# **Grand Rapids - Kent County Convention/Arena Authority**

#### Wednesday, March 28, 2001 7:30a.m. – 9:30a.m. County Administration Building Board Room, 3<sup>rd</sup> Floor Grand Rapids, Michigan 49503

#### AGENDA

I	Call to Order	
II.	Review and Approval of the Minutes of the February 28, 2001 Meeting of the CAA	Action
III.	Public Comment	
IV.	Presentations Grand Rapids Rampage – Bob Sack Volume Services America – Steve Denny	Information
V.	Update on Permanent Staffing - Delabbio/Kimball	Information
VI.	Reconstruction of Monroe Avenue, Increase in Scope of Work for Black & Veatch – Bill Cole	Action
VII.	Committee Reports  a. Building Committee  b. Operations Committee  c. Finance Committee	
VIII.	SMG Report – Facilities Calendar	Information
IX.	Update on CAA Permanent Staffing – Delabbio/Kimball	Information
X.	Other Business	
XI.	Future Business	
	<ul> <li>a. Competitive Bidding - Operations</li> <li>b. Competitive Bidding - Construction</li> <li>c. Establish Change Order Approval Process</li> <li>d. Conflict of Interest Policy</li> <li>e. Appointment of Administrative Manager</li> <li>f. Formal SMG Agreement</li> </ul>	

g. Approval of Operating Budgets

h. Audit RFP

XII. Next Meeting Date - April 25, 2001

XIII. Adjournment

#### Distribution:

#### Convention/Arena Authority:

Steve Heacock, Chair
David Frey, Vice-Chair
Birgit Klohs, Secretary/Treasurer
Mayor John Logie
Joe Tomaselli
Lew Chamberlin
Clif Charles

#### Staff:

Kurt Kimball, City of Grand Rapids Eric DeLong, City of Grand Rapids Robert White, City of Grand Rapids Bill Cole, City of Grand Rapids Dianette Hight, City of Grand Rapids Daryl Delabbio, Kent County Al Vanderberg, Kent County Dave Waichum, Kent County

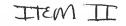
Jim Leach, Kent County
Dick Wendt, Legal Counsel
Dale Sommers, Contracted Owner's Rep
Jim Knack, DDA
Rich MacKeigan, SMG
Jim Day, Kent County

#### **Committee Members:**

John Canepa Milt Rohwer Robert Herr Tom Carnegie Robert Hooker Don Maine Marty Allen

#### Other:

Ingrid Scott-Weekley
Tim Wondergem
Don Hunt
Media
Jack Naudi
Steve Wilson
Peter Ross
Jon Nunn
Ellen James





#### MINUTES OF THE GRAND RAPIDS-KENT COUNTY **CONVENTION/ARENA AUTHORITY BOARD OF DIRECTORS MEETING** Wednesday, February 28, 2001

#### I. Call to Order

The meeting was called to order by Chair Steve Heacock at 7:37 a.m., at the County Administration Building. Mr. Heacock presided and Ms. Birgit Klohs, Secretary/Treasurer, recorded.

#### Attendance

Members Present:

Steve Heacock, Chair David Frey, Vice-Chair

Birgit Klohs, Secretary/Treasurer

Lew Chamberlin Joe Tomaselli Mayor John Logie

Clif Charles

Members Absent:

None

Staff/Others: Authority

Dale Sommers, CAA Representative

Dick Wendt, Legal Counsel from Dickinson - Wright

Jim Gray

**Grand Rapids** 

Kent County

**SMG** 

Kurt Kimball

Daryl Delabbio

Richard MacKeigan

Robert White

Al Vanderberg

Chris Machuta

Bill Cole

Jim Day

Dianette Hight

Eileen Pierce

Grand Rapids-Kent County Convention and Visitors Bureau

Steve Wilson Jim Labidie Tom Schultz

Other

Henry Boucher, Showspan Brian Craig, Progressive AE Phil Lundwall, Progressive AE Bob Daverman, Progressive AE



Scott Jordan Denny, Ellerbe Becket Joe Erhardt, Erhardt Construction Mike Gausden, Hunt Construction Group Matt Barnes, Hunt Construction Group

#### I. Agenda

Lew Chamberlin requested the addition of Item VIa, report from the SMG Negotiating Team.

#### II. Minutes of Prior Meeting

Motion: Director Frey, supported by Director Klohs, moved to approve the minutes of the January 24, 2001 meeting of the Authority. Motion carried unanimously.

#### III. Public Comment

Henry Boucher from Showspan provided a program for the Home and Garden Show and encouraged Authority members to attend the public shows and to note the businesses that are represented.

#### IV. Design Development Project Estimate and Budget

Director Frey, Chairman of the Building Committee presented an overview of budget and the status of the design development of the project. Director Frey emphasized that the design, function, program, footprint, and quality of the project will not be compromised.

Dale Sommers distributed a booklet of the floorplans, history and background of the project, a project schedule and budget estimate.

Chair Heacock introduced representatives from Progressive AE, Ellerbe Becket, Hunt Construction Group and Erhardt Construction. Chair Heacock addressed budget creep, source of funds, and contingencies. Although the project cost escalated to \$219.5 million, the finance gap is lower from \$13.5 million to \$5.8 million. He stated there may be a possibly for more federal funds. The estimates are conservative, and the gap is only 2.6% of the total budget.

Director Frey, supported by Director Chamberlin, moved to approve to proceed with construction documents. Motion carried unanimously.

Director Frey, supported by Director Tomaselli, moved to approve the Design Development Project Budget of \$219.5 million. Motion carried unanimously.

# V. <u>Approval of Award of Contract for Power Resupply to the City/County Building in Connection with the New Convention Center</u>

Motion: Mayor Logie, supported by Director Tomaselli, moved to authorize the Chair of the CAA to execute the contract documents for the power resupply to the



City/County Building, after approval by the CAA Building Committee of the City, and after approval of the contract documents by the CAA's legal counsel. Motion carried unanimously.

# VI. Approval for SMG to Initiate Negotiations with Contractors Subsequent to the Execution of the SMG Management Contract

Motion: Director Chamberlin, supported by Mayor Logie, moved to approve the management agreement with SMG as presented and to authorize Legal Counsel Richard Wendt to finalize the legal document for final presentation to the Convention Arena Authority. Motion carried unanimously.

Motion: Director Chamberlin, supported by Director Klohs, moved to authorize SMG to initiate contract negotiations subject to finalization of the SMG Management Agreement. Motion carried unanimously.

A. SMG Negotiating Team Report. Director Chamberlin thanked the negotiating team for their work associated with negotiating the agreement. Chair Heacock thanked all those involved in the process.

#### VII. Committee Reports

#### **Building Committee**

Director Frey stated that work in the Michigan/Monroe intersection will start on March 5, 2001.

The Grand Rapids Historic Preservation Committee gave unanimous approval for the project, including the renovation of Welsh Lobby. Phase 1A temporary work in DeVos Hall has begun.

#### **Operations Committee**

Motion: Director Chamberlin, supported by Director Tomaselli, moved to approve the interim logo for the Convention Arena Authority as presented. Motion carried unanimously.

Chair Heacock suggested that the names of the authority members should be listed on the letterhead.

#### **Finance Committee**

Director Klohs, supported by Director Tomaselli, moved to approve the January 2001 Convention/Arena Authority financial statements for the Van Andel Arena and Grand Center as presented. Motion carried unanimously.

Director Klohs, supported by Mayor Logie, moved to approve payment of invoices totaling \$535,204.26 as presented. Motion carried unanimously.



Director Klohs, supported by Director Mayor Logie, moved to approve the Convention/Arena Authority Interim Financial Statements dated from inception June 20, 2000 to January 31, 2001 as presented by Beene, Garter LLP. Motion carried unanimously.

#### VIII. SMG Report

#### **Facilities Calendar**

Rich MacKeigan highlighted successful events like the ice skating show and the Styx/REO concert. Monster trucks and the ice skating show also did well. There are promising events coming up like the Don Henley concert, Bon Jovi, and NCAA Hockey. The trade shows are in season, and the auto show was up 15% in ticket sales.

#### Update on Hoops

The Hoops have left the Van Andel Arena and are playing at the Deltaplex in a new league. No one contacted SMG about that decision. The Hoops' assets are locked up. The City tax department has a lien on the assets for tax debt.

#### IX. Update on CAA Permanent Staffing

Daryl Delabbio announced that 35 high quality applications and resumes were received by the February 19, 2001 deadline. Next steps are to be discussed with Authority officers.

#### X. Other Business

Director Charles inquired about minority contracts. Chair Heacock responded that Ellen James from the City's Equal Opportunity office has been involved in contract compliance for the CAA. Dale Sommers indicated that an outreach meeting was held on February 15 for minority businesses.

#### XI. Future Business

- a. Competitive Bidding Operations
- b. Competitive Bidding Construction
- c. Establish Change Order Approval Process
- d. Conflict of Interest Policy
- e. Appointment of Administrative Manager

#### XII. Next Meeting Date

The next meeting date will be March 28, 2001. The location will be in the County Administration Building, Commissioners' Board Room.

#### XIII. Adjournment

There being no other business, the meeting was adjourned at 9:00 a.m.



Birgit Klohs	
Secretary/Treasurer	

/elp



### CITY OF GRAND RAPIDS

DATE:

March 21, 2001

TO:

Steve Heacock, Chairman

Grand Rapids - Kent County Convention/Arena Authority

FROM:

Bill Cole, P.E.

City Engineer

SUBJECT:

Reconstruction of Monroe Avenue from Pearl Street to 350' North of

Trowbridge Street, Pearl Street from Campau Avenue to Monroe Avenue, and Michigan Street from the Grand River to Monroe Avenue (East Side Sanitary Trunk Sewer) – Contract Increase

**<u>Background:</u>** The professional engineering services agreement for the abovecaptioned project was awarded by the Grand Action Committee to Black & Veatch, and said agreement was subsequently assigned to the Grand Rapids - Kent County Convention/Arena Authority (CAA) on April 18, 2000. On June 28, 2000, the CAA concurred in the award of the construction contract to Diversco Construction Company (Diversco) by the City of Grand Rapids (City) for the above-captioned project and authorized its share of expenditures in connection therewith. The contract with Diversco included a provision to extend the contract project limits to include that section of Monroe Avenue from 350' north of Trowbridge Street to Newberry Street. The extension of the contract to include this section of roadway would then complete the total reconstruction of Monroe Avenue from Pearl Street to Coldbrook Street. On November 29, 2000, at the request of the City, the CAA approved an increase in the scope of work for Black & Veatch to provide additional design engineering services for the aforesaid section of Monroe Avenue from 350' north of Trowbridge Street to Newberry Street. It is anticipated that the City Commission, at its meeting of March 27, 2001, will consider the approval to extend the contract with Diversco to include the reconstruction of Monroe Avenue from 350' north of Trowbridge Street to Newberry Street, including the installation of flowable fill in the combined sewer which is to be abandoned from Michigan Street to 350' north of Trowbridge Street, hereinafter collectively referred to as "Additional Work". Also, at that meeting, the City Commission will consider requesting the CAA to increase the scope of work for Black & Veatch to provide additional construction engineering/inspection services in connection with the aforesaid Additional Work.

Recommendation: Contingent upon approval by the City Commission at its meeting of March 27, 2001 for the approval to increase the scope of work for the contract with Diversco to include the aforesaid Additional Work, approval of the CAA to authorize Black & Veatch to provide additional construction engineering/inspection services in connection with said Additional Work, and the approval of the necessary expenditures for the same, it is recommended that the CAA approve an increase in the scope of work



for Black & Veatch as referenced herein at an estimated cost of \$80,000 with total expenditures not-to-exceed \$90,800, which covers the costs of said services, administration and contingencies. The City Engineer's office will provide administrative services in connection with the additional engineering services and invoice the CAA accordingly for such costs. It is further recommended that the Chairperson of the CAA be authorized to execute the change order to the aforesaid agreement with Black & Veatch for said additional services, after approval of the same by the CAA's Special Legal Counsel. Also, it is recommended that the City Engineer be authorized to negotiate any necessary change order(s) in connection with the increase in the scope of work for engineering services, and execute the same upon approval of said change order(s) by the CAA Project Manager, provided that such change order(s) will not result in exceeding the aforesaid total expenditures. The actions as recommended herein, as previously stated, are contingent upon approval of the same by the City Commission. If approved by the City Commission, the costs of the additional engineering services as referenced herein will be the responsibility of the City and recouped by the CAA as the services are provided.

CC:

BC/DP/S

Kurt Kimball
Eric DeLong
Bob White
Dale Sommers
Don Spencer
Pat Bush
James Jackson
Corky Overmyer
Judy Bouma
Dianette Hight

### VAN ANDEL ARENA WEEKLY

DATE	EVENT	EC	ROOM	TIME	FUNCTION
Wed, Mar 21	NCAA Men's Hockey	MS	Arena	8A-5P	Paint Ice
Thurs, Mar 22	NCAA Men's Hockey	MS	Arena	8A-5P	Flood ice
Fri, Mar 23	NCAA Men's Hockey	MS	Arena	12:45 PM	Game #1 Visiting team practice
	-			2:00 PM	Game #1 Home team practice
				3:15 PM	Game #2 Visiting team practice
				4:30 PM	Game #2 Home team practice
			Banquet A	5:30 PM	Press Conference
			Banquet D	6:00 PM	Administrator's Pre-tournament meeting
			Banquet B/C	6:30 PM	Reception
Sat, Mar 24	NCAA Men's Hockey	MS	Arena	9:00 AM	Officials skate
				10:15 AM	Game #3 Home team practice
				11:30 AM	Game #4 Home team practice
				1:00 PM	Doors open
				2:00 PM	Game #1 begins
	NOAAN	1 10		5:30 PM	Game #2 begins
Sun, Mar 25	NCAA Men's Hockey	MS	Arena	8:00 AM	Officials skate
				8:45 AM	Game #1 Winning team practice
				9:45 AM	Game #3 Home team practice
-				10:45 AM	Game #2 Winning team practice
				11:45 AM	Game #4 Home team practice
				1:00 PM 2:00 PM	Doors open
				5:30 PM	Game #3 begins Game #4 begins
				8:00 PM	Tournament concludes
Mon, Mar 26	Available	<del>                                     </del>		0.00 T W	Tournament concludes
Tue, Mar 27	Available	+			
Wed, Mar 28	Griffins vs Utah	AH	Arena	7P-10P	Hockey game
Thurs, Mar 29	Griffins vs Orlando	MS	Arena	7P-10P	Hockey game
Fri, Mar 30	Stars on Ice	AH	Arena	8:00 AM	Load-in
111, 11141 50			Aicha	11:00 AM	Zamboni driver needed
				12:00 PM	Lighting focus, fog
				2:00 PM	Chair set
				3P-4:30P	Bowl closed for practice
				4:00 PM	Ushers placing flyers on seats
				6:30 PM	Doors
				7:30 PM	Show begins
				8:40P-9P	Intermission
				10:10 PM	Show over/Load-out begins
Sat, Mar 31	Available				
Sun, Apr 1	Available				
Mon, Apr 2	Available				
Tue, Apr 3	98 Degrees	AH	Arena	7:30 PM	Performance
Wed, Apr 4	Available				
Thurs, Apr 5	Available				
Fri, Apr 6	Rampage vs Nashville	MS	Arena	7:30P-10:30P	Pre-season football game
Sat, Apr 7	Griffins vs Detroit	AH	Arena	7:30P-10:30P 10:30P-11:15	Hockey game Post-game skate
Sun, Apr 8	Available			1	
Mon, Apr 9	Available				
Tue, Apr 10	Available	+			
,r			l	L	I

Wed, Apr 11	Disney on Ice (Toy Story)	MS	Arena	7:00 PM	Performance
Thurs, Apr 12	Disney on Ice (Toy Story)	MS	Arena	7:00 PM	Performance
Fri, Apr 13	Disney on Ice (Toy Story)	AH	Arena	2:00 PM	Performance
				7:00 PM	Performance
Sat, Apr 14	Disney on Ice (Toy Story)	MS	Arena	11:30 AM	Performance
			1	3:00 PM	Performance
				7:00 PM	Performance
Sun, Apr 15	Available		#0)		

GRAND CENTER WEEKLY - YEAR 2001

DATE	FNEAT	NOITOIRE	MOOd	TIME	MOLLON	L.C.
THE MAPCHOO	CD CO OI ASSIGNATION	CONSTRUCTION DESINATE IN VENT BOOM	DW/	104 10	MOVER	) TO
OES. IMARCH 20	SHAKESPEARE MEETS RUSSIA	CORRIDOR.		7:30P-10P	REHEARSAL	10
	MANHATTAN MODEL SEARCH		KR	6P 6:30P-10P 10P-10:30P	MOVE IN IN SESSION MOVE OUT	DS
WED. MARCH 21	GRSO CLASSICAL VIII - SHAKESPEARE MEETS RUSSIA	KENT ROOM COORIDOR CONSTRUCTION ENDS.	DV/	3:30P-6P 7:30P-10P	REHEARSAL REHEARSAL	ST
THURS. MARCH 22	GRSO CLASSICAL VIII – SHAKESPEARE MEETS RUSSIA		DV,BL/ DV/	NOON-3:30P 4:30P-7:30P 7:30P-10P	TRUMPET AUDITIONS MIC HANG REHEARSAL	ST
	HAMMELL MUSIC PIANO SALE		KR/	10A-4P	MOVE IN	MF
	ROCK NETWORK MOTORCYCLE SHOW		GH/	49-NOON	MOVE IN	MF
FRI. MARCH 23	GRSO CLASSICAL VIII – SHAKESPEARE MEETS RUSSIA	DEVOS BOX OFFICE BEING CLEARED OUT. DEVOS BOX OFFICE BANNER SIGN MOVED TO "NEW" TEMPORARY DEVOS BOX OFFICE.	DV/ DV LOBBY/ DV/	9A-5P 6:45P 7:15P-7:45P 8P-10:30P	AUDITIONS OPEN TO UPBEAT UPBEAT PERFORMANCE	ST
	HOWARD AMWAY CONFERENCE		WA/		MOVE IN	
	ROCK NETWORK MOTORCYCLE SHOW		/HD	8A-4P 4P-10P	MOVE IN SHOW	MF
	HAMMELL MUSIC PIANO SALE		KR/	10A-6P	SALE	MF
SAT. MARCH 24	GRSO CLASSICAL VIII – SHAKESPEARE MEETS RUSSIA		DV/ DV LOBBY/	9A-5P 6:45P 7:15P-7:45P	AUDITIONS OPEN TO UPBEAT UPBEAT	ST
			DV/	8P-10:30P 10:30P	PERFORMANCE MOVE OUT	
	HOWARD AMWAY CONFERENCE		WA/	8A-3P 3P-4P	MOVE IN DOORS	DS
				4P-6P 6P-7P	IN SESSION DINNER BREAK	
				7P-8P 8P-10:30P 11P-FINISH	DOORS IN SESSION MOVE OUT	
	ROCK NETWORK MOTORCYCLE SHOW		GH/	11A-9P	SHOW	MF
5	HAMMELL MUSIC PIANO SALE		KR/	10A-6P	SALE	MF
SUN. MARCH 25	3 <sup>k0</sup> DAY		WA/	8A-5P 5P-6P	MOVE IN DOORS	ST
			BL/	6P-9P 9P-MID ALL DAY	PERFORMANCE MOVE OUT CATEROMG	
	HAMMELL MUSIC PIANO SALE	DUMPSTER REMOVED FROM DOCK #11 FOR SCARLET PIMPERNEL MOVE-IN.	KR/	8A-NOON	MOVE OUT	MF
	ROCK NETWORK MOTORCYCLE SHOW		GH/	8A-NOON	MOVE OUT	MF
MON. MARCH 26	THE SCARLET PIMPERNEL BTG		DV/	1P-6P 7P-MID	PRE RIG MOVE IN	ST
	CITY TEST		BR/	8A-NOON	TEST	TM
TUES. MÄRCH 27	THE SCARLET PIMPERNEL – BTG		DV/ BL/ DV/	6A-5P 9A-5P 7:30P-10P	MOVE IN ORCHESTRA REHEARSAL PERFORMANCE	ST
	CITY TEST		BR/	8A-NOON	TEST	TM

DATE	EVENT	CONSTRUCTION	ROOM	TIME	FUNCTION	EC
WED. MARCH 28	MI ASSOC. FOR THE		PROP DOORS	11:40A	PROP DOORS	DS
	EDUCATION OF YOUNG		GH/	NOON-8P	MOVE IN	1
*	Trin 6C ANI FT NIVARENIEV		HOIEL/	3F-8F	REGISTRATION	Ę
	I HE SCARLE I PIMPERNEL – BTG		)\n	7:30P-10P	PEKFORMANCE	7
	CITY TEST		BR/	8A-NOON	TEST	TM
THURS. MARCH 29	MI ASSOC. FOR THE			6:30A	STAFF IN	DS
	EDUCATION OF YOUNG		/BH/	8A-11A	MOVE IN	
			HOTEL/	7A01P	REGISTRATION	
				4P-7P	REGISTRATION	
			MR,BL,KR/	8:30A-4:30P	WORKSHOPS WORKSHOPS	
			WA/	10:30A-11:45A	GENERAL SESSION	
			HOTE!	12:15P-1:15P 7:30-0P	NOOTIME EVENT	
	THE SCARLET PIMPERNEL -		DA/	2P-4:30P	PERFORMANCE	ST
FRI MARCH 30	MI ASSOC FOR THE			7:30K-10K	STAFF IN	DSC SC
	EDUCATION OF YOUNG		HOTEL/	7A-3P	REGISTRATION	3
	ChilDren		MK,BL,KK	8:30A-4:30F 9A-4P	WORKSHOPS	
			GH/	9A-6P	EXHIBITS OPEN	
			HOTEL/	10A-1P   10:30A-11:45P	MSU CLASSES   GENERAL SESSION	
			1	12:15P-1:15P	NOOTIME EVENT	
			HOTEL/	1P-3P	LEARNING FAIR	·
	pa .			8P-10P	ARTIST SHOWCASE	
	THE SCARLET PIMPERNEL – BTG		DV/	8P-10:30P	PERFORMANCE	ST
SAT. MARCH 31	MI ASSOC. FOR THE	+		7A	STAFF IN	DS
	EDUCATION OF YOUNG CHILDREN		HOTEL/ MR.BL.KR/	7:30A-11A 8:30A-4:30P	REGISTRATION   WORKSHOPS	
			GH/	9A-3P	EXHIBITS	
			MR,BL,KR/	9A-4P	WORKSHOPS GENERAL SESSION	
			HOTEL/	10.30A-11.43F	MSU CLASSES	
			WA	12:15P-1:15P	NOONTIME EVENT	
			HOIEL	1:30P-4:30P	MSU CLASSES	
	THE PROPERTY AND DESCRIPTION OF THE PARTY OF			4:30P-?	MOVE OUT	Ę
	THE SCARLET PIMPERNEL – BTG		DV/	2P-4:30P 8P-10:30P	PERFORMANCE PERFORMANCE	
SUN. APRIL 1	THE SCARLET PIMPERNEL – BTG		DV/	3P-5:30P	PERFORMANCE	ST
MON. APRIL 2	THE SCARLET PIMPERNEL -		DV/	9A-APPROX 6P	MOVE OUT	ST
	MI PETROLEUM ASSOC.		GH,EH,WH/	8A-6P	MOVE IN	MF
	PADGETT THOMPSON		BL/	6:30AM-8A	MOV EIN	TM
				8:30A-4F 4P-5P	MOVE OUT	
	GLAXO/SMITHKLINE		KR	NOON-1P	LUNCH	DS
TUES. APRIL 3	MI PETROLUEM ASSOC.		GH,EH,WH/	5P-7:30P	SHOW	MF
WED. APRIL 4	MI PETROLUEM ASSOC.		GH,EH,WH/	10A-SP	MOHS	MF
	GLAXO/SMITHKLINE		KR/	6:30A-7:45A NOON-1P	BREAKFAST LUNCH	DS
	-					

DATE	EVENT	CONSTRUCTION	ROOM	TIME	FUNCTION	EC
THURS. APRIL 5	MI PETROLEUM ASSOC.		GH,EH,WH/	10A-3P	SHOW	MF
	BLUES CLUES	/AQ		8A-5P	MOVE IN	ST
	GLAXO/SMITHKLINE	KR		6:30A-7:45A 1P-3P	BREAKFAST BREAKOUT	DS
FRI. APRIL 6	MI PETROLÜEM ASSOC.	GH;El	GH,EH,WH/	8A-NOON	MOVE OUT	MF
	BLUES CLUES	DA		6:30P 7P-8:30P	DOORS TO SEATING PERFORMANCE	ST
	AMERICAN CULINARY FED.	WAV			MOVE IN	DS
SAT. APRĪL 7	AMWAY MEETING	1/3 G	1/3 GH,KR/	8A-NOON NOON-10P 10P-MID	MOVE IN MEETING MOVE OUT	MF
	BLUES CLUES	DA/		10A 11A-12:30P 1P 2P-3:30P 4P SP-6:30P	DOORS PERFORMANCE DOORS PERFORMACNE DOORS	ST
	AMERICNA CULINARY FED.	WA/			CONVENTION	DS
SUN. APRIL 8	VAN EERDEN FOOD SHOW	GH,WA	VAJ		MOVE IN	
	BLUES CLUES	DA/		10:30A 11A-12:30P 1:30P	DOORS PERFORMANCE DOORS	ST
				2P-3:30P 4:30P 5P-6:30P 6:30P-10:30P	PERFORMANCE DOORS PERFORMANCE MOVE OUT	
MON. APRIL 9	HOPE COLLEGE SHOWCASE	DV/		8A-4P4P-6:30P 4P-6:30P 8P-10P 10P-MID 3P-11P	MOVE IN REHEARSAL PERFORMANCE MOVE OUT DINNER/WARM UP	ST
	VAN EERDEN FOODSHOW	WA,GHJ	)Hc		SHOW MOVE OUT	
TUES. APRIL 10						
WED. APRIL 11	CHAMBER THEATER	DA/	·		MOVE IN DOORS PERFORMANCE MOVE OUT	ST
THURS. APRIL 12	WELCOME HOMES – RAY CHARLES	/AQ		10A-3P 4P 6:30P 7P-9:30P 9:30P-11:30P	MOVE IN SOUND CHECK DOORS PERFORMANCE MOVE OUT	ST
	PADGETT THOMPSON	BL		6:30A-8:30A 8:30A-4P 4P-5P	MOVE IN SEMINAR MOVE OUT	TM
FRI. APRIL 13	CITY MEETING	BRV		8A-NOON	MEETING	TM
	CLEAR CHANNEL FIRST TIME BUYERS SHOW	OH/			MOVE IN	MF
	WHO DO YOU CALL?	DA/			MOVE IN DOORS PERFORMANCE MOVE OUT	ST
	CITY TEST	BL/	er en	8A-NOON	TEST	TM
SAT, APRIL 14	CHLEAR CHANNEL FIRST TIME BUYERS SHOW	GH/			SHOW	MF.

DATE	EVENT	CONSTRUCTION	ROOM	TIME	FUNCTION	EC
	TIME BUYERS SHOW				MOVE OUT	
SUN. APRIL 15						
MON. APRIL 16	SPARTAN STORES	DEVOS DEMOLITION BEGINS.	WA,GH/ KR,BL/		MOVE IN	MF
TUES. APRIL 17	SPARTAN STORES		WA,GH/ KR,BL/		MOVE IN	MF
	GRSO CLASSICAL IX		DV/	8A-NOON 7:30P-10:30P	MOVE IN REHEARSAL	ST
	WOMEN'S SHOW		EH,WH/	7P-8P	SHOW OFFICE MOVE IN	DS
WED. APRIL 18	SPARTAN STORES		WA,GH/ KR,BL,MR/		SHOW SEMINARS	MF
	WOMEN'S SHOW		EH,WH/	8A-9P	MOVE IN	DS
	GRSO CLASSICAL IX		DV/ BR/	3:30P-6P 7:30P-10:30P ALL DAY	REHEARSAL REHEARSAL STORAGE	ST
THURS. APRIL 19	SPARTAN STORES		WA,GH/ KR,BL/		SHOW SEMINARS MOVE OUT	MF
	WOMEN'S SHOW		EH,WH/	8A-NOON 3P-8P	MOVE IN-CARRY IN ONLY SHOW	DS
	GRSO CLASSICAL IX	OPEN REHEARSAL FOR GRSO MAKE SURE LOBBY IS CLEAN BY 6:00PM.	DV/ BR/	7:30P-10:30P ALL DAY	OPEN REHEARSAL STORAGE	ST
	GRABILL ENTERPRISES		WAJ	8A-8P	MOVE IN	ST
FRI. APRIL 20	WOMEN'S SHOW		EH,WH/	11A-8P	WOHS	DS
	GRSO CLASSICAL IX	GRSO UPBEAT MOVED TO 1/3 GH.	DV/	8P-10:30P	PERFORMANCE	ST
	GRABILL ENTERPRISES		WA,BL/	8A-5P   6P   7P-12:30P	WORK CALL DOORS MEETING	ST
SAT. APRIL 21	WOMEN'S SHOW		EH,WH/	10A-8P	SHOW	DS
	GRSO CLASSICAL IX		DV/ BR/	8P-10:30P 10;30P-12:30A	PERFORMANCE MOVE OUT	ST
	CRESTON HS PROM		2/3 GH/	NOON-3P 8P-MID	DECORATE PROM MOVE OUT	DS
	GRABILL ENTERPRISES		WA,BL/	11A-3P 8P-1A	MEETING MEETING	ST
SUN. APRIL 22	WOMEN'S SHOW		ЕН, WH	10A-SP 5:30P-MID	SHOW MOVE OUT	DS
	GRABILL ENTERPRISES		WA,BL/	10A-NOON 1P-3P 3P-7P	MEETING MEETING MOVE OUT	ST
	LORIE LINE		DV/	8A-1P 2:30P 3P-5:30P 5:30P-8:30P	MOV EIN DOORS PERFORMANCE MOVE OUT	ST
	PADGETT THOMPSON	PARKING RAMP CLOSES.	BL/	6:30A-8A 8:30A-4P 4P-5P	MOVE IN SEMINAR MOVE OUT	Σ
TUES. APRIL 24	MI SCHOOL BUSINESS OFFICIALS		GH,WA,KR/		MOVE IN	MF
	PADGETT THOMPSON		BL/	6:30A-8A 8:30A-4P 4P-5P	MOVE IN SEMINAR MOVE OUT	Σ
WED. APRIL 25	MI SCHOOL BUSINESS OFFICIALS		GH,WA,KR/		SHOW	MF

EC			MF		MF	DS	DS	DS	ΣĮ
FUNCTION		MOVE IN MEETING	SHOW MOVE OUT	MEETING MOVE OUT	MOVE OUT	MOVE IN	SHOW MOVE OUT	MOVE IN DOORS SHOW MOVE OUT	MOVE IN SEMINAR MOVE OUT
TIME								8A-6P 5P 6:05P-10P 10P-MID	6:30A-8A 8:30A-4P 4P-5P
ROOM		BL/	GH,WA,KR/	BL/	GH,WA,KR/	GH/	GH/	2/3 GH/	BL/
CONSTRUCTION									PARKING RAMP DEMOLITION BEGINS.
EVENT	OFFICIALS	COUNCIL ON EDUCATIONAL MANAGEMENT	MI SCHOOL BUSINESS OFFICIALS	COUNCIL ON EDUCATION MANAGEMENT	MI SCHOOL BUSINESS OFFICIALS	MI SCHOOL FOOD SERVICE ASSOCIATION	MI SCHOOL FOOD SERVICE ASSOCIATION	HAIR WARS	PADGETT THOMPSON
DATE			THURS. APRIL 26		FRI. APRIL 27		SAT. APRIL 28	SUN. APRIL 29	MON. APRIL 30

## **MEMO**

**Date:** 3/19/01

To: Steve Heacock, Chairman Grand Rapids-Kent County Convention/Arena Authority

From: Dale Sommers

RE: Owner Representative Duties

The Convention Center Expansion/Renovation Project is the largest construction project ever in this county. The number of phases and duration of this project requires full owner representation.

The Owner Rep is the thread that ties the entire process from the project concept to building operation together. The Owner Representative responsibility will assure that the Authority's overall project objectives are not lost in the detail work as the project moves between phases.

The Owner Rep position requires more than 40 hours per week for the size/length of this project. We have estimated that the position during the term of the project will require on average 3000 hours per year and I have budget accordingly. To date we are within budgeted figures for our time.

Neither Jim Gray nor I are willing to dedicate full time to this project, on a continuing basis, till mid 2005. We are willing, though, to job share. This is not to say that as the project requires, additional time even exceeding 40 hours per week will be given by either of us.

To date the Owner Representatives Duties have been divided as follows:

JIM GRAY (Technical) DALE SOMMERS (Admin/Financial)

**Budget:** 

Review Invoices Total Budget Development

Review/Recommend Change Orders Monthly Budget Figures

Monitor Budget

**Processing of Invoices** 

#### **Building Committee:**

Prepare items for approval

Prepare Agenda/Copies/Notices

Presentations

Presentations

**Prepare Minutes** 

Get documents signed/distributed

#### Convention/Arena Authority:

As required for specific presentations/issues

Attend meetings

Project updates

City/County issues

**Contract Administration** 

Duties assigned by Chairman

**Finance Committee:** 

Attend meetings

Monroe Ave Project:

Oversight/Coordination City

**Project Expansion Coordination** 

Stakeholder meetings

#### Design/Development:

Lead person – gives final direction to AIA/CM

Assist as needed

Attend all meetings of Design Team, AIA/Tenants

Assist as needed

Coordinate/direct team through DD.

Schedule all DD items for Building Committee

**Project Budget** 

**FFE** 

Owners Budget

The Construction Document Phase, the Construction Phase and the Startup and Shakeout Phase will have a like division of duties.

The areas of major responsibility will be divided between construction/technical (Gray) and administrative/budget/committee/authority issues (Sommers)

The following are identified responsibilities of the Owner Reps as we move forward:

- Geotechnical/Environmental Issues
- Project Legal and Accounting Activities
- Insurance requirements
- Coordination between Operator (SMG) and Construction Manager
- Working with Operator (SMG) on tenant/operational issues during construction
- Specialty Consultant Contracts
- Coordinate Owner Consultant Contracts with AIA/CM
- Evaluation of the bidding and contract awards
- Provide consultation and evaluation of the contracts, change orders, field orders and other directives issued during the construction phase
- Attend all project meetings, review and approve minutes of these meetings
- Site visits on a regular basis and be familiar with the progress of the work
- Assist and advise owner in acquiring special testing as required during construction
- Review and approve minor changes in work
- · Evaluate the progress and performance of the contractors, review and certify applications for payment
- Review contractors submittals including: samples, shop drawings, calculations, substitutions and other submittals
- Assist in the preparation of change orders, supplemental instructions and owner directives
- In conjunction with architect, conduct inspections to determine Substantial Completion
- Review construction record documents
- Coordinate delivery of warranty and instructions manuals to the owner
- Purchase, delivery and installation of furniture, fixtures and equipment
- Advise the owner regarding the best procedure for purchasing and installing build-in equipment
- Assist in the selection and purchase of FF and E
- Coordinate delivery, acceptance, storage and installation of FF and E

- The start-up and first year operation of the convention center during the contractors one year warranty period
  - Coordinate communication between the owners operating personnel and the installation contractors
  - Record all difficulties detected and coordinate the repair or corrective actions taken
  - Assist the owner's management and operating personnel in matters relative to operation and maintenance of built-in equipment and materials
  - Check performance of equipment
  - Conduct a final inspection prior to the expiration of the first year guarantee

This is an attempt to show the scope of the duties that Jim and I will share as the project moves forward. This is not an all inclusive list, but I hope it demonstrates the many, varied and complexity of this position of Owner Rep. The Authority benefits by having a Owner Rep involved in this project who can objectively deal both with the design team and construction team. The Owner Rep reinforces the authority's strong leadership role in the process.

Jim Gray has 30 years of architectural experience in West Michigan. He has been the Project Manager for the Van Andel Arena and the Van Andel Institute. He brings a wealth of construction/project management/technical, architectural experience to this project.

My experience relates to government operations, contracts (negotiation/administration), budget management, and coordination of issues and project management.

Jim Gray and I are a team. There are some meetings that we will need to be involved in together. However, these have and will be kept to a minimum. Neither of us can commit to this on a full time basis or be a sole person Owner Rep for this project. The Authority will be well served in this arrangement of job sharing.

We have budgeted for the Owner Representative tasks 3000 hours per year for 2001,2002, 2003,2004 and in 2005 – 2000 hours. This is based on 30 hours per week for each of us. Some weeks Jim will have more and I less or vise versa.

You have entrusted tremendous responsibility for the success of this project in the two of us. I hope the above data gives you the required information to answer any questions you or others may have on the function/duties/roles of Jim and I.