER RESOLVED that the Plan: (Select one)

☒ Will permit loans

☐ Will not permit loans

BE IT FURTHER RESOLVED that the Employer hereby agrees to serve as trustee under the Plan.

BE IT FURTHER RESOLVED that the Admin. Mgr. (use title of official, not name) shall be the coordinator for this program; shall receive necessary reports, notices, etc. from the ICMA Retirement Corporation or the ICMA Retirement Trust; shall cast, on behalf of the Employer, any required votes under the ICMA Retirement Trust; Administrative duties to carry out the plan may be assigned to the appropriate departments, and is authorized to execute all necessary agreements with ICMA Retirement Corporation incidental to the administration of the Plan.

Birgit Secy
Klons of the City, County, etc. of CAA, do hereby certify that the foregoing resolution, proposed by xxxxx, in the xxxxx Member, xxxxx Trustee, etc.) of CAA was duly passed and adopted in the (Council, Board, etc.) of the City, County, etc. of CAA at regular meeting thereof assembled this 23 day of Jan., 2002, by the following vote:

AYES:

NAYS:

ABSENT:

(Seal)

xxxxxx Secretary

SUGGESTED RESOLUTION FOR A LEGISLATIVE BODY RELATING TO A 401 MONEY PURCHASE PLAN

ACCOUNT NUMBER: 10 7644

RESOLUTION OF Grand Rapids-Kent County Convention/Arena Authority ("CAA")
(EMPLOYER NAME).

WHEREAS, the Employer has employees rendering valuable services; and

WHEREAS, the establishment of a money purchase retirement plan benefits employees by providing funds for retirement and funds for their beneficiaries in the event of death; and

WHEREAS, the Employer desires that its money purchase retirement plan be administered by the ICMA Retirement Corporation and that the funds held under such plan be invested in the ICMA Retirement Trust, a trust established by public employers for the collective investment of funds held under their retirement and deferred compensation plans:

NOW THEREFORE BE IT RESOLVED that the Employer hereby establishes or has established a money purchase retirement plan (the "Plan") in the form of: (Select one)

☒ The ICMA Retirement Corporation Governmental Money Purchase Plan & Trust, pursuant to the specific provisions of the Adoption Agreement (executed copy attached hereto).

☐ The Plan and Trust provided by the Employer (executed copy attached hereto).

The Plan shall be maintained for the exclusive benefit of eligible employees and their beneficiaries; and

BE IT FURTHER RESOLVED that the Employer hereby executes the Declaration of Trust of the ICMA Retirement Trust, attached hereto, intending this execution to be operative with respect to any retirement or deferred compensation plan subsequently established by the Employer, if the assets of the plan are to be invested in the ICMA Retirement Trust.

BE IT FURTHER RESOLVED that the Employer hereby agrees to serve as trustee under the Plan and to invest funds held under the Plan in the ICMA Retirement Trust; and

BE IT FURTHER RESOLVED that the Admin Mgr (use title of official, not name) shall be the coordinator for the Plan; shall receive reports, notices, etc., from the ICMA Retirement Corporation or the ICMA Retirement Trust; shall cast, on behalf of the Employer, any required votes under the ICMA Retirement Trust; may delegate any administrative duties relating to the Plan to appropriate departments; and is authorized to execute all necessary agreements with the ICMA Retirement Corporation incidental to the administration of the Plan.

I, Birgit Khs ^{Secy} ~~xxxx~~ of the ~~(City/County/etc)~~ CAA, do hereby certify that the foregoing resolution proposed by ~~(Council Member, Trustee, etc)~~ of CAA, was duly passed and adopted by the ~~(Council, Board, etc)~~ of the ~~(City/County/etc)~~ of CAA at a regular meeting thereof assembled this 23rd day of January, 20 02, by the following vote:

AYES:

NAYS:

ABSENT:

(SEAL)

Secretary

~~xxxxxx of the (City/County/etc)~~

VAN ANDEL ARENA WEEKLY

Item VII

DATE	EVENT	EC	ROOM	TIME	FUNCTION
Wed, Jan 16	Griffins vs Manitoba	AH	Arena	10A-12:30P 6:00 PM 7P-9:30P	Team practice Doors Hockey game
Thur, Jan 17	Volume Services	JS	Banquet C/D	6P-9P	TIPS Training
Fri, Jan 18	Griffins vs Cincinnati	MS	Arena	10A-12:30P 6:30 PM 7:30P-10P 10P-10:30P	Team practice Doors Hockey game Post-game skate
	IBM	JS	Banquet A/B	6:30P-7:30P	Blades for Grades
	Griffins	JS	Banquet C/D	6:30P-7:30P	Group welcome center
Sat, Jan 19	Available				
Sun, Jan 20	Champions on Ice	AH	Arena	8:00 AM 11:30 AM 12:00 PM 1:00 PM 1P-2P 2:00 PM 3:10 PM 4:10P-4:30P 5:45 PM	Load-in Flyers placed on seats Ice zammed Pyro test Skater's practice Doors Show starts Intermission and ice zammed Show over
	SMG	JS	Banquet A/B	4:00 PM 6P-8P	Set-up Suite holder appreciation party
	Glaxo Smith Kline	JS	Banquet B	1:30P-3P	Banquet
	Champions on Ice	JS	Banquet C/D	6A-5P	Crew catering
Mon, Jan 21	Available				
Tue, Jan 22	Disney on Ice	AH	Arena	1:00 PM 5:00 PM	Pre-rig Load-in
Wed, Jan 23	Disney on Ice	AH	Arena Banquet	8:00 AM 2:00 PM 3:00 PM 6P-6:30P 6:00 PM 7P-7:55P 7:55P-8:15P 8:15P-9:15P	Load-in continued Chair set Pyro test Banquet Doors Performance begins Intermission Performance continues
Thur, Jan 24	Disney on Ice	MS	Arena	6:00 PM 7P-7:55P 7:55P-8:15P 8:15P-9:15P	Doors Performance begins Intermission Performance continues
Fri, Jan 25	Disney on Ice	AH	Arena	6:00 PM 7P-7:55P 7:55P-8:15P 8:15P-9:15P	Doors Performance begins Intermission Performance continues
Sat, Jan 26	Disney on Ice	MS	Arena	10:00 AM 11A-11:55A 11:55A-12:15P 12:15P-1:15P 1:15P-2P 2:00 PM 3P-3:55P 3:55P-4:15P 4:15P-5:15P 5:15P-6P 6:00 PM 7P-7:55P 7:55P-8:15P 8:15P-9:15P	Doors Performance begins Intermission Performance continues Quick clean-up Doors Performance begins Intermission Performance continues Quick clean-up Doors Performance begins Intermission Performance continues

Sun, Jan 27	Disney on Ice	AH	Arena	2:00 PM 3P-3:55P 3:55P-4:15P 4:15P-5:15P	Doors Performance begins Intermission Performance continues/Load-out
Mon, Jan 28	Available				
Tue, Jan 29	Griffins vs Milwaukee	AH	Arena	10A-12:30P 6:00 PM 7P-9:30P	Team practice Doors Hockey game
Wed, Jan 30	Janet Jackson	MS	Arena	7:30 PM	Performance
Thur, Jan 31	Monster Trucks	MS	Arena	8A-5P	Load-in
Fri, Feb 1	Monster Trucks	MS	Arena	8:00 PM	Performance
Sat, Feb 2	Monster Trucks	MS	Arena	2:00 PM 8:00 PM	Performance Performance
Sun, Feb 3	Available				
Mon, Feb 4	Available				
Tue, Feb 5	Creed	MS	Arena	7:30 PM	Performance
Wed, Feb 6	Griffins vs Utah	AH	Arena	10A-12:30P 6:00 PM 7P-9:30P	Team practice Doors Hockey game
Thur, Feb 7	Available				
Fri, Feb 8	Griffins vs Utah	AH	Arena	10A-12:30P 6:30 PM 7:30P-10P	Team practice Doors Hockey game
Sat, Feb 9	Griffins vs Hamilton	MS	Arena	2:00 PM 3P-5P 6:30 PM 7:30P-10P	Doors for pre-game Pre-game hockey game Doors Hockey game
Sun, Feb 10	CSNY	AH	Arena	8:00 PM	Performance
Mon, Feb 11	Available				
Tue, Feb 12	Aaron Carter	MS	Arena	7:00 PM	Performance
Wed, Feb 13	Available				
Thur, Feb 14	Barry Manilow	AH	Arena	8:00 PM	Performance
Fri, Feb 15	Griffins vs Hamilton	MS	Arena	10A-12:30P 6:30 PM 7:30P-10P 10P-10:30P	Team practice Doors Hockey game Post-game skate
Sat, Feb 16	Griffins vs Utah	AH	Arena	2:30 PM 3:30P-6P 6:30 PM 7:30P-10P	Doors for Red Wings Alumni game Red Wings Alumni hockey game Doors Hockey game
Sun, Feb 17	Available				

GRAND CENTER WEEKLY - YEAR 2002

DATE	EVENT	ROOM	TIME	FUNCTION	EC	CONSTRUCTION
THURS. JAN 17	BEAUTY & THE BEAST - BTG	DV,STAGE HOUSE/	7:30P-10P	PERFORMANCE	ST	
	MI TOWNSHIPS ASSOCIATION	GH/	8A-10:30A 10:30A-NOON	EXHIBITS OPEN MOVE OUT DINNER PARTY WORKSHOP	MC	
	GOLF SHOW	GH,WA/ KR,BL/	7P-9:30A 8:30A-4P	MOVE IN MOVE IN	MF	
		WA,EH,WH/	8A-5P 10P-?			
FRI. JAN 18	BEAUTY & THE BEAST - BTG	DV,STAGE HOUSE/	8P-10:30P	PERFORMANCE	ST	
	GOLF SHOW	WA,EH,WH/	8A-3P 4P-9P	MOVE IN SHOW	MF	
	HOPE COLLEGE	BR/	5P-6P 6P-8P	MOVE IN DESSERT RECEPTION	MC	
	MI TOWNSHIPS ASSOCIATION	GH/	8A-11:30A	ANNUAL MEETING MOVE OUT	MC	
SAT. JAN 19	BEAUTY & THE BEAST - BTG	DV,STAGE HOUSE/	2P-4:30P 8P-10:30P	PERFORMANCE PERFORMANCE	ST	
	GOLF SHOW	WA,EH,WH/	10A-7P	SHOW	MF	
SUN. JAN 20	BEAUTY & THE BEAST - BTG	DV,STAGE HOUSE/	1P-3:30P 6:30P-9P 9P-10P 10P-APPROX. 6A 2:30A-3:30A	PERFORMANCE PERFORMANCE CREW CATERING MOVE OUT CREW CATERING	ST	
		BL/ DV,DOCK#6-7/ BL/				
	GOLF SHOW	WA,EH,WH/	10:30A-5P 5P-MID	SHOW MOVE OUT	MF	
MON. JAN 21	GOVERNOR'S CONFERENCE ON CAREER DEVELOPMENT	DV/ GH/	1P-5P	MOVE IN	MC	
	GOLF SHOW	GH,EH,WH/	8A-NOON	MOVE OUT	MF	
	BEAUTY & THE BEAST - BTG	DV/	8A-APPROX NOON	HOUSE RESTORE (IA)	ST	
TUES. JAN 22	GOVERNOR'S CONFERENCE ON CAREER DEVELOPMENT	DV/ GH/ WA/	9A-10:30A NOON-1:30P	MEETING LUNCH LUNCH	MC	
WED. JAN 23	GOVERNOR'S CONFERENCE ON CAREER DEVELOPMENT	GH/	7A-8A 8A-NOON	BREAKFAST MOVE OUT	MC	
	GRSO - POPS IV	DV/	8A-NOON	POSSIBLE PRE HANG	ST	
THURS. JAN 24	GRSO - POPS IV CLUB SWING	DV/	8A-NOON 3:30P-6:30P 7:30P-10:30P	MOVE IN REHEARSAL REHEARSAL	ST	
FRI. JAN 25	GRSO - POPS IV CLUB SWING	DV/	8P-10:30P	PERFORMANCE	ST	
	CLEAR CHANNEL FIRST TIME HOME BUYERS SHOW	GH/	NOON-8P	MOVE IN	MF	
SAT. JAN 26	GRSO - POPS IV CLUB SWING	DV/	8P-10:30P	PERFORMANCE	ST	
	CLEAR CHANNEL FIRST TIME HOME BUYERS SHOW	GH/	9A-6P 6P-9P	SHOW MOVE OUT	MF	
SUN. JAN 27	MI INTERNATIONAL AUTO SHOW	ALL/	8A-6P	MOVE IN	MC	
	GRSO - POPS IV CLUB SWING	DV/	3P-5:30P 5:30P-8:30P	PERFORMANCE MOVE OUT	ST	
MON. JAN 28	MI INTERNATIONAL AUTO SHOW	ALL/	7A-7P	MOVE IN	MC	
TUES. JAN 29	MI INTERNATIONAL AUTO SHOW	ALL/	8A-7P	MOVE IN	MC	
	GRSO - CLASSICAL VI MAHLER'S THIRD	DV/	8A-1P 7:30P-10P	MOVE IN REHEARSAL	ST	

DATE	EVENT	ROOM	TIME	FUNCTION	EC	CONSTRUCTION
WED. JAN 30	MI INTERNATIONAL AUTO SHOW	ALL/	7A-NOON 1P-3P	MOVE IN PRESS PREVIEW	MC	
			6:30P-10P 10:15P-11:30P	CHARITY GALA GALA MOV E OUT		
	GRSO - CLASSICAL VI MAHLER'S THIRD	DV/	3:30P-6:30P 7:30P-10:30P	REHEARSAL REHEARSAL	ST	
THURS. JAN 31	MI INTERNATIONAL AUTO SHOW	ALL/	3P-10P	SHOW	MC	
	GRSO - CLASSICAL VI	DV/	4:30P-7:30P 7:30P-10P	MIC HANG REHEARSAL	ST	
FRI. FEB 1	MI INTERNATIONAL AUTO SHOW	ALL/	11A-10P	SHOW	MC	
	GRSO - CLASSICAL VI MAHLER'S THIRD	DV/	6:45P 7P-7:30P 8P-10:30P	OPEN TO UPBEAT UPBEAT PERFORMANCE	ST	
SAT. FEB 2	MI INTERNATIONAL AUTO SHOW	ALL/	10A-10P	SHOW	MC	
	GRSO - CLASSICAL VI MAHLER'S THIRD	DV/	6:45P 7P-7:30P 8P-10:30P 10:30P	OPEN TO UPBEAT UPBEAT PERFORMANCE MOVE OUT	ST	
SUN. FEB 3	MI INTERNATIONAL AUTO SHOW	ALL/	10A-6P 6:30P-10P	SHOW MOVE OUT	MC	
MON. FEB 4	MI INTERNATIONAL AUTO SHOW	ALL/	8A-5P	MOVE OUT	MC	
TUES. FEB 5	LUTHER VANDROSS	DV/	8A-5P 6:30P 7:30P 10P-1A	MOV EIN DOORS TO KEELER PERFORMANCE MOVE OUT	ST	
	CHAMBER OF COMMERCE	W/A/		MOVE IN		
WED. FEB 6	CHAMBER OF COMMERCE	W/A/		LUNCH MOVE OUT		
THURS. FEB 7	I HAVE A DREAM	DV/	1P-6P 7P 7:30P-10P 10P-MID	MOVE IN DOORS TO SEATING PERFORMANCE MOVE OUT	ST	
	HDS SERVICES	2/3 GH/	8A-NOON NOON-5P 6P-8:30P 8:30P-10P	MOVE IN VENDOR MOVE IN EXHIBITS MOVE OUT	MC	
FRI. FEB 8	CITY MEETING	BR/	8A-NOON	MEETING	RS	
	BOAT SHOW	ALL/		MOVE IN	MF	
	PRESIDENT'S BALL	GH/	8A-7P	BANQUET	MF	
SAT. FEB 9	BOAT SHOW	ALL/	8A-7P	MOVE IN	MF	
	THE MAGIC FLUTE - OPERA	DV/	8A-5P 7P-11P	MOVE IN REHEARSAL	ST	
SUN. FEB 10	BOAT SHOW	ALL/	8A-7P	MOVE IN	MF	
	THE MAGIC FLUTE - OPERA	DV/	8A-5P 7P-11P	WORK CALL REHEARSAL	ST	
MON. FEB 11	BOAT SHOW	ALL/		MOVE IN	MF	
	THE MAGIC FLUTE - OPERA	DV/	8A-5P 7P-11P	WORK CALL REHEARSAL	ST	
TUES. FEB 12	BOAT SHOW	ALL/	8A-NOON 3P-9:30P	MOVE IN SHOW	MF	
	THE MAGIC FLUTE - OPERA	DV/	8A-5P 7P-11P	WORK CALL OPEN REHEARSAL	ST	
WED. FEB 13	BOAT SHOW	ALL/	3P-9:30P	SHOW	MF	

DATE	EVENT	ROOM	TIME	FUNCTION	EC	CONSTRUCTION
	THE MAGIC FLUTE - OPERA	DV/	8A-5P 7P-11P	WORK CALL OPEN REHEARSAL	ST	
THURS. FEB 14	BOAT SHOW	ALL/	3P-9:30P	SHOW	MF	
	THE MAGIC FLUTE - OPERA	DV/	DARK	DARK	ST	
FRI. FEB 15	BOAT SHOW	ALL/	11A-9:30P	SHOW	MF	
	THE MAGIC FLUTE - OPERA	DV/	6:30P-7P 7:30P-10:30P	UPBEAT PERFORMANCE	ST	
SAT. FEB 16	BOAT SHOW	ALL/	10A-9P	SHOW	MF	
	THE MAGIC FLUTE - OPERA	DV/	6:30P-7P 7:30P-10:30P 10:30P-2:30A	UPBEAT PERFORMANCE MOVE OUT	ST	
SUN. FEB 17	BOAT SHOW	ALL/	11A-6P 6P-10P	SHOW MOVE OUT	MF	
MON. FEB 18	BOAT SHOW	ALL/	8A-5P	MOVE OUT	MF	
TUES. FEB 19	GRSO - CLASSICAL VII	DV/	8A-NOON 3:30P-6P 7:30P-10P	MOVE IN REHEARSAL REHEARSAL	ST	
WED. FEB 20	GRSO - CLASSICAL VII	DV/	3:30P-6P 7:30P-10P	REHEARSAL REHEARSAL	ST	
THURS. FEB 21	AUTO WARES	GH/	5P-10P	ART CRAFT MOVE IN	MC	
	GRSO - CLASSICAL VII	DV/	4P-7P 7:30P-10P	MIC HANG REHEARSAL	ST	
	AFRICAN AMERICAN FESTIVAL	W/A/		MOVE IN	MF	
FRI. FEB 22	AUTO WARES	GH/	8A-3P 6P-8P	MOVE IN SHOW	MC	
	GRSO - CLASSICAL VII	DV/	7P-7:30P 7:30P 8P-10:30P	UPBEAT OPEN TO SEATING PERFORMANCE	ST	
	AFRICAN AMERICAN FESTIVAL	W/A/		SHOW	MF	
SAT. FEB 23	AUTO WARES	GH/	3P-6P 6P-8:30P	SHOW MOVE OUT	MC	
	GRSO - CLASSICAL VII	DV/	7P-7:30P 7:30P 8P-10:30P	UPBEAT OPEN TO SEATING PERFORMANCE	ST	
	ROCK NETWORK MOTORCYCLE SHOW	EH,WH/		SHOW	MF	
	AFRICAN AMERICAN FESTIVAL	W/A/		SHOW	MF	
SUN. FEB 24	GRSO - FAMILY II	DV/	8A-1P 1:15P-2:30P 3P-4:30P 4:30P-5:30P	MOVE IN REHEARSAL PERFORMANCE CHANGE OVER TO 5 TH GRADE	ST	
	ROCK NETWORK MOTORCYCLE SHOW	EH,WH/	NOON-5P 5P-MID	SHOW MOVE OUT	MF	
	AFRICAN AMERICAN FESTIVAL	W/A/		SHOW	MF	
MON. FEB 25	HOME AND GARDEN SHOW	ALL/	8A-7P	MOVE IN	MC	
TUES. FEB 26	HOME AND GARDEN SHOW	ALL/	8A-7P	MOVE IN	MC	
	GRSO - 5 TH GRADE	DV/	9:40A-10:40A 11:10A-12:10P	PERFORMANCE PERFORMANCE	ST	
WED. FEB 27	HOME AND GARDEN SHOW	ALL/	8A-7P	MOVE IN	MC	
	GRSO - 5 TH GRADE	DV/	9:40A-10:40A 11:10A-12:10P	PERFORMANCE PERFORMANCE	ST	
THURS. FEB 28	HOME AND GARDEN SHOW	ALL/	8A-3P	MOVE IN	MC	

DATE	EVENT	ROOM	TIME	FUNCTION	EC	CONSTRUCTION
	GRSO - 5 TH GRADE	DV/	9:40A-10:40A 11:10A-12:10P	PERFORMANCE PERFORMANCE	ST	