

Agenda

Finance Committee

Friday, February 3, 2023 8:00 a.m. Kent County Administration Building 300 Monroe, NW • Grand Rapids, MI 49503

| 1. | Call to Order | Richard Winn |
|-----|---|----------------|
| 2. | Minutes of November 4, 2022, Meeting | Action |
| 3. | Consolidated Financial Statement for the Period Ending December 31, 2022 | Action |
| 4. | ASM Global Financial Statements for Period Ending December 31, 2022 - DeVos Place® and Van Andel Arena® | Information |
| 5. | Resolution Authorizing a Second Memorandum of Understanding Between Grand Rapids-Kent County Convention/Arena Authority and the Grand Action Foundation 2.0 | Action |
| 6. | Auto Parking System Periodic Reporting | Information |
| 7. | Kent County Lodging Excise Tax Fund Q3 2022 | Information |
| 8. | Report from ASM Global | Rich MacKeigan |
| 9. | Self-Assessment by ASM Global | May/November |
| 10. | Public Comment | |

- 11. Committee Member Comments
- 12. Adjournment

MINUTES OF THE GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY FINANCE COMMITTEE 300 MONROE AVENUE, NW | GRAND RAPIDS, MI FRIDAY, NOVEMBER 4, 2022

Attendance:

| Members Present: | Jay Preston, Chairperson M. Scott Bowen Lew Chamberlin Jeff Dood Robert Herr Joe Jones Birgit Klohs Marvin Van Nortwick Mike Verhulst Jana Wallace Richard Winn | |
|------------------|--|---|
| Members Absent: | Rosalynn Bliss Mandy Bolter Jill Ferris | |
| Staff/Others: | Andrea Anderson Kathy Bart Tyler Blackport Tom Burke Scott Gorsline Tim Gortsema Jen Henkel Mark Hodges Steve Jbara Hayden Johnson Chris Machuta Rich MacKeigan Mary Manier Cheri McConomy Jackie Morse Tim Nelson John Roskamp Doug Small Emilee Syrewicze Eddie Tadlock Brad Thomas John Van Houten Al Vanderberg Susan Waddell Mark Washington Richard Wendt Jessica Wood | City of Grand Rapids ASM Global Interested Citizen IATSE 26 DP Fox Grand Rapids Griffins ASM Global Grand Rapids Comic-Con Grand Rapids Gold ASM Global ASM Global ASM Global Experience Grand Rapids McConomy Properties, LLC ASM Global Experience Grand Rapids IATSE 26 Experience Grand Rapids Opera Grand Rapids Opera Grand Rapids ASM Global Progressive AE Progressive AE Kent County CAA City of Grand Rapids Dickinson Wright |

1. Call to Order

Committee Chair, Jay Preston, called the meeting to order at 8:05 a.m.

2. Grand Rapids Gold Presentation

Steve Jbara, President of the Grand Rapids Gold, stated that the basketball team is the official NBA G League affiliate of the Denver Nuggets. The G League prepares players, coaches, and staff for the NBA while fostering the League's connection to the community. There are 30 G League teams, with 28 that have one-to-one affiliations with NBA franchises. The Grand Rapids Drive launched in 2014 and was the official affiliate of the Detroit Pistons. The Drive played seven seasons at the Delta Plex and made three playoff appearances. The Drive ended its affiliation with the Pistons and partnered with the Denver Nuggets in 2020, changing its name to Grand Rapids Gold. The Van Andel Arena® is now home to the Gold for the next five seasons. The Gold will play 24 home games, 52 total for the season. The Gold's home opener is Thursday, November 10, 7:00pm. Sunday games are 4:00pm; all other days are 7:00pm. Chair Preston thanked Steve for the presentation, adding it is exciting to see the Gold play at the Arena. Chair Preston also congratulated Steve on being a 2022 "40 Under 40" award recipient from the Grand Rapids Business Journal.

3. Minutes of Prior Meeting

Motion by Ms. Klohs, support by Mr. Herr, to approve the August 5, 2022, Minutes, as corrected. Motion carried.

4. Consolidated Financial Statement for the Period Ending September 30, 2022

Chris Machuta and Cheri McConomy presented the financial statements for the period ending September 30, 2022. Operating income is trending ahead of budget, and the forecast for the balance of the fiscal year anticipates a \$200,000 improvement in revenues. The auditors have completed their field work and have forecast a FY 2022 fund balance of \$27.6 million. The updated roll estimates that \$4.5 million of fund balance will be earmarked for capital projects. Several significant capital projects are underway.

Motion by Ms. Wallace, support by Ms. Klohs, to recommend CAA Board acceptance of the September 30, 2022, Consolidated Financial Statements. Motion carried.

5. ASM Global Financial Statements for Period Ending September 30, 2022-DeVos Place® and Van Andel Arena®

The ASM Global financial statements were included in the agenda packet as information items.

6. Auto Parking System Periodic Reporting

The quarterly report regarding the City/County utilization of discounted DeVos Place® monthly parking passes was included as an information item.

7. Resolution Approving and Authorizing the Execution of Addendum I to Operating Agreement Between the County of Kent and City of Grand Rapids

Attorney Richard Wendt summarized the pertinent provisions of Addendum I that amends the Operating Agreement.

Motion by Ms. Klohs, support by Mr. Herr, to recommend CAA Board approval of the Resolution Approving and Authorizing the Execution of Addendum I to the Operating Agreement Between the County of Kent and City of Grand Rapids. Motion carried.

8. ASM Global Report and Facilities Calendars

Mr. MacKeigan provided the event schedule through the end of the calendar year. Comedy shows continue to be strong and a number are scheduled for both the Arena and DeVos Performance Hall. Runners in the Turkey Trot 5K will cross the finish line in the Arena. In December, the Arena will host the Great Lakes Invitational Hockey Tournament. This marks the first year since it was founded in 1965 that the tournament has not been played in Detroit.

9. ASM Self-Assessment

The ASM self-assessment is provided each November and May as an information item that provides statistics, events, and activities of each department.

10. Public Comment

Micah Perkins, Michigan Building & Construction Trades Council, spoke in support of the amphitheater and the highly skilled men and women in Michigan's building trades. Mr. Perkins reiterated the Council's commitment to sustainability for communities.

11. Committee Member Comments

None.

12. Adjournment

The meeting adjourned at 8:30 a.m.



Page

Consolidated Financial Report December 31, 2022

| | U |
|--|---|
| Dashboard | 1 |
| Summary by Facility | |
| Rolling Forecast | 2 |
| Monthly Capital Status | 3 |
| Year-to-Date Comparable | 4 |
| Trend Analysis | |
| Monthly Net Operating Proceeds - FY22 & FY23 | 5 |
| Lagging 12 Months Net Operating Proceeds | 6 |
| Significant Notes | 7 |
| Administrative Accounts | |
| Year-to-Date Comparable | 8 |



Financial Dashboard Year-To-Date (6 Months) December 31, 2022

| | | 1 | All Events | | | | | Concert | |
|----------------------|--------|------------------|--------------------------|-----------------------------|---------|-----------------|-----------|---------------------------------|-----------------|
| | Р | rior Year | Budget | Actual | P | rior Year | | Budget | Actual |
| Events | | 37 | 30 | 45 | | 13 | | 17 | 1. |
| Attendance | | 192,755 | 209,500 | 264,423 | | 89,817 | | 138,000 | 115,90 |
| Event Income | \$ | 2,573,121 | \$ 3,360,123 | \$ 4,161,128 | \$ | 1,331,415 | \$ | 1,731,678 | \$ 1,724,514 |
| | | | DeV | os Place® | | | | | |
| | | | | ⁷ os Place® | | | Со | vention/Trade | |
| | P | | All Events | | P | rior Vear | Сог | ivention/Trade Budget | Actual |
| Events | P | rior Year 163 | | 7os Place® Actual 205 | P | rior Year 46 | Сог | ivention/Trade Budget 102 | Actual 74 |
| Events Attendance | P | rior Year | All Events <u>Budget</u> | Actual | P | | Сог | Budget | 74 |
| | P. | rior Year 163 | All Events Budget 172 | Actual | P \$ | 46 | Cor \$ | Budget 102 | \$ |

| | Prior Year Budget | | Actual | | |
|---------------------------------|-------------------|------------|-------------------|----|-------------|
| Operating Income (Loss) | \$ | 10,015,866 | \$ 188,324 | \$ | 1,823,380 |
| Capital/Repair/Replacement | | (35,959) | (2,059,857) | _ | (2,059,857) |
| Net - To/(From) on Fund Balance | \$ | 9,979,907 | \$ (1,871,533) | \$ | (236,477) |

***NOTES:**

(1) Unrestricted Fund Balance - 6/30/22 \$27,593,825

Grand Rapids-Kent County Convention/Arena Authority

Summary by Facility/Other

Fiscal Year Ending June 30, 2023

| | FY 2023 | | | | | |
|--|----------------|----------------|--------------------------------|--------------|--|--|
| | 7/1 - 12/31/22 | | | | | |
| | Year-to-Date | Roll | Estimate ⁽¹⁾ | Budget | | |
| Van Andel Arena | | | | | | |
| Operating - Revenues | \$ 4,161,128 | \$ 3,457,850 | \$ 7,618,978 | \$ 6,642,366 | | |
| - Expenses - Facilities | (2,563,664) | (2,482,833) | (5,046,497) | (4,858,170) | | |
| - Base Management Fees | (92,915) | (98,406) | (191,321) | (191,321) | | |
| - Incentive Fee | - | (189,498) | (189,498) | - | | |
| Net Operating Income (Loss) | 1,504,549 | 687,113 | 2,191,662 | 1,592,875 | | |
| Parking | 272,449 | 115,381 | 387,830 | 387,830 | | |
| Pedestrian Safety | - | (65,000) | (65,000) | (65,000) | | |
| Net Proceeds (Cost) of VAA | 1,776,998 | 737,494 | 2,514,492 | 1,915,705 | | |
| DeVos Place Convention Center | | | | | | |
| Operating - Revenues | 3,412,356 | 3,536,085 | 6,948,441 | 6,229,122 | | |
| - Expenses - Facilities | (3,602,553) | (3,587,214) | (7,189,767) | (7,086,270) | | |
| - Base Management Fees | (95,155) | (96,166) | (191,321) | (191,321) | | |
| - Incentive Fee | - | (193,144) | (193,144) | - | | |
| Net Operating Income (Loss) | (285,352) | (340,439) | (625,791) | (1,048,469) | | |
| Parking | 691,279 | 563,642 | 1,254,921 | 1,254,921 | | |
| Pedestrian Safety | - | (36,000) | (36,000) | (36,000) | | |
| Net Proceeds (Cost) of DVP | 405,927 | 187,203 | 593,130 | 170,452 | | |
| Other | | | | | | |
| Revenues | 114,696 | 53,304 | 168,000 | 168,000 | | |
| Expenses | (474,241) | (619,899) | (1,094,140) | (1,094,140) | | |
| Net Other | (359,545) | (566,595) | (926,140) | (926,140) | | |
| Total Net Proceeds/Operating | 1,823,380 | 358,102 | 2,181,482 | 1,160,017 | | |
| Capital/Repair Expenditures | (2,059,857) | (4,019,143) | (6,079,000) | (6,079,000) | | |
| Results Net of Capital/Repair Expenditures | \$ (236,477) | \$ (3,661,041) | \$ (3,897,518) ⁽³⁾ | | | |

Notes:

(1) Estimates compiled quarterly through third quarter (March 31) and monthly thereafter.

(2) Includes approved budget amendments to provide for four capital project balances (\$628,900) carried over from FY22 and one capital project (\$1,097,000) pulled forward from FY24 & FY25

(3) At fiscal year end, estimated Unrestricted Fund Balance will total approximately \$23,696,307

7 of 37

Grand Rapids-Kent County Convention/Arena Authority

Administrative - Operating / Capital Replacement Budget

| | - | FY 2023 Budg | et | - | - | | |
|------------|---------------------------------------|--------------|-----|------------|--------------|---------------|--|
| | | | | Actual | | Appropriation | |
| FY 202 | 3 Eligible Projects: | Budget | | 1-12/31/22 | Roll | Lapse | |
| Van Ar | ndel Arena® | | | | | | |
| V all 2 XI | Suite Refresher | 350,000 | | | 350,000 | | |
| | | 90,000 | \$ | 64,775 | 25,225 | | |
| | Ice Plant Refrigeration Change | | φ | 04,775 | | | |
| | Trash Compactor | 50,000 | | | 50,000 | | |
| | New Condensor Coil | 185,000 | | | 185,000 | | |
| | Custom Air Handler Damper Replacement | 110,000 | \$ | 114,522 | (4,522) | | |
| | Total VAA | 785,000 | | 179,297 | 605,703 | | |
| DeVos | Place® | | | | | | |
| | Projection Theater Upgrades | 250,000 | | | 250,000 | | |
| | Performance Hall LED Lighting | 50,000 | | | 50,000 | | |
| | Roof Replacement - North of Skylight | 1,472,000 | (2) | 943,544 | 528,456 | | |
| | Performance Hall Seating | 350,000 | | 1,275 | 348,725 | | |
| | Theater Box Seats | 50,000 | | | 50,000 | | |
| | Ballroom Lighting & Controls | 2,100,000 | | 571,677 | 1,528,323 | | |
| | Trash Compactor | 50,000 | | | 50,000 | | |
| | Total DVP | 4,322,000 | | 1,516,496 | 2,805,504 | | |
| Both V | enues | | | | | | |
| | Radio System Upgrade | 100,000 | | | 100,000 | | |
| | Small Motor Equipment | 60,000 | | 40,662 | 19,338 | | |
| | Computers and Accessories | 150,000 | | 98,243 | 51,757 | | |
| | X-Ray Inspection Systems | 33,100 | | 33,100 | - | | |
| | Total Both Venues | 343,100 | | 172,005 | 171,095 | | |
| Carryo | ver (FY20& FY22) Projects | | | | | | |
| DVP | New Sound System | 183,788 | | 138,226 | 45,562 | | |
| VAA | Cooling Tower/Condenser Coil | 30,000 | | | 30,000 | | |
| VAA | Wireless Communication Devices | 45,000 | | 53,833 | (8,833) | | |
| VAA | Suite Refresher | 370,112 | | | 370,112 | | |
| | Total Carryover | 628,900 | (1) | 192,059 | 436,841 | - | |
| Total F | Y 2023 Capital Budget | \$ 6,079,000 | \$ | 2,059,857 | \$ 4,019,143 | \$ | |
| | £ | ,,. | - | , , | . , , - | · | |

Note: The FY2023 budget, as adopted, included \$4,353,100 for capital repair/replacement projects

(1) The July monthly financial report included a request to re-appropriate a total of \$628,900 for previous year projects that could not be completed for supply issues

(2) The August monthly financial report included a request to pull-forward \$1,097,000 for project work previously planned for FY24 and FY25 - see memo dated 9/30/22.

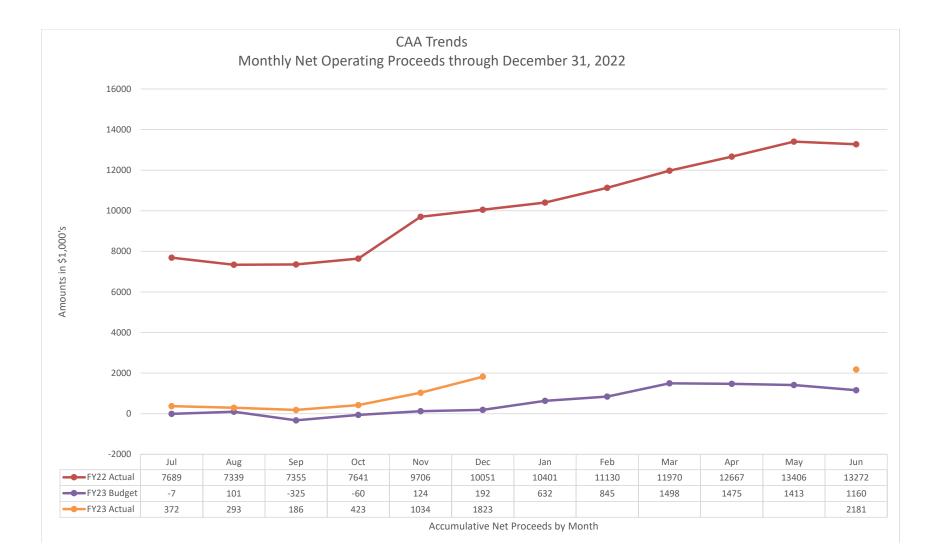
Grand Rapids-Kent County Convention/Arena Authority

Budget Summary by Facility/Other

Financial Trends for Year Ending June 30, 2023

| | Annual | | | Year-To-Date | | | |
|--|-------------------------------------|--------------------------------------|----------------------------------|---------------------------------|------------------------------------|----------------------------------|--|
| | FY 2022 Final (Audited) | FY 2023 Budget | Change Positive (Negative) | FY 2022 7/1-12/31/21 | FY 2023 7/1 - 12/31/22 | Change Positive (Negative) | |
| Van Andel Arena | | | | | | | |
| Operating - Revenues | \$ 7,934,764 | \$ 6,642,366 | -16.3% | \$ 2,573,121 | \$ 4,161,128 | 61.7% | |
| - Expenses - Facilities | (4,108,004) | (4,858,170) | -18.3% | (1,764,673) | (2,563,664) | 45.3% | |
| - Base Management Fees | (185,746) | (191,321) | -3.0% | (90,169) | (92,915) | 3.0% | |
| - Incentive Fee | (240,472) | | | | | | |
| Net Operating Income (Loss) | 3,400,542 | 1,592,875 | 53.2% | 718,279 | 1,504,549 | 109.5% | |
| Parking | 371,385 | 387,830 | 4.4% | 160,237 | 272,449 | 70.0% | |
| Pedestrian Safety | (95,620) | (65,000) | -100.0% | (12,374) | | -100.0% | |
| Net Proceeds (Cost) of VAA | 3,676,307 | 1,915,705 | -91.9% | 866,142 | 1,776,998 | 105.2% | |
| DeVos Place Convention Center | | | | | | | |
| Operating - Revenues | 6,202,108 | 6,229,122 | 0.4% | 1,990,897 | 3,412,356 | 71.4% | |
| - Expenses - Facilities | (6,644,386) | (7,086,270) | -6.7% | (2,843,411) | (3,602,553) | 26.7% | |
| - Base Management Fees | (185,749) | (191,321) | -3.0% | (90,169) | (95,155) | 5.5% | |
| - Incentive Fee | (131,025) | - | - | - | - | 0.0% | |
| Net Operating Income (Loss) | (759,052) | (1,048,469) | -38.1% | (942,683) | (285,352) | 69.7% | |
| Parking | 1,071,815 | 1,254,921 | 17.1% | 427,451 | 691,279 | 61.7% | |
| Pedestrian Safety | (29,512) | (36,000) | 22.0% | (5,212) | | -100.0% | |
| Net Proceeds (Cost) of DVP | 283,251 | 170,452 | <u>-66.2%</u> | (520,444) | 405,927 | 178.0% | |
| Other | | | | | | | |
| Revenues | 10,624,750 | 168,000 | -98.4% | 10,060,111 | 114,696 | -98.9% | |
| Expenses | (871,057) | (1,094,140) | -25.6% | (389,943) | (474,241) | 21.6% | |
| Net Other | 9,753,693 | (926,140) | -81.0% | 9,670,168 | (359,545) | -103.7% | |
| Total Net Proceeds/Operating | 13,713,251 | 1,160,017 | 78.0% | 10,015,866 | 1,823,380 | -81.8% | |
| | (1.051.672) | (6.070.000) | 52.00/ | (25.050) | (2.050.957) | 5(29.20) | |
| Capital/Repair Expenditures | (1,051,672) \$ 12,661,579 | (6,079,000) \$ (4,918,983) | 52.0% 71.0% | (35,959) \$ 9,979,907 | (2,059,857) \$ (236,477) | -5628.3% | |
| Results Net of Capital Expenditures | \$ 12,001,579 | \$ (4,918,983) | /1.0% | \$ 9,979,907 | \$ (236,477) | -102.4% | |

NOTES: Combined net proceeds of VAA & DVP is just over \$965,000 improvement over same point prior fiscal year.



Grand Rapids-Kent County Convention/Arena Authority Administrative Accounts Net Other Detail December 31, 2022

| | | Annual | | | Actual | |
|-------------------------------|----------------------------|-------------------|----------------------------------|-------------------------|-------------------------|----------------------------------|
| | FY 2022 Final (Audited) | FY 2023 Budget | Change Positive (Negative) | FY 2022 7/1-12/31/22 | FY 2023 7/1-12/31/23 | Change Positive (Negative) |
| Other | | | | | | |
| Revenues | | | | | | |
| Interest/Capital Contr. | \$ 144,201 | \$ 100,000 | -30.7% | \$ 60,111 | \$ 112,896 | 87.8% |
| Miscellaneous | 10,480,549 | 68,000 | -99.4% | 10,000,000 | 1,800 | -100.0% |
| | 10,624,750 | 168,000 | -98.4% | 10,060,111 | 114,696 | -98.9% |
| Expenses | | | | | | |
| Arena 25-Year Recognition/New | | | | | | |
| Venue Awareness | 39,626 | 100,000 | -100.0% | 44,975 | - | 100.0% |
| Marketing (CVB/Sports) | 200,000 | 200,000 | 0.0% | 66,667 | 66,667 | 0.0% |
| Diversity Initiative | 9,817 | 200,000 | -1937.3% | 2,906 | 67,147 | -2210.6% |
| Wages/Benefits | 147,035 | 111,800 | 24.0% | 60,989 | 33,746 | 44.7% |
| Professional Services | 167,381 | 135,570 | 19.0% | 56,412 | 93,372 | -65.5% |
| DID Assessment | 63,806 | 65,720 | -3.0% | 63,806 | 66,646 | -4.5% |
| Food & Beverage Repairs | - | 45,000 | -100.0% | - | - | 0% |
| Consulting Services | 132,561 | 143,165 (1) | -8.0% | 40,580 | 46,857 | -15.5% |
| Landscaping | 25,909 | 27,810 | -7.3% | 3,526 | 11,280 | -219.9% |
| Procurement of Art | 25,958 | 30,000 | -100.0% | 10,237 | 25,283 | -147.0% |
| Insurance | 19,392 | 25,075 | -29.3% | 25,075 | 25,542 | -1.9% |
| Supplies/Other | 39,572 | 10,000 | 74.7% | 14,771 | 37,701 | -155.2% |
| | 871,057 | 1,094,140 | -25.6% | 389,943 | 474,241 | -21.6% |
| Net Proceeds - Operating | \$ 9,753,693 | \$ (926,140) | 109.5% | \$ 9,670,168 | \$ (359,545) | -103.7% |

Notes:

⁽¹⁾ SMG - \$57,165; Potomac Strategic Development - \$36,000; Progressive AE - \$50,000

11 of 37

DEVOS PLACE

DE VOS PLACE

FINANCIAL STATEMENT FOR THE FISCAL YEAR ENDED DECEMBER 31, 2022

Distribution:

Grand Rapids – Kent County Convention / Arena Authority Cheri McConomy Tony Cima Jeffrey Wong David Schmid Richard MacKeigan Chris Machuta



DE VOS PLACE **ROLLING FORECAST** FISCAL YEAR ENDING JUNE 30, 2023

| | YTD Actual | Roll | TOTAL FYE | BUDGET FYE | VARIANCE |
|--|------------|-----------|--------------|---------------|-----------|
| | TTD Actual | Kun | FIE | TIL | VARIANCE |
| NO. EVENTS | 205 | 227 | 432 | 368 | 64 |
| ATTENDANCE | 218,661 | 403,650 | 622,311 | 563,920 | 58,391 |
| DIRECT EVENT INCOME | 1,361,970 | 2,135,880 | 3,497,850 | 3,431,950 | 65,900 |
| ANCILLARY INCOME | 1,420,659 | 1,106,643 | 2,527,302 | 2,208,772 | 318,530 |
| OTHER EVENT INCOME | 575,473 | 249,157 | 824,630 | 538,400 | 286,230 |
| TOTAL EVENT REVENUE | 3,358,102 | 3,491,680 | 6,849,782 | 6,179,122 | 670,660 |
| TOTAL OTHER REVENUE | 54,254 | 44,405 | 98,659 | 50,000 | 48,659 |
| TOTAL OPERATING REVENUE | 3,412,356 | 3,536,085 | 6,948,441 | 6,229,122 | 719,319 |
| INDIRECT EXPENSES | | | | | |
| EXECUTIVE | 111,699 | 163,151 | 274,850 | 296,040 | 21,190 |
| FINANCE | 153,036 | 175,594 | 328,630 | 338,129 | 9,499 |
| MARKETING | 107,480 | 107,066 | 214,546 | 214,546 | - |
| OPERATIONS | 711,237 | 836,613 | 1,547,850 | 1,734,993 | 187,143 |
| EVENT SERVICES | 1,019,140 | 767,449 | 1,786,589 | 1,520,809 | (265,780) |
| BOX OFFICE | 125,029 | 177,850 | 302,879 | 321,544 | 18,665 |
| SALES | 234,620 | 343,254 | 577,874 | 582,879 | 5,005 |
| OVERHEAD | 1,235,466 | 1,112,404 | 2,347,870 | 2,268,651 | (79,219) |
| TOTAL OPERATING EXP. | 3,697,708 | 3,683,381 | 7,381,088 | 7,277,591 | (103,497) |
| NET REVENUE ABOVE EXPENSES | (285,352) | (147,296) | (432,647) | (1,048,469) | 615,822 |
| INCENTIVE FEE | | 193,144 | 193,144 | 0 | (193,144) |
| NET OPERATING REVENUE OVER OPERATING EXPENSES | (285,352) | (340,440) | (625,791) | (1,048,469) | 422,678 |

Comments:

DeVos Place concludes the first half of the fiscal year having performed very well as compared to budget overall.

DocuSigned by: WINY 'ECB840AF99F40

General Manager

DocuSigned by: UNINDITUUE

Assistant General Manager

DE VOS PLACE FINANCIAL STATEMENT HIGHLIGHTS FISCAL YEAR ENDING JUNE 30, 2022

The following schedule summarizes operating results for both the current month and Year to Date as compared to budget and prior year:

| MONTH | December | December | December |
|------------------------|-------------|-------------|-------------|
| _ | Actual | Budget | FY 2022 |
| Number of Events | 37 | 28 | 31 |
| Attendance | 47,510 | 39,950 | 34,747 |
| Direct Event Income | \$239,914 | \$202,869 | \$241,255 |
| Ancillary Income | 251,735 | 137,146 | 143,443 |
| Other Event Income | 159,697 | 53,900 | 122,623 |
| Other Operating Income | 15,723 | 4,166 | 11,607 |
| Indirect Expenses | (802,717) | (606,470) | (636,432) |
| Net Income | (\$135,648) | (\$208,389) | (\$117,504) |
| - | | | |
| YTD | YTD 2022 | YTD 2022 | YTD 2021 |
| - | Actual | Budget | Prior Year |

| | Actual | Budget | Prior Year |
|------------------------|-------------|-------------|-------------|
| Number of Events | 205 | 172 | 163 |
| Attendance | 218,661 | 213,410 | 102,576 |
| Direct Event Income | \$1,361,970 | \$1,398,412 | \$965,551 |
| Ancillary Income | 1,420,659 | 1,020,433 | 677,065 |
| Other Event Income | 575,473 | 247,800 | 305,429 |
| Other Operating Income | 54,254 | 24,996 | 42,852 |
| Indirect Expenses | (3,697,708) | (3,638,820) | (2,933,580) |
| Net Income | (\$285,352) | (\$947,179) | (\$942,683) |

EVENT INCOME

Event income came in well ahead of budget overall as the theater had very strong non-arts group events highlighted with Cocomelon and Christmas Vacation/Chevy Chase event.

ANCILLARY INCOME

Ancillary income came in well ahead of budget for the month due to higher than anticipated spending on a couple of the convention/trade shows hosted during the month.

INDIRECT EXPENSES

Indirect expenses came in higher than budget for the month.

DeVos Place Income Statement For the Six Months Ended December 31, 2023

| | Current MonthC Actual | Current Month Budget | Variance | Current Month Prior Year | Year to Date Actual | Year to Date Budget | Variance | Year to Da Prior Year |
|--------------------------------------|--------------------------|-------------------------|-------------------|-----------------------------|--------------------------|------------------------|---------------------------------|--------------------------|
| | | | | | | | | |
| Event Income | | | | | | | | |
| Direct Event Income Rental Income | \$304,448 | \$198,919 | \$ 105,529 | \$257,029 | ¢1 701 105 | \$1,405,152 | \$ 296,043 | ¢1 006 2 |
| Service Revenue | 415,215 | 275,963 | 139,252 | 265,336 | \$1,701,195 1,792,709 | 1,491,554 | ³ 290,043 301,155 | \$1,026,38 989,70 |
| Service Expenses | (479,749) | (272,013) | (207,736) | | (2,131,934) | (1,498,294) | (633,640) | (1,050,59 |
| Total Direct Event Income | 239,914 | 202,869 | 37,045 | 241,255 | 1,361,970 | 1,398,412 | (36,442) | 965,5 |
| Ancillary Income | | | | | | | | |
| F&B Concession | 36,776 | 17,071 | 19,705 | 22,819 | 147,686 | 71,153 | 76,533 | 75,4 |
| F&B Catering | 85,840 | 46,906 | 38,934 | 30,525 | 539,801 | 381,140 | 158,661 | 210,3 |
| Novelty Sales | 2,656 | 300 | 2,356 | 0 | 19,218 | 5,580 | 13,638 | 8,1 |
| Booth Cleaning | 25,209 | 14,182 | 11,027 | 22,226 | 163,871 | 127,259 | 36,612 | 97,5 |
| Telephone/Long Distance | 0 | - | - | 0 | 0 | - | - | |
| Electrical Services | 51,551 | 18,953 | 32,598 | 33,185 | 214,099 | 165,266 | 48,833 | 101,1 |
| Audio Visual | 18,573 | 15,842 | 2,731 | 9,173 | 187,362 | 145,541 | 41,821 | 89,4 |
| Internet Services | 10,894 | 4,586 | 4,764 | 5,681 | 61,430 | 39,658 | 21,772 | 22,5 |
| Equipment Rental | 20,236 | 19,306 | 930 | 19,834 | 87,192 | 84,836 | 2,356 | 72,4 |
| Total Ancillary Income | 251,735 | 137,146 | 114,589 | 143,443 | 1,420,659 | 1,020,433 | 400,226 | 677,0 |
| Other Event Income | | | | | | | | |
| Ticket Rebates(Per Event) | 159,697 | 53,900 | 105,797 | 122,623 | 575,473 | 247,800 | 327,673 | 305,42 |
| Total Other Event Income | 159,697 | 53,900 | 105,797 | 122,623 | 575,473 | 247,800 | 327,673 | 305,4 |
| Total Event Income | 651,346 | 393,915 | 257,431 | 507,321 | 3,358,102 | 2,666,645 | 691,457 | 1,948,0 |
| • // • · · · | | | | | | | | |
| Other Operating Income | 004 | 4 000 | (500) | 0 | 4 005 | 7 000 | (0.470) | |
| Luxury Box Agreements | 804 | 1,333 | (529) | | 4,825 | 7,998 | (3,173) | |
| Advertising Other Income | 0 14,919 | 1,000 1,833 | (1,000) 13,086 | 0 11,607 | 0 49,429 | 6,000 10,998 | (6,000) 38,431 | 42,8 |
| Total Other Operating Income | 15,723 | 4,166 | 11,557 | 11,607 | 54,254 | 24,996 | 29,258 | 42,8 |
| Adjusted Gross Income | 667,069 | 398,081 | 268,988 | 518,928 | 3,412,356 | 2,691,641 | 720,715 | 1,990,8 |
| | | | | | | | | |
| Operating Expenses | | 015 303 | | 40.4.000 | | 4 00 4 700 | 504 550 | 4 000 |
| Salaries and Wages | 680,787 | 315,797 | 364,990 | 484,022 | 2,486,340 | 1,894,782 | 591,558 | 1,828,2 |
| Payroll Taxes and Benefits | 177,246 | 99,956 | 77,290 | 130,699 | 742,050 | 599,736 | 142,314 | 595,8 |
| Labor Allocations to Events | (444,508) | (152,700) | (291,808) | | (1,726,310) | (916,200) | (810,110) | (1,200,1 |
| Net Salaries and Benefits | 413,525 | 263,053 | 150,472 | 295,634 | 1,502,080 | 1,578,318 | (76,238) | 1,223,9 |
| Contracted Services | 51,462 | 39,217 | 12,245 | 38,059 | 306,128 | 235,302 | 70,826 | 197,9 |
| General and Administrative | 34,716 | 39,603 | (4,887) | | 271,515 | 237,618 | 33,897 | 184,5 |
| Operations | 1,333 | 13,852 | (12,519) | | 106,734 | 83,112 | 23,622 | 63,2 |
| Repair and Maintenance | 37,930 | 48,667 | (10,737) | , | 272,236 | 292,002 | (19,766) | 280,1 |
| Operational Supplies | 36,587 | 25,675 | 10,912 | 26,649 | 133,612 | 154,050 | (20,438) | 102,1 |
| Insurance | 39,148 | 32,725 | 6,423 | 28,195 | 200,242 | 196,350 | 3,892 | 126,6 |
| Utilities | 172,073 | 127,734 | 44,339 | 137,411 | 810,006 | 766,404 | 43,602 | 664,7 |
| SMG Management Fees | 15,943 | 15,944 | (1) | 15,028 | 95,155 | 95,664 | (509) | 90,7 |
| Total Operating Expenses | 802,717 | 606,470 | 196,247 | 636,432 | 3,697,708 | 3,638,820 | 58,888 | 2,933,5 |
| Net Income(Loss) From Operation | , | (208,389) | 72,741 | (117,504) | (285,352) | (947,179) | 661,827 | (942,68 |
| Other Non-Operating Expenses | | | | | | | | |
| | | | | | | | | |
| Adjusted Net Income(Loss) | (135,648) | (208,389) | 72,741 | (117,504) | (285,352) | (947,179) | 661,827 | (942,68 |

| | Events | /Days | Attenda | Attendance | | Income |
|--------------------------|--------|--------|---------|------------|-----------|-----------|
| Event Type | Actual | Budget | Actual | Budget | Actual | Budget |
| Convention/Trade Shows | 74 | 102 | 81,529 | 102,710 | 1,391,205 | 1,712,596 |
| Consumer/Gated Shows | 6 | 6 | 13,603 | 14,000 | 90,068 | 102,033 |
| DeVos Performance Hall | 68 | 58 | 92,956 | 84,700 | 1,094,539 | 699,390 |
| Banquets | 16 | - | 11,736 | - | 166,583 | - |
| Meetings | 31 | 6 | 8,827 | 12,000 | 509,914 | 152,626 |
| Other | 10 | - | 10,010 | - | 105,792 | - |
| GRAND TOTALS | 205 | 172 | 218,661 | 213,410 | 3,358,102 | 2,666,645 |
| As Percentage of Overall | | | | | | |
| Convention/Trade Shows | 36.10% | 59.30% | 37.29% | 48.13% | 41.43% | 64.22% |
| Consumer/Gated Shows | 2.93% | 3.49% | 6.22% | 6.56% | 2.68% | 3.83% |
| Devos Performance Hall | 33.17% | 33.72% | 42.51% | 39.69% | 32.59% | 26.23% |
| Ballroom Exclusive | 7.80% | 0.00% | 5.37% | 0.00% | 4.96% | 0.00% |
| Meetings | 15.12% | 3.49% | 4.04% | 5.62% | 15.18% | 5.72% |
| Other | 4.88% | 0.00% | 4.58% | 0.00% | 3.15% | 0.00% |

SMG DeVos Place Grand Rapids - Kent County Convention/Arena Authority Year to Date Event Summary Report For the Six Months Ended December 31, 2022

DeVos Place Balance Sheet As of December 31, 2022

ASSETS

| Current Assets | |
|----------------------|-----------|
| Cash | 2,751,607 |
| Account Receivable | 1,521,578 |
| Prepaid Expenses | 312,829 |
| | |
| Total Current Assets | |

\$4,586,014

| Total Assets | \$4,586,014 |
|--------------|-------------|
| | |

LIABILITIES AND EQUITY

| Current Liabilities Accounts Payable Accrued Expenses Deferred Income Advanced Ticket Sales & Deposits | 304,150 61,757 363,453 2,887,339 | |
|--|---|------------------|
| Total Current Liabilities | | \$3,616,699 |
| Other Liabilities | | |
| Equity | | |
| Funds Remitted to CAA | (33,000) | |
| Funds Received by CAA | 700 700 | |
| Expenses Paid Direct by CAA | 790,788 | |
| Beginning Balance Equity Current Year Equity | 496,878 (285,352) | |
| | | \$000 044 |
| Total Equity | | \$969,314 |
| Total Liabilities and Equity | | \$4,586,014 |

| SMG - DeVos Place | | | | | |
|---|--|--|--|--|--|
| Grand Rapids - Kent County Convention/Arena Authority | | | | | |
| Summary of Accounts Receivable | | | | | |
| As of December 31, 2022 | | | | | |

| Current - Under 30 Days | |
|---------------------------|-----------|
| Food & Beverage | 122,616 |
| Ticketing | 51,549 |
| Merchandise | - |
| Decorating | 25,208 |
| Audio/Visual | 18,572 |
| Van Andel Arena | 514,842 |
| Operating | 607,553 |
| Over 30 Days | 102,980 |
| Over 60 Days | 78,258 |
| Over 90 Days | |
| Total Accounts Receivable | 1,521,578 |

SMG - Van Andel Arena & DeVos Place Grand Rapids - Kent County Convention/Arena Authority Management Fee Summary Fiscal Year Ending June 30, 2022

MANAGEMENT FEE SUMMARY

| | Arena | DeVos Place | Total | FY 2022 |
|----------------------------|-----------|-------------|-----------|-----------|
| | Estimate | Estimate | Estimate | Actual |
| Net Revenue above Expenses | 2,381,160 | (432,647) | 1,948,513 | 3,012,987 |
| Benchmark++ | | | 1,050,000 | 1,050,000 |
| Excess | 2,381,160 | (432,647) | 898,513 | 1,962,987 |

Incentive Fee Calculation (Only if above greater than zero)

| | | Arena Estimate | DeVos Place Estimate | Total Estimate | Total Unaudited |
|----------------------|---------|-------------------|-------------------------|-------------------|--------------------|
| Base Fee | - | 191,321 | 191,321 | 382,642 | 371,497 |
| Incentive Fee | | | | | |
| Revenue | | 7,618,978 | 6,948,441 | 14,567,419 | 14,136,872 |
| Benchmark | Revenue | 6,019,622 | 5,318,308 | 11,337,930 | 10,449,705 |
| Revenue Ex | cess | 1,599,356 | 1,630,133 | 3,229,489 | 3,687,167 |
| Incentive Fe | e ** | 189,498 | 193,144 | 382,642 | 371,497 |
| Total SMG Management | Fee | 380,819 | 384,465 | 765,284 | 742,994 |

** Incentive fee is 25% of the first \$500,000 in excess, 30% of remaining capped at base fee amount.

++ SMG will be eligible for an Incentive fee if Net Revenues exceed Expenses by the following amounts: Equal to \$850,000 and less than \$950,000 shall be paid at 50% of calculated fee. Equal to \$950,000 and less than \$1,050,000 shall be paid at 75% of calculated fee. Equal to \$1,050,000 and above shall be paid at 100% of calculated fee.



VAN ANDEL ARENA

FINANCIAL STATEMENT FOR THE FISCAL YEAR ENDED DECEMBER 31, 2022

PROUD HOME OF THE GRAND RAPIDS GRIFFINS AND GRAND RAPIDS GOLD

Distribution:

Grand Rapids – Kent County Convention / Arena Authority Cheri McConomy Tony Cima Jeffrey Wong David Schmid Richard MacKeigan Chris Machuta



VAN ANDEL ARENA **ROLLING FORECAST** FISCAL YEAR ENDING JUNE 30, 2023

| | YTD | ROLL | TOTAL FYE | BUDGET FYE | VARIANCE |
|---|---------------------------------|---------------------------------|-------------------------------------|-------------------------------------|-------------------------------|
| NO. EVENTS ATTENDANCE | 45 264,423 | 68 343,000 | 113 607,423 | 86 561,500 | 27 45,923 |
| DIRECT EVENT INCOME ANCILLARY INCOME OTHER EVENT INCOME | 869,444 1,288,066 848,286 | 734,295 1,006,055 502,500 | 1,603,739 2,294,121 1,350,786 | 1,401,940 1,716,326 1,195,500 | 201,799 577,795 155,286 |
| TOTAL EVENT INCOME | 3,005,796 | 2,242,850 | 5,248,646 | 4,313,766 | 934,880 |
| TOTAL OTHER INCOME TOTAL INCOME | 1,155,332 4,161,128 | 1,215,000 3,457,850 | 2,370,332 7,618,978 | 2,328,600 6,642,366 | 41,732 976,612 |
| INDIRECT EXPENSES | | | | | |
| EXECUTIVE FINANCE | 128,495 | 164,495 | 292,990 | 291,542 | (1,448) |
| MARKETING | 126,763 162,335 | 142,986 174,874 | 269,749 337,209 | 282,455 327,145 | 12,706 (10,064) |
| OPERATIONS | 1,336,771 | 1,216,347 | 2,553,118 | 2,342,866 | (210,252) |
| BOX OFFICE | 113,853 | 135,236 | 249,089 | 284,042 | 34,953 |
| SKYWALK ADMIN | 9,875 | 12,650 | 22,525 | 54,100 | 31,575 |
| OVERHEAD | 778,488 | 734,650 | 1,513,138 | 1,467,341 | (45,797) |
| TOTAL INDIRECT EXP. | 2,656,579 | 2,581,238 | 5,237,818 | 5,049,491 | (188,327) |
| NET REVENUE ABOVE EXPENSES | 1,504,549 | 876,612 | 2,381,160 | 1,592,875 | 788,285 |
| LESS INCENTIVE FEE | | 189,498 | 189,498 | - | (189,498) |
| NET REVENUE ABOVE EXPENSES AFTER INCENTIVE | 1,504,549 | 687,114 | 2,191,662 | 1,592,875 | 598,787 |

Comments:

December marks the end of a very successful first half of the fiscal year for the Arena. The second half is projected to finish a little ahead of budget that should result in the Arena finishing the fiscal year almost \$800K ahead of budget.

DocuSigned by: WIVV

General Manager

DocuSigned by: W

Assistant General Manager

VAN ANDEL ARENA FINANCIAL STATEMENT HIGHLIGHTS FOR FISCAL YEAR ENDING JUNE 30, 2023

The following schedule summarizes operating results for both the current month and Year to Date as compared to budget and prior year:

| MONTH | December Actual | December Budget | December FY 2022 |
|------------------------|--------------------|--------------------|---------------------|
| Number of Events | 15 | 8 | 12 |
| Attendance | 95,958 | 56,500 | 62,598 |
| Direct Event Income | \$429,343 | \$183,595 | \$175,096 |
| Ancillary Income | 399,728 | 137,196 | 207,379 |
| Other Event Income | 288,225 | 153,000 | 152,848 |
| Other Operating Income | 243,802 | 205,722 | 178,724 |
| Indirect Expenses | (541,849) | (420,794) | (386,933) |
| Net Income | \$819,249 | \$258,719 | \$327,114 |

| YTD | YTD 2023 Actual | YTD 2023 Budget | YTD 2022 Prior Year |
|------------------------|--------------------|--------------------|------------------------|
| Number of Events | 45 | 30 | 37 |
| Attendance | 264,423 | 209,500 | 192,755 |
| Direct Event Income | \$869,444 | \$737,245 | \$729,151 |
| Ancillary Income | 1,288,066 | 724,296 | 748,740 |
| Other Event Income | 848,286 | 693,000 | 541,688 |
| Other Operating Income | 1,155,332 | 1,205,582 | 553,542 |
| Indirect Expenses | (2,656,579) | (2,524,764) | (1,854,842) |
| Net Income | \$1,504,549 | \$835,359 | \$718,279 |

EVENT INCOME

Income came in well ahead of budget on TSO, Great Lakes Invitational, and 2 additional sold out concerts.

ANCILLARY INCOME

Ancillary income finished well ahead of budget on strong per caps for Great Lakes Invitational and Grand Rapids Griffins games.

INDIRECT EXPENSES

Indirect expenses came in higher than budget for the month.

Van Andel Arena Income Statement For the Six Months Ended December 31, 2022

| | Current Month Actual | Current Month Budget | Variance | Current Month Prior Year | Year to Date Actual | Year to Date Budget | Variance | Year to Date Prior Year |
|--|-------------------------|-------------------------|----------------------|-----------------------------|--------------------------|--------------------------|------------------------|----------------------------|
| | | | | | | | | |
| Event Income Direct Event Income Rental Income | \$ 680,130 | \$ 232,595 | \$ 447,535 | \$ 341,767 | \$ 1,510,576 | \$ 1,026,245 | \$ 484,331 | \$ 1,153,448 |
| Service Revenue Service Expenses | 400,310 (651,097) | 244,000 (293,000) | 156,310 (358,097) | 392,753 (559,424) | 1,909,669 (2,550,801) | 1,164,000 (1,453,000) | 745,669 (1,097,801) | 1,151,707 (1,576,004 |
| Total Direct Event Income | 429,343 | 183,595 | 245,748 | 175,096 | 869,444 | 737,245 | 132,199 | 729,151 |
| Ancillary Income | 055.040 | 447.050 | 000 500 | 171.017 | 1 000 050 | 000.050 | 404 007 | |
| F&B Concession | 355,948 | 117,359 | 238,589 | 174,947 | 1,098,856 | 606,959 | 491,897 | 634,729 |
| F&B Catering | 33,534 | 11,719 | 21,815 | 17,176 | 108,698 | 62,419 | 46,279 | 51,500 |
| Novelty Sales | 9,942 | 8,118 | 1,824 | 11,756 | 79,572 | 54,918 | 24,654 | 58,916 |
| Booth Cleaning Audio Visual | 304 | - | 304 | - | 304 | - | 304 | - 95 |
| Other Ancillary | - | - | - | 3,500 | 636 - | - | 636 - | 3,500 |
| Total Ancillary Income | 399,728 | 137,196 | 262,532 | 207,379 | 1,288,066 | 724,296 | 563,770 | 748,74 |
| Other Event Income | | | | | | | | |
| Ticket Rebates(Per Event) | 288,225 | 153,000 | 135,225 | 152,848 | 848,286 | 693,000 | 155,286 | 541,68 |
| Total Other Event Income | 288,225 | 153,000 | 135,225 | 152,848 | 848,286 | 693,000 | 155,286 | 541,68 |
| Total Event Income | 1,117,296 | 473,791 | 643,505 | 535,323 | 3,005,796 | 2,154,541 | 851,255 | 2,019,57 |
| Other Operating Income | | | | | | | | |
| Luxury Box Agreements | 146,873 | 147,638 | (765) | 140,724 | 793,135 | 857,078 | (63,943) | 424,626 |
| Advertising | 48,000 | 52,084 | (4,084) | 38,000 | 308,270 | 312,504 | (4,234) | 114,000 |
| Other Income | 48,929 | 6,000 | 42,929 | - | 53,927 | 36,000 | 17,927 | 14,916 |
| Total Other Operating Income | 243,802 | 205,722 | 38,080 | 178,724 | 1,155,332 | 1,205,582 | (50,250) | 553,54 |
| Adjusted Gross Income | 1,361,098 | 679,513 | 681,585 | 714,047 | 4,161,128 | 3,360,123 | 801,005 | 2,573,12 |
| Operating Expenses | | | | | | | | |
| Salaries and Wages | 352,230 | 201,334 | 150,896 | 253,067 | 1,526,237 | 1,208,004 | 318,233 | 903,940 |
| Payroll Taxes and Benefits | 101,812 | 60,119 | 41,693 | 75,328 | 460,603 | 360,714 | 99,889 | 302,911 |
| Labor Allocations to Events | (197,397) | | (114,511) | | | | | (455,953 |
| Net Salaries and Benefits | 256,645 | 178,567 | 78,078 | 165,619 | 1,117,480 | 1,071,402 | 46,078 | 750,89 |
| Contracted Services | 33,199 | 36,600 | (3,401) | 26,377 | 211,607 | 219,600 | (7,993) | 140,651 |
| General and Administrative | 39,261 | 33,831 | (3,401) 5,430 | 48,126 | 250,762 | 202,986 | (7,993) 47,776 | 140,65 |
| Operations | 4,917 | 7,184 | (2,267) | | 34,316 | 43,104 | (8,788) | 14,110 |
| Repair and Maintenance | 24,009 | 31,375 | (7,366) | | 245,924 | 188,250 | 57,674 | 133,291 |
| Operational Supplies | 21,656 | 23,017 | (1,361) | | 126,321 | 138,102 | (11,781) | 79,454 |
| Insurance | 54,607 | 23,667 | 30,940 | 31,057 | 169,592 | 142,002 | 27,590 | 112,994 |
| Utilities | 91,612 | 70,609 | 21,003 | 66,412 | 407,662 | 423,654 | (15,992) | 339,241 |
| SMG Management Fees | 15,943 | 15,944 | (1) | | 92,915 | 95,664 | (2,749) | 90,169 |
| Total Operating Expenses | 541,849 | 420,794 | 121,055 | 386,933 | 2,656,579 | 2,524,764 | 131,815 | 1,854,84 |
| Net Income(Loss) From Operations | | 258,719 ====== | | | | | • | |
| Other Non-Operating Expenses | | | · | | | | | |
| Adjusted Net Income(Loss) | | 258,719 | 560,530 | | | 835,359 | | 718,279 |
| AUUSIEU NEL IIICOIIIE(LOSS) | 819,249 | 230,/19 | 300,530 | 327,114 | 1,504,549 | 035,359 | 669,190 | 110,2/5 |

| SMG - Van Andel Arena | | | |
|---|--|--|--|
| Grand Rapids - Kent County Convention/Arena Authority | | | |
| Event Summary | | | |
| For the Six Months Ended December 31, 2022 | | | |

| | Events/Days | | Attenda | Attendance | | it Income |
|--------------------------|-------------|--------|---------|------------|-----------|-----------|
| Event Type | Actual | Budget | Actual | Budget | Actual | Budget |
| Family Show | 1 | - | 4,284 | - | 93,816 | - |
| Sporting Event | 3 | - | 15,064 | - | 317,060 | - |
| Concert | 13 | 17 | 115,900 | 138,000 | 1,724,514 | 1,731,678 |
| Team Home Games | 21 | 13 | 76,235 | 71,500 | 77,438 | 202,605 |
| Other | 7 | | 52,940 | | 792,968 | 220,258 |
| GRAND TOTALS | 45 | 30 | 264,423 | 209,500 | 3,005,796 | 2,154,541 |
| As Percentage of Overall | | | | | | |
| Family Show | 2.22% | 0.00% | 1.62% | 0.00% | 3.12% | 0.00% |
| Sporting Event | 6.67% | 0.00% | 5.70% | 0.00% | 10.55% | 0.00% |
| Concert | 28.89% | 56.67% | 43.83% | 65.87% | 57.37% | 80.37% |
| Team Home Games | 46.67% | 43.33% | 28.83% | 34.13% | 2.58% | 9.40% |
| Other | 15.56% | 0.00% | 20.02% | 0.00% | 26.38% | 10.22% |

Van Andel Arena Balance Sheet As of December 31, 2022

ASSETS

| Current Assets | |
|----------------------|--------------|
| Cash | 16,771,836 |
| Account Receivable | 1,729,839 |
| Prepaid Expenses | 216,431 |
| | |
| Total Current Assets | \$18,718,106 |
| | |

| Total Assets | \$18,718,106 |
|--------------|---|
| | ======================================= |

LIABILITIES AND EQUITY

| | ==== | ======================================= |
|----------------------------------|-------------|---|
| Total Liabilities and Equity | | \$18,718,106 |
| Total Equity | | \$2,953,583 |
| Current Year Equity | 1,504,549 | |
| Beginning Balance Equity | 3,559,095 | |
| Expenses Paid Direct by CAA | 389,939 | |
| Funds Received by CAA | - | |
| Funds Remitted to CAA | (2,500,000) | |
| Equity | | |
| Other Liabilities | | |
| Total Current Liabilities | | \$15,764,523 |
| Advanced Ticket Sales & Deposits | 9,396,140 | |
| Deferred Income | 3,305,587 | |
| Accrued Expenses | 544,179 | |
| Accounts Payable | 2,518,617 | |
| Current Liabilities | | |

SMG - Van Andel Arena Grand Rapids - Kent County Convention/Arena Authority Summary of Accounts Receivable As of December 31, 2022

| Current - Under 30 Days | |
|---------------------------|-----------|
| Food & Beverage | 640,390 |
| Ticketing | 592,631 |
| Merchandise | 2,137 |
| Permanent Advertising | - |
| DeVos Place | (312,819) |
| Operating | 368,556 |
| Operating | 508,550 |
| Over 30 Days | 113,457 |
| Over 60 Days | 325,487 |
| Over 90 Days | |
| Total Accounts Receivable | 1,729,839 |

SMG - Van Andel Arena & DeVos Place Grand Rapids - Kent County Convention/Arena Authority Management Fee Summary Fiscal Year Ending June 30, 2022

MANAGEMENT FEE SUMMARY

| | Arena | DeVos Place | Total | FY 2022 |
|----------------------------|-----------|-------------|-----------|-----------|
| | Estimate | Estimate | Estimate | Actual |
| Net Revenue above Expenses | 2,381,160 | (432,647) | 1,948,513 | 3,012,987 |
| Benchmark++ | | | 1,050,000 | 1,050,000 |
| Excess | 2,381,160 | (432,647) | 898,513 | 1,962,987 |

Incentive Fee Calculation (Only if above greater than zero)

| | Arena Estimate | DeVos Place Estimate | Total Estimate | Total Unaudited |
|--------------------------|-------------------|-------------------------|-------------------|--------------------|
| Base Fee | 191,321 | 191,321 | 382,642 | 371,497 |
| Incentive Fee | | | | |
| Revenue | 7,618,978 | 6,948,441 | 14,567,419 | 14,136,872 |
| Benchmark Revenue | 6,019,622 | 5,318,308 | 11,337,930 | 10,449,705 |
| Revenue Excess | 1,599,356 | 1,630,133 | 3,229,489 | 3,687,167 |
| Incentive Fee ** | 189,498 | 193,144 | 382,642 | 371,497 |
| Total SMG Management Fee | 380,819 | 384,465 | 765,284 | 742,994 |

** Incentive fee is 25% of the first \$500,000 in excess, 30% of remaining capped at base fee amount.

++ SMG will be eligible for an Incentive fee if Net Revenues exceed Expenses by the following amounts: Equal to \$850,000 and less than \$950,000 shall be paid at 50% of calculated fee. Equal to \$950,000 and less than \$1,050,000 shall be paid at 75% of calculated fee. Equal to \$1,050,000 and above shall be paid at 100% of calculated fee.

GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY

RESOLUTION AUTHORIZING A SECOND MEMORANDUM OF UNDERSTANDING BETWEEN THE GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY AND THE GRAND ACTION FOUNDATION 2.0

Boardmember ______, supported by Boardmember ______, moved the adoption of the following resolution:

WHEREAS, the CAA is an authority created by the City of Grand Rapids (the "City") and the County of Kent (the "County") pursuant to Act 203 of the Public Acts of Michigan of 1999, as amended, for the purpose, in part, of the development and operation of certain facilities including a public outdoor amphitheater; and

WHEREAS, GA2.0 is a 501c(3) organization and a Michigan nonprofit corporation formed for civic purposes including gaining private and public support for public facilities including a public outdoor amphitheater; and

WHEREAS, for the past three years the CAA and GA2.0 have worked together with the City and others toward the development, funding and construction of a public outdoor amphitheater to be located at, or in the vicinity of, 201 Market Avenue in the City (the "Amphitheater"); and

WHEREAS, the CAA currently holds the Option to purchase certain real property consisting of approximately 15.8 acres located at 201, 225, 233, 301, and 353 Market Avenue (the "201 Market Property"); and

WHEREAS, the CAA and GA2.0 previously entered into an MOU for the purpose of reaching agreements regarding the development, funding, construction, ownership and operation of the Amphitheater (the "MOU"); and .

WHEREAS, the CAA and GA2.0 now wish to enter into a second MOU (the "Second MOU") for the purpose of reaching an agreement regarding the development of the parcels surrounding, and related to, the Amphitheater.

RESOLVED:

1. That the CAA determines to enter a Second Memorandum of Understanding with GA2.0 in order to further the development of the parcels surrounding and related to the Amphitheater and the Chairperson of the Board is authorized and directed to execute said agreement.

2. That all resolutions or parts of resolutions in conflict herewith shall be, and the same are hereby, rescinded.

| YEAS: | Boardmembers |
|----------|--------------|
| | |
| | |
| NAYS: | Boardmembers |
| ABSTAIN: | Boardmembers |
| | Boardmembers |
| | |

RESOLUTION DECLARED ADOPTED.

Dated: February 3, 2023

Susan M. Waddell Administrative Manager/Recording Secretary

CERTIFICATION

I, the undersigned duly qualified and acting Administrative Manager/Recording Secretary of the Grand Rapids-Kent County Convention/Arena Authority (the "CAA"), do hereby certify that the foregoing is a true and complete copy of a resolution adopted by the CAA Board at a regular meeting held on February 3, 2023, and that public notice of said meeting was given pursuant to, and in compliance with, Act 267 of the Public Acts of Michigan of 1976, as amended.

Dated: February 3, 2023

Susan M. Waddell Administrative Manager/Recording Secretary

SECOND MEMORANDUM OF UNDERSTANDING

THIS SECOND MEMORANDUM OF UNDERSTANDING (the "SECOND MOU") is entered into on ______, 2023 (the "Effective Date"), between the GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY (the "CAA") and the GRAND ACTION FOUNDATION 2.0 ("GA2.0").

RECITALS

A. The CAA is an authority created by the City of Grand Rapids (the "City") and the County of Kent (the "County") pursuant to Act 203 of the Public Acts of Michigan of 1999, as amended, for the purpose, in part, of the development and operation of certain facilities including entertainment facilities including a public outdoor amphitheater.

B. GA2.0 is a 501c(3) organization and a Michigan nonprofit corporation formed for civic purposes including gaining private and public support for public facilities including a public outdoor amphitheater.

C. For the past three years the CAA and GA2.0 have worked together with the City and others toward the development, funding and construction of a public outdoor amphitheater to be located at, or in the vicinity of, 201 Market Avenue in the City (the "Amphitheater").

D. The CAA currently holds the Option to purchase certain real property consisting of approximately 15.8 acres located at 201, 225, 233, 301, and 353 Market Avenue (the "201 Market Property").

E. The CAA and GA2.0 previously entered into an MOU for the purpose of reaching agreements regarding the development, funding, construction, ownership and operation of the Amphitheater (the "MOU").

F. The CAA and GA2.0 now wish to enter into this second MOU (the "Second MOU") for the purpose of reaching an agreement regarding the development of the parcels surrounding, and related to, the Amphitheater.

UNDERSTANDING

1. <u>Development of Parcels Surrounding and Related to Amphitheater.</u> Subject to the terms and conditions of this Second MOU, the CAA shall develop or cause to be developed the parcels surrounding and related to the Amphitheater, in accordance with the CAA's Articles of Organization and Operating Agreement both dated March 29, 2000, as amended, in such a way that compliments the Amphitheater.

2. <u>Continuing Support of GA2.0</u>. Consistent with GA2.0's purposes of assisting governmental bodies and public-private partnerships, among others, in planning, promoting, and developing civic, cultural, entertainment, and other facilities, with the goal of fostering economic, educational, social, and cultural development, GA2.0 shall continue its relationship with the CAA by providing ongoing support in the development of the parcels surrounding and related to the Amphitheater through advice, oversight and direction to the CAA, including initiating

communication and solicitation of proposals for development of such parcels in a manner complementary to the Amphitheater, in accordance with this Second MOU.

3. <u>Work-Product</u>. Upon request, GA2.0 will provide, and where required assign, to the CAA all existing design, budgeting and research work related to the development of the parcels surrounding and related to the Amphitheater.

4. <u>Contracts and Agreements</u>. Upon request, GA2.0 will assign and the CAA will accept and assume all currently existing and future agreements and contracts related to the development of the parcels surrounding and related to the Amphitheater, including the substitution of the CAA for GA2.0 with respect to the benefits, rights and obligations under such agreements and contracts or the CAA may sign such original agreements directly with the contract providers. Each such agreement shall be subject to its approval by the CAA as to content and form.

5. <u>Design/Build Committee.</u> Upon execution of this Second MOU, the Design/Building Committee created pursuant to the first MOU and comprised of representatives of the CAA, GA2.0, the City, and the County shall continue to meet and shall review and consider appropriate development proposals received in relation to development of the surrounding parcels.

Representations and Warranties. The CAA and GA2.0 hereby each represent, 6. warrant and covenant that: (i) it shall comply with all applicable federal, state and local laws, rules and regulations in carrying out its obligations hereunder; (ii) it has the power and authority to execute and deliver this Second MOU and to perform its obligations hereunder, and the execution, delivery and performance of this Second MOU has been duly and validly authorized and approved; (iii) the execution, delivery and performance by each in accordance with the terms herein of this Second MOU (1) does not and will not constitute a violation or a breach of, or constitute a default under (x) its organizational documents, (y) any applicable law, or (z) any material agreements to which it is a party; (iv) there are no claims, demands, actions or proceedings pending, or to its knowledge, threatened against it that could either individually or in the aggregate reasonably be expected to have a material adverse effect on its ability to perform its obligations hereunder; (v) each is duly formed, validly existing and in good standing under the laws of the State of Michigan, with full power and authority to conduct its business as presently conducted; (vi) this Second MOU has been duly executed and delivered by each; and (vii) the execution, delivery and performance of this Second MOU by each does not require approval by any person except to the extent provided herein with respect to certain third party approvals.

7. <u>Relationship of Parties</u>. It is mutually understood and agreed that the CAA and GA2.0 and their respective employees and agents are at all times acting and performing separately and independently of each other and shall in no way or manner represent themselves as agents or employees of the other party. As such, no party shall incur any expenses nor create any liens, encumbrances or legal obligations in the other party's name or against the other party's interests except as contemplated by this Second MOU. This Second MOU shall not create a joint venture, partnership, or relationship of principal and agent or employer and employee between the CAA and GA2.0, except as contemplated by this Second MOU.

IN WITNESS WHEREOF, the CAA and GA2.0 have caused this Second MOU to be duly executed by their authorized representatives as of the Effective Date.

GRAND RAPIDS-KENT COUNTY CONVENTION/ARENA AUTHORITY

By: ______ Richard MacKeigan **Executive Director**

GRAND ACTION FOUNDATION 2.0

By: ____

Thomas G. Welch, Jr. Co-Chair and Treasurer

27957564 4896-1758-5486 v1 [61448-994]



Memorandum

| То: | Jay Preston, Finance Committee Chairperson CAA Board |
|----------|---|
| From: | Susan Waddell, Administrative Manager |
| Subject: | Auto Parking System Periodic Reporting |
| Date: | February 3, 2023 |

The previously (6/5/20) adopted "Parking Operation Agreement" requires the City-Auto Parking System to provide a quarterly report regarding City/County utilization of discounted DeVos Place® monthly parking passes. The content of this 2nd quarter (FY23) periodic report includes the following information:

A) "... the number of current City and County passes outstanding ..."

The City currently holds 118 monthly passes. The County currently holds 178 monthly passes.

B) "... the increase and/or decrease in such City and County passes since the prior report ..."

The City neither increased nor decreased the number of passes out between 10/1/22 and 12/31/22.

The County decreased the number of passes out by 2 between 10/1/22 and 12/31/22.

C) "... a calculation of the difference between the then current market rate for monthly passes for the Parking Spaces and the then current rate for monthly passes by the City and County."

The current (public) monthly pass rate is \$159, while the discounted City/County rate is \$58.45.
The City currently holds 118 passes with a total annualized discount of \$142,379.
The County currently holds 178 passes with a total annualized discount of \$214,775.

Attached with this correspondence is a copy of the quarterly report from City-Auto Parking System.

| Account | Previous End of Quarter Space Count Q3 FY22 | Total Spaces End of Q4 FY22 | Space Count Change | Current Monthly Market Rate Price Difference EOQ* | Monthly Price Difference Variance, Prev Quarter |
|-----------------------------------|---|-----------------------------------|-----------------------|--|--|
| 17 th Circuit Court | 30 | 28 | -2 | \$2,815.40 | (\$201.10) |
| KC Facilities Management | 150 | 150 | 0 | \$15,082.50 | \$0.00 |
| City of GR | 118 | 118 | 0 | \$11,864.90 | \$0.00 |
| Total | 298 | 296 | -2 | \$29,762.80 | (\$201.10) |

*Current Market Rate is \$159 monthly, City/County Contractual Rate is \$58.45 monthly, effective 7/1/2022.

County of Kent, Michigan Lodging Excise Tax Fund Statement of Revenues, Expenditures, and Changes in Fund Balance Third Quarter Ended September 30th

| | Year - to - Year Comparison | | | | | | Q3 Comparison | | | | |
|--------------------------------|-----------------------------|-------------|----|------------|----------|------|---------------|------|-----------|----------|--|
| | | 2021 Actual | | 022 Budget | % Change | 2021 | | 2022 | | % Change | |
| Revenues: | | | | | | | | | | | |
| Taxes | \$ | 8,968,752 | \$ | 9,750,000 | 8.7% | \$ | 5,523,872 | \$ | 8,499,445 | 53.9% | |
| Investments, Rents & Royalties | | 33,269 | | 100,000 | 200.6% | | 27,167 | | 50,379 | 85.4% | |
| Other Revenue | | 10,725 | | 7,600 | -29.1% | | 7,395 | | 9,548 | 29.1% | |
| Transfers In - General Fund | | - | | 300,000 | NA | | - | | - | NA | |
| Total Revenues | | 9,012,746 | | 10,157,600 | 12.7% | | 5,558,434 | | 8,559,373 | 54.0% | |
| Expenditures: | | | | | | | | | | | |
| DeVos Place Debt Service | | 7,981,750 | | 8,280,400 | 3.7% | | 18,300 | | 12,400 | -32.2% | |
| Experience Grand Rapids | | 1,591,954 | | 2,000,000 | 25.6% | | 980,487 | | 1,529,900 | 56.0% | |
| Administration | | 128,238 | | 133,525 | 4.1% | | 95,335 | | 99,696 | 4.6% | |
| Contributions - Festival | | 10,000 | | 10,000 | 0.0% | | 10,000 | | - | -100.0% | |
| Transfers Out - General Fund | | - | | - | NA | | - | | - | NA | |
| Total Expenditures | | 9,711,942 | | 10,423,925 | 7.3% | | 1,104,122 | | 1,641,996 | 48.7% | |
| Net Revenue (Expense) | | (699,196) | | (266,325) | -61.9% | | 4,454,311 | | 6,917,377 | 55.3% | |
| Fund Balance - Beg | | 7,893,175 | | 7,193,979 | -8.9% | | | | | | |
| Fund Balance - End | \$ | 7,193,979 | \$ | 6,927,654 | -3.7% | | | | | | |

Lodging Excise Tax Fund Notes to Financial Statement

Financial Status

This financial report compares activity for 2021 and 2022. Through the end of the quarter, revenues have increased from \$5.6 million to \$8.6 million, or 54.0% over a comparable period in the prior fiscal year. Transient tax revenues make up most of the revenues and are recovering from the recession faster than originally forecasted. Furthermore, transient tax revenues are estimated to generate \$13.0 million for the fiscal year, which would be higher than pre-COVID collection levels.

General Fund Advance

The County General Fund advanced \$7.1 million to the Lodging Excise Tax Fund from 2009 to 2015; \$1.1 million was reimbursed in 2019; and another \$4.0 million was advanced in 2020. The current outstanding balance is \$10.0 million and is expected to be reimbursed in installments starting in 2023-24.