

Meeting of Board of Directors

Wednesday, September 28, 2005
* 8:00 a.m. – 9:30 a.m. *
Kent County Board Room, 3rd Floor
Grand Rapids, Michigan 49503

A G E N D A

I. Call to Order

II. Approval of August 24, 2005 Minutes

Action

III. Presentation by Grand Rapids Ballet

Information

Gordon Peirce Schmidt, Laura Berman

IV. Committee Reports

a. Operations Committee

- i. Booking Policy Review
- ii. CVB Update

Action
Information

b. Finance Committee

- i. Approval of SMG August 2005 Financial Statements - DeVos Place® and Van Andel Arena®
- ii. Approval of CAA August 2005 Financial Statements and Disbursements
- iii. Fiscal Year 2006 Capital Improvement/Replacement/Repair Budget
- iv. Long-Term Capital Plan

Action
Action
Action
Information

V. SMG Report and Facilities Calendars

Information

VI. Public Comment

VII. Next Meeting Date – October 26, 2005

VIII. Adjournment

Note Meeting Time



Van Andel Arena®
130 Fulton West
Grand Rapids, MI 49503-2601
616.742.6600
Fax 616.742.6197

DEVOS PLACE

DeVos Place®
303 Monroe Ave. NW
Grand Rapids, MI 49503-2233
616.742.6500
Fax 616.742.6590

MINUTES OF THE GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY BOARD OF DIRECTORS MEETING Wednesday, August 24, 2005

I. Call to Order

Chairman Steve Heacock called the meeting to order at 8:00 a.m. Chairman Heacock presided and Secretary/Treasurer Birgit Klohs recorded.

Attendance

Members Present:	Steve Heacock, Chairman Lew Chamberlin Clif Charles Birgit Klohs Joseph Tomaselli	
Members Absent:	George Heartwell Gary McInerney	
Staff/Others:	Scott Atchison David Czurak Jim Day Daryl Delabbio George Helmstead Chris Knappe Chris Machuta Rich MacKeigan Bob Mihos Greg Sundstrom Bert Vescolani Susan Waddell Jana Wallace Richard Wendt Robert White Steve Wilson	Citizen <i>Grand Rapids Business Journal</i> Kent County Kent County CVB <i>The Grand Rapids Press</i> SMG SMG Kent County City of Grand Rapids Kent County Zoological Garden CAA City of Grand Rapids Dickinson Wright Kent County CVB

II. Minutes of Prior Meeting

Motion: Mr. Tomaselli, supported by Ms. Klohs, moved to approve the Minutes of the June 22, 2005, meeting of the Authority. Motion carried unanimously.

III. Committee Reports

Operations Committee

Mr. Chamberlin presented the Operations Committee reports.

a. Approval of Five-Year Rate Plan

Mr. MacKeigan presented the five-year rate sheets. The CAA adopted a five-year rate schedule and has approved the current rental rates for the next four years. In order to maintain a five-year rate card, the rates for fiscal year 2010 should be approved. The 2010 rates show an average increase of 3% from the

previous year. Mr. MacKeigan mentioned that SMG continues to have the flexibility of a 20% variance to the rates and it has proven successful when working with the CVB and hotel community. He also noted that the 20% variance would allow SMG to engage in yield management (the concept of charging a greater fee for the weeks in which the property is in greater demand) if they determined that such action would be appropriate.

Motion: Mr. Chamberlin, supported by Mr. Tomaselli, moved to approve the five-year rate plan as presented. Motion carried unanimously.

b. Approval of Tuition Reimbursement Guidelines

Mr. Chamberlin recommended approval of Tuition Reimbursement Guidelines presented to the Operations Committee by staff.

Motion: Mr. Chamberlin, supported by Mr. Tomaselli, moved to adopt the Tuition Reimbursement Guidelines as presented. Motion carried unanimously.

c. CVB Update

Mr. Wilson presented the CVB marketing report. On August 23, 2005, the CVB, Amway Grand Plaza, and SMG co-sponsored the "Gather at the River Event," a panel discussion for the Religious Conference Management Association on the importance of the religious market to DeVos Place®. DeVos Place® has played host to six major religious events, including last year's Wesleyan national convention that drew about 5,000 delegates. The Free Will Baptists convention, with about 5,000 attendees, has been scheduled for 2015. A panel of business and religious leaders, moderated by Hon. George Heartwell, spoke about the region's deep religious history, its many religious schools, and its reputation of "having a church on every corner." The Rev. David May, of Mt. Moriah Baptist Church, urged the panel and community to make people of different colors and backgrounds feel welcome.

Mr. Heacock stated that life sciences will become more of an economic engine in the community and encouraged the CVB to develop a strong strategy to capture the market. Mr. Wilson responded that a concerted effort is underway, working with The Right Place and Pat Kelly of the Van Andel Institute.

Stamp Show 2005, hosted by the American Philatelic Society in early August, was a resounding success. The convention brought more than 5,000 delegates into town for five days, spending nearly \$1 million during their visit. The group initially had reservations about holding its national convention in Grand Rapids, and the CVB responded with a special marketing plan focused on allaying their concerns.

Mr. Helmstead presented a sales activity update. The CVB is at 109% of its booking goal for July and 63% for the year. Local hotel occupancy rates topped 64.7% in June, the highest since September 11, 2001.

Finance Committee

Ms. Klohs presented the Finance Committee reports. The Finance Committee did not meet in August and will review the long-term capital plan in September.

a. Approval of SMG June 2005 Financial Statements for DeVos Place® and Van Andel Arena®

Motion: Ms. Klohs, supported by Mr. Chamberlin, moved to approve the SMG Financial Statements for DeVos Place® and the Van Andel Arena® for the period ended June 30, 2005. Motion carried unanimously.

- b. Approval of SMG July 2005 Financial Statements for DeVos Place® and Van Andel Arena®

Motion: Ms. Klohs, supported by Mr. Charles, moved to approve the SMG Financial Statements for DeVos Place® and the Van Andel Arena® for the period ended July 31, 2005. Motion carried unanimously.

- c. Approval of CAA June and July 2005 Disbursements and Financial Statements

Motion: Ms. Klohs, supported by Mr. Tomaselli, moved to approve the CAA Disbursements and Financial Statements for the period ended June 30, 2005. Motion carried unanimously.

Motion: Ms. Klohs, supported by Mr. Charles, moved to approve the CAA Disbursements and Financial Statements for the period ended July 31, 2005. Motion carried unanimously.

- d. Renewal of General Liability Insurance

Motion: Ms. Klohs, supported by Mr. Tomaselli, moved to renew the General Liability Insurance for the period August 23, 2005 to August 23, 2006, at a premium cost of \$4,077. Motion carried unanimously.

IV. Resolution Authorizing the Negotiation of a Management Agreement with SMG for DeVos Place® and Van Andel Arena®

Attorney Wendt presented a summary of key provisions in the SMG Management Agreement, which is set to expire on June 30, 2006. Mr. Heacock presented a proposed process for the CAA to enter into good faith negotiations with SMG for a contract extension. The CAA has engaged Joe Briglia as a consultant to look at key issues such as fees, loss management, and term of the agreement. Attorney Wendt presented a resolution to authorize the negotiation of a management agreement.

Boardmember Chamberlin, supported by Boardmember Charles, moved the adoption of the following resolution:

WHEREAS, the Grand Rapids-Kent County Convention/Arena Authority (the "CAA") owns and operates the DeVos Place and leases and operates the Van Andel Arena; and

WHEREAS, SMG, a Pennsylvania general partnership, engaged in the business of providing management services, including operations and marketing services, for public assembly facilities, has provided such services to both DeVos Place (including its predecessor the Grand Center and DeVos Hall) and the Van Andel Arena since 1996; and

WHEREAS, the CAA has previously entered into a Management Agreement dated as of July 1, 2001, with SMG to provide management services for DeVos Place and the Van Andel Arena, which Management Agreement terminates on June 30, 2006, unless the CAA elects to extend its term; and

WHEREAS, the CAA desires to negotiate an extension of the existing Management Agreement or a new agreement with SMG upon terms mutually acceptable to the CAA and SMG; and

WHEREAS, if such mutually acceptable terms are unable to be negotiated, the CAA intends to solicit requests for proposals for such management services.

RESOLVED:

1. *That Boardmembers Steven Heacock and Joseph Tomaselli are authorized to negotiate, with the assistance of CAA staff and legal counsel, the extension of the existing Management Agreement or a new agreement with SMG for the provision of management services at DeVos Place and the Van Andel Arena, which extension or new agreement shall be brought to the CAA Board for approval.*

2. *That if, after a reasonable period of time, said Boardmembers determine that they have been unable to negotiate an extension or new agreement which they believe would be acceptable, they, with the assistance of CAA staff and legal counsel, are authorized to solicit and receive requests for proposals for such management services at which time the CAA shall determine the process for reviewing such proposals.*

3. *That all resolutions or parts of resolutions in conflict herewith shall be, and the same are hereby, rescinded to the extent of such conflict.*

Motion carried unanimously.

V. SMG Report

Facilities Calendar

Mr. MacKeigan presented an update on the upcoming concerts and shows that will be held this season at DeVos Place® and the Van Andel Arena®.

VI. Public Comment

Scott Atchison, of Michigan Flashcard, spoke in support of installing a Directions & Information Booth near Rosa Parks Circle.

VII. Next Meeting Date

The next CAA Board meeting is Wednesday, September 28, 2005.

VIII. Adjournment

There being no other business, the meeting adjourned at 9:15 a.m.

Birgit M. Klohs, Recording Secretary

Dancers Working

By Jennifer Brewer

Jennifer Brewer, MS Ed, is a dancer, teacher and freelance writer based in Saco, ME.

A change in director turns the tide at Grand Rapids Ballet.

In the past four years, Michigan's Grand Rapids Ballet has premiered an astounding 30 new works, including five full-length story ballets. Even more remarkably, each of these has been created by just one choreographer: Gordon Peirce Schmidt. Brought onboard to choreograph *Dracula* in October 1998, Schmidt was named artistic director the following January.

Before Schmidt's arrival, the 30-year-old company rehearsed in a basement studio where dancers had to be careful not to bump their heads on the ceiling during lifts. There was a limited repertoire and not a lot of funding. "I started feeding them choreography," Schmidt recalls. "I did 11 new ballets in the first year."

In addition, Schmidt helped spearhead a \$2.3 million capital campaign for new facilities. Within a year, the company had raised enough money to complete building renovations; the largest of the new studios now does double duty as a performance space.

Schmidt considers his choreography a collaborative effort with his dancers, as they work together to flesh out characters. "I can identify what dancers do well, and I approach a ballet with my company in mind," Schmidt says. He also infuses into each piece what he calls a "universal a-ha"—choreography and stories that give audiences something to relate to. "When you offer an emotional journey they'll keep coming back," he says.

That concept inspires dancers as well as audiences. "It's not just steps—there's meaning behind everything," says Dawnell Dryja, who joined the company last fall with her husband, Romanian-born Calin Radulescu. Hungarian native Attila Mosolygo has been with GRB for seven years and enjoys the company's recent growth spurt and the new artistic opportunities it has brought. "I identify with every role," he says. "It's challenging—

not just physically, but [in terms of] the characterization."

Schmidt is also an accomplished musician, and his choreography reflects his knowledge of music; he even arranged the scores for *Dracula* and his newest work, *Prisoner of Zenda*. He insists upon live music for the company. "It provides intimacy and immediacy, [which help with] the connection with the audience," he says. In addition to regular collaboration with the Grand Rapids Symphony, GRB has performed with onstage musicians, including a violin duo, a solo piano and a marimba.

GRB employs 12 unranked dancers for 35-week contracts that include brief fall and spring seasons, *Nutcracker* performances, numerous smaller-venue appearances and lecture demonstrations. Most of the dancers remain in Grand Rapids during the off-season to teach in the associated 250-student school's summer program.

Knowing that his dancers will learn several new roles each season, Schmidt looks at more than technique when he considers potential company members. "Can you take an idea, tell where I'm going and move it along?" is the question that runs through his mind when he watches and talks with a dancer.

Grand Rapids provides fertile ground for the company's development. "It's a small community, but vital," says Schmidt. Dryja and Radulescu bought a house within months of joining the company. "That shows how much we like it here," says Dryja.

As for the future, Schmidt hopes to increase GRB's visibility through an expanded touring schedule. "We have a great audience here, and it's growing," says Mosolygo, "but other audiences should see [the company] too."

For more: www.grballet.com **P**

Grand Rapids
Ballet's production
of *Cinderella*



DANCE MAGAZINE REVIEW OF CAN-CAN, MARCH 2005

Grand Rapids Ballet

DeVos Performance Hall, Grand Rapids, MI

March 18–20, 2005

Reviewed by Kate O'Neill

Surprise! Gordon Peirce Schmidt's *Can-Can*, set in Paris' Moulin Rouge nightclub, opened not with a bevy of high-kicking dancers in ruffled skirts but with a solitary figure swathed in silks floating down from the flies. The scene portrayed the artistry of Loie Fuller, a pioneer in the use of lighting to enhance dance—and one of the many artists who frequented the Moulin Rouge in the late 19th century.

Laura McQueen as Fuller emerged from a scroll of fabric hung high above the stage and gently descended as she opened her winglike swaths of silk. She skimmed the stage with a few gliding steps before ascending again into the flies. It was a poetic moment, although quite detached from the rest of the ballet. Yes, the Can-Can girls arrived soon afterward with the expected high kicks, splits, and flouncing derrieres.

Artistic director Schmidt has peopled his ballet with Moulin Rouge dancers made famous by painter Henri Toulouse-Lautrec, like the suave Jane Avril and the bouncy La Goulue, who, in the ballet, become rivals for the affection of a young artist. The contrived libretto resembles a 19th-century operetta but offers ample opportunity for dazzling dancing and acting. Gaiane Akopian (Avril), Akop Akopian (the Manager), Dawnell Dryja (La Goulue), Nicholas Schultz (the Artist), and Attila Mosolygo (the M.C.) spun through bravura leaps and breathtaking lifts, including a moment when Akop Akopian whirled across the stage bearing his partner aloft.

Schmidt chose familiar selections from Offenbach's music to accompany these lively night club scenes; later he turned to the pensive melodies of Debussy as first the Artist, then Avril, reflected on their conflicting desires. Surprisingly, the Artist's lustful postures, with splayed hands and arched back, recalled *Afternoon of a Faun*. A hint of artistic revolutions to come in the 20th century?

But such hints aside, *Can-Can* overflowed with stunning dancing, with spirited support from the Grand Rapids Symphony. Although the ballet failed to capture the decadence evoked by Toulouse-Lautrec, its gaiety and color were irresistible.



Memorandum

To: CAA BOARD
From: RICHARD MacKEIGAN
C: FILE
Date: SEPTEMBER 28, 2005
Re: BOOKING POLICY REVIEW

SMG has finalized its extensive review of the booking policy for DeVos Place. A number of parties have expressed their opinions on the present policy, some suggesting modifications, some requesting no changes be made. The assessment was broken into two pieces, DeVos Performance Hall and the rest of DeVos Place. The Booking Policy may be changed at anytime by the CAA, but the formal review necessity negates the potential for the policy to become outdated. After conducting a detailed, thorough and comprehensive review of the booking policy, SMG has concluded that no change to the booking policy is required at this time but that the policy should be reconsidered in 12 months and every three years thereafter.

DeVos Performance Hall

The Broadway Theater Guild (BTG) has expressed an interest in securing more favorable dates. Presently, the policy as adopted by the CAA has the BTG working with the other arts tenants and in a fourth priority position. The other arts tenants have expressed an interest in maintaining the existing policy. This is a policy that was originally drafted by the City of Grand Rapids and adopted by the CAA. This policy provides a higher priority to the other arts tenants primarily due to the fact that the talent is mostly (and in many instances exclusively) local. Additionally, the majority of the revenue for the Ballet, Opera and Symphony stays in West Michigan, while Broadway shows are paid a fee with the overage retained by BTG.

Each of the arts tenants were contacted to see if they would like to see modifications to the booking policy. We received information from each of the arts tenants. I met with the arts tenants' staff as well as some of their board members over the last few months regarding this issue.

DeVos Performance Hall enjoys the burden of having four successful arts groups who are looking to grow their seasons. This creates a shortage of desirable dates. BTG also is restricted from securing a multi-week run of a production, which would bring costs down on a per show basis as well as allow for the securing of more prominent shows. The Theater has been closed for renovations the last two



summers and this has further restricted the opportunity (albeit limited) for BTG to book multi-week engagements.

After considerable review, SMG recommends no change to the existing policy. There is credence in the priority currently assigned to the arts tenants. The ability to now book summer dates may provide additional opportunities moving forward. I would however, recommend the CAA encourage the Ballet, Opera and Symphony to take great strides in trying to accommodate a larger portion of the BTG's schedule. All four arts tenants play a vital role in the theater as well as the make up of downtown. BTG secures a large number of dates and the broad appeal of their programming is very valuable to the venue, local restaurants and employers in West Michigan.

DeVos Place

I have continued to monitor our venue's usage as we grow into our new facility. The booking policy was crafted through an extensive process involving show producers, the CVB, SMG staff and the CAA. Generally speaking, the policy provides priority use for conventions and tradeshow which guarantee 500 contracted peak room nights and total rooms night of 1,000 in Kent County. These "Major Events" can book 5 years out. For the exhibit hall, a priority is then afforded to smaller convention business using 250 peak room nights and 500 total room nights. Beyond that all other business, regardless of room nights, may be booked inside of eighteen months. The same practice applies for the ball room with the exception that the date window is twelve months, rather than eighteen.

The only exceptions to this practice are four Major Consumer Shows (Boat Show, Auto Show, Sport Show and Home & Garden Show) specifically identified within the booking policy. These four events may submit a three week window hold for the use of one of these weeks. They may be moved within the window provided the event which displaces them meets the Major Event room night requirement. Once the eighteen month window is reached, the dates for the consumer show can be locked in. Each of these consumer shows has access to the Exhibit Hall. The Boat Show is the only consumer show which also has the policy apply to the Ballroom as well as Exhibit Hall.

Showspan have provided a study illustrating the economic impact two of their shows provide West Michigan. They have show that these shows (and by interpolation, all of the shows) have a very significant and positive impact to the community. Not only do the shows greatly help the CAA's financial results, they provide important economic activity in Kent County and throughout the region. Showspan have identified a few modifications that they feel would assure their continued growth and subsequently, the positive impact their events provide our community.

The CVB and hotel community have demonstrated an ability to maximize potential during this time period by finding business that is complimentary to the Consumer Shows, both in calendar fit as well as content. For example, the Michigan Floral Association will meet during the Home and Garden Show and is scheduled to do so through 2011. The Business Professionals of America is committed to use our ballroom during the Sport and Fishing Show through 2009.

A number of meetings were held over the last few months regarding the booking policy. Representatives from the CVB, Showspan, other show producers, the hotel industry, exhibitors at Major Consumer Shows, other venues and SMG's Philadelphia office were all included at some level. SMG attempted to identify the possible changes each entity sought and why. In addition, we tried to prioritize these issues and seek common ground or possible compromises to create the "win-win" solution. This was difficult to do as the current policy is very strong and we have had little base line data to draw from.

Initial indicators seem to demonstrate both the Consumer Shows and the Convention activity growing at DeVos Place. This is in keeping with one of the goals the CAA outlined within the Booking Policy.

The policy reads in part ...

"The intent of this Booking Policy related to Exhibit Halls is to assure continued annual presentation of the major Consumer Shows while providing limited flexibility in scheduling so that convention and meeting business is not unnecessarily lost."

We have seen the growth of the Consumer Shows as well as meetings and convention business, therefore, SMG recommends no changes to the current booking policy. However, arguments for modifications are compelling and more study is warranted. DeVos Place was completely open for business this past February. We have yet to have an entire year of operation for assessment. Additionally, a stronger emphasis on DeVos Place by SMG at the corporate level will allow even greater resources to be allocated towards studying our event mix and assessing any proposed modifications. I recommend the CAA call for another formal review in twelve to eighteen months, to provide greater first hand data collection and provide a better assessment. SMG will continue to work with the parties involved to identify opportunities within the existing Booking Policy as well as address potential modifications. The CAA should then call for a formal review of the Booking Policy every three years thereafter.

One might argue that this process should have resulted in changes. The goal of the process and the specific need outlined in the booking policy itself, was not to change the policy after three years, but rather to review it. I believe a full and extensive review was achieved and am confident with the recommendations provided for the CAA's review.

DEVOS PLACE

DE VOS PLACE

FINANCIAL STATEMENT
FOR THE PERIOD ENDED AUGUST 31, 2005

Distribution:

Grand Rapids – Kent County Convention / Arena Authority
Robert White
Glen Mon
Hank Abate
Gary McAneney
Howard Feldman
Richard MacKeigan
Chris Machuta



An SMG Managed Facility

DE VOS PLACE
ROLLING FORECAST
FISCAL YEAR ENDING JUNE 30, 2006

	YTD Actual	Roll	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS	53	414	467	467	-
ATTENDANCE	32,056	639,969	672,025	672,025	-
DIRECT EVENT REVENUE	170,093	1,912,034	2,082,127	2,082,127	-
ANCILLARY REVENUE	150,574	1,289,712	1,440,286	1,440,286	-
TOTAL EVENT REVENUE	320,667	3,201,746	3,522,413	3,522,413	-
TOTAL OTHER REVENUE	11,490	146,510	158,000	158,000	-
TOTAL OPERATING REVENUE	332,157	3,348,256	3,680,413	3,680,413	-
INDIRECT EXPENSES					
EXECUTIVE	17,625	116,180	133,805	133,805	-
FINANCE	31,564	169,862	201,426	201,426	-
MARKETING	5,067	61,676	66,743	66,743	-
OPERATIONS	141,795	932,115	1,073,910	1,073,910	-
EVENT SERVICES	119,711	727,075	846,786	846,786	-
BOX OFFICE	12,144	72,963	85,107	85,107	-
SALES	22,961	172,079	195,040	195,040	-
OVERHEAD	243,635	1,988,198	2,231,833	2,231,833	-
TOTAL OPERATING EXP.	594,501	4,240,148	4,834,650	4,834,650	-
NET REVENUE ABOVE EXPENSES	(262,344)	(891,892)	(1,154,237)	(1,154,237)	-
CAPITAL					-
NET OPERATING REVENUE OVER OPERATING EXPENSES	(262,344)	(891,892)	(1,154,237)	(1,154,237)	-

Comments:

DeVos Place came in ahead of budget for the month. As with July revenue fell below expectations, however, were offset by lower than expected indirect expenses.


General Manager


Finance Director

**DE VOS PLACE
FINANCIAL STATEMENT HIGHLIGHTS
FOR MONTH ENDED AUGUST 31, 2005**

The following schedule summarizes operating results for the current month ending and the YTD ending June 30, 2005, compared to budget and to the prior year:

MONTH	August Actual	August Budget	August FY 2005
Number of Events	29	34	17
Attendance	20,818	25,300	5,565
Direct Event Income	\$120,213	\$119,284	\$54,691
Ancillary Income	102,429	107,297	52,792
Other Income	5,011	13,167	1,673
Indirect Expenses	(286,687)	(350,445)	(270,676)
Net Income	(\$59,034)	(\$110,697)	(\$161,520)

YTD	YTD 2006 Actual	YTD 2006 Budget	YTD 2005 Prior Year
Number of Events	53	57	33
Attendance	32,056	52,900	10,475
Direct Event Income	\$170,093	\$179,377	\$104,498
Ancillary Income	150,574	167,164	77,006
Other Income	11,490	26,334	3,604
Indirect Expenses	(594,502)	(698,890)	(513,026)
Net Income	(\$262,344)	(\$326,015)	(\$327,918)

EVENT INCOME

Event income came in at expected levels for the month despite hosting 5 fewer events than budgeted.

ANCILLARY INCOME

Ancillary income came in at expected levels for the month with a small shortfall in Audio/Visual income and Novelty Income.

INDIRECT EXPENSES

Indirect expenses came in lower than expected during the month. Much of the savings come in labor and supplies during the slower part of the season. Both of these categories will begin to see increases in future months.

DE VOS PLACE
FACILITY STATEMENT OF INCOME
PERIOD ENDING 08/31/05

	-----CURRENT-----			-----YTD-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
EVENT INCOME						

DIRECT EVENT INCOME						
RENTAL INCOME	124,913	118,670	57,338	174,189	177,520	111,565
SERVICES INCOME	<4,700>	614	<2,646>	<4,096>	1,857	<7,067>
TOTAL DIRECT EVENT INCOME	120,213	119,284	54,691	170,093	179,377	104,498
ANCILLARY INCOME						

FOOD & BEVERAGE	51,734	50,325	27,398	83,898	83,250	36,236
NOVELTY	0	2,250	0	0	4,500	0
ELECTRICAL	13,130	15,702	9,775	19,397	23,052	15,069
OTHER ANCILLARY	37,564	39,020	15,620	47,279	56,362	25,701
TOTAL ANCILLARY INCOME	102,429	107,297	52,792	150,574	167,164	77,006
TOTAL EVENT INCOME	222,641	226,581	107,483	320,667	346,541	181,504
OTHER OPERATING INCOME	5,011	13,167	1,673	11,490	26,334	3,604
ADJUSTED GROSS INCOME	227,653	239,748	109,156	332,157	372,875	185,108
INDIRECT EXPENSES						
EXECUTIVE	5,758	11,151	9,370	17,625	22,302	15,232
FINANCE	16,128	16,786	16,215	31,564	33,572	28,702
MARKETING	2,421	5,562	4,969	5,067	11,124	11,803
OPERATIONS	77,076	91,284	40,416	141,795	181,068	84,756
EVENT MANAGEMENT	53,314	70,316	56,963	119,711	140,632	109,855
BOX OFFICE	6,303	7,093	6,760	12,144	14,186	10,957
SALES	12,091	16,254	14,942	22,961	32,508	26,873
OVERHEAD	113,596	131,999	121,042	243,635	263,498	224,848
INDIRECT EXPENSES	286,687	350,445	270,676	594,502	698,890	513,026
NET OPERATING INCOME	<59,034>	<110,697>	<161,520>	<262,344>	<326,015>	<327,918>
OTHER EXPENSES						
NET INCOME (LOSS)	<59,034>	<110,697>	<161,520>	<262,344>	<326,015>	<327,918>
	=====	=====	=====	=====	=====	=====

DE VOS PLACE
STATEMENT OF SERVICES INCOME
PERIOD ENDING 08/31/05

	-----CURRENT-----			-----YEAR TO DATE-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Advertising Billed	5,944	0	1,168	5,944	0	1,168
Changeover Setup Billed	371	0	1,312	1,359	0	1,676
Stagehands Billed	45,426	28,300	15,552	69,903	55,500	21,344
Security Billed	13,156	6,550	4,166	19,566	14,800	6,945
Ushers & Tix Takers Billed	2,376	2,600	0	3,870	5,325	200
Box Office Billed	0	300	0	100	600	0
Ticketing Service Billed	0	3,750	1,001	902	7,500	1,001
City Police Fire Billed	8,980	0	0	9,610	0	0
Traffic Control Billed	0	100	656	0	325	2,455
EMT Medical Billed	1,450	450	888	2,100	1,375	1,363
Insurance Billed	184	0	75	387	0	75
Telephone Billed	1,800	675	1,650	3,755	1,750	2,910
Other Production Billed	422	0	0	2,094	0	286
TOTAL SERVICE INCOME	80,108	42,725	26,467	119,589	87,175	39,423
Advertising Expense	6,114	0	1,168	6,114	0	1,168
Stagehand Wages	41,991	27,451	15,248	64,214	53,835	20,785
Security Wages	0	6,550	0	0	14,800	0
Contracted Security Expense	12,223	0	3,775	18,015	0	6,254
Ushers & T/T Wages	1,663	1,820	0	2,709	3,728	140
Ticket Sellers Wages	23	450	394	205	900	394
Ticket Service Charge Expense	1	2,400	23	135	4,800	23
City Police Fire Expense	8,980	0	<62>	9,610	0	<62>
Traffic Control Expense	0	100	931	0	100	2,704
EMT Medical Expense	1,706	450	614	2,294	1,375	1,024
Cleaning Wages	0	2,890	0	0	5,780	0
Contracted Cleaning Expense	11,318	0	5,185	17,316	0	11,602
Insurance Expense	156	0	75	315	0	96
Allocated Telephone Expense	450	0	413	939	0	728
Production Expense	182	0	1,350	1,819	0	1,636
TOTAL SERVICE EXPENSE	84,808	42,111	29,113	123,684	85,318	46,490
NET SERVICE INCOME	<4,700>	614	<2,646>	<4,096>	1,857	<7,067>
	=====	=====	=====	=====	=====	=====

SMG DeVos Place
Year to Date Event Summary Report
For Month Ended August 31, 2005

Event Type	Events/Days		Attendance		Total Event Income	
	Actual	Budget	Actual	Budget	Actual	Budget
Convention/Trade Shows	16	12	9,600	9,000	146,869	122,184
Consumer/Gated Shows	3	3	4,000	13,500	12,655	17,230
Devos Performance Hall	3	6	3,459	10,800	20,014	45,510
Ballroom Exclusive	4	9	965	5,600	9,344	52,324
Other	27	27	14,032	14,000	131,943	109,293
GRAND TOTALS	53	57	32,056	52,900	320,825	346,541

As Percentage of Overall

Convention/Trade Shows	30.19%	21.05%	29.95%	17.01%	45.78%	35.26%
Consumer/Gated Shows	5.66%	5.26%	12.48%	25.52%	3.94%	4.97%
Devos Performance Hall	5.66%	10.53%	10.79%	20.42%	6.24%	13.13%
Ballroom Exclusive	7.55%	15.79%	3.01%	10.59%	2.91%	15.10%
Other	50.94%	47.37%	43.77%	26.47%	41.13%	31.54%

5

**DE VOS PLACE
STATEMENT OF FINANCIAL POSITION
AUGUST 31, 2005**

A S S E T S

CURRENT ASSETS:

CASH	1,839,440	
ACCOUNTS RECEIVABLE	435,507	
PREPAID EXPENSES	63,265	
TOTAL CURRENT ASSETS		2,338,212

INTANGIBLE ASSETS

CONTRACT RIGHTS		
TOTAL INTANGIBLE ASSETS		-

TOTAL ASSETS		<u>2,338,212</u>
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LIABILITY & EQUITY

CURRENT LIABILITIES:

ACCOUNTS PAYABLE	512,171	
ACCRUED EXPENSES	204,267	
ADVANCED DEPOSITS	296,743	
REFUND LIABILITY	8,055	
ADVANCED TICKET SALES	120,353	
TOTAL CURRENT LIAB.		1,141,589

FUND EQUITY

FUNDING TO CITY - CASH		
FUNDING FROM CITY - NON CASH	150,081	
CURRENT YEAR EARNINGS	(262,344)	
AMOUNT DUE CAA	1,308,886	
TOTAL FUND EQUITY		<u>1,196,623</u>

TOTAL LIAB & EQUITY		<u>2,338,212</u>
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DE VOS PLACE
INDIRECT EXPENSE SUMMARY
PERIOD ENDING 08/31/05

	-----CURRENT-----			-----YTD-----		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	53,379	63,590	53,068	108,670	127,180	103,795
Part-Time	<218>	13,167	3,000	6,581	26,334	5,692
Wages-Trade	62,234	97,400	45,202	118,990	194,800	80,844
Auto Allowance	2,271	0	1,971	4,242	0	3,942
Auto Expense	150	2,121	150	300	4,242	300
Taxes & Benefits	36,102	42,356	31,465	68,457	84,712	57,391
Less: Allocation/Reimbursement	<59,512>	<79,787>	<31,077>	<98,379>	<159,574>	<52,309>
TOTAL LABOR COSTS	94,406	138,847	103,779	208,860	277,694	199,655
Contracted Security	22,925	19,000	17,849	41,601	38,000	37,921
Contracted Cleaning	1,533	0	0	4,011	0	0
Other Contracted Services	224	200	17	447	400	17
Travel & Entertainment	1,092	1,626	1,183	2,639	3,252	1,735
Corporate Travel	0	0	0	0	0	<221>
Meetings & Conventions	1,443	1,958	7,747	4,388	5,416	9,183
Dues & Subscriptions	325	300	125	1,807	600	550
Employee Training	800	833	0	800	1,666	0
Computer Expense	2,724	6,250	5,965	5,631	12,500	8,965
Professional Fees	2,200	3,000	1,920	4,400	6,000	1,923
Marketing & Advertising	215	3,383	4,122	274	6,766	9,363
Box Office Expenses	<126>	0	149	<126>	0	149
Small Equipment	0	0	0	0	0	75
Trash Removal	533	2,500	1,239	556	5,000	1,256
Equipment Rental	2,174	1,000	1,245	3,147	2,000	1,556
Exterminating	0	6,300	700	939	12,600	700
Cleaning	4,350	3,000	0	4,350	3,000	0
Construction Costs	0	0	0	0	0	<465>
Repairs & Maintenance	24,397	19,167	9,933	47,119	38,334	20,404
Supplies	18,564	18,250	1,216	29,543	36,500	4,721
Bank Service Charges	921	1,000	762	1,740	2,000	1,584
Insurance	16,589	19,915	21,744	32,009	39,830	25,225
Licenses & Fees	0	0	25	0	0	25
Printing & Stationary	0	917	177	0	1,834	177
Office Supplies	1,477	750	<1,298>	2,029	1,500	<1,802>
Postage	4	417	105	194	834	105
Parking Expense	1,689	1,500	1,136	3,351	3,000	3,742
Telephone Long Distance	2,166	6,000	1,659	4,286	12,000	8,732
Utilities	65,081	73,800	68,493	150,081	147,100	138,027
Base Fee	21,430	20,533	21,096	41,365	41,066	40,451
Less: Allocated/Reimbursement	<450>	0	<413>	<939>	0	<728>
TOTAL MATERIAL AND SERVICES	192,281	211,599	166,898	385,642	421,198	313,371
TOTAL INDIRECT EXPENSES	286,687	350,446	270,676	594,502	698,892	513,026
=====						

SMG - Van Andel Arena & DeVos Place
Grand Rapids - Kent County Convention/Arena Authority
Management Fee Summary
Fiscal Year Ending June 30, 2006

MANAGEMENT FEE SUMMARY

	Arena Estimate	DeVos Place Estimate	Total Estimate	FY 2005 Estimate
Net Revenue above Expenses	1,462,923	(1,154,237)	308,686	413,723
Benchmark	1,697,396	(1,154,237)	543,159	259,015
Excess	(234,473)	-	(234,473)	154,708

Incentive Fee Calculation (Only if above greater than zero)

	Arena Estimate	DeVos Place Estimate	Total Estimate	FY 2005 Estimate
Base Fee	246,396	246,396	492,792	478,439
Incentive Fee				
Revenue	4,840,887	3,680,413	8,521,300	8,578,050
Benchmark Revenue	4,465,338	3,680,413	8,145,751	7,712,250
Revenue Excess	375,549	-	375,549	865,800
Incentive Fee **	-	-	-	173,160
Total SMG Management Fee	246,396	246,396	492,792	651,599

** Incentive fee is 20% of the first \$1 million in excess, 25% of remaining capped at base fee amount.

8

SMG - DeVos Place
Grand Rapids - Kent County Convention/Arena Authority
Summary of Accounts Receivable
Month Ended August 31, 2005

Current - Under 30 Days	
Food & Beverage	51,734
Ticketing	7,916
Decorating	8,511
Audio/Visual	14,028
Operating	140,293
 Over 30 Days	 175,847
 Over 60 Days	 22,458
 Over 90 Days	
Donnell Productions	5,736
Paragon Leather	1,696
Saigon Entertainment	5,002
Grinder Promotions	2,286
 Total Accounts Receivable	 435,507



VAN ANDEL ARENA

**FINANCIAL STATEMENT
FOR THE PERIOD ENDED AUGUST 31, 2005**

Distribution:

Grand Rapids – Kent County Convention / Arena Authority

Robert White

Glen Mon

Hank Abate

Gary McAneney

Howard Feldman

Richard MacKeigan

Chris Machuta




An SMG Managed Facility


VAN ANDEL ARENA
ROLLING FORECAST
FISCAL YEAR ENDING JUNE 30, 2006

	YTD	ROLL	TOTAL FYE	BUDGET FYE	VARIANCE
NO. EVENTS	6	117	123	123	-
ATTENDANCE	35,585	673,815	709,400	709,400	-
DIRECT EVENT INCOME	101,081	1,086,141	1,187,222	1,187,222	-
ANCILLARY INCOME	107,660	1,380,005	1,487,665	1,487,665	-
TOTAL EVENT INCOME	208,741	2,466,146	2,674,887	2,674,887	-
TOTAL OTHER INCOME	346,201	1,819,799	2,166,000	2,166,000	-
TOTAL INCOME	554,942	4,285,945	4,840,887	4,840,887	-
INDIRECT EXPENSES					
EXECUTIVE	17,365	99,488	116,853	116,853	-
FINANCE	30,383	166,397	196,780	196,780	-
MARKETING	36,317	200,520	236,837	236,837	-
OPERATIONS	216,500	1,014,334	1,230,834	1,230,834	-
BOX OFFICE	13,909	94,598	108,507	108,507	-
LUXURY SEATING	12,033	103,189	115,222	115,222	-
SKYWALK ADMIN	6,155	33,701	39,856	39,856	-
OVERHEAD	196,555	1,136,520	1,333,075	1,333,075	-
TOTAL INDIRECT EXP.	529,217	2,848,747	3,377,964	3,377,964	-
NET REVENUE ABOVE EXPENSES	25,724	1,437,198	1,462,923	1,462,923	-
LESS ALLOCATION FOR CAPITAL REPLACEMENT					
NET REVENUE ABOVE EXPENSES AFTER CAPITAL	25,724	1,437,198	1,462,923	1,462,923	-

Comments:

The Arena performed a little ahead of budget for the month as the Get Motivated event originally budgeted for June shifted to August. This event helped offset the lower than expected sales for the two concerts held during the month.


General Manager


Director of Finance

**VAN ANDEL ARENA
FINANCIAL STATEMENT HIGHLIGHTS
FOR MONTH ENDED AUGUST 31, 2005**

The following schedule summarizes operating results for the current month ending and the YTD ending July 31, 2005, compared to budget and to the prior year:

MONTH	August Actual	August Budget	August FY 2005
Number of Events	3	2	3
Attendance	25,202	16,000	15,375
Direct Event Income	\$57,329	\$71,892	\$41,516
Ancillary Income	82,034	57,500	49,824
Other Income	186,191	180,500	186,176
Indirect Expenses	(265,897)	(280,872)	(224,115)
Net Income	<u>\$59,657</u>	<u>\$29,020</u>	<u>\$53,401</u>

YTD	YTD 2006 Actual	YTD 2006 Budget	YTD 2005 Prior Year
Number of Events	6	5	7
Attendance	35,585	30,000	35,395
Direct Event Income	\$101,081	\$112,876	\$82,500
Ancillary Income	107,660	102,450	116,811
Other Income	346,201	361,000	344,210
Indirect Expenses	(529,217)	(561,744)	(438,837)
Net Income	<u>\$25,724</u>	<u>\$14,582</u>	<u>\$104,684</u>

EVENT INCOME

Event income fell short of budget as ticket sales for the two concerts held during the month fell below expected levels. Shortfall was offset by unbudgeted Get Motivated event that had shifted out of June and to August.

ANCILLARY INCOME

Ancillary income came in ahead of budget for the month. While the concerts held fell below attendance expectations, the per caps generated from those concerts were well ahead of expectations.

INDIRECT EXPENSES

Indirect expenses came in slightly under budget for the month.

2

VAN ANDEL ARENA
FACILITY STATEMENT OF INCOME
PERIOD ENDING 08/31/05

	CURRENT			YTD		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
EVENT INCOME						
DIRECT EVENT INCOME						
RENTAL INCOME	52,126	64,000	29,066	107,366	132,000	52,661
SERVICES INCOME	5,204	7,892	12,450	<6,285>	<19,124>	29,839
TOTAL DIRECT EVENT INCOME	57,329	71,892	41,516	101,081	112,876	82,500
ANCILLARY INCOME						
FOOD & BEVERAGE	71,017	42,100	41,623	83,939	72,750	91,006
NOVELTY	10,268	15,400	8,202	22,972	29,700	25,805
OTHER ANCILLARY	749	0	0	749	0	0
TOTAL ANCILLARY INCOME	82,034	57,500	49,824	107,660	102,450	116,811
TOTAL EVENT INCOME	139,364	129,392	91,340	208,741	215,326	199,311
OTHER OPERATING INCOME	186,191	180,500	186,176	346,201	361,000	344,210
ADJUSTED GROSS INCOME	325,554	309,892	277,516	554,941	576,326	543,521
INDIRECT EXPENSES						
EXECUTIVE	8,747	9,612	9,023	17,365	19,224	17,570
FINANCE	15,279	16,273	14,406	30,383	32,546	28,726
MARKETING	17,348	19,612	21,398	36,317	39,224	36,522
LUXURY SEATING	6,127	9,602	6,915	12,033	19,204	13,946
OPERATIONS	102,568	102,318	83,178	216,500	204,636	171,586
BOX OFFICE	6,554	9,043	6,876	13,909	18,086	14,935
SKYWALK ADMINISTRATION	3,666	3,322	2,133	6,155	6,644	4,401
OVERHEAD	105,608	111,090	80,185	196,555	222,180	151,152
INDIRECT EXPENSES	265,897	280,872	224,115	529,217	561,744	438,837
NET OPERATING INCOME	59,657	29,020	53,401	25,724	14,582	104,684
OTHER EXPENSES						
NET INCOME (LOSS)	59,657	29,020	53,401	25,724	14,582	104,684

VAN ANDEL ARENA
STATEMENT OF SERVICES INCOME
PERIOD ENDING 08/31/05

	CURRENT			YEAR TO DATE		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Advertising Billed	8,163	0	56,392	36,695	0	108,151
Labor Billed	1,980	1,080	1,080	2,520	1,620	3,240
Changeover Setup Billed	11,793	6,600	6,065	16,540	9,900	16,787
Stagehands Billed	39,227	28,000	30,045	49,426	42,000	75,387
Security Billed	18,838	12,000	11,026	23,504	18,000	30,323
Ushers & Tix Takers Billed	13,636	7,000	6,284	17,041	10,500	17,316
Box Office Billed	968	800	968	1,355	1,200	2,451
Ticketing Service Billed	4,746	16,000	12,685	6,125	24,000	29,551
Utilities Billed	1,800	0	0	1,800	0	0
City Police Fire Billed	896	672	616	1,176	1,008	1,512
EMT Medical Billed	1,875	1,200	700	2,250	1,800	2,825
Cleaning Billed	6,363	7,200	5,246	10,012	10,800	14,515
Group Sales Commissions Billed	0	0	0	220	0	0
Telephone Billed	1,800	1,600	1,600	2,100	2,400	4,400
Other Production Billed	61,579	8,000	12,578	69,901	12,000	25,134
TOTAL SERVICE INCOME	173,663	90,152	145,283	240,665	135,228	331,592
Advertising Expense	9,346	0	56,854	38,378	0	108,881
Labor Wages	1,683	918	918	2,142	2,295	2,754
Contracted Changeover Setup Expense	13,397	6,000	4,174	15,549	12,000	11,828
Stagehand Wages	27,993	27,354	28,141	44,943	49,031	71,534
Contracted Security Expense	19,182	9,600	10,690	25,460	17,700	26,790
Contracted Ushers & T/T Expense	16,712	5,600	5,446	20,004	12,900	14,729
Ticket Sellers Wages	822	0	822	1,151	0	2,083
Ticket Service Charge Expense	4,364	16,000	8,553	5,805	27,000	22,589
City Police Fire Expense	896	672	536	1,176	1,680	1,432
EMT Medical Expense	1,604	1,043	0	2,094	2,608	1,509
Contracted Cleaning Expense	12,559	6,545	4,363	14,721	13,818	12,304
Allocated Telephone Expense	330	528	480	420	1,320	1,320
Production Expense	59,574	8,000	11,856	75,106	14,000	23,999
TOTAL SERVICE EXPENSE	168,460	82,260	132,833	246,950	154,352	301,752
NET SERVICE INCOME	5,204	7,892	12,450	<6,285>	<19,124>	29,839
=====						

4

SMG - Van Andel Arena
Year to Date Event Summary Report
For Month Ended August 31, 2005

Event Type	Events/Days		Attendance		Total Event Income	
	Actual	Budget	Actual	Budget	Actual	Budget
Family Show	2	2	2,663	6,000	2,608	21,239
Sporting Event	-	-	-	-	-	-
Concert	3	3	20,169	24,000	132,693	194,087
Team Home Games	-	-	-	-	-	-
Other	1	-	12,753	-	73,439	-
GRAND TOTALS	6	5	35,585	30,000	208,740	215,326

As Percentage of Overall

Family Show	33.33%	40.00%	7.48%	20.00%	1.25%	9.86%
Sporting Event	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Concert	50.00%	60.00%	56.68%	80.00%	63.57%	90.14%
Team Home Games	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other	16.67%	0.00%	35.84%	0.00%	35.18%	0.00%

5.

**VAN ANDEL ARENA
STATEMENT OF FINANCIAL POSITION
FOR MONTH ENDED AUGUST 31, 2005**

ASSETS

CURRENT ASSETS:

CASH	3,208,301	
ACCOUNTS RECEIVABLE	1,074,995	
PREPAID EXPENSES	110,763	
TOTAL CURRENT ASSETS		4,394,058

INTANGIBLE ASSETS

CONTRACT RIGHTS	-	
TOTAL INTANGIBLE ASSETS		-

TOTAL ASSETS		<u>4,394,059</u>
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LIABILITY & EQUITY

CURRENT LIABILITIES:

ACCOUNTS PAYABLE	624,051	
ACCRUED EXPENSES	370,125	
DEFERRED INCOME	2,120,303	
ADVANCED TICKET SALES	497,346	
TOTAL CURRENT LIAB.		3,611,825

FUND EQUITY

FUNDS REMITTED	-	
FUNDING RECEIVED FROM CAA	83,864	
CURRENT YEAR EARNINGS	25,724	
AMOUNT DUE CAA	672,646	
TOTAL FUND EQUITY		<u>782,234</u>

TOTAL LIAB & EQUITY		<u>4,394,059</u>
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VAN ANDEL ARENA
INDIRECT EXPENSE SUMMARY
PERIOD ENDING 08/31/05

	CURRENT			YTD		
	ACTUAL	BUDGET	LAST YEAR	ACTUAL	BUDGET	LAST YEAR
Salaries Administration	52,170	57,384	59,859	106,982	114,768	112,173
Part-Time	2,913	3,333	3,230	5,871	6,666	5,604
Wages-Trade	65,025	77,921	53,193	101,203	155,842	121,426
Auto Allowance	727	0	577	1,304	0	1,154
Auto Expense	300	985	300	600	1,970	600
Taxes & Benefits	34,705	33,992	31,967	66,287	67,984	65,513
Less: Allocation/Reimbursement	<45,008>	<64,795>	<45,026>	<64,941>	<129,590>	<104,809>
TOTAL LABOR COSTS	110,833	108,820	104,100	217,307	217,640	201,662
Contracted Security	20,039	19,000	17,525	40,268	38,000	36,649
Contracted Cleaning	8,927	2,500	2,247	11,177	5,000	4,876
Other Contracted Services	1,586	300	314	1,900	600	628
Travel & Entertainment	194	858	633	1,200	1,716	633
Corporate Travel	0	625	0	0	1,250	0
Meetings & Conventions	763	350	1,104	763	700	2,436
Dues & Subscriptions	599	208	350	986	416	389
Employee Training	337	750	0	337	1,500	0
Computer Expense	6,704	5,417	9,264	10,970	10,834	14,055
Professional Fees	2,526	2,583	2,150	4,401	5,166	4,230
Marketing & Advertising	2,427	7,834	962	5,779	15,668	5,623
Box Office Expenses	<14>	0	<100>	<616>	0	110
Small Equipment	0	0	0	0	0	132
Trash Removal	798	1,500	681	1,944	3,000	727
Equipment Rental	2,512	1,250	1,936	3,487	2,500	2,156
Exterminating	438	300	0	1,056	600	248
Cleaning	0	900	0	2,650	1,800	0
Repairs & Maintenance	9,493	9,333	10,901	18,702	18,666	20,574
Supplies	12,986	12,841	2,603	35,273	25,682	7,722
Bank Service Charges	389	750	686	874	1,500	1,030
Insurance	9,312	15,473	7,958	21,651	30,946	16,803
Printing & Stationary	0	1,750	293	0	3,500	687
Office Supplies	2,126	1,000	0	3,838	2,000	960
Postage	1,256	1,000	1,325	2,018	2,000	1,891
Parking Expense	2,076	2,000	2,139	4,717	4,000	6,416
Telephone Long Distance	10,153	5,000	8,976	19,250	10,000	12,450
Utilities	42,337	61,317	30,503	84,546	122,634	61,684
Base Fee	20,683	20,533	19,935	40,617	41,066	39,289
Common Area Expense	<3,251>	<2,945>	<1,892>	<5,459>	<5,890>	<3,902>
Less: Allocated/Reimbursement	<330>	<375>	<480>	<420>	<750>	<1,320>
TOTAL MATERIAL AND SERVICES	155,064	172,052	120,015	311,911	344,104	237,175
TOTAL INDIRECT EXPENSES	265,897	280,872	224,115	529,217	561,744	438,837

**SMG - Van Andel Arena & DeVos Place
Grand Rapids - Kent County Convention/Arena Authority
Management Fee Summary
Fiscal Year Ending June 30, 2006**

MANAGEMENT FEE SUMMARY

	Arena Estimate	DeVos Place Estimate	Total Estimate	FY 2005 Estimate
Net Revenue above Expenses	1,462,923	(1,154,237)	308,686	413,723
Benchmark	1,697,396	(1,154,237)	543,159	259,015
Excess	(234,473)	-	(234,473)	154,708

Incentive Fee Calculation (Only if above greater than zero)

	Arena Estimate	DeVos Place Estimate	Total Estimate	FY 2005 Estimate
Base Fee	246,396	246,396	492,792	478,439
Incentive Fee				
Revenue	4,840,887	3,680,413	8,521,300	8,578,050
Benchmark Revenue	4,465,338	3,680,413	8,145,751	7,712,250
Revenue Excess	375,549	-	375,549	865,800
Incentive Fee **	-	-	-	173,160
Total SMG Management Fee	246,396	246,396	492,792	651,599

** Incentive fee is 20% of the first \$1 million in excess, 25% of remaining capped at base fee amount.

SMG - Van Andel Arena
Grand Rapids - Kent County Convention/Arena Authority
Summary of Accounts Receivable
Month Ending August 31, 2005

Current - Under 30 Days	
Food & Beverage	72,274
Ticketing	355,106
Merchandise	6,371
Permanent Advertising	174,451
Operating	92,409
 Over 30 Days	 245,987
 Over 60 Days	 98,745
 Over 90 Days	
Time Out for Women	29,652
 Total Accounts Receivable @ 4/30/05	 1,074,995

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09/08/05
Accrual Basis

Grand Rapids-Kent County Convention/Arena Authority
Balance Sheet
As of August 31, 2005

Item IV.b.ii.

	<u>Aug 31, 05</u>
ASSETS	
Current Assets	
Checking/Savings	
1020 · Cash - Construction - Max Saver	1,246,507.88
1030 · Cash - Construction	430,143.71
1050 · Operations - Cash	1,368,680.48
Total Checking/Savings	<u>3,045,332.07</u>
Other Current Assets	
1070 · Kent County - Operating	5,062,509.74
1080 · Kent County - Capital Replcmnt	11,176,615.83
Total Other Current Assets	<u>16,239,125.57</u>
Total Current Assets	<u>19,284,457.64</u>
Fixed Assets	
Vehicles	<u>23,470.00</u>
Total Fixed Assets	<u>23,470.00</u>
TOTAL ASSETS	<u>19,307,927.64</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	1,350.00
Total Accounts Payable	<u>1,350.00</u>
Total Current Liabilities	<u>1,350.00</u>
Total Liabilities	<u>1,350.00</u>
Equity	
3000 · Opening Bal Equity	37,652,992.39
3900 · Retained Earnings	-18,297,908.43
Net Income	-48,506.32
Total Equity	<u>19,306,577.64</u>
TOTAL LIABILITIES & EQUITY	<u>19,307,927.64</u>

3:20 PM

09/07/05

Grand Rapids-Kent County Convention/Arena Authority

Reconciliation Detail

1020 · Cash - Construction - Max Saver, Period Ending 08/31/2005

Type	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Balance							1,243,033.02
Cleared Transactions							
Deposits and Credits - 1 Item							
Deposit	8/31/2005			Interest	X	3,474.86	3,474.86
Total Deposits and Credits						3,474.86	3,474.86
Total Cleared Transactions						3,474.86	3,474.86
Cleared Balance						3,474.86	1,246,507.88
Register Balance as of 08/31/2005						3,474.86	1,246,507.88
Ending Balance						3,474.86	1,246,507.88

3:22 PM

09/07/05

Grand Rapids-Kent County Convention/Arena Authority

Reconciliation Detail

1030 · Cash - Construction, Period Ending 08/31/2005

Type	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Balance							428,917.90
Cleared Transactions							
Deposits and Credits - 1 Item							
Deposit	8/31/2005			Interest	X	1,225.81	1,225.81
Total Deposits and Credits						1,225.81	1,225.81
Total Cleared Transactions						1,225.81	1,225.81
Cleared Balance						1,225.81	430,143.71
Register Balance as of 08/31/2005						1,225.81	430,143.71
Ending Balance						1,225.81	430,143.71

3:12 PM

09/07/05

Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1050 - Operations - Cash, Period Ending 08/31/2005

Type	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Balance							1,546,171.53
Cleared Transactions							
Checks and Payments - 27 Items							
Bill Pmt -Check	7/28/2005	6154	Grand Rapids City Treasurer		X	-5,324.04	-5,324.04
Bill Pmt -Check	7/28/2005	6155	ICMA Retirement Corporation - 4...		X	-260.96	-5,585.00
Bill Pmt -Check	7/28/2005	6157	Priority Health		X	-312.72	-5,897.72
Bill Pmt -Check	7/28/2005	6152	Consumers Energy		X	-54,454.76	-60,352.48
Bill Pmt -Check	7/28/2005	6153	DTE Energy		X	-20.40	-60,372.88
Bill Pmt -Check	7/28/2005	6156	ICMA Retirement Corporation - 457		X	-50.00	-60,422.88
Check	8/5/2005	10109	Susan M. Waddell		X	-906.03	-61,328.91
Check	8/5/2005	10109	Susan M. Waddell		X	-1,434.68	-62,763.59
Check	8/10/2005			Service Charge	X	-39.25	-62,802.84
Bill Pmt -Check	8/15/2005	6160	Dickinson Wright PLLC		X	-1,271.00	-64,073.84
Bill Pmt -Check	8/15/2005	6158	Beene Garter LLP		X	-300.00	-64,373.84
Bill Pmt -Check	8/15/2005	6159	Consumers Energy		X	-33,062.34	-97,436.18
Bill Pmt -Check	8/15/2005	6165	Grand Rapids City Treasurer		X	-2,035.34	-99,471.52
Bill Pmt -Check	8/15/2005	6164	Kent Count Dept of Public Works		X	-6,825.70	-106,297.22
Bill Pmt -Check	8/15/2005	6163	ICMA Retirement Corporation - 457		X	-50.00	-106,347.22
Bill Pmt -Check	8/15/2005	6162	ICMA Retirement Corporation - 4...		X	-260.96	-106,608.18
Bill Pmt -Check	8/15/2005	6161	Grand Rapids City Treasurer		X	-6,726.05	-113,334.23
Check	8/19/2005	10110	Susan M. Waddell		X	-1,434.68	-114,768.91
Check	8/19/2005	10110	Susan M. Waddell		X	-791.09	-115,560.00
Bill Pmt -Check	8/26/2005	6167	Brian Wisdom		X	-536.25	-116,096.25
Bill Pmt -Check	8/26/2005	6171	ICMA Retirement Corporation - 4...		X	-260.96	-116,357.21
Bill Pmt -Check	8/26/2005	6172	ICMA Retirement Corporation - 457		X	-50.00	-116,407.21
Bill Pmt -Check	8/26/2005	6173	Illinois Mutual		X	-1,689.00	-118,096.21
Bill Pmt -Check	8/26/2005	6166	Accident Fund Company		X	-25.00	-118,121.21
Bill Pmt -Check	8/26/2005	6176	The Hartford		X	-4,077.00	-122,198.21
Bill Pmt -Check	8/26/2005	6169	DTE Energy		X	-1,181.97	-123,380.18
Bill Pmt -Check	8/26/2005	6168	Consumers Energy		X	-65,701.07	-189,081.25
Total Checks and Payments						-189,081.25	-189,081.25
Deposits and Credits - 33 Items							
Deposit	7/29/2005		DeVos Place parking revenue		X	1,639.00	1,639.00
Deposit	7/30/2005		DeVos Place parking revenue		X	1,421.00	3,060.00
Deposit	8/1/2005		DeVos Place parking revenue		X	131.00	3,191.00
Deposit	8/2/2005		DeVos Place parking revenue		X	1,655.50	4,846.50
Deposit	8/2/2005		DeVos Place parking revenue...		X	3,128.00	7,972.50
Deposit	8/3/2005		DeVos Place parking revenue		X	612.00	8,584.50
Deposit	8/4/2005		DeVos Place parking revenue		X	2,439.50	11,024.00
Deposit	8/5/2005		DeVos Place parking revenue		X	2,264.50	13,288.50
Deposit	8/6/2005		DeVos Place parking revenue		X	1,760.00	15,048.50
Deposit	8/7/2005		DeVos Place parking revenue		X	1,186.00	16,234.50
Deposit	8/8/2005		DeVos Place parking revenue		X	21.00	16,255.50
Deposit	8/9/2005		DeVos Place parking revenue		X	37.00	16,292.50
Deposit	8/11/2005		DeVos Place parking revenue		X	61.50	16,354.00
Deposit	8/11/2005		DeVos Place parking revenue		X	41.00	16,395.00
Deposit	8/12/2005		DeVos Place parking revenue		X	51.00	16,446.00
Deposit	8/13/2005		DeVos Place parking revenue		X	767.50	17,213.50
Deposit	8/14/2005		DeVos Place parking revenue		X	422.50	17,636.00
Deposit	8/15/2005		DeVos Place parking revenue		X	23.00	17,659.00
Deposit	8/16/2005		DeVos Place parking revenue		X	31.00	17,690.00
Deposit	8/17/2005		DeVos Place parking revenue		X	150.00	17,840.00
Deposit	8/18/2005		DeVos Place parking revenue		X	249.00	18,089.00
Deposit	8/19/2005		DeVos Place parking revenue		X	311.00	18,400.00
Deposit	8/20/2005		DeVos Place parking revenue		X	370.50	18,770.50
Deposit	8/22/2005		DeVos Place parking revenue		X	112.00	18,882.50
Deposit	8/23/2005		DeVos Place parking revenue		X	132.00	19,014.50
Deposit	8/24/2005		DeVos Place parking revenue		X	159.50	19,174.00
Deposit	8/25/2005		DeVos Place parking revenue		X	65.00	19,239.00
Deposit	8/26/2005		DeVos Place parking revenue		X	80.00	19,319.00
Deposit	8/27/2005		DeVos Place parking revenue		X	286.00	19,605.00
Deposit	8/28/2005		DeVos Place parking revenue		X	182.00	19,787.00
Deposit	8/29/2005		DeVos Place parking revenue		X	245.25	20,032.25
Deposit	8/30/2005		DeVos Place parking revenue		X	181.50	20,213.75
Deposit	8/31/2005		Interest		X	4,361.83	24,575.58
Total Deposits and Credits						24,575.58	24,575.58
Total Cleared Transactions						-164,505.67	-164,505.67
Cleared Balance						-164,505.67	1,381,665.86

3:12 PM

09/07/05

Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1050 - Operations - Cash, Period Ending 08/31/2005

Type	Date	Num	Name	Memo	Clr	Amount	Balance
Uncleared Transactions							
Checks and Payments - 4 Items							
Bill Pmt -Check	4/28/2005	6112	Priority Health			-398.73	-398.73
Bill Pmt -Check	8/26/2005	6174	Office Depot			-158.93	-557.66
Bill Pmt -Check	8/26/2005	6175	Priority Health			-312.72	-870.38
Bill Pmt -Check	8/26/2005	6170	Grand Rapids City Treasurer			-12,274.00	-13,144.38
Total Checks and Payments						-13,144.38	-13,144.38
Deposits and Credits - 1 Item							
Deposit	8/31/2005			DeVos Place parking revenue		159.00	159.00
Total Deposits and Credits						159.00	159.00
Total Uncleared Transactions						-12,985.38	-12,985.38
Register Balance as of 08/31/2005						-177,491.05	1,368,680.48
New Transactions							
Checks and Payments - 2 Items							
Check	9/2/2005	10111	Susan M. Waddell			-791.09	-791.09
Check	9/2/2005	10111	Susan M. Waddell			-1,434.68	-2,225.77
Total Checks and Payments						-2,225.77	-2,225.77
Deposits and Credits - 1 Item							
Deposit	9/1/2005			DeVos Place parking revenue		165.50	165.50
Total Deposits and Credits						165.50	165.50
Total New Transactions						-2,060.27	-2,060.27
Ending Balance						-179,551.32	1,368,620.21

3:29 PM

09/07/05

Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1070 · Kent County - Operating, Period Ending 08/31/2005

Type	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Balance							5,049,936.14
Cleared Transactions							
Deposits and Credits - 1 Item							
Deposit	8/1/2005			Interest	X	12,573.60	12,573.60
Total Deposits and Credits						12,573.60	12,573.60
Total Cleared Transactions						12,573.60	12,573.60
Cleared Balance						12,573.60	5,062,509.74
Register Balance as of 08/31/2005						12,573.60	5,062,509.74
Ending Balance						<u>12,573.60</u>	<u>5,062,509.74</u>

3:26 PM

09/07/05

Grand Rapids-Kent County Convention/Arena Authority Reconciliation Detail

1080 - Kent County - Capital Replcmnt, Period Ending 08/31/2005

Type	Date	Num	Name	Memo	Clr	Amount	Balance
Beginning Balance							11,148,856.81
Cleared Transactions							
Deposits and Credits - 1 Item							
Deposit	8/1/2005			Interest	X	27,759.02	27,759.02
Total Deposits and Credits						27,759.02	27,759.02
Total Cleared Transactions						27,759.02	27,759.02
Cleared Balance						27,759.02	11,176,615.83
Register Balance as of 08/31/2005						27,759.02	11,176,615.83
Ending Balance						27,759.02	11,176,615.83

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09/08/05
Accrual Basis

Grand Rapids-Kent County Convention/Arena Authority
Profit & Loss
July through August 2005

	<u>Jul - Aug 05</u>
Income	
4500 · Interest on Investments	97,505.72
4540 · Land Lease	23,044.00
4545 · Parking Revenues	23,431.25
Total Income	<u>143,980.97</u>
Expense	
6000 · Professional Services	
6001 · Accounting/Auditing Services	1,869.88
Total 6000 · Professional Services	<u>1,869.88</u>
6060 · Other Contractual Services	-23,400.00
6065 · Pedestrian Safety	2,794.79
6068 · Parking Management	12,274.00
6100 · Other Supplies & Expenses	
6030 · Insurance-Property/Liability	4,077.00
6120 · Supplies	198.18
Total 6100 · Other Supplies & Expenses	<u>4,275.18</u>
6200 · Capital Replacement Projects	536.25
6300 · Utilities Expense	
6301 · Electricity	153,218.17
6310 · Natural Gas	1,202.37
6320 · Steam	15,939.65
6340 · Water & Sewer	11,290.64
Total 6300 · Utilities Expense	<u>181,650.83</u>
8000 · Personal Services	
8001 · Employee Wages	8,698.60
8030 · Employee Benefits	3,787.76
Total 8000 · Personal Services	<u>12,486.36</u>
Total Expense	<u>192,487.29</u>
Net Income	<u><u>-48,506.32</u></u>

Grand Rapids-Kent County Convention/Arena Authority

Profit & Loss by Fund

July through August 2005

	Convention Center (Construction)	Admin & Capital Replacement (Operations)	TOTAL
Income			
4500 · Interest on Investments	64,255.79	33,249.93	97,505.72
4540 · Land Lease	0.00	23,044.00	23,044.00
4545 · Parking Revenues	0.00	23,431.25	23,431.25
Total Income	64,255.79	79,725.18	143,980.97
Expense			
6000 · Professional Services	0.00	1,869.88	1,869.88
6060 · Other Contractual Services	-23,400.00	0.00	-23,400.00
6065 · Pedestrian Safety	0.00	2,794.79	2,794.79
6068 · Parking Management	0.00	12,274.00	12,274.00
6100 · Other Supplies & Expenses	0.00	4,275.18	4,275.18
6200 · Capital Replacement Projects	0.00	536.25	536.25
6300 · Utilities Expense	0.00	181,650.83	181,650.83
8000 · Personal Services	0.00	12,486.36	12,486.36
Total Expense	-23,400.00	215,887.29	192,487.29
Net Income	87,655.79	-136,162.11	-48,506.32

Grand Rapids-Kent County Convention/Arena Authority
Profit & Loss Budget vs. Actual
July through August 2005

	TOTAL			
	Jul - Aug 05	Budget	\$ Over Budget	% of Budget
Income				
4500 · Interest on Investments	97,505.72	22,500.00	75,005.72	433.36%
4530 · Facility Operations	0.00	419,906.00	-419,906.00	0.0%
4540 · Land Lease	23,044.00	23,032.00	12.00	100.05%
4545 · Parking Revenues	23,431.25	85,584.00	-62,152.75	27.38%
4550 · Miscellaneous Revenue	0.00	2,500.00	-2,500.00	0.0%
Total Income	143,980.97	553,522.00	-409,541.03	26.01%
Expense				
6000 · Professional Services				
6001 · Accounting/Auditing Services	1,869.88	6,366.00	-4,496.12	29.37%
6040 · Legal Services	0.00	5,000.00	-5,000.00	0.0%
Total 6000 · Professional Services	1,869.88	11,366.00	-9,496.12	16.45%
6060 · Other Contractual Services	-23,400.00			
6065 · Pedestrian Safety	2,794.79	12,768.00	-9,973.21	21.89%
6068 · Parking Management	12,274.00	56,984.00	-44,710.00	21.54%
6100 · Other Supplies & Expenses				
6030 · Insurance-Property/Liability	4,077.00	3,466.00	611.00	117.63%
6110 · Meeting Expense	0.00	134.00	-134.00	0.0%
6120 · Supplies	198.18	166.00	32.18	119.39%
Total 6100 · Other Supplies & Expenses	4,275.18	3,766.00	509.18	113.52%
6200 · Capital Replacement Projects	536.25			
6300 · Utilities Expense				
6301 · Electricity	153,218.17	182,250.00	-29,031.83	84.07%
6310 · Natural Gas	1,202.37	5,334.00	-4,131.63	22.54%
6320 · Steam	15,939.65	156,976.00	-141,036.35	10.15%
6340 · Water & Sewer	11,290.64	23,900.00	-12,609.36	47.24%
Total 6300 · Utilities Expense	181,650.83	368,460.00	-186,809.17	49.3%
6500 · DID Assessment	0.00	7,840.00	-7,840.00	0.0%
8000 · Personal Services				
8001 · Employee Wages	8,698.60	9,424.00	-725.40	92.3%
8030 · Employee Benefits	3,787.76	2,928.00	859.76	129.36%
Total 8000 · Personal Services	12,486.36	12,352.00	134.36	101.09%
Total Expense	192,487.29	473,536.00	-281,048.71	40.65%
Net Income	-48,506.32	79,986.00	-128,492.32	-60.64%

Grand Rapids - Kent County Convention/Arena Authority
Facility Capital Expenditures
Fiscal Year Ending June 30, 2006

category	item #	Project	Budget	Estimate	Actual
DE VOS PLACE					
Archt	1.01	Pantry gate	4,000.00	4,000.00	
	1.02	Gates box truss	6,500.00	6,500.00	
	1.03	Man door	21,000.00	21,000.00	
	1.04	Roof	262,400.00	262,400.00	
	1.05	Chair rail	60,000.00	60,000.00	
	1.06	Window system	150,000.00	150,000.00	
	1.07	Overhead doors	40,000.00	40,000.00	
	1.08	Box office windows	10,000.00	10,000.00	
	1.09	Stair nosing	40,000.00	40,000.00	
Phone system	2.01	Back up	12,000.00	12,000.00	
	2.02	Phase 1 line	3,000.00	3,000.00	
Security	3.01	Readers/alarms	8,000.00	8,000.00	
	3.02	Office	5,000.00	5,000.00	
	3.03	Remote review	1,400.00	1,400.00	
Commun	4.01	Radios	10,000.00	10,000.00	
Light systems	5.01	Phase 1 tie in	25,000.00	25,000.00	
	5.02	Flash switch	5,000.00	5,000.00	
	5.03	Ballroom	50,000.00	50,000.00	
Electrical	6.01	Add circuits	30,000.00	30,000.00	
	6.02	Filter racks	5,000.00	5,000.00	
	6.03	Metering	25,000.00	25,000.00	
	6.04	Floor boxes	45,000.00	45,000.00	
FF&E	7.01	Shop equip	8,000.00	8,000.00	
	7.02	Lift	9,000.00	9,000.00	
	7.03	Host dest	10,000.00	10,000.00	
	7.04	Tractor	14,000.00	14,000.00	
	7.05	Parking gates	40,000.00	40,000.00	
	7.06	Cat walks	20,000.00	20,000.00	
	7.07	Window treatments	20,000.00	20,000.00	
	7.08	Tables	40,500.00	40,500.00	
	7.09	Garment racks	8,000.00	8,000.00	
	7.10	Utility cart	7,000.00	7,000.00	
	7.11	ticket booth	12,000.00	12,000.00	

Grand Rapids - Kent County Convention/Arena Authority
Facility Capital Expenditures
Fiscal Year Ending June 30, 2006

category	item #	Project	Budget	Estimate	Actual
Elevators	8.01	Stage lift	350,000.00	350,000.00	
	8.02	Admin	85,000.00	85,000.00	
	8.03	Pit pumps	44,600.00	44,600.00	
Misc	9.01	Stage floor	45,000.00	45,000.00	
	9.02	Laundry room	4,500.00	4,500.00	
	9.03	Fall arrest	45,000.00	45,000.00	
	9.04	Hearing Imp	45,000.00	45,000.00	
	9.05	Hearing Imp	165,000.00	165,000.00	
	9.06	Dock levelers	6,200.00	6,200.00	
Signage	10.01	Signage	75,000.00	75,000.00	
	10.02	flat screens	75,000.00	75,000.00	
Plumbing	11.01	Replace old	12,200.00	12,200.00	
	11.02	Water & drains	4,000.00	4,000.00	
	11.03	Urinals	80,000.00	80,000.00	
HVAC	12.01	Condensate	307,000.00	307,000.00	
	12.02	Shut offs	2,000.00	2,000.00	
	12.03	Duct work	31,000.00	31,000.00	
	12.04	Cross over duct	24,300.00	24,300.00	
	12.05	Air monitoring	11,500.00	11,500.00	
	12.06	Admin ducting	4,100.00	4,100.00	
	12.07	Alarms	32,800.00	32,800.00	
	12.08	Gas Controls	23,000.00	23,000.00	
	12.09	Paging	3,700.00	3,700.00	
	12.10	coils	90,000.00	90,000.00	
	12.11	Dampers	15,600.00	15,600.00	
	12.12	exhaust fans	4,000.00	4,000.00	
	12.13	Ceiling fans	75,000.00	75,000.00	
	12.14	exhaust fan	4,800.00	4,800.00	
	12.15	Controller	34,400.00	34,400.00	
	12.16	Stand alone units	9,000.00	9,000.00	
	12.17	Airdale units	4,000.00	4,000.00	
	12.18	Airdale units	8,100.00	8,100.00	
	12.19	Fan	7,000.00	7,000.00	
	12.20	controls	18,900.00	18,900.00	
	12.21	PRV	15,000.00	15,000.00	
	12.22	controls	10,000.00	10,000.00	
	12.23	Ballroom	16,800.00	16,800.00	
	12.24	Humidifier	14,800.00	14,800.00	

Grand Rapids - Kent County Convention/Arena Authority
Facility Capital Expenditures
Fiscal Year Ending June 30, 2006

category	item #	Project	Budget	Estimate	Actual
	12.25	insulate	2,000.00	2,000.00	
	12.26	Recovery system	3,000.00	3,000.00	
	12.27	controls	5,000.00	5,000.00	
	12.28	insulate	8,000.00	8,000.00	
	12.29	Guards	15,000.00	15,000.00	
	12.30	Control valves	4,800.00	4,800.00	
	12.31	New unit	9,200.00	9,200.00	
	12.32	Pop off valve	8,000.00	8,000.00	
	12.33	heater	68,000.00	68,000.00	
	12.34	Fees	75,000.00	75,000.00	
	12.35	hearing loop	65,000.00	65,000.00	
	12.36	expansion joint	39,000.00	39,000.00	
	12.37	hearing loop	125,000.00	125,000.00	
	12.38	floor seal	55,400.00	55,400.00	
	12.39	Sand filter	3,000.00	3,000.00	
	12.40	Monitors	9,000.00	9,000.00	
	12.41	Sewer monitors	8,000.00	8,000.00	
	12.42	Exhaust fans	18,800.00	18,800.00	
VAN ANDEL ARENA					
	1.00	Removable/automatic seating	200,000.00	200,000.00	
	2.00	Terazzo floor repairs	45,000.00	45,000.00	
	3.00	Drain repair	30,000.00	30,000.00	
	4.00	Sound systems	50,000.00	50,000.00	
	5.00	Lighting upgrades	40,000.00	40,000.00	
	6.00	Carpet replace	20,000.00	20,000.00	
	7.00	Truck	28,000.00	28,000.00	
	8.00	Sidewalks	70,000.00	70,000.00	
	9.00	Security	98,000.00	98,000.00	
	10.00	HVAC	137,000.00	137,000.00	
	11.00	Radios	10,000.00	10,000.00	
	12.00	Washer/dryers	16,000.00	16,000.00	
	13.00	Hockey glass	50,000.00	50,000.00	
	14.00	Carpet replace	170,000.00	170,000.00	
	15.00	Floor stripper	5,000.00	5,000.00	
	16.00	Lift	10,000.00	10,000.00	
	17.00	Paving	50,000.00	50,000.00	
	18.00	Multi purpose cleaner	6,500.00	6,500.00	
	19.00	sign	20,000.00	20,000.00	
	20.00	Banquet rooms	142,000.00	142,000.00	
	21.00	Gate system	40,000.00	40,000.00	
		TOTAL	4,568,800.00	4,568,800.00	-



**FISCAL SERVICES DEPARTMENT
MEMORANDUM**

TO: Birgit Klohs
Chair- Convention/Arena Authority Finance Committee

FROM: Robert White *RW*
Fiscal Services Director

SUBJECT: Convention/Arena Authority (CAA)
Long Term Capital Planning

DATE: July 22, 2005

The DeVos Place Capital Improvement Project was closed-out on June 30, 2005. All project related invoices have been processed for payment. Project resources are complete with the final payment of \$57,532 (Grant Reimbursement) due from the City of Grand Rapids. This was the final anticipated installment for reimbursement of CAA expenses related to the Monroe Interceptor Sewer Relocation Project.

Pages 1 & 2 of the attached report provide a summary of the Sources and Uses of Funds devoted to the construction project. In total, the project was closed with \$.25 million of additional available resources and recognized a budgetary savings approximating \$12.5 million. The Convention/Arena Authority Board will be requested to transfer these remaining project related funds to the Capital Reserve Account.

Anticipating that the construction project would be closed out with a significant balance, you previously formed a subcommittee including: John Wheeler – Rockford Construction, Rich MacKeigan – SMG and myself to review the long-term “capital needs” of the two primary facilities and match those cash flow requirements with monies available from project closeout balances along with any future anticipated uncommitted resources of the Convention/Arena Authority.

Pages 4 – 10 of the attached report provide a detailed listing of Fiscal Year 2006 recommended projects and a ten-year (Fiscal Year 2007-2016) capital plan for the facilities.

Page 11 of the report provides an eleven-year projection of receipts, outlays and balances available in the Capital Reserve Account based on the Capital Planning Program described in this report. In summary, the

projection discloses the financial capacity of the Authority to provide for currently anticipated capital projects through Fiscal Year 2015. Additional capital repair/replacement/improvement projects beyond that date will require the identification of "other" resources to continue to maintain the facilities in their present condition.

It is anticipated that this report will be presented, by the subcommittee, to the CAA Finance Committee at its next regularly scheduled meeting on August 18, 2005.

Grand Rapids/Kent County Convention Arena Authority
Capital Program Financing Report
July 22, 2005

<u>Index</u>	<u>Page</u>
DeVos Place - Capital Project	
● Sources and Uses of Funds Statement	1 - 2
● Projection of Available Cash Balances	3
Capital Planning	
● FY2006 Budget	
● DeVos Place	4 - 7
● VanAndel Arena	8 - 9
● FY2007 - 2016 Long Range Plan	10
Capital Reserve Fund	
● Projection of Receipts, Outlays and Balances	11
● Inflation Index	12

Grand Rapids/Kent County Convention Arena Authority
DeVos Place Capital Improvement Project
Sources of Funds Statement
July 15, 2005

	<u>Approved</u>	<u>Receipts</u>	<u>Variance</u> <u>Over/(Under)</u>
Kent County			
Bond Proceeds - Series 2001	\$ 86,021,595	\$ 86,021,595	\$ -
Interest	1,369,094	1,369,094	-
Bond Proceeds - Series 2003	5,000,000	5,000,000	-
In Kind	999,873	999,873	-
State Grant	65,000,000	65,000,000	-
Grand Action			
Cash - DeVos Place	31,338,961	31,338,961	-
Cash - DeVos Performance Hall	4,130,353	4,130,353	-
In Kind - Preliminary Design	1,225,686	1,225,686	-
F F & E (Steelcase)	710,000	710,000	-
DDA			
Cash	5,000,000	5,000,000	-
Bond Proceeds - Series 2003	5,000,000	5,000,000	-
Interest			
Construction Account	2,606,401 ⁽¹⁾	2,859,184	252,783
Other	448,218	448,818	600
City Reimbursements (Grant)	<u>3,593,716</u>	<u>3,586,416</u>	<u>(7,300)</u>
Total	<u>\$ 212,443,897</u>	<u>\$ 212,689,980</u>	<u>\$ 246,083</u>

Notes:

⁽¹⁾ Interest earnings reported through June 30, 2005.

Grand Rapids/Kent County Convention Arena Authority
DeVos Place Capital Improvement Project
Uses of Funds Statement
July 15, 2005

	<u>Approved</u>	<u>Disbursements</u>	<u>Variance</u> <u>Over/(Under)</u>
Construction Manager			
GMP	\$ 167,352,611	\$ 162,266,684	\$ 5,085,927
Other Projects			
A & E Fees/Expenses Ft Eng/AE Project Rep	18,785,000	-	-
Furniture/Fixtures/Food Svc./Kitchen Equip - Cash	4,325,000	-	-
Furniture/Fixtures/Food Svc./Kitchen Equip - In Kind	710,000	-	-
Phone/Data/Security/CCVT/Theater Rigging	3,128,849	-	-
Soils/Asbestos Removal	2,341,515	-	-
Consultants-Security/Phone/Kitchen/Signage	782,000	-	-
Materials/Soils/Environmental Testing	1,951,406	-	-
Monroe Right of Way	944,000	-	-
Printing/Legal/Accounting/Leasing	295,303	-	-
Builders Risk Insurance/Choice One	547,000	-	-
DeVos Performance Hall - FF & E	1,943,685	-	-
Refund to CVB	65,000	-	-
	<u>35,818,758</u>	<u>31,172,321</u>	<u>4,646,437</u>
Monroe Relocation			
Monroe Avenue Relocation/Sewer	6,461,963	6,461,963	
	<u>2,810,565</u>	<u>-</u>	<u>2,810,565</u>
To Capital Replacement Reserve			
Total	<u>\$ 212,443,897</u>	<u>\$ 199,900,968</u>	<u>\$ 12,542,929</u>

Table A

Convention/ Arena Authority
Sources and Uses of Funds to June 30, 2005
Projection of Available Cash Balances
July 15, 2005

Receipts										Disbursements			Net
Month/Year	County	DDA	State	Grand Action	CAA Operating	City & Other	Interest	Construction Manager(GMP)	Monroe Relocation	Other	Balance		
Actual:													
Prior to 3/04	\$ 93,390,562	\$ 10,000,000	\$ 65,000,000	\$ 20,274,647	\$ 3,000,000	\$ 278,429	\$ 2,369,473	\$ (127,842,061)	\$ (6,461,963)	\$ (26,693,454)	\$ 33,315,633		
3/04	-	-	-	4,000,000	-	157,366	19,405	(3,717,108)	-	(532,742)	33,242,554		
4/04	-	-	-	4,960,353	-	-	19,816	(2,594,107)	-	(248,965)	35,379,651		
5/04	-	-	-	5,233,000	-	-	59,312	(2,350,726)	-	(166,537)	38,154,700		
6/04	-	-	-	733,000	-	-	33,147	(3,338,745)	-	(346,065)	35,236,037		
7/04	-	-	-	738,000	-	2,823,107	34,334	(3,685,034)	-	(556,577)	34,589,867		
8/04	-	-	-	733,000	-	-	36,204	(2,611,088)	-	(750,081)	31,997,902		
9/04	-	-	-	733,000	-	12,423	34,710	(3,476,319)	-	(649,229)	28,652,487		
10/04	-	-	-	-	-	-	35,058	(3,895,435)	-	(77,075)	24,715,035		
11/04	-	-	-	-	-	-	37,662	(2,196,353)	-	(114,750)	22,441,594		
12/04	-	-	-	-	(3,000,000)	705,777	19,467	(1,579,267)	-	(184,211)	18,403,360		
1/05	-	-	-	-	-	-	33,389	(1,728,457)	-	(195,931)	16,512,361		
2/05	-	-	-	-	-	-	8,860	(1,843,985)	-	(386,486)	14,290,750		
3/05	-	-	-	-	-	600	33,819	(1,219,346)	-	(221,733)	12,884,090		
4/05	-	-	-	-	-	-	26,699	(174,463)	-	(26,634)	12,709,692		
5/05	-	-	-	-	-	-	28,818	(14,190)	-	(21,564)	12,702,756		
6/05	-	-	-	-	-	57,532	29,011	-	-	(287)	12,789,012		
	\$ 93,390,562	\$ 10,000,000	\$ 65,000,000	\$ 37,405,000	\$ -	\$ 4,035,234	\$ 2,859,184	\$ (162,266,684)	\$ (6,461,963)	\$ (31,172,321)			

CAPITAL WORKSHEET-SMG

Van Andel Arena®

YEAR ENDING 2006

Prepared by J. Watt, K. Dahlman

Revised July 20, 2005

Item #	Project/Item	Highest Priority Budget	Secondary Priority Budget	Justification
1	Removable/automatic seating	\$ 200,000.00		Rework seating in with quick remove system in east tunnel to storage for changeovers will impact maintenance and repairs of terazzo floor and banquet rooms
2	Terazzo floor repairs	\$ 45,000.00		repairs due to expansion damage and damage from carts travelling the area for changeovers-do after seating in item 1
3	Drain repair	\$ 30,000.00		Repairs to major sanitary drain east side of arena
4	Sound systems	\$ 50,000.00		Replace/rework "clear-com" communication system for event communications
5	Lighting upgrades	\$ 40,000.00		Current lighting controls and equip are outdated and parts are becoming unavailable
6	Carpet replace	\$ 20,000.00		Admin office replace and change break room to tile
7	Truck		\$ 28,000.00	Replace 10 year old pickup truck
8	Sidewalks	\$ 70,000.00		Repair/replace broken/damaged sidewalks for public safety
9	Security		\$ 89,000.00	continue upgrades of security systems with replacement of 10 year old existing cameras and add 5 new ones
		\$ 9,000.00		Increase digital memory to 30 day history for cameras

10	HVAC	\$ 137,000.00			Upgrades to HVAC control systems for more efficient operations
11	Radios	\$ 10,000.00			15 radioschargers/parts identified as a need in recent insurance audit
12	Washer/dryers		\$ 16,000.00		Replace 10 year old commercial washer and 2 dryers
13	Hockey glass	\$ 50,000.00			Replace north, south, and boxes acrylic hockey glass many pieces years old beyond point of buffing scratches
14	Carpet replace		\$ 170,000.00		replace 3rd floor, terrace, west ops hall, south crossover all areas 10 years old and worn beyond cleanability
15	Floor stripper		\$ 5,000.00		Propane floor stripper
16	Lift		\$ 10,000.00		Compact style scissor lift that fits on elevator for concourse related work
17	Paving		\$ 50,000.00		Resurface blacktop in "horseshoe" area and docks
18	Multi purpose cleaner		\$ 6,500.00		Multi purpose tile, grout, and carpet cleaner
19	sign		\$ 20,000.00		move existing VAA sign on south end of building to roof level for better visibility
20	Banquet rooms	\$ 142,000.00			complete remodel of banquet rooms
21	Gate system		\$ 40,000.00		Install security gate system to restrict access to horseshoe and loading dock/storage areas
Total Van Andel Arena By Priority		\$ 803,000.00	\$ 434,500.00		
Combined Total Van Andel Arena			\$ 1,237,500.00		

CAPITAL WORKSHEET-SMG DE VOS PLACE

YEAR ENDING 2006

Prepared by J. Watt, K. Dahlman
Revised July 20, 2005

Category	Item #	Project	Highest	Category	Secondary	Category	Description
			Priority		Priority		
			BUDGET	Total	BUDGET	Total	
Archit	1.1	Pantry gate	\$ 4,000.00				Overlook pantry gate to secure pantry from general operations
	1.2	Gates box truss			\$ 6,500.00		Gates to secure catwalks for security and safety
	1.3	Main door	\$ 21,000.00				Install main door on Mich. St. loading dock security and temp control
	1.4	Roof	\$ 262,400.00				Replace roof on Grand Center, only old roof out of warranty and in need of replacement-should have been done in construction
	1.5	Chair rail			\$ 60,000.00		Chair rail in skyway and service halls to protect walls and save on repairs/painting
	1.6	Window system			\$ 150,000.00		Window washing system west end of Grand Gallery would save \$15,000 per year in lift rental
	1.7	Overhead doors	\$ 40,000.00				Replace overhead doors Lyon docks 3 & 4
	1.8	Box office windows			\$ 10,000.00		Replace theater box office windows with ones with center mounted mics/speakers for customer service-numerous complaints ongoing
	1.9	Stair nosing	\$ 40,000.00			\$ 226,500.00	theater stair nosing on all carpeted stairs for safety
Phone system	2.1	Back up	\$ 12,000.00				OTM backup-memory
	2.2	Phase 1 line	\$ 3,000.00	\$ 15,000.00			Move phase 1, theater lobby, phone connections from old panel to new main phone room
Security	3.1	Readers/alarms			\$ 8,000.00		Additional card readers and alarm points
	3.2	Office	\$ 5,000.00				Rework security office station to fit in the room-construction issue
	3.3	Remote review		\$ 5,000.00	\$ 1,400.00	\$ 9,400.00	Software to review cameras and data from secondary location
Commun	4.1	Radios	\$ 10,000.00	\$ 10,000.00			12 additional radioschargers/parts identified in recent insur audit
Light systems	5.1	Phase 1 tie in	\$ 25,000.00				Add phase 1 lighting, theater lobby, to main controls. This was never tied in with the rest of the facility
	5.2	Flash switch			\$ 5,000.00		Install control for lobby lights to flash from the control booth
	5.3	Ballroom		\$ 25,000.00	\$ 50,000.00	\$ 55,000.00	Change ballroom chand. To dinner possible so we can use them

Signage	10.1	Signage	\$ 75,000.00				Wayfinding and descriptive signage throughout facility, theater, and parking-current signage inadequate to the extreme
	10.2	flat screens	\$ 75,000.00	\$ 150,000.00			Flat screen monitors around facility for schedules, wayfinding, etc had been cut from construction
Plumbing	11.1	Replace old			\$ 12,200.00		change old fixtures to match new ones
	11.2	Water & drains	\$ 4,000.00				add water access and drains to Lyon st docks for sanitation
	11.3	Urinals		\$ 4,000.00	\$ 80,000.00	\$ 92,200.00	Replace urinals with waterless urinals save water and labor
HVAC	12.1	Condensate	\$ 307,000.00				Recapture condensate for heating purposes for docks-energy savings
	12.2	no item here					
	12.3	PRV	\$ 15,000.00				Add PRV in old steam room currently not correct valves creating problems
	12.4	Pop off valve	\$ 8,000.00				change old pop off valves for correct pressure control
	12.5	floor seal			\$ 55,400.00		Seal floors in box trusses wet area leaking to exhibit spaces
	12.6	Sand filter	\$ 3,000.00				sand filter to cooling tower and chemical feed, operate when towers are on-currently having overflow problems
	12.7	Monitors	\$ 9,000.00				Monitors for sewage pumps for failures and operations
	12.8	Sewer monitors	\$ 8,000.00				Storm sewer monitors for the 360,000 gallons we pump during high water
	12.9	Exhaust fans	\$ 18,800.00				Replace fans on Lyon docks, 25 years old and failing
	12.10	Shut offs			\$ 2,000.00		Shut offs in equalizers for lower in phase 2
	12.11	Duct work	\$ 31,000.00				Change duct work AHU2 stage units to control air flow without blowing main curtain and sheet music
	12.12	Cross over duct	\$ 24,300.00				Crossover duct for theater was removed from previous capital
	12.13	Air monitoring	\$ 11,500.00				Remove 25 year old air monitors in ductwork are plugged and restricting air flow
	12.14	Admin ducting	\$ 4,100.00				Rework duct in event coord areas to operate on admin unit
	12.15	Alarms	\$ 23,000.00		\$ 32,800.00		Install highflow water alarms on 6 cooling towers
	12.16	Gas Controls	\$ 23,000.00				Add controls to 6 gas fired roof top units for energy control
	12.17	Paging		\$ 3,700.00			Install metalpage to bldg mgmt system for 24/7 notification
	12.18	coils	\$ 90,000.00				Replace old coils AHU 2,3,5,6 old copper failing and fins missing
	12.19	Dampers	\$ 15,600.00				Replace dampers theater too much play causing damage
	12.20	exhaust fans	\$ 4,000.00				Exhaust fans in old steam room
	12.21	Ceiling fans			\$ 75,000.00		Fans to get hot high air in exhibit halls to floor level currently system reads 55 at floor and 95 at ceiling and turns on the heating
	12.22	exhaust fan	\$ 4,800.00				fan room F107 overheats for equipment located in it
	12.23	Controller			\$ 34,400.00		Soft start controller on towers 1,2,3 to prevent excessive wear
	12.24	no item here					
	12.25	Stand alone units	\$ 9,000.00				Install stand alone units in security office and sound equip room
	12.26	Airale units	\$ 4,000.00				for energy savings and not run chillers on dark days for these areas
	12.27	Airale units	\$ 8,100.00				monitor with i/c controls and change ductwork for efficiency
	12.28	Fan			\$ 7,000.00		Repair airale units throughout facility
							Exhaust fan for phase 2 steam room and recover heat for other areas

	12.29	controls				\$ 18,900.00		add controls to cooling tower 6 including DX9100 currently have no control or monitoring abilities
	12.30	controls				\$ 10,000.00		add controls to existing equip in theater
	12.31	Ballroom				\$ 16,800.00		change duct work in elect rooms currently dump over ballroom causing room to overheat
	12.32	Humidifier	\$ 14,800.00					Change theater humidifier currently a portable compressor
	12.33	insulate				\$ 2,000.00		insulate AHU EH 7,7C,9C,9D to stop sweating
	12.34	Recovery system				\$ 3,000.00		Glycol recovery system to save chemicals during repairs
	12.35	controls				\$ 5,000.00		Misc programming and controls
	12.36	insulate				\$ 8,000.00		Misc insulation old equip and pipes
	12.37	Guards	\$ 15,000.00					Guards on radiant heat system in ballroom prefunction for safety
	12.38	Control valves	\$ 4,800.00					Repair and replace control valves old Welsh radiators
	12.39	New unit	\$ 9,200.00					Stand alone unit for sound room
	12.40	heater	\$ 68,000.00					unit heater in phase 2 generator room-no heat freeze possibility
	12.41	Fees	\$ 75,000.00					various engineering fees
	12.42	heating loop	\$ 65,000.00					equipment to complete new hearing assistive loop for meeting rooms
	12.43	heating loop				\$ 125,000.00		add heating loop system to ballroom
	12.42	expansion joint	\$ 39,000.00					nework expansion joint in service hall behind ballroom current gap and plate causing carts to crash
						\$ 889,000.00	\$ 399,000.00	
TOTAL DE VOS PLACE BY PRIORITY					\$ 2,307,200.00		\$ 1,024,100.00	
COMBINED TOTAL DE VOS PLACE							\$ 3,331,300.00	

Van Andel Arena@DE VOS PLACE 10 YEAR CAPITAL PLAN
REVISED MAY 10, 2005

jwatt/dahiman/mackeigan

	VanAndel A	DeVos Plc		VanAndel A	DeVos Plc	
ITEM						
YEAR ENDING	07-'11	07-'11		12-'16	12-'16	CATEGORY
Carpet	50,000	50,000		100,000	350,000	Replace
Computers	75,000	75,000		75,000	75,000	Replace
FF&E	125,000	150,000		150,000	150,000	Upgrade/replace
Truck				28,000	28,000	Replace equipment
Football field system	180,000					Replace
Hearing loop	200,000	75,000				new equip
Hockey dasher system				200,000		Replace
Ice Deck				115,000		replace
Security system				50,000	50,000	Upgrade
Sound system upgrades	20,000	20,000		75,000		Upgrade
Window Treatments	30,000				70,000	Replace
Hard surface flooring		30,000		75,000	75,000	
Retractable seating	150,000					Repair/replace
Suites refurbish	300,000			150,000		carpet,paint,etc
Suite refrigerators	20,000			25,000		
Seating recover				2,000,000		Replace
Parking lot ceiling					250,000	Repair
Skywalk HVAC units				30,000		replace
HVAC controls				200,000	50,000	Replace
Lighting controls		25,000		50,000	75,000	Upgrade
Fire Alarm System				55,000	50,000	
Food Service area ceilings				25,000	80,000	Upgrade
Life Safety equipment				140,000	100,000	Replace
Sidewalk				50,000	75,000	Replace
Scoreboard				1,000,000		Repair/replace
Signage		-		250,000	200,000	Replace
Outdoor Marquee		-		75,000		Replace
Phone System	20,000	15,000			150,000	Upgrade
Elevators/escalator					100,000	Upgrade/replace
Doors				70,000	100,000	Overhaul
Paved Surfaces				50,000	50,000	Replace/repair
Snow Melt	150,000				150,000	Replace
Portable Radio Equip				50,000	50,000	Overhaul
TV's-video boards/closed circuit				125,000	100,000	add/replace
Steam Plant				150,000	75,000	Upgrade
Exhaust Fans				75,000	75,000	Overhaul
Video Board				200,000		new equip
Roof				1,500,000		Replace
Building caulk/tuck point	150,000				150,000	Replace
Ice Plant				185,000		Repair
Archetictual changes/additions	1,500,000	500,000		1,500,000	500,000	
HVAC compressors				300,000	350,000	
						Overhaul
PERIOD TOTALS BY BLDG	2,970,000	940,000		9,123,000	3,528,000	
PERIOD TOTALS COMBINED BLDGS		3,910,000			12,651,000	

Grand Rapids/Kent County Convention Arena Authority
Capital Repair/Replacement/Improvement Reserve
Projection of Receipts, Disbursements and Balances
July 22, 2005

Fiscal Year Ending 6/30	Receipts				Year End Balance
	Project Closeout ⁽¹⁾	Net Operating Income ⁽²⁾	Interest ⁽³⁾	Disbursements ⁽⁴⁾	
2005	\$ -	\$ -	\$ -	\$ -	\$ 2,431,186
2006	12,789,012	479,871	445,300	(4,568,800)	11,576,569
2007	-	400,000	446,800	(805,500)	11,617,869
2008	-	400,000	437,500	(829,600)	11,625,769
2009	-	400,000	446,900	(854,500)	11,618,169
2010	-	400,000	445,500	(880,100)	11,583,569
2011	-	400,000	443,100	(906,600)	11,520,069
2012	-	500,000	360,000	(3,021,200)	9,358,869
2013	-	500,000	269,900	(3,111,800)	7,016,969
2014	-	500,000	172,500	(3,205,200)	4,484,269
2015	-	500,000	67,300	(3,301,300)	1,750,269
2016	-	500,000		(3,400,400)	(1,150,131)

Notes:

- (1) Estimated balance available from DeVos Convention Center - Capital project closeout - see Sources & Uses of Funds Statement Dated 7/15/05.
- (2) Net operating income, before depreciation, including VanAndel Arena, DeVos Place Convention Center, Parking and Administration.
- (3) Interest calculated at 4% per annum.
- (4) Capital project list (current pricing) indexed at 3% per annum.





Grand Rapids/Kent County Convention Arena Authority
Capital Outlay - Inflation Indexing
July 22, 2005

Fiscal Year Ending 6/30	FY06	FY 07 - 11		FY 12 - 16		Total
		Base	Inflation	Base	Inflation	
2006	\$ 4,568,800	\$ -	\$ -	\$ -	\$ -	\$ 4,568,800
2007	-	782,000	23,460	-	-	805,460
2008	-	782,000	47,624	-	-	829,624
2009	-	782,000	72,513	-	-	854,513
2010	-	782,000	98,148	-	-	880,148
2011	-	782,000	124,552	-	-	906,552
2012	-	-	-	2,530,200	490,991	3,021,191
2013	-	-	-	2,530,200	581,627	3,111,827
2014	-	-	-	2,530,200	674,982	3,205,182
2015	-	-	-	2,530,200	771,137	3,301,337
2016	-	-	-	2,530,200	870,177	3,400,377

DATE	EVENT	EC	MOD	ROOM	TIME	FUNCTION
Mon, Sep 19	Available					
Tue, Sep 20	Available					
Wed, Sep 21	Professional Bull Riders	CL		Arena	All Day	Equipment delivery
Thur, Sep 22	Professional Bull Riders	CL		Arena	7:00 AM 1:00 PM 5:00 PM	Load-in Dirt in Chute set-up
	Professional Bull Riders	MW		Banquet A	12:00 PM	Set-up for VIP party
	Professional Bull Riders	MW		Banquet D	7:00 AM	Set-up for crew catering
Fri, Sep 23	Professional Bull Riders	CL	KEN	Arena	8:00 AM 12:00 PM 4:00 PM 6:30 PM 7:00 PM 8:00 PM 8:15P-10P 10P-10:15P 10:15P-11P 11:00 PM	TV arrival Bulls arrival Sound check/Contestant arrival/Pyro demo Usher meeting Doors Opening ceremony 1 st half of show Intermission 2 nd half of show Show over
	Outdoor Life Network	MW		Banquet C	8:00 AM 3:00 PM	Set-up Banquet
	Professional Bull Riders	MW		Banquet A	7:30 PM	VIP party
	Professional Bull Riders	MW		Banquet D	1:45P-9:30P	Crew catering
Sat, Sep 24	Professional Bull Riders	CL	TODD	Arena	9:45 AM 10:00 AM 12:00 PM 3:00 PM 5:30 PM 6:00 PM 7:00 PM 7:15P-9P 9P-9:15P 9:15P-10P 10:00 PM	Doors for church Cowboy church Bulls arrive Contestant arrival Usher meeting Doors Opening ceremony 1 st half of show Intermission 2 nd half of show Show over/Bulls depart/Load-out
	Outdoor Life Network	MW		Banquet C	11:00 AM	Banquet
	Professional Bull Riders	MW		Banquet A	6:00 PM	VIP party
	Professional Bull Riders	MW		Banquet D	11:15A-9:30P	Crew catering
Sun, Sep 25	Professional Bull Riders	CL		Arena	4:00 AM	Dirt out
Mon, Sep 26	Available					
Tue, Sep 27	Available					
Wed, Sep 28	System of a Down	AH	CHRIS	Arena	7:00 PM	Performance
	System of a Down	MW		Banquet C/D	3:00 AM 6A-11P	Set-up Crew catering
Thur, Sep 29	Available					
Fri, Sep 30	Available					
Sat, Oct 1	Randy Travis	CL		Arena	8:00 PM	Performance
Sun, Oct 2	Available					
Mon, Oct 3	Available					
Tue, Oct 4	Available					
Wed, Oct 5	Available					
Thur, Oct 6	Weezer/Foo Fighters	CL		Arena	7:30 PM	Performance
Fri, Oct 7	Available					

Sat, Oct 8	Griffins vs Milwaukee	AH		Arena	10A-12:30P 6:00 PM 7P-9:30P	Teams practice Doors Hockey season home opener
Sun, Oct 9	Available					
Mon, Oct 10	Available					
Tue, Oct 11	Pistons vs Bulls	AH		Arena	6:00 PM 7:00 PM	Doors Exhibition basketball game
Wed, Oct 12	Available					
Thur, Oct 13	Available					
Fri, Oct 14	Available					
Sat, Oct 15	Griffins vs Houston	CL		Arena	10A-12:30P 6:00 PM 7:00 PM	Teams practice Doors Hockey game
Sun, Oct 16	Available					

Calendar Van Andel Arena

1-Oct-2005 Saturday	GC - Charity Event	
2-Oct-2005 Sunday	OPEN	
3-Oct-2005 Monday	GC - Sports	
4-Oct-2005 Tuesday	GC - Sports	
5-Oct-2005	OPEN	
6-Oct-2005 Thursday	GC - Alternative	
7-Oct-2005 Friday	OPEN	
8-Oct-2005 Saturday	GC - Sports	
9-Oct-2005 Sunday	OPEN	
10-Oct-2005 Monday	OPEN	
 11-Oct-2005 Tuesday	GC - Sports	
12-Oct-2005	OPEN	
13-Oct-2005 Thursday	OPEN	
14-Oct-2005 Friday	OPEN	
15-Oct-2005 Saturday	GC - Sports	
16-Oct-2005 Sunday	OPEN	
17-Oct-2005 Monday	OPEN	
18-Oct-2005 Tuesday	GH-1 - Dance	
19-Oct-2005	OPEN	
20-Oct-2005 Thursday	GH-2 - Country	
21-Oct-2005 Friday	GH-1 - Country	
22-Oct-2005 Saturday	GC - Sports	
23-Oct-2005 Sunday	GH-1 - Country	
24-Oct-2005 Monday	GC - Rock	
25-Oct-2005 Tuesday	OPEN	
26-Oct-2005	OPEN	
27-Oct-2005 Thursday	OPEN	
28-Oct-2005 Friday	GC - Sports	
29-Oct-2005 Saturday	GC - Sports	
30-Oct-2005 Sunday	GH-1 - Rock	
 31-Oct-2005 Monday	GH-1 - Rock	
 1-Nov-2005 Tuesday	GH-1 - Rock	
2-Nov-2005	GH-1 - Rock	GH-2 - Country
3-Nov-2005 Thursday	GH-1 - Country	
4-Nov-2005 Friday	GC - Sports	
5-Nov-2005 Saturday	GC - Sports	
6-Nov-2005 Sunday	GH-1 - Country	GH-2 - Country
7-Nov-2005 Monday	OPEN	
8-Nov-2005 Tuesday	GC - Theater	
9-Nov-2005	GC - Family	
10-Nov-2005 Thursday	GC - Family	
11-Nov-2005 Friday	GC - Family	
 12-Nov-2005 Saturday	GC - Family	
13-Nov-2005 Sunday	GC - Family	
14-Nov-2005 Monday	OPEN	
15-Nov-2005 Tuesday	GC - Sports	

16-Nov-2005	OPEN	
17-Nov-2005 Thursday	OPEN	
18-Nov-2005 Friday	<u>GC - Sports</u>	
19-Nov-2005 Saturday	<u>GH-1 - Rock</u>	<u>GH-2 - Sports</u>
20-Nov-2005 Sunday	<u>GH-1 - Rock</u>	<u>GH-2 - Dance</u>
21-Nov-2005 Monday	<u>GH-1 - Easy Listening</u>	
22-Nov-2005 Tuesday	<u>GH-1 - Easy Listening</u>	
23-Nov-2005	<u>GH-1 - Easy Listening</u>	<u>GH-2 - Sports</u>
24-Nov-2005 Thursday	OPEN	
25-Nov-2005 Friday	<u>GC - Sports</u>	
26-Nov-2005 Saturday	<u>GC - Sports</u>	<u>GC - Sports</u>
27-Nov-2005 Sunday	<u>GH-1 - Rock</u>	<u>GH-2 - Easy Listening</u>
28-Nov-2005 Monday	<u>GH-2 - Rock</u>	<u>GH-2 - Sports</u>
29-Nov-2005 Tuesday	<u>GH-1 - Rock</u>	
30-Nov-2005	<u>GC - Christian</u>	
1-Dec-2005 Thursday	<u>GH-1 - Country</u>	<u>GH-2 - Rock</u>
2-Dec-2005 Friday	<u>GH-2 - Country</u>	<u>GH-2 - Rock</u>
3-Dec-2005 Saturday	<u>GC - Sports</u>	<u>GC - Sports</u>
4-Dec-2005 Sunday	<u>GH-1 - Country</u>	<u>GH-2 - Rock</u>
5-Dec-2005 Monday	<u>GH-1 - Rock</u>	
6-Dec-2005 Tuesday	<u>GH-1 - Rock</u>	
7-Dec-2005	<u>GC - Sports</u>	
8-Dec-2005 Thursday	<u>GH-1 - Rock</u>	
9-Dec-2005 Friday	OPEN	
10-Dec-2005 Saturday	<u>GC - Education</u>	<u>GC - Sports</u>
11-Dec-2005 Sunday	<u>GC - Rock</u>	
12-Dec-2005 Monday	<u>GH-1 - Rock</u>	
13-Dec-2005 Tuesday	OPEN	
14-Dec-2005	OPEN	
15-Dec-2005 Thursday	OPEN	
16-Dec-2005 Friday	OPEN	
17-Dec-2005 Saturday	<u>GH-1 - Rock</u>	
18-Dec-2005 Sunday	OPEN	
19-Dec-2005 Monday	OPEN	
20-Dec-2005 Tuesday	OPEN	
21-Dec-2005	OPEN	
22-Dec-2005 Thursday	<u>GC - Sports</u>	
23-Dec-2005 Friday	<u>GC - Sports</u>	
24-Dec-2005 Saturday	OPEN	
25-Dec-2005 Sunday	OPEN	
26-Dec-2005 Monday	OPEN	
27-Dec-2005 Tuesday	OPEN	
28-Dec-2005	<u>GC - Sports</u>	
29-Dec-2005 Thursday	OPEN	
30-Dec-2005 Friday	<u>GC - Sports</u>	
31-Dec-2005 Saturday	<u>GC - Sports</u>	



1-Jan-2006 Sunday **OPEN**



2-Jan-2006 Monday	OPEN	
3-Jan-2006 Tuesday	OPEN	
4-Jan-2006	OPEN	
5-Jan-2006 Thursday	<u>GH-1 - Family</u>	
6-Jan-2006 Friday	<u>GH-1 - Family</u>	
7-Jan-2006 Saturday	<u>GH-1 - Family</u>	
8-Jan-2006 Sunday	<u>GH-1 - Family</u>	
9-Jan-2006 Monday	<u>GH-1 - Family</u>	
10-Jan-2006 Tuesday	OPEN	
11-Jan-2006	OPEN	
12-Jan-2006 Thursday	OPEN	
13-Jan-2006 Friday	<u>GC - Sports</u>	
14-Jan-2006 Saturday	<u>GC - Sports</u>	
15-Jan-2006 Sunday	OPEN	
16-Jan-2006 Monday	OPEN	
 17-Jan-2006 Tuesday	OPEN	
18-Jan-2006	<u>GC - Sports</u>	
19-Jan-2006 Thursday	OPEN	
20-Jan-2006 Friday	<u>GC - Sports</u>	
21-Jan-2006 Saturday	<u>GC - Sports</u>	
22-Jan-2006 Sunday	<u>GC - Family</u>	
23-Jan-2006 Monday	<u>GC - Sports</u>	
24-Jan-2006 Tuesday	OPEN	
25-Jan-2006	<u>GC - Sports</u>	
26-Jan-2006 Thursday	<u>GC - Motorsports</u>	
27-Jan-2006 Friday	<u>GC - Motorsports</u>	
28-Jan-2006 Saturday	<u>GC - Motorsports</u>	
29-Jan-2006 Sunday	<u>GC - Motorsports</u>	
30-Jan-2006 Monday	<u>GC - Motorsports</u>	
31-Jan-2006 Tuesday	OPEN	
1-Feb-2006	OPEN	
2-Feb-2006 Thursday	OPEN	
3-Feb-2006 Friday	<u>GH-1 - Sports</u>	
4-Feb-2006 Saturday	<u>GC - Sports</u>	
5-Feb-2006 Sunday	OPEN	
6-Feb-2006 Monday	OPEN	
7-Feb-2006 Tuesday	OPEN	
8-Feb-2006	OPEN	
9-Feb-2006 Thursday	OPEN	
10-Feb-2006 Friday	<u>GC - Sports</u>	
11-Feb-2006 Saturday	<u>GC - Sports</u>	
12-Feb-2006 Sunday	<u>GH-1 - Sports</u>	<u>GH-2 - Country</u>
13-Feb-2006 Monday	OPEN	
14-Feb-2006 Tuesday	<u>GC - Sports</u>	
 15-Feb-2006	OPEN	
16-Feb-2006 Thursday	<u>GH-1 - Country</u>	
17-Feb-2006 Friday	<u>GC - Sports</u>	
18-Feb-2006 Saturday	<u>GC - Sports</u>	
19-Feb-2006 Sunday	<u>GH-1 - Sports</u>	

20-Feb-2006 Monday	<u>GC - Family</u>
 21-Feb-2006 Tuesday	<u>GC - Family</u>
22-Feb-2006	<u>GC - Family</u>
23-Feb-2006 Thursday	<u>GC - Family</u>
24-Feb-2006 Friday	<u>GC - Family</u>
25-Feb-2006 Saturday	<u>GC - Family</u>
26-Feb-2006 Sunday	<u>GC - Family</u>
27-Feb-2006 Monday	<u>GC - Sports</u>
28-Feb-2006 Tuesday	<u>GC - Sports</u>
 1-Mar-2006	<u>GC - Sports</u>
2-Mar-2006 Thursday	<u>GH-1 - Family</u>
3-Mar-2006 Friday	<u>GH-1 - Family</u>
4-Mar-2006 Saturday	<u>GH-1 - Family</u>
5-Mar-2006 Sunday	<u>GC - Sports</u>
6-Mar-2006 Monday	OPEN
7-Mar-2006 Tuesday	OPEN
8-Mar-2006	<u>GC - Sports</u>
9-Mar-2006 Thursday	<u>GH-1 - Family</u>
10-Mar-2006 Friday	<u>GH-1 - Family</u>
11-Mar-2006 Saturday	<u>GH-1 - Family</u>
12-Mar-2006 Sunday	<u>GH-1 - Family</u>
13-Mar-2006 Monday	OPEN
14-Mar-2006 Tuesday	OPEN
15-Mar-2006	<u>GC - Sports</u>
16-Mar-2006 Thursday	OPEN
17-Mar-2006 Friday	<u>GC - Sports</u>
 18-Mar-2006 Saturday	<u>GC - Sports</u>
19-Mar-2006 Sunday	<u>GH-1 - Sports</u>
20-Mar-2006 Monday	OPEN
21-Mar-2006 Tuesday	OPEN
22-Mar-2006	<u>GH-1 - Alternative</u>
23-Mar-2006 Thursday	<u>GC - Charity Event</u>
24-Mar-2006 Friday	<u>GC - Family</u>
25-Mar-2006 Saturday	<u>GC - Sports</u>
26-Mar-2006 Sunday	<u>GC - Sports</u>
27-Mar-2006 Monday	<u>GH-1 - Alternative</u>
28-Mar-2006 Tuesday	<u>GC - Family</u>
29-Mar-2006	<u>GC - Family</u>
30-Mar-2006 Thursday	<u>GC - Family</u>
31-Mar-2006 Friday	<u>GC - Family</u>
1-Apr-2006 Saturday	<u>GC - Family</u>
 2-Apr-2006 Sunday	<u>GC - Family</u>
 3-Apr-2006 Monday	OPEN
4-Apr-2006 Tuesday	OPEN
5-Apr-2006	OPEN
6-Apr-2006 Thursday	OPEN

7-Apr-2006 Friday	<u>GH-1 - Sports</u>	
8-Apr-2006 Saturday	<u>GC - Sports</u>	
9-Apr-2006 Sunday	<u>GH-1 - Sports</u>	
10-Apr-2006 Monday	<u>GH-1 - Sports</u>	
11-Apr-2006 Tuesday	OPEN	
12-Apr-2006	OPEN	
13-Apr-2006 Thursday	OPEN	
14-Apr-2006 Friday	<u>GC - Sports</u>	
15-Apr-2006 Saturday	<u>GC - Sports</u>	
16-Apr-2006 Sunday	<u>GH-1 - Sports</u>	
		
17-Apr-2006 Monday	OPEN	
18-Apr-2006 Tuesday	OPEN	
19-Apr-2006	OPEN	
20-Apr-2006 Thursday	OPEN	
21-Apr-2006 Friday	<u>GH-1 - Sports</u>	
22-Apr-2006 Saturday	<u>GH-1 - Sports</u>	
23-Apr-2006 Sunday	<u>GH-1 - Sports</u>	
24-Apr-2006 Monday	OPEN	
25-Apr-2006 Tuesday	OPEN	
26-Apr-2006	<u>GH-1 - Country</u>	
27-Apr-2006 Thursday	OPEN	
28-Apr-2006 Friday	<u>GH-1 - Christian</u>	
29-Apr-2006 Saturday	<u>GC - Education</u>	<u>GH-1 - Sports</u>
30-Apr-2006 Sunday	<u>GH-1 - Sports</u>	
1-May-2006 Monday	OPEN	
2-May-2006 Tuesday	<u>GC - Education</u>	
3-May-2006	OPEN	
4-May-2006 Thursday	OPEN	
5-May-2006 Friday	<u>GH-1 - Sports</u>	
6-May-2006 Saturday	<u>GH-1 - Sports</u>	
7-May-2006 Sunday	<u>GH-1 - Unknown</u>	
8-May-2006 Monday	<u>GC - Family</u>	
9-May-2006 Tuesday	OPEN	
10-May-2006	OPEN	
11-May-2006 Thursday	OPEN	
12-May-2006 Friday	<u>GH-1 - Christian</u>	<u>GH-1 - Sports</u>
13-May-2006 Saturday	<u>GH-1 - Sports</u>	
14-May-2006 Sunday	<u>GH-1 - Sports</u>	
		
15-May-2006 Monday	OPEN	
16-May-2006 Tuesday	OPEN	
17-May-2006	OPEN	
18-May-2006 Thursday	OPEN	
19-May-2006 Friday	<u>GH-1 - Sports</u>	
20-May-2006 Saturday	<u>GH-1 - Sports</u>	
21-May-2006 Sunday	<u>GH-1 - Sports</u>	
22-May-2006 Monday	OPEN	
23-May-2006 Tuesday	OPEN	
24-May-2006	OPEN	
25-May-2006 Thursday	OPEN	

26-May-2006 Friday	<u>GH-1 - Sports</u>
27-May-2006 Saturday	<u>GH-1 - Sports</u>
28-May-2006 Sunday	<u>GH-1 - Sports</u>
29-May-2006 Monday	OPEN
 30-May-2006 Tuesday	OPEN
31-May-2006	OPEN
1-Jun-2006 Thursday	OPEN
2-Jun-2006 Friday	<u>GC - Country</u>
3-Jun-2006 Saturday	<u>GC - Country</u>
4-Jun-2006 Sunday	<u>GH-1 - Sports</u>
5-Jun-2006 Monday	OPEN
6-Jun-2006 Tuesday	OPEN
7-Jun-2006	OPEN
8-Jun-2006 Thursday	OPEN
9-Jun-2006 Friday	<u>GH-1 - Sports</u>
10-Jun-2006 Saturday	<u>GH-1 - Sports</u>
11-Jun-2006 Sunday	<u>GH-1 - Sports</u>
12-Jun-2006 Monday	OPEN
13-Jun-2006 Tuesday	OPEN
14-Jun-2006	OPEN
 Wednesday	
15-Jun-2006 Thursday	OPEN
16-Jun-2006 Friday	<u>GH-1 - Sports</u>
17-Jun-2006 Saturday	<u>GH-1 - Sports</u>
18-Jun-2006 Sunday	<u>GH-1 - Sports</u>
 19-Jun-2006 Monday	OPEN
20-Jun-2006 Tuesday	OPEN
21-Jun-2006	OPEN
22-Jun-2006 Thursday	OPEN
23-Jun-2006 Friday	<u>GH-1 - Sports</u>
24-Jun-2006 Saturday	<u>GH-1 - Sports</u>
25-Jun-2006 Sunday	<u>GH-1 - Sports</u>
26-Jun-2006 Monday	OPEN
27-Jun-2006 Tuesday	OPEN
28-Jun-2006	OPEN
29-Jun-2006 Thursday	OPEN
30-Jun-2006 Friday	OPEN
1-Jul-2006 Saturday	<u>GH-1 - Adult</u>
2-Jul-2006 Sunday	<u>GH-1 - Adult</u>
3-Jul-2006 Monday	<u>GH-1 - Adult</u>
4-Jul-2006 Tuesday	<u>GH-1 - Adult</u>
 5-Jul-2006 Wednesday	OPEN
6-Jul-2006 Thursday	OPEN
7-Jul-2006 Friday	<u>GH-1 - Adult</u>
8-Jul-2006 Saturday	<u>GH-1 - Adult</u>
9-Jul-2006 Sunday	OPEN
10-Jul-2006 Monday	OPEN
11-Jul-2006 Tuesday	OPEN

12-Jul-2006	OPEN
13-Jul-2006 Thursday	OPEN
14-Jul-2006 Friday	OPEN
15-Jul-2006 Saturday	OPEN
16-Jul-2006 Sunday	OPEN
17-Jul-2006 Monday	OPEN
18-Jul-2006 Tuesday	OPEN
19-Jul-2006	OPEN
20-Jul-2006 Thursday	OPEN
21-Jul-2006 Friday	OPEN
22-Jul-2006 Saturday	OPEN
23-Jul-2006 Sunday	OPEN
24-Jul-2006 Monday	OPEN
25-Jul-2006 Tuesday	OPEN
26-Jul-2006	OPEN
27-Jul-2006 Thursday	OPEN
28-Jul-2006 Friday	OPEN
29-Jul-2006 Saturday	OPEN
30-Jul-2006 Sunday	OPEN
31-Jul-2006 Monday	OPEN
1-Aug-2006 Tuesday	OPEN
2-Aug-2006	OPEN
3-Aug-2006 Thursday	OPEN
4-Aug-2006 Friday	OPEN
5-Aug-2006 Saturday	OPEN
6-Aug-2006 Sunday	OPEN
7-Aug-2006 Monday	OPEN
8-Aug-2006 Tuesday	OPEN
9-Aug-2006	GH-1 - Family
10-Aug-2006 Thursday	GH-1 - Family
11-Aug-2006 Friday	GH-1 - Family
12-Aug-2006 Saturday	GH-1 - Family
13-Aug-2006 Sunday	GH-1 - Family
14-Aug-2006 Monday	GH-1 - Family
15-Aug-2006 Tuesday	GH-1 - Family
16-Aug-2006	GH-1 - Family
17-Aug-2006 Thursday	GH-1 - Family
18-Aug-2006 Friday	OPEN
19-Aug-2006 Saturday	OPEN
20-Aug-2006 Sunday	OPEN
21-Aug-2006 Monday	OPEN
22-Aug-2006 Tuesday	OPEN
23-Aug-2006	OPEN
24-Aug-2006 Thursday	GH-1 - Family
25-Aug-2006 Friday	GH-1 - Family
26-Aug-2006 Saturday	GH-1 - Family
27-Aug-2006 Sunday	GH-1 - Family
28-Aug-2006 Monday	OPEN
29-Aug-2006 Tuesday	OPEN
30-Aug-2006	OPEN
31-Aug-2006 Thursday	OPEN

1-Sep-2006 Friday	OPEN
2-Sep-2006 Saturday	OPEN
3-Sep-2006 Sunday	OPEN
4-Sep-2006 Monday	OPEN
	
5-Sep-2006 Tuesday	OPEN
6-Sep-2006	OPEN
7-Sep-2006 Thursday	OPEN
8-Sep-2006 Friday	OPEN
9-Sep-2006 Saturday	OPEN
10-Sep-2006 Sunday	OPEN
11-Sep-2006 Monday	OPEN
12-Sep-2006 Tuesday	OPEN
13-Sep-2006	OPEN
14-Sep-2006 Thursday	OPEN
15-Sep-2006 Friday	<u>GH-1 - Convention</u>
16-Sep-2006 Saturday	<u>GH-1 - Convention</u>
17-Sep-2006 Sunday	<u>GH-1 - Convention</u>
18-Sep-2006 Monday	<u>GH-1 - Convention</u>
19-Sep-2006 Tuesday	OPEN
20-Sep-2006	OPEN
21-Sep-2006 Thursday	<u>GH-1 - Family</u>
22-Sep-2006 Friday	<u>GH-1 - Family</u>
23-Sep-2006 Saturday	<u>GH-1 - Family</u>
24-Sep-2006 Sunday	<u>GH-1 - Family</u>
25-Sep-2006 Monday	<u>GH-1 - Family</u>
26-Sep-2006 Tuesday	<u>GH-1 - Family</u>
27-Sep-2006	<u>GH-1 - Family</u>
28-Sep-2006 Thursday	<u>GH-1 - Family</u>
29-Sep-2006 Friday	<u>GH-1 - Family</u>
30-Sep-2006 Saturday	<u>GH-1 - Family</u>
1-Oct-2006 Sunday	<u>GH-1 - Family</u>
2-Oct-2006 Monday	OPEN
3-Oct-2006 Tuesday	OPEN
4-Oct-2006	OPEN
5-Oct-2006 Thursday	OPEN
6-Oct-2006 Friday	OPEN
7-Oct-2006 Saturday	<u>GH-1 - Charity Event</u>
8-Oct-2006 Sunday	OPEN
9-Oct-2006 Monday	OPEN
	
10-Oct-2006 Tuesday	OPEN
11-Oct-2006	OPEN
12-Oct-2006 Thursday	OPEN
13-Oct-2006 Friday	OPEN
14-Oct-2006 Saturday	OPEN
15-Oct-2006 Sunday	OPEN
16-Oct-2006 Monday	OPEN
17-Oct-2006 Tuesday	OPEN
18-Oct-2006	OPEN
19-Oct-2006 Thursday	<u>GH-1 - Seminar</u>

20-Oct-2006 Friday **GH-1 - Seminar**

21-Oct-2006 Saturday **OPEN**

22-Oct-2006 Sunday **OPEN**

23-Oct-2006 Monday **OPEN**

24-Oct-2006 Tuesday **OPEN**

25-Oct-2006 **OPEN**

26-Oct-2006 Thursday **OPEN**

27-Oct-2006 Friday **OPEN**

28-Oct-2006 Saturday **OPEN**

29-Oct-2006 Sunday **OPEN**



30-Oct-2006 Monday **OPEN**

31-Oct-2006 Tuesday **OPEN**



Color legend

Black Out (BO)

Granted Contract

Requested Contract

Granted Hold (GH)

Granted Hold 1 (first

Granted Hold 2

Granted Hold 3 (third

Granted Hold 4 (fourth

Granted Hold 5 (fifth

Granted Hold 6 (sixth

Granted Hold 7

Granted Hold 8 (eighth

Granted Hold 9 (ninth

Granted Hold 10 (tenth

Requested Hold (RH)

Dropped Black Out

Denied Contract

Denied Hold

----- (--)

Cancelled Private

DEVOS PLACE
WEEKLY - YEAR 2005

DATE	EVENT	ROOM	TIME	FUNCTION	EC	OPERATIONS/CONSTRUCTION
TUES. SEPT 20	MICHIGAN MUNICIPAL LEAGUE CONVENTION	EH C	8:00AM -9:00AM 9:00AM -12:00PM 12:00PM -4:00PM 5:00PM -9:00PM	SOME EXHIBITOR MOVE IN TRAINING SESSION (NO MOVE IN DURING THIS TIME) REMAINDER OF MOVE IN EXHIBITS OPEN/WELCOME RECEPTION	AF	Estimated Attendance: 1200
	AFD WEST MICHIGAN HOLIDAY BEVERAGE SHOW	BALL A	10:00AM -2:00PM 2:00PM -8:00PM 8:00PM -10:00PM	LOAD IN SHOW OPEN LOAD OUT	AF	Estimated Attendance: 500
	PERNOD RICARD USA	RO F	4:00PM -8:00PM 9:00AM-12:00PM	DEMONSTRATIONS SETUP IN GRAND GALLERY	AF	Estimated Attendance:40
	HAWORTH	G E-F	4:30PM 5:00PM-6:00PM 6:00PM-8:00PM 8:00PM-10:00PM	GUEST ARRIVAL RECEPTION PRESENTATIONS PACK UP GRAND GALLERY	MJ	Estimated Attendance: 100-150
WED. SEPT 21	MICHIGAN MUNICIPAL LEAGUE CONVENTION	EH C	8:00AM -3:00PM 8:00AM -9:00AM 8:00AM -4:00PM 9:00AM -10:15AM 10:15AM -10:45AM 10:45AM -12:00PM 12:30PM -1:45PM 3:00PM -6:00PM	EXHIBITS OPEN BREAKFAST SESSIONS OPENING SESSION REFRESHMENT BREAK BUSINESS MEETING ANNUAL AWARDS LUNCHEON MOVE OUT	AF	Estimated Attendance: 1200
	SPRINT NEXTEL COMMUNICATIONS	EH B STORAGE RM.	4:00PM -7:00PM	MINIMAL CLIENT PREP		
	THURS. SEPT 22	MICHIGAN MUNICIPAL LEAGUE CONVENTION	6:15PM -7:00PM 6:30PM 7:30PM-9:30PM	VIP RECEPTION RECEPTION ANNUAL BANQUET	AF	Estimated Attendance: 1200
	Pfizer Leadership	RO A BALL PRE-FUNC BALL A G A	7:30AM 8:00AM -3:00PM 6:00AM-8:00PM 8:00AM -9:00PM 9:00AM -10:00AM 10:00AM -10:20AM 10:20AM -12:00PM 12:00PM -1:30PM 2:00PM	CLIENT ARRIVAL MEETING CLIENT/VENDOR SETUP REGISTRATION/BREAKFAST SESSION BREAK SESSION LUNCH SESSIONS CONCLUDE	AF	Estimated Attendance: 20
	SPRINT NEXTEL COMMUNICATIONS	GG B-D	6:00AM-8:00PM 8:00AM -9:00PM 9:00AM -10:00AM 10:00AM -10:20AM 10:20AM -12:00PM 12:00PM -1:30PM 2:00PM	CLIENT/VENDOR SETUP REGISTRATION/BREAKFAST SESSION BREAK SESSION LUNCH SESSIONS CONCLUDE	AF	Estimated Attendance:100
	DAVENPORT UNIVERSITY CONVOCATION 2005	BALL B & C	9:00AM-5:00PM 2:00PM 3:00PM/4:00PM	PRODUCTION LOAD-IN OPS SET STAGE REHEARSAL	KB	
	AXSYS	GE	7:00AM 8:00AM-11:00AM 12:00PM-3:00PM 4:00PM-7:00PM	CLIENT ARRIVAL BREAKFAST/SESSION LUNCH/SESSION DINNER/SESSION	MJ	Estimated Attendance: 60 each session

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DEVOS PLACE

WEEKLY - YEAR 2005

FRI SEPT 23	DAVENPORT UNIVERSITY CONVOCACTION 2005	BALL B-D BALL B-D BALL A / P-FUNC BALL B-D	7:00AM 9:00AM-9:30AM 9:30AM-12:00PM 12:00PM-1:00PM 1:00PM-1:30PM 1:30PM-4:00PM	CLIENT ARRIVAL CONTINENTAL BREAKFAST PROGRAM LUNCH PROGRAM GUESTS DEPART PRODUCTION LOAD-OUT	KB	Estimated Attendance: 750-800
	FALL BRIDAL SHOW	EH A EH A	9:30AM 10:00AM-3:00PM 5:00PM-9:00PM	CLIENT ARRIVAL MOVE-IN SHOW	MJ	Estimated Attendance: 5000
	GR SYMPHONY POPS I - ROBERTA FLACK	DV	8:00AM-1:00PM 1:00PM-2:30PM 3:00PM-6:00PM 6:30PM 7:00PM 7:30PM 8:00PM-10:15PM	MOVE IN SOUND CHECK REHEARSAL OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE	AK	Box Office (as of 9/19): 1655
	HERNANDEZ-BARNES WEDDING RECEPTION	LYON SQUARE		NOT SMG EVENT-JUST FYI		
	ALTIOR GLOBAL GROWTH	MI LOADING DOCK	1:00PM	TRAILER ARRIVES TO DOCK #3	KB	
SAT. SEPT 24	FALL BRIDAL SHOW	EH A EH A	9:00AM 10:00AM-5:00PM 5:00PM-8:00PM	CLIENT/ EXHIBITOR ARRIVAL SHOW MOVE-OUT	MJ	Estimated Attendance: 5000
	ALTIOR GLOBAL GROWTH CONFERENCE	BALL C-D	8:00AM-3:00PM 11:00AM	PRODUCTION LOAD-IN GREENERY DELIVERY	KB	
	BRISTOL MYER SQUIBB	BOARDROOM	7:30AM 7:30AM-8:30AM 8:30AM-1:00PM 10:00AM-10:15AM	CLIENT ARRIVAL BREAKFAST MEETING BREAK	MJ	Estimated Attendance: 60
	RENTAL PROPERTIES OWNERS ASSOCIATION	G A-B	7:30AM 8:00AM-8:30AM 8:30AM-12:00PM** 12:00PM-1:00PM** 1:00PM-5:00PM** 5:30PM**	CLIENT ARRIVAL REGISTRATION PROGRAM LUNCH-OFF-SITE PROGRAM GUESTS DEPART **TIMES FOR PROGRAM AND LUNCH ARE VARIABLE BASED ON THE SPEAKER	KB	Estimated Attendance: 100
	GR SYMPHONY POPS I - ROBERTA FLACK	DV	6:30PM 7:00PM 7:30PM 8:00PM-10:15PM	OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE	AK	Box Office (as of 9/19): 1458
SUN. SEPT 25	ALTIOR GLOBAL GROWTH CONFERENCE	BALL C-D	8:00AM-5:00PM	PRODUCTION LOAD-IN CON'T REHEARSAL	KB	

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DEVOS PLACE

WEEKLY - YEAR 2005

	GR SYMPHONY POPS 1 - ROBERTA FLACK	DV	1:30PM 2:00PM 2:30PM 3:00PM-5:15PM 5:00PM-8:00PM	OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE MOVE OUT	AK	Box Office (as of 9/19): 1457
MON. SEPT 26	ALTICOR GLOBAL GROWTH CONFERENCE	GRAND GALLERY BALL C-D P-FUNC BALL C-D GRAND GALLERY BOARDROOM BALL C-D	7:30AM-8:30AM 8:30AM-9:40AM 9:40AM-10:10AM 10:10AM-12:00PM 11:00AM 12:00PM-1:00PM 12:00PM-1:00PM 1:00PM 1:00PM	BREAKFAST GENERAL SESSION BREAK GENERAL SESSION SET FLORALS FOR LUNCH LUNCH PRIVATE LUNCH SCENERY CHANGE GUESTS DEPART BUILDING	KB	
	LITTLE SHOP OF HORRORS	DV	3:00PM-5:00PM 6:00PM-11:00PM	HOUSE STRIP MOVE IN (4-5 HOURS)	AK	
TUES. SEPT 27	ALTICOR GLOBAL GROWTH CONFERENCE	P-FUNC BOARDROOM BALL C-D P-FUNC BALL C-D P-FUNC BOARDROOM BALL C-D RO A-D BALL C-D	8:00AM-9:00AM 8:00AM-9:00AM 9:00AM-10:10AM 10:10AM-10:40AM 10:40AM-11:30AM 11:30AM-12:30PM 11:30AM-12:30PM 12:30PM-1:45PM 1:45PM-2:45PM 2:00PM 2:45PM-2:55PM 2:55PM-3:55PM 3:55PM-4:05PM 4:05PM-5:05PM 5:05PM-5:15PM 5:15PM-6:15PM 6:15PM	BREAKFAST PRIVATE BREAKFAST GENERAL SESSION BREAK GENERAL SESSION LUNCH PRIVATE LUNCH GENERAL SESSION BREAKOUTS SCENERY CHANGE BREAK BREAKOUTS BREAK BREAKOUTS BREAK BREAKOUTS GUESTS DEPART	KB	
	LITTLE SHOP OF HORRORS	DV	8:00AM-5:00PM 9:00AM-5:00PM 6:00PM 6:30PM 7:00PM 7:30PM-9:45PM	MOVE IN PIT REHEARSAL OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE	AK	
	STANDARD FEDERAL BANK	EH C	8:00AM-3:00PM 3:00PM-8:00PM	LOAD-IN DINNER	KB	Box Office (as of 9/19): 795
WED. SEPT 28	ALTICOR GLOBAL GROWTH CONFERENCE	GRAND GALLERY BOARDROOM BALL C-D	8:00AM-9:00AM 8:00AM-9:00AM 9:00AM-10:00AM	BREAKFAST PRIVATE BREAKFAST GENERAL SESSION	KB	

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DEVOS PLACE

WEEKLY - YEAR 2005

		P-FUNC BALL C-D GRAND GALLERY BOARDROOM GENERAL SESSION BOARDROOM	10:00AM-10:30AM 10:30AM-11:30AM 11:30AM-12:30PM 11:30AM-12:30PM 12:30PM-1:30PM 1:30PM-5:00PM 3:00PM-7:00PM 4:00PM	BREAK GENERAL SESSION LUNCH PRIVATE LUNCH GENERAL SESSION MEETING PRODUCTION LOAD-OUT GREENERY PICK-UP		
	LITTLE SHOP OF HORRORS	DV	6:00PM 6:30PM 7:00PM 7:30PM-9:45PM 8:00AM-5:00PM 2:30PM-5:00PM	OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE MEETING	AK	Box Office (as of 9/19): 770 Estimated Attendance: 30
	FRITO LAY	G A-B	8:00AM-5:00PM	MEETING		
	MI HUMAN RESOUCCE MGMT ASSN.	SKWALK SHOW OFFICE	2:30PM-5:00PM	NOT SMG EVENT-JUST FYI		
THURS. SEPT 29	LITTLE SHOP OF HORRORS	DV	12:30PM 1:00PM 1:30PM 2:00PM-4:15PM 6:00PM 6:30PM 7:00PM 7:30PM-9:45PM 8:00AM-5:00PM 9:00AM 8:00AM-5:00PM	OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE MEETING TRAILER DEPARTS LOAD-IN	AK KB KB	Box Office (as of 9/19): 528 Box Office (as of 9/19): 507 Estimated Attendance: 30
	FRITO LAY	G A-B	8:00AM-5:00PM	MEETING		
	ALTICOR GLOBAL GROWTH	MLOADING DOCK	9:00AM	TRAILER DEPARTS	KB	
	THE HOMECOMING	BALL A-D G E-F	8:00AM-5:00PM	LOAD-IN	KB	
	COMERICA BANK LUNCHEON	G A-D	10:00AM 11:15AM 12:00PM-2:00PM	CLIENT ARRIVAL GUESTS ARRIVE LUNCH/SPEAKER	AF	Estimated Attendance: 300
FRI. SEPT 30	LITTLE SHOP OF HORRORS	DV	6:30PM 7:00PM 7:30PM 8:00PM-10:15PM 8:00AM-5:00PM 8:00AM-12:00PM 12:00PM-6:00PM 6:00PM-12:00AM	OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE MOVE IN SET-UP EXHIBITS DINNER/SESSION	AK MJ KB	Box Office (as of 9/19): 710
	GORDON FOOD SERVICE FOOD SHOW	EH A-C BALL A-D G E-F	8:00AM-5:00PM 8:00AM-12:00PM 12:00PM-6:00PM 6:00PM-12:00AM	SET-UP EXHIBITS DINNER/SESSION		
	THE HOMECOMING					
SAT. OCT 1	LITTLE SHOP OF HORRORS	DV	12:30PM 1:00PM 1:30PM 2:00PM-4:15PM 6:30PM 7:00PM 7:30PM	OUTSIDE DOOR OPEN LOBBY OPEN SEATING OPEN PERFORMANCE OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN	AK	Box Office (as of 9/19): 535

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WEEKLY - YEAR 2005

	GORDON FOOD SERVICE FOOD SHOW	EH A-C	8:00PM-10:15PM 8:00AM-5:00PM	PERFORMANCE MOVE IN	MJ	Box Office (as of 9/19): 784
	THE HOMECOMING	BALL A-D G-E-F		MEETING	KB	
SUN. OCT 2	LITTLE SHOP OF HORRORS	DV	1:30PM 2:00PM 2:30PM 3:00PM-5:15PM 4:30PM-7:00PM 5:00-11:00PM	OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE DINNER FOR CREW MOVE OUT	AK	Box Office (as of 9/19): 779
	GORDON FOOD SERVICE FOOD SHOW	EH A-C, G A-F	8:00AM-5:00PM	MOVE IN	MJ	
	THE HOMECOMING	BALL A-D		MEETING	KB	
	NATIONAL GRANTS SEMINAR	MON A-D	7:00AM-8:00PM	MEETING	Af	Estimated Attendance: 300
MON. OCT 3	GORDON FOOD SERVICE FOOD SHOW	EH A-C, G A-F, O A-H, BALL A-D, DV	8:00AM-5:00PM	MOVE IN	MJ	
TUES. OCT 4	GR SYMPHONY - CLASSICAL II- DRAMATIC POWERHOUSES	DV	8:00AM-1:00PM 3:30PM-6:00PM	MOVE IN REHEARSAL	AK	
	GORDON FOOD SERVICE FOOD SHOW	EH A-C, G A-F, O A-H, BALL A-D	8:00AM-5:00PM	SHOW	MJ	
WED. OCT 5	GR SYMPHONY - CLASSICAL II- DRAMATIC POWERHOUSES	DV	12:00PM-3:00PM 3:30PM-6:00PM 7:30PM-10:00PM	MIC HANG REHEARSAL REHEARSAL	AK	
	GORDON FOOD SERVICE FOOD SHOW	EH A-C, G A-F, O A-H, BALL A-D	8:00AM-10:00PM	SHOW	MJ	
	YMCA ANNUAL MEETING	BALL A	8:00AM-11:00AM 11:00AM-2:00PM 2:00PM-5:00PM	SET UP LUNCH TEARDOWN	KB	
	ZATKOFF SEALS & PACKINGS	MON B-C	2:00PM-7:00PM	GENERAL SESSION	KB	
THURS. OCT 6	GR SYMPHONY - CLASSICAL II- DRAMATIC POWERHOUSES	DV	3:30PM-6:00PM 7:30PM-10:00PM	REHEARSAL (F1) REHEARSAL (C2)	AK	
	GORDON FOOD SERVICE FOOD SHOW	EH A-C	8:00AM-5:00PM	MOVE OUT	MJ	
	LEGACY AWARD CELEBRATION	BALL B-D	6:00PM-10:00PM	BANQUET	KB	
	ZATKOFF SEALS & PACKINGS	MON B-C	7:00AM-2:00PM	GENERAL SESSION	KB	
FRI. OCT 7	GR SYMPHONY - CLASSICAL II- DRAMATIC POWERHOUSE	DV	6:30PM 6:45PM 7:00PM-7:30PM	OUTSIDE DOORS OPEN LOBBY OPEN UPBEAT	AK	
		RECITAL HALL DV	7:30PM 8:00PM-10:10PM 10:15PM-10:40PM	SEATING OPEN PERFORMANCE TALK-BACK		Box Office (as of 9/19): 1067
	METROPOLITAN FOUNDATION	BALL B-D	9:00AM-5:00PM	MOVE IN	KB	

5

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DEVOS PLACE

WEEKLY - YEAR 2005

	MI CHIROPRACTIC SOCIETY	BALL A RO A-F	7:00AM-5:00PM	EXHIBITS MEETING	KB	
	GRABILL ENTERPRISES-FALL CONFERENCE	EH C	8:00AM-3:00PM 6:00PM-12:00AM	LOAD-IN MEETING	KB	
SAT. OCT 8	GR SYMPHONY- CLASSICAL II- DRAMATIC POWERHOUSE	DV RECITAL HALL DV	6:30PM 6:45PM 7:00PM-7:30PM 7:30PM 8:00PM-10:10PM 10:15PM-10:40PM 10:30PM-12:00AM	OUTSIDE DOORS OPEN LOBBY OPEN UPBEAT SEATING OPEN PERFORMANCE TALK BACK MOVE OUT	AK	Box Office (as of 9/19): 780
	METROPOLITAN FOUNDATION	BALL B-D, RO Lobby	6:00PM-11:00PM	BANQUET RECEPTION	KB	
	MI CHIROPRACTIC SOCIETY	BALL A RO A-F, BOARD, G A-D	7:00AM-6:00PM	EXHIBITS MEETING	KB	
	MICHIGAN OSTEOPATHIC ASSOCIATION	G A-C		MEETING	AF	
	GRABILL ENTERPRISES-FALL CONFERENCE	EH C	8:00AM-12:00AM	EXHIBITS MEETING	KB	
	NATIONAL GRANTS SEMINAR	MON A-D	7:00AM-8:00PM	MEETING	AF	
SUN. OCT 9	GR SYMPHONY- FAMILY I- EMILY SAVES THE ORCHESTRA WITH PLATYPUS THEATRE	DV	1:30PM 1:15PM-2:15PM 2:00PM 2:30PM 3:00PM-4:15PM 4:00PM-8:00PM	OUTSIDE DOORS OPEN REHEARSAL LOBBY OPEN SEATING OPEN PERFORMANCE MOVE OUT	AK	Box Office (as of 9/19): 655
	MICHIGAN SHERIFF'S ASSOCIATION	RO A	8:00AM-5:00PM	OFFICE	MJ	
	MI CHIROPRACTIC SOCIETY	BALL A RO B-F	7:00AM-6:00PM	EXHIBITS MEETING	KB	
	GRABILL ENTERPRISES-FALL CONFERENCE	EH C	8:00AM-12:00PM	MEETING	KB	
	NATIONAL GRANTS SEMINAR	MON A-D	7:00AM-8:00PM	MEETING	AF	
MON. OCT 10	MICHIGAN SHERIFF'S ASSOCIATION	BALL A-B RO A-C	8:00AM-5:00PM	EXHIBITS MEETINGS	MJ	
	MICHIGAN BLUEBERRY CONFERENCE & EXPOSITION	EH C	8:00AM-5:00PM	MOVE IN	MJ	
	ALL STAFF MEETING	G A	9:00AM	MEETING		
TUES. OCT 11	MICHIGAN SHERIFF'S ASSOCIATION	BALL A-B RO A-C	8:00AM-5:00PM	EXHIBITS MEETINGS	MJ	
	MICHIGAN BLUEBERRY CONFERENCE & EXPOSITION	EH C	8:00AM-5:00PM	EXHIBITS	MJ	

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DEVOS PLACE

WEEKLY - YEAR 2005

	MENOPAUSE THE MUSICAL	DV	9:00AM-5:00PM 6:00PM 6:30PM 7:00PM 7:30PM-9:00PM 9:00PM-12:00AM	MOVE IN OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE MOVE OUT	AK	Box Office (as of 9/19): 1858
	OFFICE FURNITURE SYMPOSIUM	BALL C-D G-D-F G-A-C EH-A-B	6:00AM-5:00PM	GENERAL SESSION BREAKOUT ROOMS HOSPITALITY MOVE IN	KB	
	FALL RV SHOW		8:00AM-6:00PM		AF	
WED. OCT 12	GR SYMPHONY - SPECIAL CONCERT	DV	8:00AM-1:00PM 3:30PM-6:00PM 7:30PM-10PM	MOVE IN REHEARSAL REHEARSAL	AK	
	MICHIGAN BLUEBERRY CONFERENCE & EXPOSITION	EH C RO F	8:00AM-5:00PM	EXHIBITS MEETING	MJ	
	FALL RV SHOW	EH-A-B	8:00AM-6:00PM	MOVE IN MEETING	AF	
	DEPARTMENT OF MILITARY & VETERANS AFFAIRS	G-E-F			MJ	
THURS. OCT 13	GR SYMPHONY - SPECIAL CONCERT	DV	3:00PM-5:00PM 7:00PM-10:00PM 8:00AM-12:00PM	REHEARSAL (ECON) REHEARSAL (S1) MOVE OUT	AK	
	MICHIGAN BLUEBERRY CONFERENCE & EXPOSITION	EH C			MJ	
	FALL RV SHOW	EH-A-B	12:00PM-9:00PM	SHOW OPEN MEETING	AF	
	DEPARTMENT OF MILITARY & VETERANS AFFAIRS	G-E-F				
	MICHIGAN COUNCIL OF TEACHERS OF MATHEMATICS	BALL A-D	8:00AM-8:00PM	MOVE IN/ CONVENTION	AF	
FRI. OCT 14	GR SYMPHONY - SPECIAL CONCERT- LORD OF THE RINGS SYMPHONY	DV	6:30PM 7:00PM 7:30PM 8:00PM-10:00PM 10:00PM-12:00AM	OUTSIDE DOORS OPEN LOBBY OPEN SEATING OPEN PERFORMANCE MOVE OUT	AK	Box Office (as of 9/19): 1347
	CITY MANAGER'S TOP MANAGEMENT MEETING	O A	8:30AM 9:00AM 10:30AM	REFRESHMENTS MEETING BEGINS MEETING ENDS	MJ	
	FALL RV SHOW	EH-A-B	12:00PM-9:00PM	SHOW OPEN	AF	
	MICHIGAN COUNCIL OF TEACHERS OF MATHEMATICS	BALL A-D, RO A-F, O A-H	8:00AM-8:00PM	EXHIBITS BREAKOUTS	AF	
	FALL 2005 CELEBRATION WEDDING EXPO	EH C	8:00AM-4:00PM 5:00PM-9:00PM	SET UP EXPO	MJ	
SAT. OCT 15	GR OPERA- TURANDOT	RECITAL HALL	1:00PM-3:30PM	REHEARSAL	AK	

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WEEKLY - YEAR 2005

	FALL RV SHOW	EH A-B	10:00AM-9:00PM	SHOW OPEN	AF	
	MICHIGAN COUNCIL OF TEACHERS OF MATHEMATICS	RO A-F O A-H	8:00AM-8:00PM	BREAKOUTS	AF	
	FALL 2005 CELEBRATION WEDDING EXPO	EH C	8:00AM-5:00PM 5:00PM-8:00PM	EXHIBIT MOVE-OUT	MJ	
	GLASS ARTISTS OF WEST MICHIGAN	G A-F	8:00AM-5:00PM 5:00PM-8:00PM	EXHIBIT MOVE OUT	MJ	
	SCHULTEN-SCHOLMA WEDDING	BALL C	12:00PM-12:00AM	WEDDING	MJ	
	MMPC MEETING	MON A-D Pre-Funct MON A-D	8:00AM-5:00PM	REGISTRATION MEETING	AF	
	THE BACKSLIDERS	DV		PERFORMANCE	AK	Box Office (as of 9/19): 0
SUN. OCT 16	GR OPERA- TURANDOT	DV	8:00AM-6:00PM 6:30PM-10:30PM	MOVE IN REHEARSAL	AK	
	FALL RV SHOW	EH A-B	12:00PM-5:00PM	SHOW OPEN	AF	
	FOCUS ON LIFE DINNER	EH C BALL A-D	8:00AM-5:00PM	SET UP SET UP	KB	
MON. OCT 17	GR OPERA- TURANDOT	DV	8:00AM-5:00PM 7:30PM-11:30PM	WORK CALL REHEARSAL	AK	
	FALL RV SHOW	EH A-B	8:00AM-5:00PM	MOVE OUT	AF	
	FOCUS ON LIFE DINNER	BALL A-D EH C G C-F EH B	6:00PM-10:00PM	DINNER DINNER RECEPTION DINNER	KB	
	HUNTINGTON BANK-CC RECEPTION	BOARDROOM	4:00PM-9:00PM	RECEPTION	AF	

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