

Meeting of Board of Directors

Wednesday, October 24, 2001
7:30 a.m. – 9:30 a.m.
County Administration Building Board Room, 3rd Floor
Grand Rapids, Michigan 49503

AGENDA

	I.	Call to Order	
Convention Arena Authority	П.	Approval of the Minutes of the September 26, 2001 Meeting of the CAA	Action
Admonly	III.	Public Comment	
Steve Heacock, Chairman Lew Chamberlin Clif Charles	IV.	Presentation by Matt Barnes, Construction Manager Representing Erhardt/Hunt Joint Venture	Information
David Frey Birgit Klohs Mayor John Logie Joe Tomaselli	V .	Committee Reports a. Finance Committee i. Approval of Paid Invoices ii. Approval of SMG Financial Reports iii. Approval of CAA Financial Reports iv. Acceptance of SMG Audited Reports b. Building Committee c. Operations and Marketing Committee i. CVB Update – Steve Wilson	Action Action Action
	VI.	SMG Report - Facilities Calendar	Information
	VII.	Other Business	
	VIII.	Next Meeting Dates - Special CAA Board Meeting Monday, November 19, 2001 Van Andel Arena - CAA Board Meeting Wednesday, December 5, 2001, 7:30 County Administration Building	



IX. Adjournment

Van Andel Arena 130 Fulton West Grand Rapids MI 49503 616.742.6600

Fax 616 742 6197

Grand Center 245 Monroe Ave. NW Grand Rapids MI 49503 616.742.6600 Fax 616.742.6590



MINUTES OF THE GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY BOARD OF DIRECTORS MEETING

Wednesday, September 26, 2001

I. Call to Order

Chair Steve Heacock called the meeting to order at 7:30 a.m. Chair Heacock presided and Director Klohs recorded.

Attendance

Members Present:

Steve Heacock, Chair

Clif Charles
Lew Chamberlin
Birgit Klohs
Joe Tomaselli
Mayor John Logie

Members Absent:

David Frey

Staff/Others:

Bill Cole

Grand Rapids

David Czurak

Grand Rapids Business Journal

Jim Day

Kent County

Robert DuHadway

DuHadway, Kendall & Associates

Jay Fowler

Grand Rapids

Jim Gray Elden Hunsberger CAA Owner Representative
Kent County Philatelic Society

John Kendall

DuHadway, Kendall & Associates

Kurt Kimball

Grand Rapids

Chris Machuta

SMG

Ron Mrozinski

Greater Grand Rapids Stamp Club

Jack Naudi Steve Miller The Grand Rapids Press SMG

Bob Snyders

CVB

Dale Sommers

CAA Owner Representative

Al Vanderberg

Kent County

Susan Waddell

CAA

Jim Watt

SMG

Richard Wendt Robert White CAA Attorney Grand Rapids

Steve Wilson

CVB

Tim Wondergem

Wondergem Consulting

II. Minutes of Prior Meeting

Motion: Director Logie, supported by Director Charles, moved to approve the minutes of the June 27, 2001 meeting of the Authority. Motion carried unanimously.

III. Public Comment

None.

IV. Committee Reports

Finance Committee

a. Approval of Paid Invoices

Motion: Director Logie, supported by Director Klohs, moved to approve payment of invoices as presented. Motion carried unanimously.

b. Approval of SMG Financial Reports

Motion: Director Logie, supported by Director Klohs, moved to approve the SMG Financial Statements as presented. Motion carried unanimously.

c. Approval of CAA Financial Report

Motion: Director Logie, supported by Director Klohs, moved to approve the Grand Rapids – Kent County Convention/Arena Authority Financial Statement as presented. Motion carried unanimously.

Reporting on behalf of the Finance Committee, Director Logie stated that the CAA has received the second installment of state funding in the amount of \$15 million. Two installments of \$15 million each remain to be distributed to the CAA. Director Logie cautioned that the funds might be deleted from the state's line item budget due to the economic downturn. Mr. Wendt reassured members that the CAA has a written contract with the state for the money.

Chair Heacock announced that the CAA will be proceeding quickly to issue \$86 million in bonds to take advantage of the favorable market. The Chair expressed concern about the hotel-motel tax revenues. Director Tomaselli stated that business is down 50% nationwide.

Building Committee

Mr. Dale Sommers reported that the Committee has previewed signage for DeVos Performance Hall, interior finishes, plant material, lighting, and seating. Potentially, there is additional meeting space in the area north of the Grand Gallery at the skywalk level. SMG and the owner representatives feel this possibility should be explored. Steelcase provided a presentation on new space concepts. Work on the stair towers for DeVos Performance Hall lobby was completed. The earth work and deep foundations bid was awarded to Diversco Excavating and Case Foundations. Diversco achieved M/WBE project goals. The finished landscaping by the federal building has been awarded. The concrete bid was awarded to Kent/Tillman Joint Venture. Tillman will meet M/WBE project goals. Fifteen percent of the bids to date have been awarded to M/WBE's. Mass excavation of Grand Gallery is complete. The Hall of Justice and police building have been vacated. Demolition will begin December.

Mr. Sommers noted that the two biggest problems are (a) unknown additional project costs and (b) keeping focused on deadlines. Chair Heacock asked Mr. Sommers if the bids are encouraging. Mr. Sommers stated that, while the concrete and steel bids were under budget, the project costs will remain unknown until "we're out of the ground" in about a year. Director Klohs commended Mr. Sommers and Mr. Gray on their fantastic efforts of keeping the project on track.

Operations and Marketing Committee

Director Chamberlin reported that the Committee discussed retention issues in light of the convention center construction. The DeVos Hall fire curtain system was repaired rather than replaced for savings of \$41,000. The DeVos Hall shell storage area required retrofitting at a cost of \$40,000. The budget was not impacted due to savings in other areas. Mr. Watt is researching security gate systems for the Van Andel Arena lobby. The VSA capital improvement programs should begin next month. Committee members discussed security measures and received a report on SMG procedures. The ticketing services agreement should be finalized in October. The Committee also discussed the new CCW legislation. Armed guards are not allowed into the facilities. Off-duty officers have been retained for events that require additional security. Committee members toured the Van Andel Arena. Overall, the facility is extremely well maintained.

Mr. Steve Wilson of CVB introduced Elden Hunsberger of the Kent County Philatelic Society, Ron Mrozinski of the Greater Grand Rapids Stamp Club, and Bob Snyders of the CVB. Mr. Wilson announced that the American Philatelic Society has selected DeVos Place to host its August 2005 convention. The convention is expected to attract 5,000 stamp collectors. These gentlemen, among others, will be honored at the CVB's 21st annual hometown hero celebration on October 17, 21001. Primerica, a financial consultant group, has booked the

convention center for September 2002. The event will host 3,000 delegates, utilize 3,600 room nights, and create an economic impact of \$1 million. Mr. Wilson extended his appreciation to Director Charles for his assistance in booking a regional fraternity, Kappa Alpha Psi. Mr. Wilson will be inviting CAA members to a major national trade show in Chicago. In conjunction with the Amway Grand Plaza Hotel, the CVB treated 50 clients to a Grand Rapids weekend during Celebration on the Grand. Chair Heacock commended Mr. Wilson on his successful marketing efforts.

V. Presentation - DuHadway, Kendall & Associates, Inc. (DK Security)

Mr. Watt introduced Robert DuHadway and John Kendall, principals of the company that provides 24-hour security services at the Van Andel Arena and the Grand Center. Mr. DuHadway is a former FBI special agent and Mr. Kendall is a former U.S. Marshal. Established in 1994, DK Security has expanded from its original Grand Rapids base to include offices in Plymouth and Toledo, Ohio. Growing to a staff of 270 employees, DK Security provides a wide array of security-related services such as investigations, surveillance, executive protection, and special event management. DK Security also maintains an on-call staff of specialists in the following fields: forensic accounting, polygraph, voice print analysis, handwriting analysis, electronic countermeasures, asset tracing, undercover operations, and covert video operations, to name a few. Through its HonorLine program, DK Security provides employees with a confidential and anonymous hotline to report crimes and violations of corporate security.

Under the new CCW legislation, SMG is prohibited from providing armed guards at Arena events that require additional security. The legislation does not provide for any exemptions. Mr. DuHadway encouraged CAA members to lobby for legislative changes. Security at the Arena has been heightened due to the September 11 terrorist attacks. Fortunately, no terror cells have been detected in West Michigan. DK Security has the necessary equipment and information to anticipate any planned incidents. DK Security owns 5 detection dogs and is in the process of obtaining a bomb dog that is able to differentiate among 34 types of explosives. Chair Heacock asked how security personnel deal with illegal substances, courtesy issues, and violence at the facilities. Mr. DuHadway responded that courtesy issues and violent activities are handled on an individual basis. Pat-downs and detection dogs are used to locate illegal substances. Guards will seize drugs and eject people that are seen smoking illegal substances. In answer to a question from Director Chamberlin, Mr. DuHadway responded that both SMG ushers and DK Security personnel are engaged in crowd control measures.

VI. Amendment of Agreement with Robert Duff Consulting, Inc.

On January 31, 2001, the CAA approved an agreement with Robert Duff Consulting, Inc. to provide services in connection with the development of an

information technology system for DeVos Place. Additional services are needed, and the CAA owner representative recommended that the total amount of compensation under the agreement be increased from \$10,000 to \$20,000.

Motion: Director Klohs, supported by Director Tomaselli, moved to approve the Resolution to Amend Agreement for Consulting Services with Robert Duff Consulting, Inc. Motion carried unanimously.

VII. Amendment of Agreement with Jim Hiaeshutter and Jerry Fellinger

On January 1, 2001, the CAA approved an agreement with Jim Hiaeshutter and Jerry Fellinger to provide services in connection with the development of fire safety and security systems for DeVos Place. Additional services are needed, and the CAA owner representative recommended that the total amount of compensation under the agreement be increased from \$10,000 to \$20,000.

Motion: Director Tomaselli, supported by Director Klohs, moved to approve the Resolution to Amend Agreement for Consulting Services with Jim Hiaeshutter and Jerry Fellinger. Motion carried unanimously.

VIII. Support for Enhancement Grant Applications

Motion: Director Tomaselli, supported by Director Charles, moved to renew support for the City of Grand Rapids' Transportation Enhancement Grant Applications

Discussion followed. City Engineer Bill Cole explained that the City is submitting eight grant applications to the Michigan Department of Transportation under the transportation enhancement activities program. This is a statewide competitive program. Two of the applications are related to the convention center: construction of Grand River promenade from Lyon Street Square to Michigan Street and streetscape in Monroe Avenue from Lyon Street to Michigan Street. Applications for these two projects were submitted last year, but were not awarded. The City will be seeking letters of support from other groups, as well. Mr. Sommers stated additional funding would be available for the riverfront walkway if the grants are awarded.

Motion carried unanimously.

IX. SMG Report

Facilities Calendar

Mr. Watt highlighted the diverse capacities of the Van Andel Arena. Last week, the Arena entertained three events: a formal dinner banquet hosted by Metropolitan Hospital, a rock concert attended by 10,000 people, and Benny Hinn

Ministries that was so well attended the Welsh Auditorium was placed into service to hold the overflow. September was the official kick-off for the arts groups' season. The symphony held a pops concert earlier this month, the Broadway musical Swing is playing this week, and the ballet will perform Dracula in October. The Detroit Pistons and the Washington Wizards will play at the Arena on October 18. Although Michael Jordan has announced his return to basketball, there is no guarantee that he will be playing.

X. Other Business

The CAA November/December meeting will be held Wednesday, December 5, 2001.

XI. Future Business

- a. Competitive Bidding Operations
- b. Competitive Bidding Construction
- c. Establish Change Order Approval Process
- d. Conflict of Interest Policy
- e. Parking Lease CAA/City
- f. Memorandum of Understanding Grand Action

XII. Next Meeting Date

The next meeting will be held Wednesday, October 24, 2001, 7:30 a.m. at the Kent County Administration Building, Board Room.

XIII. Adjournment

There being no other business, the meeting was adjourned at 9:05 a.m.

Birgit M. Klohs
Recording Secretary



DATE:

October 11, 2001

TO:

Birgit Klohs

Secretary / Treasurer

FROM:

Jana M. Wallace

Fiscal Services Administrative Analyst

SUBJECT:

Invoices Processed for Payment

Attached for your review are lists of invoices processed for payment during the most recent period. Expenditures by fund are summarized below.

Dates checks were issued	Operating Fund	Construction Fund
September 28, 2001	\$ 24,169.36	\$ 644,288.79
October 15, 2001	60,562.54	1,763,640.13
Payroll - 9/21/2001	2,167.39	-
Payroll - 10/05/2001	2,179.89	-
Expenditures by Fund	\$ 89,079.18	\$2,407,928.92

Total funds expended by the Grand Rapids - Kent County Convention / Arena Authority during the period September 28 through October 15, 2001, were \$2,497,008.10.

Please call me at 456-4514 if you need additional information.

Attachments



GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

List of Invoices Processed for Payment on September 28, 2001, as Authorized by the Current Bookkeeping Policy

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	Veenstra Reproductions	Progressive AE	Progressive AE	Progressive AE	Ottawa County Landfill	Nextel Communications	Jerry G Fellinger, Fire/Secur Systs	nvoices Submitted by Project Manager	Payee							
\$ 643,634.99	105.60	116.51	113.85	140.85	186.78	179.28	132.67	12,920.00	1,658.70	616,740.38	8,987.94	152.43	2,200.00		Amount	
Sub-Total - In	08/22/2001	08/23/2001	08/22/2001	08/24/2001	08/27/2001	08/28/2001	08/20/2001	09/12/2001	09/12/2001	09/12/2001	09/17/2001	09/06/2001	09/10/2001		Date	Invoice
Sub-Total - Invoices Submitted by Project Manager	Structural steel bid specs printed & shipped to potential bidder	Structural steel bid specs printed & shipped to potential bidder	Structural steel bid specs printed & shipped to potential bidder	Structural steel bid specs printed & shipped to potential bidder	Structural steel bid specs printed & shipped to potential bidder	Structural steel bid specs printed & shipped to potential bidder	Structural steel bid specs printed & shipped to potential bidder	On-site architect's representative - August 2001	Architectural design services re change order - August 2001	Architectural design services - August 2001	Contaminated soil dumping - September 4 - 15, 2001	Owner's representatives cellular phone charges thru 09/06/2001	System design and documentation 08/01 - 08/31/01		Description of materials acquired / services received	

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Sub-Total Invoices - Invoices Submitted by City Fiscal Services	\$ 24,823.16 S		
09/17/2001 Insurance benefits for administrative manager - October 1, 2001	228.56	Priority Health	
09/20/2001 Water and sewer services for Grand Center - September 2001	1,225.52	Grand Rapids City Treasurer	
08/31/2001 Legal services re asbestos abatement - July 2001	418.50	Dickinson Wright PLLC	•
08/31/2001 Legal services re year-end audit - July 2001	41.50	Dickinson Wright PLLC	
08/31/2001 Legal services re environmental matters - July 2001	235.30	Dickinson Wright PLLC	•
08/31/2001 Legal services re facilities management agreement - July 2001	54.54	Dickinson Wright PLLC	_
08/31/2001 Legal services re arena transition - July 2001	60.23	Dickinson Wright PLLC	
09/05/2001 Electrical services for Grand Center - August 2001	19,238.69	Consumers Energy	_
08/23/2001 Electrical services for Grand Center - August 2001	2,482.32	Consumers Energy	_
09/19/2001 Bookkeeping services for period ended September 18, 2001	838.00	Beene Garter LLP	

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\$ 644,288.79 \$ 24,169.36

668,458.15

Total Invoices Processed for Payment

Total Invoices Submitted for Payment from Construction Account Total Invoices Submitted for Payment from Operating Account

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

List of Invoices Processed for Payment on October 15, 2001, as Authorized by the Current Bookkeeping Policy

		C	0	0	0	0	0	റ	ဂ	0		ဂ	ဂ			ဂ	ဂ	റ	ဂ	ဂ	ဂ	റ	ဂ	റ	ဂ	റ	ဂ	ဂ			
		Rapid Hot Coffee Service	Kent County Dept of Public Works	Kent County Dept of Public Works	Kent County Dept of Public Works	Grand Rapids City Treasurer	Grand Rapids City Treasurer	Dickinson Wright PLLC	Dickinson Wright PLLC	Invoices Submitted by City Fiscal Services Consumers Energy		Law Weathers & Richardson	DVT Electric Inc	Invoices Submitted by City Engineer		Veenstra Reproductions	Veenstra Reproductions	Veenstra Reproductions	Veenstra Reproductions	Veenstra Reproductions	Veenstra Reproductions	Veenstra Reproductions	Veenstra Reproductions	Sommers, Dale H	Ottawa County Landfill	Jerry G Fellinger, Fire/Secur Systs	J P Gray Consulting Inc	Erhardt - Hunt: A Joint Venture	Invoices Submitted by Project Manager	Payee	
\$1,824,202.67	\$1,763,640.13 \$ 60,562.54	\$ 60,962.44	15,464.52	2,472.81	70.10	106.57	4,827.45	75.90	324.00	es 37.593.41	\$ 26,044.40	50.40	25,994.00		\$1,737,195.83	866.69	344.33	32,874.00	4, 184. 15	139.35	15.00	15.00	82.19	10,120.00	10,716.62	1,200.00	9,167.50	1,667,471.00		Amount	
Total Invoices	Total Invoices Total Invoices	Sub-Total inv	09/30/2001	09/30/2001	09/30/2001	10/04/2001	10/04/2001	09/28/2001	09/28/2001	09/25/2001	Sub-Total - in	09/25/2001	05/25/2001		Sub-Total - In	09/25/2001	09/27/2001	09/28/2001	09/24/2001	09/26/2001	09/24/2001	09/25/2001	09/27/2001	09/30/2001	10/01/2001	10/01/2001	10/03/2001	09/30/2001		Date	Invoice
Total Invoices Processed for Payment	Total Invoices Submitted for Payment from Construction Account Total Invoices Submitted for Payment from Operating Account	U9/26/2001 Beverages / snacks for September 26, 2001 meeting Sub-Total Invoices - Invoices Submitted by City Fiscal Services	Arena steam services - September 2001	Grand Center steam services - September 2001	Skywalk steam services - September 2001	Water and sewer services for Arena - September 2001	Water and sewer services for Arena - September 2001	Legal services re environmental matters - August 2001	Legal services re facility transition - August 2001	Electrical services for Arena - September 2001	Sub-Total - Invoices Submitted by City Engineer	Legal services related to site acquisition - August 2001	Power resupply to City/County Building due to Monroe Ave work		Sub-Total - Invoices Submitted by Project Manager	Bid spec printing and binding - phase 2E	Bid spec printing and binding - phase 2E	Bid spec printing and binding - phase 2E	Bid spec printing and binding	_	Eleven sets of prints - phases 2B and 2C	Prints - phase 2D	Drafting supplies	Project management services - September 2001	Contaminated soil dumping - September 17 - 28, 2001	System design and documentation 09/01 - 09/30/01	Project management services - September 2001	Progress Pmt # 10: Construction - general conditions / foundation		Description of materials acquired / services received	

C = Convention Center construction related expenses
O = Non-construction / operating expenses



GRAND CENTER

FINANCIAL STATEMENT FOR THE PERIOD ENDED SEPTEMBER 30, 2001

Distribution:

Grand Rapids – Kent County Convention / Arena Authority Robert White Glen Mon Bob Johnson Gary McAneney John Szudzik Richard MacKeigan Chris Machuta



GRAND CENTER ROLLING FORECAST - YE 6/30/02 SUMMARY

	YTD Actual	Roll	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS ATTENDANCE	66 49,576	253 417,550	319 467,126	318 494,970	1 (27,844)
DIRECT EVENT REVENUE ANCILLARY REVENUE	158,677 51,126	982,077 428,980	1,140,754 480,106	1,133,612 499,919	7,142 (19,813)
TOTAL EVENT REVENUE	209,803	1,411,057	1,620,860	1,633,531	(12,671)
TOTAL OTHER REVENUE	25,181	100,047	125,228	136,000	(10,772)
TOTAL OPERATING REVENUE	234,984	1,511,104	1,746,088	1,769,531	(23,443)
INDIRECT EXPENSES EXECUTIVE	13,779	64,725	78,504	81,433	2.020
FINANCE	26,284	115,398	141,682	145,356	2,929 3,674
MARKETING	7,939	90,705	98,644	139,854	41,210
OPERATIONS	142,568	312,045	454,613	445,575	(9,038)
EVENT SERVICES	57,804	349,842	407,646	417,843	10,197
BOX OFFICE	10,019	42,785	52,804	60,682	7,878
OVERHEAD	182,735	790,614	973,349	984,945	11,596
TOTAL OPERATING EXP.	441,128	1,766,114	2,207,242	2,275,688	68,446
NET OPERATING REVENUE OVER OPERATING EXPENSES	(206,144)	(255,010)	(461,154)	(506,157)	45,003
ESTIMATED	Co	mments:			

MANAGEMENT FEE CALCULATION

BENCHMARK REVENUES PROJECTED REVENUES	\$ \$	1,769,531 1,746,088
PROJECTED INCREASE	\$	(23,443)
20% OF FIRST \$500,000 25% OF \$500,000 AND ABOVE	\$ \$	
TOTAL INCENTIVE FEE TOTAL BASE F/Y 2002	\$ \$	225,000
TOTAL FEE FOR F/Y 2002	\$	225,000

September marks the end of the first quarter of the fiscal year. The Grand Center has performed better than expected as a conservative approach has been taken on expenses. Revenue has shown a slight decline from the original budget, however, there are potential events that would take place in the second half of the fiscal year, that if they occur, will make up the decrease.

GRAND CENTER FINANCIAL STATEMENT HIGHLIGHTS FOR MONTH ENDED SEPTEMBER 30, 2001

The following schedule summarizes operating results for the month ending and the YTD ending September 30, 2001, compared to budget and to the prior year:

MONTH	September Actual	September Budget	September FY 2000
Number of Events	30	28	29
Attendance	33,793	40,670	23,711
Direct Event Income	\$108,022	\$86,486	\$67,988
Ancillary Income	27,417	36,662	35,108
Other Income	15,180	11,333	6,883
Indirect Expenses	(155,024)	(189,642)	(145,855)
Net Income	(\$4,405)	(\$55,161)	(\$35,876)

YTD	YTD 2002 Actual	YTD 2002 Budget	YTD 2001 Prior Year
Number of Events	66	58	71
Attendance	49,576	65,120	49,310
Direct Event Income	158,677	138,526	179,108
Ancillary Income	51,126	56,443	132,372
Other Income	25,181	33,999	29,168
Indirect Expenses	(441,127)	(568,926)	(452,547)
Net Income	(\$206,143)	(\$339,958)	(\$111,899)

EVENT INCOME

Event income came in ahead of expected levels for the month. This was due to the Benny Hinn show using the Welsh Auditorium as overflow when the Arena was full. This event was put on the books approximately 10 days prior to the start of the event.

ANCILLARY INCOME

Ancillary income came in below expectations due to the cancellation of the Steelcase banquet which in prior years had very strong catering revenues.

INDIRECT EXPENSES

Indirect expenses came in below expectations for the month. Much of the savings is due to lower than expected utilities and supplies. This will begin to correct itself as we head into the busy season.

GRAND CENTER FACILITY STATEMENT OF INCOME PERIOD ENDING 09/30/01

		CURRENT			YTD	
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
EVENT INCOME						
DIRECT EVENT INCOME						
RENTAL INCOME	105 389	86,350	60 150	161,393	120 225	102 660
SERVICES INCOME	2,632	136	<1,170>	<2,726>		
SERVICES INCOME	2,032				<749>	<14,559
TOTAL DIRECT EVENT INCOME	108,022	86,486	67,988	158,667	138,526	179,108
ANCILLARY INCOME						
FOOD & BEVERAGE	6,285		18,694	16,984	24,969	75,869
NOVELTY	664	1,100	402	3,645	1,500	713
ELECTRICAL	2,204	1,060	0	2,758	1,300	0
OTHER ANCILLARY	18,264	19,179 	16,013	27,738	28,674	55,790
TOTAL ANCILLARY INCOME	27,417	36,662	35,108	51,126	56,443	132,372
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TOTAL EVENT INCOME	135,439	123,148	103,097	209,793	194,969	311,480
OTHER OPERATING INCOME	15,180	11,333	6,883	25,181	33,999	29,168
ADJUSTED GROSS INCOME	150,618	134,481	109,980	234,973	228,968	340,648
INDIRECT EXPENSES						
EXECUTIVE	6,324	6,786	3,473	13,779	20,358	7,488
FINANCE	10,639	12,114	10,077	26,284	36,342	29,662
MARKETING	2,360	11,653	7,604	7,939	34,959	23,660
OPERATIONS	45,238	37,131	53,091	142,568	111,393	169,989
EVENT MANAGEMENT	18,017	34,820	0	57,804	104,460	0
BOX OFFICE	3,895	5,058	1,991	10,019	15,174	10,458
OVERHEAD		82,080		182,735		211,292
INDIRECT EXPENSES		189,642		441,127		
ET OPERATING INCOME	<4,406>			<206,154>		
THER EXPENSES						
OTHER EXPENSE (INCOME)	18,948			63,339		0
THER EXPENSES		0		63,339	0	0
r income (Loss)	<23,355>	<55,161>	<35,875>	<269,493>	<339,958>	<111,899:

GRAND CENTER STATEMENT OF SERVICES INCOME PERIOD ENDING 09/30/01

		CURRENT			YEAR TO DATE	B
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
	•		<u> </u>			
Advertising Billed	0	0	0	13,028	0	0
Stagehands Billed	47,390	48,750	24,986	80,863	63,900	71,447
Security Billed	8,882	4,700	3,749	16,189	7,630	7,848
Ushers & Tix Takers Billed	11,919	12,120	6,389	17,971	18,560	12,350
Box Office Billed	2,000	1,900	1,150	2,600	2,600	1,450
Ticketing Service Billed	8,069	9,875	5,216	14,346	16,365	8,487
Utilities Billed	0	0	300	0	0	3,800
City Police Fire Billed	1,132	370	1,162	3,023	370	1,705
Traffic Control Billed	2,714	400	11	2,714	400	673
EMT Medical Billed	2,812	2,945	869	3,571	4,015	2,034
Cleaning Billed	1,430	0	0	1,430	0	315
Insurance Billed	445	0	1,198	581	0	1,198
Telephone Billed	520	150	150	1,320	150	150
Other Production Billed	1,692	0	116	14,358	0	7,617
TOTAL SERVICE INCOME	89,005	81,210	45,295	171,992	113,990	119,074
Advertising Expense	0	0	0	11,838	0	0
Stagehand Wages	46,000	47,288	24,795	79,208	61,984	70,671
Security Wages	0	0	3,874	7,722	2,930	7,973
Contracted Security Expense	8,761	4,700	0	8,761	4,700	0
Ushers & T/T Wages	8,343	8,484	4,472	12,580	12,992	8,645
Ticket Sellers Wages	1,817	2,530	2,726	2,246	3,436	3,030
Ticket Service Charge Expense	2,081	3,457	0	4,460	3,807	0
City Police Fire Expense	1,132	370	1,162	3,023	370	1,705
Traffic Control Expense	4,169	1,300	1,384	5,011	1,300	3,786
EMT Medical Expense	1,889	2,945	311	2,435	4,015	1,693
Cleaning Wages	10,985	10,000	6,667	25,240	19,205	29,325
Insurance Expense	361	0	958	475	0	958
Other Production Expense	835	0	116	11,721	0	5,847
TOTAL SERVICE EXPENSE	86,372	81,074	46,466	174,718	114,739	133,633
NET SERVICE INCOME	2,632	136	<1,170>	<2,726>	<749>	<14,559>

GRAND CENTER

STATEMENT OF FINANCIAL POSITION PERIOD ENDING 09/30/01

ASSETS	
CURRENT ASSETS	
CASH	1,602,866
ACCOUNTS RECEIVABLE	195,079
PREPAID EXPENSES	62,422
TOTAL CURRENT ASSETS	1,860,367
FIXED ASSETS	
TOTAL ASSETS	1,860,367

LIABILITIES & EQUITY	
CURRENT LIABILITIES	
ACCOUNTS PAYABLE	747,569
ACCRUED EXPENSES	139,805
ADVANCED TIX SALES & DEPOSITS	625,441
TOTAL CURRENT LIABILITIES	1,512,815
	E
EQUITY	
FUNDING RECEIVED	71,130
RETAINED EARNINGS	545,916
NET INCOME (LOSS)	<269,493>
TOTAL EQUITY	347,553
TOTAL LIABILITIES & EQUITY	1,860,367

GRAND CENTER INDIRECT EXPENSE SUMMARY PERIOD ENDING 09/30/01

			YTD			
	ACTUAL	BUDGET	LAST YEAR	ACTUAL,	BUDGET	LAST YEAR
Salaries Administration	40,585	46,705	27,916	97,574	140,115	83,256
Part-Time	7,074	10,741	7,263	18,081	32,223	19,013
Wages-Trade	62,582	72,348	49,372	148,551	217,044	149,247
Auto Expense	1,521	1,771	1,021	4,212	5,313	
Taxes & Benefits	21,068	26,812	17,643	53,893	80,436	2,762
Less: Allocation/Reimbursement	<77,667>	<86,166>	<49,330>	<148,061>	<258,498>	51,575 <143,522>
TOTAL LABOR COSTS	55,162	72,211	53,884	174,251	216,633	162,331
Convracted Security	5,238	5,200	2,468	14,177	15,600	15,968
Other Contracted Services	152	175	147	448	525	448
Travel & Entertainment	175	766	1,180	279	2,298	1,202
Corporate Travel	0	313	2,735	0	939	3,331
Meetings & Conventions	85	1,641	0	3,201	4,923	819
Dues & Subscriptions	0	141	310	83	423	630
Employee Training	0	767	0	0	2,301	25
Miscellaneous Expense	0	0	0	66	0	57
Computer Expense	4,681	5,317	2,592	9,682	15,951	4,070
Professional Fees	1,229	1,667	1,125	3,479	5,001	3,375
Marketing & Advertising	33	833	209	2,033	2,499	1,604
Box Office Expenses	70	0	2	259	o	19
Small Equipment	0	0	0	0	0	813
Trash Removal	1,007	2,667	1,481	1,038	8,001	3,845
Equipment Rental	146	350	105	146	1,050	939
Landscaping	0	0	0	0	0	47
Exterminating	300	350	0	1,050	1,050	1,510
Cleaning	272	625	0	272	1,875	4,525
Construction Costs	0	0	0	777	0	0
Repairs & Maintenance	11,390	8,583	5,718	27,667	25,749	10,660
Supplies	11,292	11,270	10,864	29,342	33,810	34,507
Bank Service Charges	1,447	625	1,499	2,892	1,875	4,452
Insurance	7,323	8,583	11,553	24,246	25,749	37,565
Other Taxes	0	300	0	0	900	1,713
Printing & Stationary	0	916	560	703	2,748	560
Office Supplies	1,496	625	409	2,047	1,875	1,899
Postage	0	250	298	240	750	510
Parking Expense	1,555	1,167	1,165	4,913	3,501	3,564
Telephone Long Distance	2,286	2,550	854	4,759	7,650	3,988
Utilities	26,310	43,000	27,362	71,130	129,000	91,228
Base Fee	22,842	18,750	15,487	60,342	56,250	44,805
Incentive Fee	535	0	3,846	1,605	0	11,538
TOTAL MATERIAL AND SERVICES	99,862	117,431	91,971	266,877	352,293	290,217
TOTAL INDIRECT EXPENSES	155,024	189,642	145,855	441,127	568,926	452,547



VAN ANDEL ARENA

FINANCIAL STATEMENT FOR THE PERIOD ENDED SEPTEMBER 30, 2001

Distribution:

Grand Rapids – Kent County Convention / Arena Authority Robert White Glen Mon Bob Johnson Gary McAneney John Szudzik Richard MacKeigan Chris Machuta



VAN ANDEL ARENA ROLLING FORECAST FISCAL YEAR ENDING JUNE 30, 2001

	YTD	ROLL	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS	24	103	127	118	9
ATTENDANCE	132,743	609,550	742,293	711,300	30,993
DIRECT EVENT INCOME	194,370	812,819	1,007,189	1,077,595	(70,406)
ANCILLARY INCOME	231,828	1,147,154	1,378,982	1,332,520	46,462
TOTAL EVENT INCOME	426,198	1,959,973	2,386,171	2,410,115	(23,944)
TOTAL OTHER INCOME	410,350	1,315,025	1,725,375	1,699,681	25,694
TOTAL INCOME	836,548	3,274,998	4,111,546	4,109,796	1,750
INDIRECT EXPENSES					
EXECUTIVE	22,249	59,365	81,614	82,334	720
FINANCE	38,116	111,463	149,579	151,806	2,227
MARKETING	41,961	106,912	148,873	147,483	(1,390)
OPERATIONS	277,617	750,469	1,028,086	1,019,556	(8,530)
BOX OFFICE	23,752	79,941	103,693	109,722	6,029
LUXURY SEATING	19,914	95,301	115,215	114,218	(997)
SKYWALK ADMIN	8,201	27,248	35,449	36,676	1,227
OVERHEAD	314,298	910,347	1,224,645	1,215,202	(9,443)
TOTAL INDIRECT EXP.	746,108	2,141,046	2,887,154	2,876,997	(10,157)
NET REVENUE ABOVE EXPENSES	90,439	1,133,952	1,224,392	1,232,799	(8,407)
LESS ALLOCATION FOR CAPITAL REPLACEMENT			41,600		
NET REVENUE ABOVE EXPENSES AFTER CAPITAL	90,439	1,133,952	1,182,792	1,232,799	(8,407)

Benchmark revenues	4,220,300
Final Statement revenues	4,111,546
Projected excess	(108,754)
20% of first \$500,000 excess	-
25% of \$500,000 and above	-
Total Incentive Fee	-
2002 Base Fee	225,000
Total Fee for FY 2002	225,000

Comments:

September concludes the first quarter of the fiscal year for the Arena. This statement also includes the first of the quarterly forecasts to re-evaluate expectations for the balance of the fiscal year. As shown in the above forecast, the expectations of the Arena remain very close to original budget.

General Manager

Director of Finance

VAN ANDEL ARENA FINANCIAL STATEMENT HIGHLIGHTS FISCAL YEAR ENDING JUNE 30, 2002

	September Actual	September Budget	September Last Year	YTD 6/30/02 Actual	YTD 6/30/02 Budget
Number of Events	11	6	14	24	16
Attendance Direct Event Income	50,785 \$45,319	41,750 \$106,157	76,781 \$163,938	132,743 \$194,370	111,950 \$277,804
Ancillary Income	95,601	89,161	160,632	231,828	272,562
Other Income	134,020	141,640	141,680	410,350	424,920
Indirect Expenses	(265,878)	(239,139)	(209,652)	(746,108)	(718,427)
Net Revenue above Expenses	\$9,062	\$97,819	\$256,598	\$90,440	\$256,859
Less Capital Replacement				(\$41,600)	
Net After Capital Replacement	\$9,062	\$97,819	\$256,598	\$48,840	\$256,859

EVENT INCOME

Event income came in below expected levels for the month. This was mainly due to the very poor attendance for the Circus event.

ANCILLARY INCOME

Ancillary income came in above expectations for the month. The Food & Beverage numbers for the Tool Concert and the NHL showcase game were very strong.

INDIRECT EXPENSES

Indirect expenses came in above budget. This is due to the costs associated with the new internet site.

VAN ANDEL ARENA FACILITY STATEMENT OF INCOME PERIOD ENDING 09/30/01

	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
EVENT INCOME						
DIRECT EVENT INCOME						
RENTAL INCOME	132,406	93,000	220,308	286,751	259,550	458,896
SERVICES INCOME	<87,087>	13,157	<56,371>	<92,381>	18,254	2,746
TOTAL DIRECT EVENT INCOME	45,319	106,157	163,938	194,370	277,804	461,643
ANCILLARY INCOME						
FOOD & BEVERAGE	85,952	74,775	137,621	186,297	203.712	333,666
NOVELTY	8,759	13,606	21,908	40,991	66,442	85,702
OTHER ANCILLARY	890	780	1,104	4,540	2,408	2,624
TOTAL ANCILLARY INCOME	95,601	89,161	160,632	231,828	272,562	421,992
TOTAL EVENT INCOME	140,920	195,318	324,570	426,198	550,366	883,635
OTHER OPERATING INCOME	134,020	141,640	141,680	410,350	424,920	396,852
ADJUSTED GROSS INCOME	274,940	336,958	466,250	836,548	975,286	1,280,487
INDIRECT EXPENSES						
EXECUTIVE	6,556	6,861	5,373	22,249	20,583	22,752
FINANCE	10,930	12,650	8,198	38,116	37,950	26,791
MARKETING	15,115	11,680	6,463	41,961	36,050	30,130
LUXURY SEATING	7,685	9,518	7,982	19,914	28,554	20,454
OPERATIONS	99,895	84,962	72,901	277,617	254,886	254,838
BOX OFFICE	7,467	9,144	5,837	23,752	27,432	16,618
SKYWALK ADMINISTRATION	2,592	3,056	2,007	8,201	9,168	8,879
OVERHEAD		101,268		314,298	303,804	326,720
INDIRECT EXPENSES		239,139		746,108		707,181
ET OPERATING INCOME	9,062	97,819	256,598	90,439	256,859	573,306
THER EXPENSES						
OTHER EXPENSE (INCOME)	0	0	0	41,600	0	
THER EXPENSES	0	0	0		0	

VAN ANDEL ARENA STATEMENT OF SERVICES INCOME PERIOD ENDING 09/30/01

	CURRENT				YEAR TO DAT		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR	
							
Advertising Billed	0	0	19,510	60,649	0	30,337	
Sponsorship Income	0	0	0	18,500	0	26,236	
Labor Billed	3,938	3,510	2,250	6,638	7,830	8,190	
Changeover Setup Billed	19,358	18,950	18,966	44,998	44,950	56,294	
Stagehands Billed	45,190	47,900	48,884	119,974	132,100	143,267	
Security Billed	38,709	13,750	16,999	62,290	34,850	54,053	
Ushers & Tix Takers Billed	18,640	21,500	16,962	34,841	44,150	45,363	
Box Office Billed	774	475	774	3,191	4,725	1,935	
Ticketing Service Billed	8,619	5,000	16,136	38,811	36,750	39,025	
City Police Fire Billed	1,736	336	616	4,256	3,024	3,171	
EMT Medical Billed	3,575	1,535	1,663	8,960	3,435	7,198	
Cleaning Billed	15,280	19,250	15,326	33,948	46,050	33,765	
Insurance Billed	0	0	2,240	416	0	2,240	
Group Sales Commissions Billed	0	0	223	0	0	223	
Telephone Billed	935	1,400	1,905	6,310	4,775	4,972	
Other Production Billed	14,074	26,500	25,904	69,529	54,810	90,373	
TOTAL SERVICE INCOME	170,828	160,106	188,357	513,310	417,449	546,642	
Advertising Expense	22,370	0	19,510	81,895	0	30,337	
Sponsorship Expenses	2,800	0	0	2,800	0	13,118	
Labor Wages	3,347	2,984	1,913	5,642	6,656	6,962	
Contracted Changeover Setup Expense	22,223	17,227	21,819	55,917	45,155	42,553	
Stagehand Wages	47,751	46,794	52,296	120,213	129,050	125,047	
Contracted Security Expense	36,943	11,000	23,148	65,966	30,240	57,672	
Contracted Ushers & T/T Expense	20,845	17,200	25,953	49,021	40,060	59,128	
Ticket Sellers Wages	658	0	658	2,712	0	1,645	
Ticket Service Charge Expense	5,916	5,000	26,192	34,089	36,750	47,923	
City Police Fire Expense	1,736	336	616	2,856	3,024	1,568	
EMT Medical Expense	6,716	1,334	0	10,490	3,583	4,071	
Contracted Cleaning Expense	22,239	17,501	23,883	53,694	47,467	47,222	
Insurance Expense	0	0	9,620	416	0	9,620	
Allocated Telephone Expense	275	463	525	1,600	1,580	1,585	
Other Production Expense	64,096	27,110	38,596	118,378	55,630	95,444	
TOTAL SERVICE EXPENSE	257,915	146,949	244,728	605,690	399,195	543,895	
NET SERVICE INCOME	,07 NO7.	12 157	-EC 271:	<92,381>	10.05		
AND ORNAICS INCOME			<56,371>		18,254		

VAN ANDEL ARENA

STATEMENT OF FINANCIAL POSITION PERIOD ENDING 09/30/01

ASSETS	
CURRENT ASSETS	
CASH	2,366,579
ACCOUNTS RECEIVABLE	3,519,319
PREPAID EXPENSES	73,843
TOTAL CURRENT ASSETS	5,959,741
FIXED ASSETS	
TOTAL ASSETS	5,959,741
LIABILITIES & EQUITY	
CURRENT LIABILITIES	
ACCOUNTS PAYABLE	380,136
ACCRUED EXPENSES	262,900
DEFERRED INCOME	1,624,320
ADVANCED TIX SALES & DEPOSITS	1,920,224
	4
TOTAL CURRENT LIABILITIES	4,187,580
EQUITY	
FUNDS REMITTED	<2,072,140>
FUNDING RECEIVED	1,016,346
RETAINED EARNINGS	2,782,362
NET INCOME (LOSS)	45,592
TOTAL EQUITY	1,772,160
TOTAL LIABILITIES & EQUITY	5,959,741

VAN ANDEL ARENA INDIRECT EXPENSE SUMMARY PERIOD ENDING 09/30/01

		-CURRENT			YTD	
4	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	41,632	42,706	29,717	121,551	128,118	101 600
Part-Time	4,283	1,765	3,524	9,268	6,305	101,698
	68,797	68,160	74,237	181,793	204,480	8,713
Wages-Trade Auto Expense	777	810	531	2,085	2,430	191,091
Taxes & Benefits	23,058	28,648	22,185	61,558	85,944	2,193
Less: Allocation/Reimbursement	<62,651>	<64,906>	<58,040>	<139,801>		63,399
Less: Allocation/Reimbursement					<194,718>	<143,175>
TOTAL LABOR COSTS	75,896	77,183	72,154	236,455	232,559	223,919
Contracted Security	16,944	16,500	15,182	52,054	49,500	45,551
Contracted Cleaning	2,017	2,000	2,017	6,052	6,000	6,052
Other Contracted Services	505	300	0	1,256	900	537
Travel & Entertainment	128	442	1,695	3,566	1,326	3,937
Corporate Travel	0	625	0	0	1,875	0
Meetings & Conventions	0	1,083	0	0	3,249	0
Dues & Subscriptions	881	108	165	881	324	490
Employee Training	338	975	0	338	2,925	0
Computer Expense	18,710	5,317	1,322	49,580	15,951	9,149
Professional Fees	2,355	2,042	1,500	5,994	6,126	4,500
Marketing & Advertising	8,018	7,250	3,726	22,002	21,750	10,573
Box Office Expenses	<107>	0	349	<56>	0	468
Small Equipment	0	0	0	0	0	2,143
Trash Removal	795	1,250	1,148	2,585	3,750	3,677
Equipment Rental	1,431	650	1,146	3,871	1,950	5,444
Landscaping	0	292	0	3,561	876	2,130
Exterminating	495	333	248	990	999	923
Cleaning	0	450	0	2,810	1,350	1,060
Repairs & Maintenance	17,379	10,666	3,644	21,370	31,998	34,709
Supplies	25,944	15,091	7,363	69,166	45,273	40,110
Bank Service Charges	984	1,167	356	2,242	3,501	918
Insurance Other Taxes	10,360	11,512	19,889	27,488	34,536	59,206
Printing & Stationary	0	300	0	0	900	527
Office Supplies	0	1,917	429	0	5,751	1,611
Postage	1,450 344	1,000	645	4,001	3,000	3,349
Parking Expense		1,050	32	1,839	3,150	1,536
Telephone Long Distance	3,020	1,592	0	4,615	4,776	4,380
Utilities	8,452	4,300	1,439		12,900	13,294
Base Fee	51,552 18,750	57,483	48,150	154,949	172,449	142,947
Incentive Fee	10,750	18,750 0	21,245	56,250	56,250	63,734
Depreciation	0		5,824	0	0	17,472
Depreciation Amortization		491	1 263	0	1,473	0
	1,811	0 710-	1,963	5,737	0	5,890
Common Area Expense	<2,299>	<2,710>	<1,454>	<7,273>	<8,130>	<1,469>
Less: Allocated/Reimbursement	<275>	<270>	<525>	<1,600>	<810>	<1,585>
TOTAL MATERIAL AND SERVICES	189,982	161,956	·	509,654	·	•
TOTAL INDIRECT EXPENSES	265,878	239,139	209,652	746,108	718,427	707,181

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

INTERIM FINANCIAL STATEMENTS

Three months Ended September 30, 2001





ACCOUNTANTS' REPORT

To the Board of Directors Grand Rapids - Kent County Convention / Arena Authority Grand Rapids, Michigan

Beene Dauter LLP

We have compiled the accompanying statements of cash receipts and disbursements and cash receipts and disbursements - budget to actual for the operating account and construction account of the Grand Rapids - Kent County Convention / Arena Authority for the two months ended August 31, 2001, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. These statements do not include the cash receipts and disbursements of the Van Andel Arena and Grand Center which are operated by the Authority. The financial statements presented have been prepared on the cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

A compilation is limited to presenting in the form of financial statements information that is the representation of management. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or any other form of assurance on them.

Management has elected to omit substantially all of the disclosures ordinarily included in financial statements prepared on the cash basis of accounting. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Authority's cash receipts and disbursements. Accordingly, these financial statements are not designed for those who are not informed about such matters.

October 10, 2001

Grand Rapids, Michigan

BEENE GARTER LLP
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S U I T E 6 0 0
G R A N D R A P I D S
M I C H I G A N

T 616.235.5200 F 616.235.5285

F 616.235.528

1.800.824.788

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INTERIM FINANCIAL STATEMENTS



Statement A

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY

Statement of Cash Receipts and Disbursements From July 1, 2001 to September 30, 2001

DECEIDTE	Operating Account	Construction Account
RECEIPTS Beginning Balance - July 1, 2001	¢ 2 579 070 19	\$ 5.410.627.09
State of Michigan	\$ 3,578,979.18	\$ 5,410,627.09 15,000,000.00
Interest Deposits	38,206.60	• •
Facility Operations	•	66,607.08
• •	72,139.59	•
Total Cash Receipts	3,689,325.37	20,477,234.17
DISBURSEMENTS Checks issued prior months	198,693.10	2,708,810.06
Checks issued 09/14/01	57,684.35	848,588.58
Checks issued 09/28/01	24,169.36	644,288.79
Payroll Expenditures	12,888.32	-
Expense Reimbursement	(3,000.06)	(1,100.00)
Bank fees		(225.68)
Total Cash Disbursements	290,435.07	4,200,361.75
Net Pooled Cash and Investments	\$ 3,398,890.30	\$ 16,276,872.42



Statement B

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY Statement of Cash Receipts and Disbursements - Budget to Actual (Operations) From July 1, 2001 to September 30, 2001

				OPERATIN	IG AC	COUNT		
	Facilities Operations				Capital Replacement			
		Budget		Actual		Budget		Actual
RECEIPTS								
Facility Operations	\$	1,695,443	\$	72,140	\$	237,000	\$	-
Interest on Investments		100,000		19,821		40,000		18,386
Capital Replacement Reserve Transfer		570,357		-		(570,357)		_
From / (To) Fund Balance				-		530,357		-
TOTAL RECEIPTS		2,365,800		91,961		237,000		18,386
DISBURSEMENTS								
Accounting / Auditing Services		20,000		3,519		-		_
Bank Fees		-		-		-		_
Insurance - Property and Liability		15,000		2,966		_		_
Legal Services		55,000		5,942		_		
Other Contractural Services		8,150		27,883		_		
Meeting Expense		650		34		_		<u>-</u>
Supplies		1,200		637		_		-
Transfer to Construction Account		1,000,000		007		_		-
Sub-total Service Disbursements		1,100,000		40,981				
		.,,		40,001		_		•
Electricity		611,000		175,779		-		-
Steam		527,000		46,410		-		-
Water and Sewer		67,800		11,203		-		-
Sub-total Utility Disbursements	`	1,205,800		233,391		•		-
Building Additions and Improvements		-		-		225,000		-
Facility Equipment Acquisition		-		-		12,000		-
Sub-total Capital Disbursements		•		-		237,000		-
Employee Wages		50,000		11,538		_		-
Employee Benefits		10,000		4,524		_		_
Sub-total Payroll Disbursements		60,000		16,063		•		-
TOTAL DIODUDOCUCIO		0.005.000		000 105				
TOTAL DISBURSEMENTS		2,365,800		290,435		237,000		-
Excess / (Deficit) of Funds	\$	•	\$	(198,474)	\$	•	\$	18,386
	Se	e Comments 1 and 2			See	Comments 1 and 2		

Comment 1: Facilities Operations and Capital Replacement budgets were approved by the GR-KC Convention / Arena Authority at its regularly scheduled meeting on June 27, 2001.

Comment 2: Facilities Operations and Capital Replacement columns include receipts and disbursements processed by the C/AA. SMG receipts and disbursements are reported separately in the Van Andel Arena and Grand Center financial statements prepared by SMG.

Statement C

GRAND RAPIDS - KENT COUNTY CONVENTION / ARENA AUTHORITY Statement of Cash Receipts and Disbursements - Budget to Actual (Construction) From July 1, 2001 to September 30, 2001

		CONSTRUCTI	ON ACCOUNT	
		e Relocation		ter Construction
RECEIPTS	Budget	Actual	<u>Budget</u>	Actual
	¢ 0.000.007	•	4 07 000 000	A 4 2 A A A A B A A B A B A B B B B B B B B B B
State of Michigan	\$ 2,630,697	\$ -	\$ 27,369,303	\$ 15,000,000
Transfer from Operating Fund	54.000	-	1,000,000	-
Interest on Investments	54,830	30,178	445,170	36,429
TOTAL RECEIPTS	2,685,527	30,178	28,814,473	15,036,429
DISBURSEMENTS				
Architectural and Engineering Services	490,000	146,912	6,000,000	1,584,897
Construction Material Testing Construction in Progress - GMP	•	· -	400,000	64,611
	2,175,527	131,185	21,425,973	2,091,019
Sub-total Construction Disbursements	2,665,527	278,097	27,825,973	3,740,527
Bank Fees	_	-	_	(226)
Insurance -Property / Liability	•	_	40,000	42,670
Legal Services	15,000	993	50,000	4,524
Project Manager / Owner's Representative	-	•	285,000	63,326
Other Contractual Services	5,000	_	600,000	70,059
Sub-total Service Disbursements	20,000	993	975,000	180,354
Advertising / Promotion / Publicity	_	_	5,000	
Supplies	_	_	1,000	-
Postage / Express	_	_	500	<u>-</u>
Printing and Binding	_		5,000	-
Telephone		_	2,000	390
Sub-total Supplies Disbursements		-	13,500	390
TOTAL DISBURSEMENTS	2,685,527	279,090	28,814,473	3,921,272
	_,,			
Excess / (Deficit) of Funds	\$ -	\$ (248,911)	\$ -	\$ 11,115,157
		· · · · · ·	See Comment	

Comment: Convention Center Construction budget was approved by the Grand Rapids - Kent County Convention / Arena Authority at its regularly scheduled meeting on June 27, 2001.

Special Purpose Financial Statements for the Years Ended June 30, 2001 and 2000, and Independent Auditors' Report

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Deloitte & Touche LLP 700 Bridgewater Place 333 Bridge Street, N.W. Grand Rapids, Michigan 49504-5359

Tel: (616) 336-7900 Fax: (616) 336-7950 www.us.deloitte.com

Deloitte & Touche

INDEPENDENT AUDITORS' REPORT

Grand Center, as Managed by SMG Grand Rapids, Michigan

We have audited the accompanying special purpose financial statements of Grand Center, as managed by SMG ("SMG-Grand Center"), as of June 30, 2001 and 2000 and for the years then ended, as listed in the foregoing Table of Contents. These special purpose financial statements are the responsibility of the management of SMG-Grand Center. Our responsibility is to express an opinion on these special purpose financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the special purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the special purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall special purpose financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 2, the accompanying special purpose financial statements were prepared to present the assets, liabilities, amount due Operator, operating revenues, operating expenses and operating cash flows of the Grand Center arising from the management activities of SMG and are not intended to be a complete presentation of the Grand Center's financial position and results of operations.

In our opinion, such special purpose financial statements present fairly, in all material respects, the financial position of SMG-Grand Center as of June 30, 2001 and 2000, and the results of its operations and its cash flows for the years then ended in conformity with the basis of presentation described in Note 2.

This report is intended solely for the information and use of the management of SMG-Grand Center and officials of the Grand Rapids - Kent County Convention/Arena Authority, and is not intended to be and should not be used by anyone other than these specified parties.

September 10, 2001

Deloitée & Touche LLP

Deloitte Touche Tohmatsu

SPECIAL PURPOSE STATEMENTS OF ASSETS, LIABILITIES AND AMOUNT DUE OPERATOR ARISING FROM ACTIVITIES MANAGED BY SMG JUNE 30, 2001 AND 2000

	2001	2000
ASSETS		
CURRENT ASSETS: Cash:		
Operating	\$1,672,726	\$1,248,834
Ticket sales escrow	82,334	61,037
Accounts receivable, net (Note 5)	513,887	956,298
Prepaid expenses	37,739	18,339
TOTAL ASSETS	\$2,306,686	\$2,284,508
LIABILITIES AND AMOUNT DUE OPERATOR		
CURRENT LIABILITIES: Accounts payable (Note 5) Accrued expenses (Note 3) Advance ticket sales Advance deposits	\$1,349,030 152,278 82,334 177,130	\$1,291,954 264,235 61,037 223,055
Total current liabilities	1,760,772	1,840,281
AMOUNT DUE OPERATOR	545,914	444,227
TOTAL LIABILITIES AND AMOUNT DUE OPERATOR	\$2,306,686	\$2,284,508

See notes to special purpose financial statements.

SPECIAL PURPOSE STATEMENTS OF OPERATING REVENUES AND OPERATING EXPENSES ARISING FROM ACTIVITIES MANAGED BY SMG YEARS ENDED JUNE 30, 2001 AND 2000

	0004	2000
	2001	2000
OPERATING REVENUES:	•	
Events	\$1,417,693	\$1,591,185
Net ancillary revenues:		
Food and beverage	260,990	262,328
Artcraft	222,948	264,333
Novelties	18,963	24,950
Equipment rental	130,664	154,316
Total ancillary revenues	633,565	705,927
Total events and ancillary revenues	2,051,258	2,297,112
Other (including interest income of \$64,215 and \$59,253		
in 2001 and 2000, respectively)	117,553	127,665
Total operating revenues	2,168,811	2,424,777
OPERATING EXPENSES:		
Payroll and related (Note 4)	740,140	712,573
Repairs and maintenance	140,410	95,156
Supplies	139,650	152,363
Utilities	524,867	463,953
General and administrative (Note 3)	622,082	730,466
Total operating expenses	2,167,149	2,154,511
EXCESS OF OPERATING REVENUES OVER		
OPERATING EXPENSES	\$ 1,662	\$ 270,266

See notes to special purpose financial statements.

SPECIAL PURPOSE STATEMENTS OF CHANGES IN AMOUNT DUE OPERATOR ARISING FROM ACTIVITIES MANAGED BY SMG YEARS ENDED JUNE 30, 2001 AND 2000

	2001	2000
Amount due Operator, beginning of year	\$444,227	\$218,450
Excess of operating revenues over operating expenses	1,662	270,266
Contributions received from Operator	616,049 .	555,511
Transfers paid to Operator	(516,024)	(600,000)
Amount due Operator, end of year	\$ 545,914	\$ 444,227

See notes to special purpose financial statements.

GRAND CENTER, AS MANAGED BY SMG

SPECIAL PURPOSE STATEMENTS OF OPERATING CASH FLOWS ARISING FROM ACTIVITIES MANAGED BY SMG YEARS ENDED JUNE 30, 2001 AND 2000

		2001		2000
CASH FLOWS FROM OPERATING ACTIVITIES:	227			
Excess of operating revenues over operating expenses	\$	1,662	\$	270,266
Adjustment to reconcile excess of operating revenues over operating				
expenses to net cash provided by operating activities -				
Changes in operating assets and liabilities:				
Accounts receivable		442,411		(790,601)
Prepaid expenses		(19,400)		82,835
Accounts payable		57,076		816,892
Accrued expenses	((111,957)		(84,527)
Advance deposits		(45,925)	_	18,116
Net cash provided by operating activities		323,867		312,981
CASH FLOWS FROM FINANCING ACTIVITIES:				
Contributions received from Operator		616,049		555,511
Transfers paid to Operator		(516,024)	_	(600,000)
Net cash provided by (used in) financing activities		100,025	_	(44,489)
INCREASE IN OPERATING CASH		423,892		268,492
OPERATING CASH AT BEGINNING OF YEAR	1	,248,834	_	980,342
OPERATING CASH AT END OF YEAR	<u>\$ 1</u>	,672,726	<u>\$</u>	1,248,834

GRAND CENTER, AS MANAGED BY SMG

NOTES TO SPECIAL PURPOSE FINANCIAL STATEMENTS YEARS ENDED JUNE 30, 2001 AND 2000

1. OPERATIONS

The Grand Center provides space for conventions, concerts, meetings and other performances. During the year ended June 30, 2000, the Grand Center was operated by the City of Grand Rapids (the "City"). On July 1, 2000, operation of the Grand Center was transferred to the newly formed Grand Rapids - Kent County Convention/Arena Authority (the "Convention/Arena Authority"). Herein, the term "Operator" refers to the Convention/Arena Authority and the City for fiscal years 2001 and 2000, respectively.

The Operator has entered into a management agreement (the "Agreement") with SMG to manage the operations of the Grand Center for fiscal years 2001 and 2000. The original Agreement expired on June 30, 2001; consequently, the Operator and SMG entered into a new management agreement which will expire on June 30, 2006. The activities of the Grand Center that are managed by SMG are referred to herein as "SMG-Grand Center."

The Operator from time to time provides funding to SMG-Grand Center to pay the obligations of the Grand Center when due. The Operator is contractually obligated to fund all liabilities and expenses of the Grand Center.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation - The accompanying special purpose financial statements have been prepared on the accrual basis and include transactions managed by SMG in accordance with the Agreement, measured in conformity with accounting principles generally accepted in the United States of America. Accordingly, the special purpose financial statements do not include property, plant and equipment; noncontractual repair expenditures; and related fund equity associated with the Grand Center; or certain other activities of the Operator related to the Grand Center that are not part of the activities managed by SMG. Payroll and related expenses are for employees hired by SMG to manage the Grand Center under the Agreement. These employees are not employees of the Operator. The accompanying special purpose financial statements are intended solely for the information and use of the management and officials of the Operator and SMG and are not intended to be and should not be used by anyone other than these specified parties.

Use of Estimates - Estimates and assumptions are required to be used by management in the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of operating revenues and operating expenses during the reporting period. Management believes its estimates to be reasonable; however, actual results could differ from those estimates.

Advance Ticket Sales - The Grand Center incurs a liability for all cash received from ticket sales in advance of an event; a corresponding amount is held in a separate escrow account. Revenues are not recognized until the related event occurs.

Event Revenues - SMG-Grand Center records event revenue upon the completion of the event. Accordingly, amounts received for advance ticket sales or deposits by promoters are recorded as liabilities until that time. Costs incurred prior to an event are recorded as prepaid expenses and charged to expense upon completion of the event.

Ancillary Revenues - All rental and concession revenues are recognized when earned. Concession revenues are a contractually determined percentage of gross receipts collected by the vendor for each event.

Other Operating Revenues - Other operating revenues are comprised of interest income, non-event equipment rental income, ticket rebates, and other miscellaneous items.

Noncontractual Repairs - SMG-Grand Center from time to time incurs costs funded by the Operator's capital projects budget, which is separate and distinct from the operating funds provided by the Operator to the Grand Center. The Operator ultimately decides which expenses will be capitalized or expensed. These costs are excluded from operating expenses in the accompanying special purpose statement of operating revenues and operating expenses.

3. MANAGEMENT AGREEMENT AND FEES

Under the Agreement, the Operator pays SMG an annual base management fee. The annual base management fee was initially set at \$160,000 and is adjusted annually by the percentage change in the Consumer Price Index (not to exceed 5% in any one year).

SMG also receives an incentive fee based on the results of operations of the Grand Center compared to certain operating revenue thresholds, as defined in the Agreement. To qualify for the incentive fee, operating expenses cannot exceed operating revenues by more than \$550,000, net of any noncontractual expenses.

The following are schedules of the total management fees for the years ended June 30, 2001 and 2000, of which \$25,755 and \$91,183, respectively, are included in accrued expenses as of those dates:

	2001	2000
Base management fee	\$ 176,029	\$ 169,699
Incentive fee:		
Total operating revenues	2,168,811	2,424,777
Revenue benchmark	2,040,038	<u>1,968,860</u>
Revenues in excess of revenue benchmark	128,773	455,917
Computation of incentive fee resulting from revenues in excess of revenue benchmark -		-
20% of the first \$500,000	25,755	91,183
Total incentive fee	25,755	91,183
Total management fees	\$ 201,784	\$ 260,882

4. RETIREMENT PLAN

Employees at the Grand Center participate in the SMG Retirement and Savings Plan, a 401(k) defined contribution plan covering SMG employees who have completed one year of employment and 1,000 hours of service. SMG-Grand Center will match 50% of an employee's contribution up to a maximum of 5% of the employee's eligible compensation. Discretionary contributions may also be made for eligible participants who have completed 500 hours of service in the current plan year and who are employed as of the last day of the plan year. SMG-Grand Center made \$14,550 and \$12,856 in matching contributions and \$5,490 and \$6,232 in discretionary contributions for the years ended June 30, 2001 and 2000, respectively.

5. OTHER RELATED PARTY TRANSACTIONS

In addition to the operations of the Grand Center, SMG personnel also manage the operations of the Van Andel Arena. The two facilities share certain expenses such as payroll, employee fringe benefits, and insurance, resulting in frequent billings and payments between the two facilities. The two facilities also share a box office, resulting in frequent billings and payments between the two facilities for ticket sales. Substantially all accounts payable are due to Van Andel Arena as of June 30, 2001 and 2000, respectively. Accounts receivable of Grand Center include \$423,000 and \$510,000 due to Van Andel Arena as of June 30, 2001 and 2000, respectively.

6. CONTINGENCIES

The Grand Center is exposed to a number of asserted and unasserted potential claims encountered in the normal course of business. In the opinion of management, the resolution of these matters will not have a material effect on SMG-Grand Center's financial position due to insurance coverage. As such, no provision for loss has been made in the accompanying special purpose financial statements.

* * * * * *

Special Purpose Financial Statements for the Years Ended June 30, 2001 and 2000, and Independent Auditors' Report

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Deloitte & Touche LLP 700 Bridgewater Place 333 Bridge Street, N.W. Grand Rapids, Michigan 49504-5359

Tel: (616) 336-7900 Fax: (616) 336-7950 www.us.deloitte.com

Deloitte & Touche

INDEPENDENT AUDITORS' REPORT

Van Andel Arena, as Managed by SMG Grand Rapids, Michigan

We have audited the accompanying special purpose financial statements of Van Andel Arena, as managed by SMG ("SMG-Arena"), as of June 30, 2001 and 2000, and for the years then ended, as listed in the foregoing Table of Contents. These special purpose financial statements are the responsibility of the management of SMG-Arena. Our responsibility is to express an opinion on these special purpose financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the special purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the special purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall special purpose financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 2, the accompanying special purpose financial statements were prepared to present the assets, liabilities, amount due Operator, operating revenues, operating expenses, and operating cash flows of the Van Andel Arena arising from the management activities of SMG and are not intended to be a complete presentation of the Van Andel Arena's financial position and results of operations.

In our opinion, such special purpose financial statements present fairly, in all material respects, the financial position of SMG-Arena at June 30, 2001 and 2000 and the results of its operations and its cash flows for the years then ended in conformity with the basis of presentation described in Note 2.

This report is intended solely for the information and use of the management of SMG and officials of the Grand Rapids - Kent County Convention/Arena Authority and is not intended to be and should not be used by anyone other than these specified parties.

September 10, 2001

doith & Touche LLP

Deloitte Touche Tohmatsu

SPECIAL PURPOSE STATEMENTS OF ASSETS, LIABILITIES AND AMOUNT DUE OPERATOR ARISING FROM ACTIVITIES MANAGED BY SMG JUNE 30, 2001 AND 2000

	2001	2000
ASSETS		
CURRENT ASSETS:		
Cash:		
Operating	\$ 868,080	\$ 874,978
Ticket sales escrow	996,872	939,884
Accounts receivable, net (Note 5)	2,494,150	2,131,700
Prepaid expenses	80,010	68,623
Total current assets	4,439,112	4,015,185
CONTRACT RIGHTS	5,738	29,298
TOTAL ASSETS	<u>\$4,444,850</u>	\$4,044,483
LIABILITIES AND AMOUNT DUE OPERATOR		
CURRENT LIABILITIES:		
Accounts payable (Note 5)	\$1,070,002	\$ 985,398
Accrued expenses (Note 3)	266,016	357,277
Advance ticket sales	996,872	939,884
Advance deposits	25,822	77,208
Deferred income	441,505	375,602
Total current liabilities	2,800,217	2,735,369
AMOUNT DUE OPERATOR	1,644,633	1,309,114
TOTAL LIABILITIES AND AMOUNT DUE OPERATOR	\$4,444,850	\$4,044,483

SPECIAL PURPOSE STATEMENTS OF OPERATING REVENUES AND OPERATING EXPENSES ARISING FROM ACTIVITIES MANAGED BY SMG YEARS ENDED JUNE 30, 2001 AND 2000

	2001	2000
OPERATING REVENUES:		
Events	\$1,427,853	\$1,302,175
Net ancillary revenues:		
Food and beverage	1,288,607	1,214,340
Novelties	218,961	250,065
Other	34,354	82,010
Total ancillary revenues	1,541,922	1,546,415
Total events and ancillary revenues	2,969,775	2,848,590
Other (including interest income of \$120,550 and \$114,345		
in 2001 and 2000, respectively)	1,733,631	1,601,911
Total operating revenues	4,703,406	4,450,501
OPERATING EXPENSES:		
Payroll and related (Note 4)	1,024,139	945,990
Repairs and maintenance	95,724	159,874
Supplies	197,147	183,482
Utilities	768,787	693,529
General and administrative (Note 3)	1,102,260	1,088,231
Total operating expenses	3,188,057	3,071,106
EXCESS OF OPERATING REVENUES OVER		
OPERATING EXPENSES	\$1,515,349	\$1,379,395

SPECIAL PURPOSE STATEMENTS OF CHANGES IN AMOUNT DUE OPERATOR ARISING FROM ACTIVITIES MANAGED BY SMG YEARS ENDED JUNE 30, 2001 AND 2000

	2001	2000
Amount due Operator, beginning of year	\$1,309,114	\$1,152,496
Excess of operating revenues over operating expenses	1,515,349	1,379,395
Contributions received from Operator	862,270	942,776
Transfers paid to Operator	(2,042,100)	(2,165,553)
Amount due Operator, end of year	\$1,644,633	\$1,309,114

SPECIAL PURPOSE STATEMENTS OF OPERATING CASH FLOWS ARISING FROM ACTIVITIES MANAGED BY SMG YEARS ENDED JUNE 30, 2001 AND 2000

	2001	2000
CASH FLOWS FROM OPERATING ACTIVITIES:		
Excess of operating revenues over operating expenses	\$1,515,349	\$1,379,395
Adjustment to reconcile the excess of operating revenues over operating		
expenses to net cash provided by operating activities:		
Amortization of contract rights	23,560	23,559
Changes in operating assets and liabilities:		
Accounts receivable	(362,450)	(561,660)
Prepaid expenses	(11,387)	71,025
Accounts payable	84,604	768,065
Accrued expenses	(91,261)	(236,412)
Advance deposits	(51,386)	67,555
Deferred income	65,903	3,781
Net cash provided by operating activities	1,172,932	1,515,308
CASH FLOWS FROM FINANCING ACTIVITIES:		
Contributions received from Operator	862,270	942,776
Transfers paid to Operator	(2,042,100)	(2,165,553)
Net cash used in financing activities	(1,179,830)	(1,222,777)
(DECREASE) INCREASE IN OPERATING CASH	(6,898)	292,531
OPERATING CASH AT BEGINNING OF YEAR	874,978	582,447
OPERATING CASH AT END OF YEAR	\$ 868,080	\$ 874,978

NOTES TO SPECIAL PURPOSE FINANCIAL STATEMENTS YEARS ENDED JUNE 30, 2001 AND 2000

1. OPERATIONS

The Van Andel Arena (the "Arena") provides space for conventions, concerts, sporting events, meetings and other performances. During the year ended June 30, 2000, the Arena was operated by the Downtown Development Authority (the "DDA") of the City of Grand Rapids. On July 1, 2000, operation of the Arena was transferred to the newly formed Grand Rapids - Kent County Convention/Arena Authority (the "Convention/Arena Authority"). Herein, the term "Operator" refers to the Convention/Arena Authority and DDA for fiscal years 2001 and 2000, respectively.

The Operator has entered into a management agreement (the "Agreement") with SMG to manage the operations of the Arena for fiscal years 2001 and 2000. The original Agreement expired on June 30, 2001; consequently, the Operator and SMG entered into a new management agreement which will expire on June 30, 2006. The activities of the Arena that are managed by SMG are referred to herein as "SMG-Arena".

The Operator from time to time provides funding to SMG-Arena to pay the obligations of the Arena when due. The Operator is contractually obligated to fund all liabilities and expenses of the Arena.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation - The accompanying special purpose financial statements have been prepared on the accrual basis and include transactions managed by SMG in accordance with the Agreement, measured in conformity with accounting principles generally accepted in the United States of America. Accordingly, the special purpose financial statements do not include property, plant and equipment; noncontractual repair expenditures; and related fund equity associated with the Arena; or certain other activities of the Operator related to the Arena that are not part of the activities managed by SMG. Payroll and related expenses are for employees hired by SMG to manage the Arena under the Agreement. These employees are not employees of the Operator. The accompanying special purpose financial statements are intended solely for the information and use of the management and officials of the Operator and SMG and are not intended to be and should not be used by anyone other than these specified parties.

Use of Estimates - Estimates and assumptions are required to be used by management in the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of operating revenues and operating expenses during the reporting period. Management believes its estimates to be reasonable; however, actual results could differ from those estimates.

Contract Rights - The Arena operates under a multi-year service contract with a major beverage supplier. Under the terms of this contract, the Arena is allowed use of equipment provided by the beverage supplier. The net value of this usage has been established by contract at approximately \$117,000, after payment of commission to the Arena's advertising agent, and is recorded as both contract rights and deferred income in the accompanying special purpose statement of assets, liabilities, and amounts due Operator. SMG-Arena amortizes both the contract rights and the deferred income on a straight-line basis over the life of the contract (five years). Amortization of contract rights is included in general and administrative expenses, and amortization of deferred income is included in other income in the accompanying special purpose statement of operating revenues and operating expenses.

Advance Ticket Sales - The Arena incurs a liability for cash received from ticket sales in advance of an event for which a corresponding amount is held in a separate escrow account. Operating revenues are not recognized until the related event occurs.

Deferred Income - Deferred income is comprised primarily of advanced billings and collections for luxury boxes and advertising contracts.

Event Revenues - SMG-Arena records event revenue upon the completion of the event. Accordingly, amounts received for advance ticket sales or deposits by promoters are recorded as liabilities until that time. Costs incurred prior to an event are recorded as prepaid expenses and charged to expense upon completion of the event.

Ancillary Revenues - All rental and concession revenues are recognized when earned. Concession revenues are a contractually determined percentage of gross receipts collected by the vendor for each event.

Other Operating Revenues - Other operating revenues include revenues associated with luxury seating, advertising, interest income and other miscellaneous items not included in event or ancillary revenues.

Noncontractual Repairs - SMG-Arena from time to time incurs costs funded by the Operator's capital projects budget, which is separate and distinct from the operating funds provided by the Operator to the Arena. The Operator ultimately decides which expenses will be capitalized or expensed. These costs are excluded from operating expenses in the accompanying special purpose statement of operating revenues and operating expenses.

3. MANAGEMENT AGREEMENT AND FEES

Under the Agreement, the Operator pays SMG an annual base management fee. The annual base management fee was initially set at \$240,000 and is adjusted annually by the percentage change in the Consumer Price Index (not to exceed 5% in any one year).

SMG also receives an incentive fee based on the results of operations of the Arena compared to certain operating revenue benchmarks, as defined in the Agreement. To qualify for the incentive fee, operating revenues must exceed operating expenses by at least \$750,000.

Under the Agreement, the total incentive fee paid cannot exceed the management fee.

The following is a schedule of the total management fees for the years ended June 30, 2001 and 2000, of which \$125,367 and \$98,336, respectively, are included in accrued expenses as of those dates:

	2001	2000
Base management fee	\$ 264,045	\$ 254,549
Incentive fee:		
Total operating revenues	4,703,406	4,450,501
Revenue benchmark	4,101,939	3,958,820
Revenues in excess of revenue benchmark	601,467	491,681
Computation of incentive fee resulting from revenues in excess of revenue benchmark -		
20% of the first \$500,000	100,000	98,336
25% of the excess of \$500,000	25,367	
Total incentive fee	125,367	98,336
Total management fees	\$ 389,412	\$ 352,885

4. RETIREMENT PLAN

Employees at the Arena participate in the SMG Retirement and Savings Plan, a 401(k) defined contribution plan covering SMG employees who have completed one year of employment and 1,000 hours of service. SMG-Arena will match 50% of an employee's contribution up to a maximum of 5% of the employee's eligible compensation. Discretionary contributions may also be made for eligible participants who have completed 500 hours of service in the current plan year and who are employed as of the last day of the plan year. SMG-Arena made \$12,560 and \$7,900 in matching contributions and \$5,560 and \$4,820 in discretionary contributions for the years ended June 30, 2001 and 2000, respectively.

5. OTHER RELATED PARTY TRANSACTIONS

In addition to the operations of the Arena, SMG personnel also manage the operations of Grand Center. The two facilities share certain expenses such as payroll, employee fringe benefits, and insurance, resulting in frequent billings and payments between the two facilities. The two facilities also share a box office, resulting in frequent billings and payments between the two facilities for ticket sales. Accounts receivable of the Arena include \$1,353,000 and \$1,273,000 due from the Grand Center as of June 30, 2001 and 2000, respectively. Accounts payable at the Arena include \$423,000 and \$510,000 due to the Grand Center as of June 30, 2001 and 2000, respectively.

6. CONTINGENCIES

The Arena is exposed to a number of asserted and unasserted potential claims encountered in the normal course of business. In the opinion of management, the resolution of these matters will not have a material effect on SMG-Arena's financial position due to insurance coverage. As such, no provision for loss has been made in the accompanying special purpose financial statements.

* * * * * *

BUILDING COMMITTEE REPORT

To

Grand Rapids-Kent County Convention/Arena Authority October 24, 2001

Work continues on DeVos Performance Hall Lobby. The south stair tower stone veneer installation began and the structural steel stair landings were installed, concrete work was completed on the stair towers and floor slabs were placed. New ductwork, electrical and rough-ins were installed in the lobby ceiling space.

The finished landscaping for the Federal Property (Northeast corner on east side of Monroe) is underway.

Case/Millgard, the deep foundation subcontractor has been performing compaction grouting in advance of caisson installation. Numerous obstructions have been encountered which hampered drilling progress and grout volumes have been substantially higher than contracted.

Grouting is near completion in the Grand Gallery, however caisson installation is progressing slowly due to obstructions below grade which hamper drilling. The completion of Phase II has not been modified, in anticipation that subsurface condition impact can be overcome.

The concrete structure contractor began deep spread footings for the future super truss system in the Exhibit Hall and will be following the caisson contractor through the Grand Gallery.

Structural Steel was bid and awarded within budget to Steel Service Corporation inclusive of the MBE/WMBE requirements of 11% and 1%.

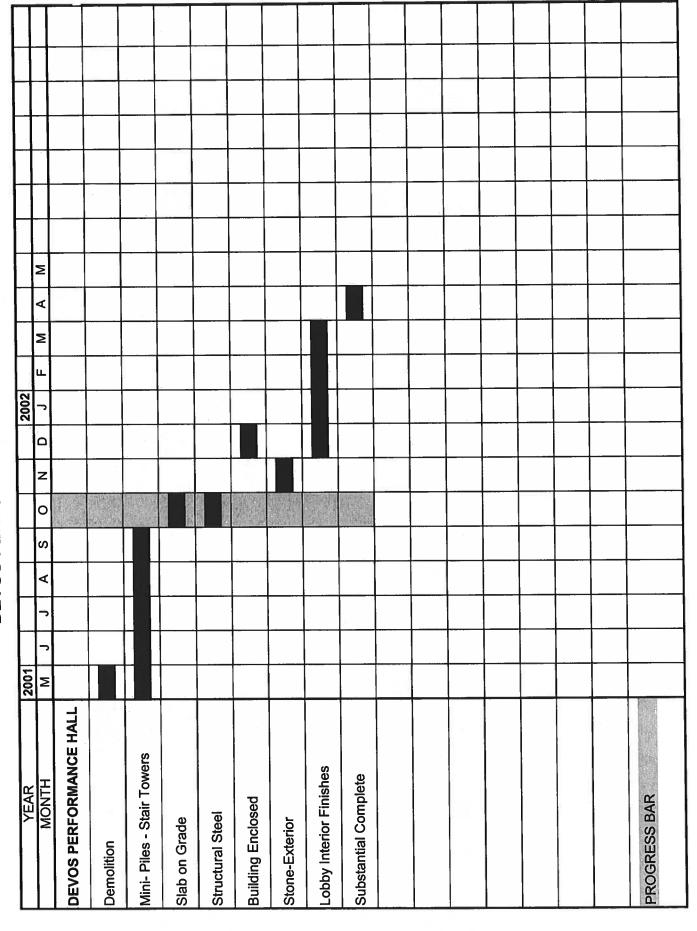
Bids for Package 2E will be accepted on November 8, 2001: Enclosure and Finishes of the Grand Gallery and Exhibit Hall. Bidder interest is high.

On October 23 the Construction Manager and Owner Representatives held Community Outreach Program for education and information on Construction Opportunities for MBE/WMBE on Bid Package 2E. 55 mailings/invitations to local firms were mailed out.

10/24/01

Item V.b.

DEVOS PLACE INFORMATIONAL PROJECT TIMELINE DEVOS PERFORMANCE HALL-PHASE I



Item V.b.

DEVOS PLACE INFORMATIONAL PROJECT TIMELINE GRAND GALLERY-PHASE II

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GRAND GALLERY		<u> </u>	_	+	+-	1000	P TO SE													
Grouting/Cassions/Pile Caps																				
Perimeter Walls Area E/F																				
Slab on Grade							TAMPER								-					
Street Level Slab							1630200													
Erect Steel							501P7 5										19	-7-1		
Decking					ta		Gantina							/ /						
Slab on Deck										28										
CurtainWall/Glass/Metal Panels	L "_						1.77	1												
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PROGRESS BAR										.1										1
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Item V.b.

DEVOS PLACE INFORMATIONAL PROJECT TIMELINE EXHIBIT HALL-PHASE II

	2001	H		H.	H	H	H	M	11.	H	H	H	H	H	H	H				\prod
MONTH	Σ	7	-	∢	S	0			_	Σ	∀ _	-	, Σ		<u>}</u>	ر لا	+	+	+	T
EXHIBIT HALL															.					
Courts & Police Vacate																				
Asbestos Abatement Police																				
Asbestos Abatement Courts																- <u>.</u>				
Demolition of Police Bldg					ALC: NO.													!		
Demolition of Court Bld																				
West Basement Wall Area*																				
East Basement Wall Area*																				
Balance of Area*					Anna Tour Street										9.0					
Box Truss & Steel Erection																	7			
Roofing/Curtain Wall/Glass/Metal Panel	tal Par	<u></u>			STOREST P													ş (
Building Enclosed														,						
		-								<u> </u>					·	, ,				
*Work includes Excavation, Cassions,	ssions,	Pile (Pile Caps, I	Footings,		Grade E	Beams,		Exterior Walls,		Juder –	groun –	Underground MEP,	P, Slab	- 5→	Grade,	, Waff	Waffle Slab	۵	
PROGRESS BAR										·										
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GRAND CENTER WEEKLY - YEAR 2001

	_	CLASSED		1/3 GH/		
	RS	EXHIBITS OPEN	9A-5:30P	2/3 GH/	ASSOCIATION OF MI BASKETMAKERS	FRI. OCT 26
	МС	MOVE IN	8A-8P	EH,WH/	WORLD DISCOUNT CLUB	
	TS	UPBEAT PERFORMANCE	6:45P-7:15P 7:30P-10:30P	LOCATION TBA/ DV,BL/	QUEEN OF SPADES – OPERA	
T 1-1-1-1	RS	EXHIBITS OPEN	6A-6P 6P-11P	GH/	ASSOCIATION OF MI BASKETMAKERS	THURS, OCT 25
	M.C.	MOVE IN REGISTRATION LUNCH MOVE OUT	7A-11A 11A-NOON NOON-1:30P 1:30P-4:30P	2/3 GH/	LUNCHEON	
	S	WORK CALL	DARK 8A-5P	DV,BL/	QUEEN OF SPADES – OPERA	WED. OCT 24
	ST	WORK CALL REHEARSAL	8A-6P 7:30P-10:30P	DV,BL/	QUEEN OF SPADES - OPERA	TUES, OCT 23
	TS	WORK CALL ORCHESTRAREHEARSAL	8A-6P 7:30P-11:30P	DV,BL/	QUEEN OF SPADES – OPERA	MON. OCT 22
	ST	MOVE IN REHEARSAL	8A-6P 7:30P-11P	DV,BL,WA STAGE HOUSE/	QUEEN OF SPADES - OPERA	
	M.C	MOVE IN COMPETITION MOVE OUT	6A-8A 8A-5P 5P-6P	WA/	VARSITY SPIRIT COMPETITION	SUN, OCT 21
	ST	MOVE IN REHEARSAL	8A-6P 7:30P-11:30P	DV,BL,WA STAGE HOUSE/	QUEEN OF SPADES - OPERA	
		DOORS OPEN DINNER/SHOW MOVE OUT	6P 7P-9:30P 9:30P-MID			
	MF.	RECEPTION	3P-6P 5P-6P	GH,WA/ KR/	FOCUS ON LIFE DINNER	SAT. OCT 20
	ST	MOVE IN	8A-6P	DV,BL,WA STAGE HOUSE/	QUEEN OF SPADES - OPERA	
	MF	MOVE IN	4P-9P 7P-MID	GH/	FOCUS ON LIFE DINNER	
	MF	EXHIBITS MOVE OUT RECEPTION/BREAKOUTS	7:15A-4:15P 4:15P-6:30P 9A-IP	GH/ WA,KR,BL,MR/	MI ASSOC. OF SCHOOL BOARDS CONVENTION	FRI. OCT 19
	RS	TRAINING	7A-2P	BR/	SAFETY TRINING - ERHARDT	
	ST	MOVE IN	8A-6P	DV,BL,WA STAGE HOUSE/	QUEEN OF SPADES - OPERA	
	MF	MOVE IN EXHIBITS	9A-2P 4P-6P	GH/	MI ASSOC. OF SCHOOL BOARDS CONVENTION	THURS. OCT 18
	ST	MOVE IN DOORS PERFORMANCE MOVE OUT	10A-6P 6:30P 7:30P-10P 10P-MID	עם	TORI AMOS	
		COFFEE BREAK LUNCHEON LUNCH PROGRAM CONTINUES MOVE OUT	10A-10:15A 11A-1P 11:45A-1P 1P-3P 3P-7P	2/3 GH/		
	RS	STAFF BREAKFAST REGISTRATION/COFFEE PRESENTATION	6:30A 7:30A 8:30A-11:45P	BR/ 2/3 GH/	FRANKLIN COVEY	WED. OCT 17
	RS	MOVE IN	10A-2P	GH/	FRANKLIN COVEY	TUES, OCT 16
CONSTRUCTION	EC	FUNCTION	TIME	ROOM	EVENT	DATE
		2001	VEEKLY - YEAR	GRAND CENTER WEEKLY - YEAR 2001	æ	



MOVE IN	
OHS	SHOW
NOV	MOVE IN
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MON DOO MON	MOVE IN DOORS PERFORMANCE MOVE OUT
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MON	MOVE IN MODEL SEARCH MOVE OUT
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DATE	EVENT	ROOM	TIME	FUNCTION	EC	CONSTRUCTION
FRI. NOV 9	WOODWORKERS TRADESHOW	ALL/	9A-5P	WOHS	MS	
	GRSO – POPS II	DV/	8P-10P	PERFORMANCE	ST	
SAT. NOV 10	WOODWORKERS TRADESHOW	ALL/	9A-5P	MOVE OUT	MS	
	GRSO - POPS	DV/	8P-10P	PERFORMANCE	TS	
SUN. NOV 11	WOODWORKERS TRADESHOW	ALL/	9A-5P	MOVE OUT	MS	
	GRSO - POPS	עם	3P-5P 5P-8P	PERFORMANCE MOVE OUT	ST	
MON. NOV 12	ILLUSIONS 2001	DV/	8A-5P 6:30P 7P-9:30P 9:30P	MOVE IN DOORS PERFORMANCE MOVE OUT	ST	
TUES. NOV 13	GRSO - CLASSICAL IV	DV/	7:30P-10P	MOVE IN PERFORMANCE STORAGE	ST	
WED. NOV 14	MI INSTITUTE FOR ED. MANAGEMENT	GH/	8A-5P	MOVEIN	MC	
	GRSO – CLASSICAL IV	DV/	3:30P-6P 7:30P-10:30P	REHEARSAL REHEARSAL STORAGE	ST	
THURS, NOV 15	MI INSTITUTE FOR ED. MANAGEMENT	GH/	8A-10:30A 11:30A-2:30P 2:30P-MID	MOVE IN EXHIBITS MOVE OUT	MC	
	GRSO – CLASSICAL IV	DV/ BL/	7:30P-10:30P	PERFORMANCE MOVE OUT	ST	
FRI. NOV 16	MALY'S OF MICHIGAN	GH,WA/	7A-6P	MOVE IN	MF	
	GRSO - CLASSICAL IV	BL/	8P-10:15P	PERFORMANCE STORAGE	ST	
SAT. NOV 17	MALY'S OF MICHIGAN	GH,WA/ KR/	6P-10P	FORUM PANEL	MF	
	GRSO – CLASSICAL IV	DV/	8P-10:15P	PERFORMANCE STORAGE MOVE OUT	ST	
SUN. NOV 18	MALY'S OF MICHIGAN	GH,WA/ KR,BL/	9:30A-12:20A	SHOW	MF	
MON. NOV 19	MALY'S OF MICHIGAN	GH,WA/ KR,BL/	8A-3P 3P-MID	MOVE OUT	MF	
	THE MUSIC MAN – BTG	DV/	6P-11P	MOVE IN	ST	
TUES. NOV 20	THE MUSIC MAN - BTG	DV/	8A-5P 7:30P-10P	MOVE IN PERFORMANCE	ST	
WED, NOV 21	MEL TROTTER MINISTRIES BANQUET	GH/	8A-SP	MOVE IN	MF	
	THE MUSIC MAN - BTG	DV/	7:30P-10P	PERFORMANCE	TS	
THURS. NOV 22	MEL TROTTER MINISTRIES BANQUET	GH/	6:30A-1:30P 1:30P-4P	BANQUET MOVE OUT	ΜF	
	THE MUSIC MAN – BTG	DV/	7:30P-10P	PERFORMANCE	ST	
FRI. NOV 23	THE MUSIC MAN - BTG	DV/	7:30P-10P	PERFORMANCE	ST	
	COMEDY SHOW	WA/		MOVE IN DOORS PERFORMANCE MOVE OUT	ST	
SAT. NOV 24	THE MUSIC MAN – BTG	DV/	2P-4:30P 8P-10:30P	PERFORMANCE PERFORMANCE	ST	
SUN NOV 25	THE MUSIC MAN – BTG	DV/	2P-4:30P 8P-10:30P 10P-2A	PERFORMANCE PERFORMANCE MOVE OUT	TS	

		FRI. NOV 30	THURS. NOV 29	WHU. NO	TUES. NOV 27	DATE MON. NOV 26
	US CUP	MESSIAH	MESSIAH	JERRY SEINFELD		EVENT
	GH/	DV/	DV/	DV		ROOM
		5P 7:30P 8P-10:30P	8A-5P 10A 5P 6:45P-10:30P	4P-oP 6P 7P-8:30P 8:30P 9:30P-11P 11P		TIME
	MOVEIN	HARP TUNED – QUIET DOORS PERFORMANCE	MOVE IN INSTRUMENTS DELIVERED HARP TUNED - QUIET REHEARSAL	DOORS PERFORMANCE DOORS PERFORMANCE PERFORMANCE MOVE OUT		FUNCTION
	MC	ST	ST	2		EC
						CONSTRUCTION

VAN ANDEL ARENA WEEKLY

Item VI

DATE	EVENT	EC	ROOM	TIME	FUNCTION
Wed, Oct 17	Available				
Thur, Oct 18	Pistons vs Wizards	MS	Arena	10A-11:00A	Wizards Shoot-A-Round (closed practice)
5-				5:30 PM	Reception in Power Play Club
	25		Banquet A	6:00 PM	Reception
				6:30 PM	Doors
				7:30 PM	Game begins
		10		10:15 PM	Game over
	Detroit Pistons	JS	Banquet A	4:00 PM	Set-up
		İ		6P-7:30P	Hospitality
				8:00 PM End of Game	Set-up
	NBA	JS	Banquet B/C	4P-10:30P	Post-game Press Conference
	Dept of Community Health	JS		I	Media lounge
	Dept of Community Health	12	Power Play	5:30P-7:30P	Banquet
Fri, Oct 19	Griffins vs Chicago	TJ	Arena	10A-12:30P	Team practice
				6:30 PM	Doors
				7:30P-10P	Hockey game
	Griffins	JS	Banquet B	6:30P-7:30P	Group welcome center
Sat, Oct 20	Neil Diamond	AH	Arena	7:00 AM	Load-in
				2:00 PM	Chair set
	2.1			5:00 PM	Sound check
				7:00 PM	Doors
				8:00 PM	Show
				10:30 PM	Show over
	Neil Diamond	JS	Banquet C/D	5:00 AM	Set-up
				6:30A-8:30P	Crew catering
Sun, Oct 21	Neil Diamond	AH	Arena	3:00 PM	Start of work day
		1		5:00 PM	Sound check
				7:00 PM	Doors
				8P-10:30P	Show
	Neil Diamond	10	l D	10:30 PM	Load-out
Mon, Oct 22	Available	JS	Banquet	6:30A-8:30P	Crew catering
		TO	D	(D OD	
Tue, Oct 23	City of Grand Rapids	JS	Banquet A/B	6P-9P	Employee recognition dinner
Wed, Oct 24	Griffins vs Cincinnati	MS	Arena	10A-12:30P	Team practice
				6:30 PM	Doors
Thur, Oct 25	Available	 		7P-9:30P	Hockey game
Fri, Oct 26	Griffins vs Cleveland	MC	A war =	10A 10:00D	I T
111, OCI 20	Giffing vs Cleveland	MS	Arena	10A-12:30P	Team practice
				6:30 PM 7:30P-10P	Doors Hockey game
Sat, Oct 27	Rocky Horror Picture Show	MS	Arena	6:00 PM	Hockey game Doors
Jul., OUI 21	1.00Ky 1101101 1 lettile Silow	1412	Aivila	7:00 PM	Costume judging
				8:00 PM	Performance
Sun, Oct 28	Pledge of Allegiance	AH	Arena	7:00 PM	Performance
Mon, Oct 29	Griffins	MS	Arena	6P-8P	Season ticket holder party
Tue, Oct 30	Available	1710	7110114	01 01	Souson tienet notice party
Wed, Oct 31	Available				Hanny Halloween!
Thur, Nov 1	Available				Happy Halloween!
Fri, Nov 2	Griffins vs Utah	MC	A	104 10 000	I The state of the
FH, NOV 2	Giffins vs Otan	MS	Arena	10A-12:30P	Team practice
				6:30 PM 7:30P-10P	Doors Hockey game
Sat, Nov 3	Griffins vs Manitoba	MS	Arono		Hockey game
Sai, MOV 3	Orinina va iviannoba	IVIS	Arena	10A-12:30P 6:30 PM	Team practice Doors
		1		7:30P-10P	Hockey game
				10P-10:45P	Post-game skate
Sun, Nov 4	Available	 		101-10.435	1 ost-game skate
Juli, 1407 4	Available	<u> </u>	L	<u> </u>	

Mon, Nov 5	Available				
Tue, Nov 6	Bob Dylan	MS	Arena	7:30 PM	Performance
Wed, Nov 7	Available				
Thur, Nov 8	Dragon Tales	AH	Arena	7:00 PM	Performance
Fri, Nov 9	Dragon Tales	AH	Arena	10:30 AM 7:00 PM	Performance Performance
Sat, Nov 10	Dragon Tales	AH	Arena	10:30 AM 2:00 PM	Performance Performance Performance
Sun, Nov 11	Dragon Tales	AH	Arena	1:00 PM 4:30 PM	Performance Performance