# Lea County New Mexico Final Budget Fiscal Year 2020 - 2021



Adopted: July 23, 2020

Photo Courtesy of David L. Minton

Fiscal Year 2020 - 2021 Budget

Board of County Commissioners

Rebecca Long, Chair, District 2

Dean Jackson, Vice Chair, District 1

Gary G. Eidson, District 3

Jonathan Sena, District 4

Don Jones, District 5

County Manager

Michael P. Gallagher, ICMA-CM

Assistant County Manager

Corey Needham, P.E.

Finance Director

Chip Low, CPA CGMA

Special thanks to Jessica Siddall for assistance with the publication design

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## Introduction

The pages that follow comprise the annual budget of Lea County, New Mexico, for fiscal year July 1, 2020 through June 30, 2021.

The budget is intended have a dual purpose:

- To build a financial framework that will enable the County to provide the services, facilities, and infrastructure to its citizens in a transparent, efficient, and professional manner while adhering to fiscal and legal constraints set by the Lea County Board of County Commissioners and the State of New Mexico.
- To offer the reader, through the use of financial schedules, charts, graphs, and narrative, an understanding of Lea County government, the goals to be achieved and the challenges to be overcome.



#### STATE OF NEW MEXICO COUNTY OF LEA RESOLUTION NO. 20-JUL-169R

#### A RESOLUTION APPROVING LEA COUNTY'S FISCAL YEAR 2020 - 2021 FINAL BUDGT

WHEREAS, the Governing Body in and for the County of Lea, State of New Mexico, has developed a final budget for the fiscal year 2020 - 2021; and

WHEREAS, said final budget was developed on the basis of need and through cooperation with all user departments, elected officials, and other department supervisors; and

WHEREAS, the official meetings for the review of said documents was duly noticed July 16, 2019, in compliance with the State Open Meetings act; and

WHEREAS, it is the majority opinion of this Board that the final budget meets the requirements as currently determined for fiscal year 2020 - 2021.

NOW, THEREFORE, BE IT HEREBY RESOLVED, that the Board of County Commissioners of Lea County, of the State of New Mexico, hereby adopts the final budget herein above described to be submitted for approval by the State of New Mexico Department of Finance and Administration Local Government Division.

PASSED, APPROVED AND ADOPTED on this 23rd day of July 2020 by the Lea County Board of County Commissioners in an open meeting in Lovington, New Mexico.

LEA COUNTY BOARD OF COUNTY COMMISSIONERS

Dean Jackson (District 1), Vice Chair Meetin9

Abstain

No

Jonathan Sena (District 4), Member

No Abstain

Voted: Yes

Voted: (Yes

Rebecca Long (District 2), Chair Voted: Yes No Abstain

Gary G. Eidson (District 3), Member Voted: Yes No Abstain

Richard Don Jones (District 5), Member Voted: Yes) No Abstain

Resolution No. 20-JUL-169R LCBCC Regular Meeting 07-23-2020 Page 1 of 2 ATTEST:

Keith Manes

Lea County Clerk

Hollye Shearer, Deputy Clerk

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:

John W. Caldwell, County Attorney

#### MICHELLE LUJAN GRISHAM GOVERNOR

# THE STATE OF ZEW LESS STATE OF THE STATE OF

#### DEBORAH K. ROMERO ACTING CABINET SECRETARY

#### DONNIE J. QUINTANA DIRECTOR

STATE OF NEW MEXICO
DEPARTMENT OF FINANCE AND ADMINISTRATION
LOCAL GOVERNMENT DIVISION
Bataan Memorial Building ◆ 407 Galisteo St. ◆ Suite 202 ◆ Santa Fe, NM 87501
PHONE (505) 827-4950 ◆ FAX (505) 827-4948

August 11, 2020

The Honorable Rebecca Long Lea County 100 N. Main Street Lovington, NM 88260

#### Dear Commissioner Long:

The final budget for your local government entity for Fiscal Year 2020-2021, as approved by your governing body, has been examined and reviewed. The Department of Finance and Administration, Local Government Division (LGD) finds it has been developed in accordance with applicable statutes and budgeting guidelines, and sufficient resources appear to be available to cover budgeted expenditures. In addition, the Budget Certification of Local Public Bodies rule, 2.2.3 NMAC, requires that your entity's audit or "Agreed Upon Procedures" (per the Tier System Reporting rule, 2.2.2.16 NMAC) for Fiscal Year 2019 should have been submitted to the Office of the State Auditor as of this time. The LGD's information indicates that you are in compliance with this requirement. Therefore, in accordance with Section 6-6-2E NMSA 1978, the LGD certifies your entity's final Fiscal Year 2020-2021 budget.

Please take note that state statute requires all revenue sources be expended only for public purposes, and if applicable, in accordance with the Procurement Code, Chapter 13, Article 1, NMSA 1978. Use of public revenue is governed by Article 9, Section 14 of the Constitution of the State of New Mexico, commonly referred to as the anti-donation clause.

Budgets approved by the LGD are required to be made a part of the minutes of your governing body according to Section 6-6-5 NMSA 1978. In addition, Section 6-6-6 NMSA 1978 provides that the approved budget is binding on local officials and governing authorities; and any official or governing authority approving claims or paying warrants in excess of the approved budget or available funds will be liable for the excess amounts.

Due to estimated expenditures and transfers exceeding estimated revenue, your entity's General Fund cash balance is being depleted. Careful control of expenditures and attention to revenue collection efforts is recommended to avoid further depletion of reserves.

Finally, as required by Section 6-6-2H NMSA 1978, LGD is required to approve all budget increases and transfers between funds not included in the final approved budget via submission on the Local Government Budget Management System (LGBMS).

If you have questions regarding this matter, please contact Erica Cummings of my staff at erica.cummings@state.nm.us.

Sincerely, Brenda S. Suapo Dila

On behalf of:

Donnie J. Quintana, Director Local Government Division

xc: file

# **Board of County Commissioners**



District 1: Dean Jackson, Vice Chair



District 2: Rebecca Long, Chair



District 3: Jonathan Sena



District 4: Gary Eidson



District 5: Don Jones

# **Elected Officials**



Sharla Kennedy Lea County Assessor



Keith Manes Lea County Clerk



Sandra Goad Lea County Probate Judge



Corey Helton Lea County Sheriff



Susan Marinovich Lea County Treasurer

# Management



Michael Gallagher, ICMA - CM County Manager



Corey Needham, P.E.
Assistant County Manager



John Caldwell County Attorney



Chip Low, CPA CGMA Finance Director



Craig Bova HR Director



Angela Martinez LCCA Director



Edmundo Lara
Interim Facilities
Director



Lorenzo Velasquez

Emergency Management

& Environmental Services

Director



Ruben Quintana LCDC Warden



Kelly Ford

DWI & Misdemeanor

Compliance Director

#### **HISTORY**

Lea County was created from Eddy and Chaves counties in 1917 and named for Captain Joseph Calloway Lea, just five years after New Mexico was admitted to the Union as a State. Captain Lea was the first Mayor of Roswell and the father of the New Mexico Military Institute.

Lea County had virtually nothing to offer except the vision of a handful of hardy settlers. Wagon roads and cattle trails were the only roads connecting the sparse settlements; there were no railroads, telegraphs, daily newspaper, running streams, rivers, nor any major center of population that could properly be called a city. The mail was a horse-conveyed means of communication requiring days to be picked up and delivered.

Political realists in Santa Fe could not justify the creation of a county from an area that was little more than a vast pasture land for cattle and sheep on the semi-arid, windswept, southwestern corner of the High Plains, or Llano Estacado, cradled in the arm of the neighboring Texas to the east and south.

There were no known tax-generating natural resources other than grass and water. Little did they know, deep in the confines of the High Plains country, behind the Caprock that looked down on their rich Pecos Valley lands, was more wealth in gas, oil, and potash than had been known in all the centuries since the Spaniards had proclaimed the Kingdom of New Mexico (Source: Lea, New Mexico's Last Frontier, by Gil Hinshaw).

Once known as part of the Great American Desert, the area held no promise of open water for travelers. At one time, a spring was discovered which flowed in the early part of the year, and a tall mound of rocks was built to mark the spot. This monument was a welcome sight to the people who passed through this area. It is no longer standing, because the rocks were used to build a house. The spring still flows near Monument, New Mexico.

Lea County's history has been one of change and growth. The original settlers of this area would find it hard to believe that Lea County has become so populated and plays a vital role in the production of some of the nation's energy resources. Today, Lea County flourishes not only in oil and gas, renewable energy and nuclear industry, but also in agriculture, cattle, the dairy industry, and is the home to a state correctional institution.

www.leacounty.net/



#### COMMUNITIES - INCORPORATED CITIES AND TOWNS

**LOVINGTON** - founded in 1908 by Jim and Robert Florence Love. Robert Love first requested that the city be named Loving, but the Post Office refused stating that there was already a Loving in Eddy County.



Lovington was established at the turn of the century. The first store was built in 1908 and was named the "Jim B. Love Grocery Store". The first post office was also housed in the store, and Jim Love was appointed postmaster. In 1917 Lea County was formed from parts of Chaves and Eddy County, and Lovington was designated as the county seat.

From the time of its establishment, Lovington was primarily a ranching and farming center. Oil was discovered in 1928 but did not have a significant impact on the economy until 1950 when the Denton pool, located nine miles northeast of Lovington, was discovered. In a short time the Denton pool had 92 flowing wells and, along with subsequent oil development, shaped the economy, labor force, and life style of present day Lovington.

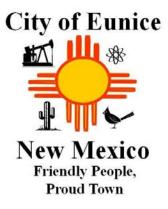
Population changes in Lovington during the first half of the century reflected the steady growth in farming and ranching, while changes since 1950 have been related to the oil and gas industry. Only recently has the dairy industry begun to take part in our growth. The Census Bureau counted 411 people in the city in 1920. By 1940, the number had grown to 1,916 and between 1940 and 1960 Lovington experienced a 500 percent increase in population. Since that time the climb has leveled to the current population of 11,399. Lovington's climate, like much of eastern New Mexico and western Texas, is characterized by warm summer days, cool nights and mild sunny winters. The summer months have average maximum temperatures in the 90s cooling down to the 60s at night while the daytime maximums in the winter range from the 50s to 60s.

Community spirit appears to have prevailed from the very first in the new town of Lovington as it still does today.

www.lovington.org/

#### COMMUNITIES - INCORPORATED CITIES AND TOWNS

**EUNICE** - founded in 1909 by John N. Carson. The town is named after his youngest daughter Eunice Carson.



#### Settlement of Eunice

In the fall of 1908 J.N. Carson came to the southeastern corner of New Mexico to set up a homestead, which later was to become the town of Eunice, named for his eldest daughter. In the spring of 1909 he built a store and a postal office with other families beginning to follow.

The settlement was growing and they decided to build a one room school which had an enrollment of 23 children in the first year. The schoolhouse also served as a community center with Sunday school and church services being held there.

Not having paved roads did not stop settlers or the oilfield from making their way to Eunice. The first oilfield well was drilled in Lea County in 1926, though it was never a producing well. The first producing well was in 1928, and marked the Oilfield Boom which brought fluctuating flow of itinerant oilfield workers boosting the number of citizens in Eunice up to approximately 5,500 in the mid-1930s.

In 1937 Eunice's main street was a bustling mainstream of 27 cafes, 2 grocery stores, 6 bars, several pool halls, several rooming houses, a drugstore, a hotel, dry goods store, and a Baptist and Methodist Church.

#### Present & Future

Today, Eunice is a growing and thriving community due mainly to the renewed development of the Permian Basin oilfields that surround it. The growth in horizontal drilling and completion has brought many companies and workers to the area in order to meet the heavy demands of the industry. Another significant addition to the Eunice area has been the entry of the nuclear industry. In June 2010, URENCO USA began operations at the first uranium enrichment facility to be built in the United States in more than 30 years. The facility is located 3 miles east of Eunice and has become a great community partner. Love's Travel Stops & Country Stores opened a new facility in Eunice in 2019. Many more businesses are popping up as the oilfield continues to grow and expand.

The Eunice Municipal Schools has invested heavily in facility renovations and construction over the past several years. New facilities include a modern athletic fieldhouse along with renovated athletic fields. Eunice is home to the 2018 New Mexico Class 3A State Football Champions.

Things are growing and the future in Eunice is going to be something to behold.

www.cityofeunice.org/

#### COMMUNITIES - INCORPORATED CITIES AND TOWNS

**HOBBS** - founded in 1910 by James Berry Hobbs who had the Post Office Station located in the back of the store he owned.



#### IT ALL HAPPENS HERE.

Hobbs is the gateway to New Mexico-the Land of Enchantment. Hobbs is the largest municipality in Lea County, the southeastern-most county of New Mexico's 33 counties, and situated on the far western edge of the Llano Estacado. Like much of southern New Mexico, the Hobbs area represents the best of the "high desert," with its blue skies and warm sunshine. The Hobbs area exhibits a truly multicultural heritage: Native American legacy, cowboy legend, farming traditions and Hispanic culture. With their agricultural roots and pioneer spirits, Lea County residents are surrounded by folklore and Western mythology, all enshrined in its museums and libraries. Amateur archaeologists can still find arrowheads left behind by the native people, including the Comanche and Apache Indians, who once ruled over these vast plains.

Geology buffs can see fossils embedded in the nearby Caprock, evidence of the different levels of the ancient Permian Sea. Among the most distinct pieces of evidence of the eons of evolution that occurred here is the complete skeleton of a wooly mammoth in southern Lea County. Caving enthusiasts can enjoy one of the most magnificent underground caverns in the world, just a short drive away at Carlsbad Caverns. Working cowboys still roam the range, herding cattle and mending fences. Of course, the everpresent oil wells dot the horizon, reminding us of the rich black gold that helps provide many of the amenities we enjoy in Hobbs. As pump jacks slowly sway back and forth, kissing the ground and then the sky, their constant slow rhythm complements the solemn stillness of the otherwise uninterrupted landscape, which yields the rich booty buried below.

Although Lea County has miles upon miles of open range, with endless horizons dotted by cattle and rows of pump jacks that are mirrored by the infamous clear sky, its five municipalities are Meccas of activity and progressive thinking. While each city is fiercely independent and proud of its own accomplishments, all five communities work closely together to provide excellent educational facilities, business opportunities, cultural events and a collective quality of life that is second to none.

Come and join us in this most-enchanted corner of the Land of Enchantment.

www.hobbsnm.org/



#### COMMUNITIES - INCORPORATED CITIES AND TOWNS

**JAL** - founded in 1910 and named for the JAL ranch, which used this brand. Two ranchers, James A. Lawrence and James Allen Lee used the brand.



During the early 1800's, when water was plentiful and gamma grass was belly high to a horse, the Cowden boys of Midland, moved the entire John A. Lynch herd to the Monument draw, about 6 miles northeast of present day Jal. All the cattle were branded with the JAL brand from shoulder to hip. In the process of trying to rebrand the Cowdens found it too big a task, so they registered the brand under their name in Silver City, New Mexico Territory.

In 1910, Charles W. Justice built a store and post office near the JAL ranch headquarters. And a town was born. In 1916 Mr. Justice and the nesters were at odds, so Mr. Justice picked up his store, post office, and school and moved them to Muleshoe Draw which is about where the Dollar Store is located. This became the "City of Jal"

On November 1, 1927, Texas Co. brought in the first well, the Rhodes #1. Then on June 2, 1928, a second well, serving up more than 90 million cubic feet of gas a day, was brought in 6 miles west of Jal. Now we had a "boom town," with all the prosperity and problems that go with it. Then in 1929 came the Great Depression. Low crude prices caused a sharp slump in drilling and people left in droves. Jal almost became a ghost town overnight.

In the summer of 1934, the Cooper #1 brought the "Big Boom" back to Jal. By now Jal had a passenger train and people came from everywhere. Housing was in short supply and ranchers opened their homes to "roughnecks." New business sprang up everywhere and with the gas gathering system by El Paso Natural Gas, prosperity continued.

Jal has seen its share of "bust" times, but the folks in Jal are from sturdy stock and we persevere. We can be proud of our city government, our outstanding Chamber of Commerce, a great newspaper, and outstanding schools. No wonder we call Jal "HOME!"

www.cityofjal.us/

#### COMMUNITIES - INCORPORATED CITIES AND TOWNS

**TATUM** - founded in 1909 by James A. Tatum. Tatum submitted three possible names to the Post Office so that they would locate a Postal Station in the store he owned. The names were Tatum, Martha James, and Bilderback, the government officials chose Tatum.



James G. Tatum arrived in the Tatum area sometime in August 1909. He and a friend from Ranger Lake built a combination house and store located at the intersection of present-day Hwy 380 and Hwy 206. He applied for a post office in December 1909. Tatum's population is approximately 798.

www.townoftatum.org

#### COMMUNITIES - UNINCORPORATED COMMUNITIES



BUCKEYE - founded in 1939. This oilfield community was named after the Buckeye Sheep ranch.

**CAPROCK** - founded in 1913. Caprock was named by Charles E. Crossland for the nearby Caprock. Mr. Crossland planted many cottonwood trees near and around his encampment.

**HUMBLE CITY** - founded in 1930. This town was named after Humble Oil Company.

**KNOWLES** - founded in 1903 by Ben L. Knowles. Knowles was the second town to be founded in Lea County, and for a number of years had the largest population.

MCDONALD - founded in 1912 and named for William C. McDonald. Mr. McDonald was New Mexico's first governor, 1912-1917.

**MALJAMAR** - founded in 1926. The name was a combination of Malcolm, Janet, and Margaret, children of William Mitchell, the founder of Maljamar Oil & Gas Company.

**MONUMENT** - founded in 1900 and was the first town in Lea County. Monument was named after the mound of rocks that were placed there by passing cowboys to mark the location of the spring.

**OIL CENTER** - founded in 1937 and named for the Phillips Petroleum and El Paso Natural Gas plants located in that territory.

#### **TOPOGRAPHY**

Lea County is located in the southeastern corner of New Mexico, approximately 325 miles southeast of Albuquerque, New Mexico. Situated at an average elevation of 4,000 feet above sea level, Lea County is characterized most often by its flat topography. The County covers 4,393 square miles or approximately 2,822,522 acres which is three times the size of Rhode Island and only slightly smaller than Connecticut. From north to south the County spans 108 miles and at 44 miles at its widest point.

#### **CLIMATE**

Lea County enjoys a moderate four-season climate. Frequent rain showers and thunderstorms from June through September account for over half the annual precipitation. Winds of 15 mph or more occur from February through May. Winter brings subfreezing temperatures at night but becomes considerably warmer during the day. Winter and its subzero temperatures are only for a short duration of the year. Destructive storms seldom strike the County, but minor damage results from thunderstorms or hailstorms that are experienced about once a year.

#### SOIL

The fertile soil of Lea County consists primarily of sandy loam soil with a few areas of clay loam soil. The clay components make the overall soil high in natural nutrients like potassium, calcium and magnesium. The County's soil offers growers the appropriate conditions for many different crops.

#### **EDUCATION**

Lea County has two post-secondary schools located in Hobbs. The University of the Southwest provides Bachelors and Master's Degree programs.

New Mexico Junior College, also located in Hobbs, provides Associate degrees and vocational programs.





nmjc.edu

usw.edu

Lea County also has the Small Business Development Center, which provides services consisting of counseling and resources to the business community. One-on-one counseling services offer the business community the information and guidance needed in order to either run a successful business or opening a new business.

The Industrial Development Training Program provides classroom and on-the-job training. This program is directed primarily toward manufacturers but it can also be used to assist businesses in the service sector.

#### RECREATIONAL OPPORTUNITIES

**GOLF** - Several golf courses are located throughout the County, including a new golf course, Rockwind Community Links, which opened in 2015. The award winning facility includes a championship 18-hole golf course, a 9-hole par-3 course, a dual ended practice range and multiple short game areas.



PARKS - Lovington is the home of the 80-acre Chaparral Park, which includes a 20-acre lake with fishing, volleyball, basketball and softball facilities. The City of Jal has five parks, Jal Lake, and a golf course as well as camping facilities. Eunice offers Stephens Lake, Marshall Park, and the Eunice Municipal Golf Course. Hobbs offers several parks, pools, and sports centers for the youth in the community.

**EVENT CENTER** - Lea County operates an Events Center with a seating capacity of approximately 6,000 people.

**FAIRGROUNDS** - Lovington is home to the Lea County Fair and Rodeo every August; the fairgrounds have an arena, which the children use during the year for LCJRA.

#### WHAT'S GOING ON IN LEA COUNTY?

#### Center of Recreational Excellence (CORE)

Lea County has teamed up with the City of Hobbs, JF Maddox Foundation, NMJC, Hobbs Municipal Schools, and the University of the Southwest to construct a new recreational facility. Known as the CORE, the 158,000 square foot facility officially opened in June 2018 and includes an:

- Indoor Water Park
- Indoor Soccer Field
- Indoor Sports Court
- Indoor Playground
- Indoor Track
- Competition Pool
- Warm Therapy Pool
- Exercise Rooms
- Fitness Equipment

The indoor aquatic and recreational facility cost and estimated \$65 million dollars and is geared toward improving the Quality of Life in Lea County. Residents of Lea County and the surrounding area have enjoyed the first summer of the CORE.



#### The 85th Annual Lea County Lea County Fair and Rodeo

Starting the first week of August each year, the Lea County Fair and Rodeo is ranked as one of the top fairs in New Mexico and the Southwest. Fairgoers enjoy the Parade, Arts & Crafts Showcase, Carnival, Xtreme Bulls Event, PRCA Rodeo, Livestock Shows, Commercial Vendors and some of the best fair food in the area along with a great lineup of concerts. The 85th annual fair and rodeo has been canceled due to the COVID-19 pandemic.

# **Lea County Demographics**

| Population   |  | Workforce (April 2020)   |   |
|--|--|--|---|
| February 2019  | 69,505   | Labor Force  | 32,330  |
|  |  | Total Employment   | 29,489  |
| Age (2018)   |  | Total Unemployment   | 2,841   |
| Under 5 years  | 7.80%  | Unemployment Rate  | 8.8%  |
| 5yrs—17yrs   | 29.80%   | Avg. Weekly Wages  | \$1,104   |
| 18yrs - 64yrs  | 51.00%   |  |   |
| 65 & older   | 11.40%   | Education (2019)   |   |
|  |  | High School  | 33.10%  |
| Sex (2019)   |  | Some College   | 21.07%  |
| Male   | 51.51%   | Bachelor's Degree  | 9.50%   |
| Female   | 48.49%   | Graduate Degree  | 6.30%   |
| Race (2019)  |  | Top 5 Industry Wages   | Avg. Weekly Wages   |
| Nace (2013)  |  | TOP 3 IIIdusti y Wages   | Avg. weekly wages   |
| White  | 37.20%   | 10p 5 maustry wages  | 4th Qtr. 2019   |
| · ·  | 37.20%<br>56.80%                                       | Mgmt. of Companies   |   |
| White  |  |  | 4th Qtr. 2019   |
| White<br>Hispanic  | 56.80%   | Mgmt. of Companies   | 4th Qtr. 2019<br>\$2,229  |
| White<br>Hispanic<br>Black   | 56.80%<br>3.80%  | Mgmt. of Companies Utilities   | 4th Qtr. 2019<br>\$2,229<br>\$1,737   |
| White<br>Hispanic<br>Black   | 56.80%<br>3.80%  | Mgmt. of Companies<br>Utilities<br>Manufacturing   | 4th Qtr. 2019<br>\$2,229<br>\$1,737<br>\$1,615  |
| White<br>Hispanic<br>Black<br>Other  | 56.80%<br>3.80%  | Mgmt. of Companies Utilities Manufacturing Transportation & Storage  | 4th Qtr. 2019<br>\$2,229<br>\$1,737<br>\$1,615<br>\$1,505                               |
| White Hispanic Black Other Housing   | 56.80%<br>3.80%<br>2.20%                               | Mgmt. of Companies Utilities Manufacturing Transportation & Storage  | 4th Qtr. 2019<br>\$2,229<br>\$1,737<br>\$1,615<br>\$1,505                               |
| White Hispanic Black Other  Housing Housing Units (2019)   | 56.80%<br>3.80%<br>2.20%                               | Mgmt. of Companies Utilities Manufacturing Transportation & Storage Mining   | \$2,229<br>\$1,737<br>\$1,615<br>\$1,505<br>\$1,502                                     |
| White Hispanic Black Other  Housing Housing Units (2019) Owner Occupied                            | 56.80%<br>3.80%<br>2.20%<br>21,449<br>68.00%           | Mgmt. of Companies Utilities Manufacturing Transportation & Storage Mining  Principal Employers  | \$2,229<br>\$1,737<br>\$1,615<br>\$1,505<br>\$1,502                                     |
| White Hispanic Black Other  Housing Housing Units (2019) Owner Occupied                            | 56.80%<br>3.80%<br>2.20%<br>21,449<br>68.00%           | Mgmt. of Companies Utilities Manufacturing Transportation & Storage Mining  Principal Employers Hobbs Municipal Schools                                | \$2,229<br>\$1,737<br>\$1,615<br>\$1,505<br>\$1,502<br>Workforce<br>1,489               |
| White Hispanic Black Other  Housing Housing Units (2019) Owner Occupied Renter Occupied            | 56.80%<br>3.80%<br>2.20%<br>21,449<br>68.00%           | Mgmt. of Companies Utilities Manufacturing Transportation & Storage Mining  Principal Employers Hobbs Municipal Schools Nor-Lea Hospital               | \$2,229<br>\$1,737<br>\$1,615<br>\$1,505<br>\$1,502<br>Workforce<br>1,489<br>575        |
| White Hispanic Black Other  Housing Housing Units (2019) Owner Occupied Renter Occupied Households | 56.80%<br>3.80%<br>2.20%<br>21,449<br>68.00%<br>32.00% | Mgmt. of Companies Utilities Manufacturing Transportation & Storage Mining  Principal Employers Hobbs Municipal Schools Nor-Lea Hospital City of Hobbs | \$2,229<br>\$1,737<br>\$1,615<br>\$1,505<br>\$1,502<br>Workforce<br>1,489<br>575<br>532 |

 $Source: \ Economic \ Development \ Corporation \ of \ Lea \ County \ and \ the \ New \ Mexico \ Department \ of \ Workforce \ Solutions$ 

## **County Manager Budget Message**

July 23, 2020

To the Lea County Board of County Commissioners,

I submit for your consideration the Lea County 2020-2021 Annual Budget. This balanced budget was developed in accordance and in compliance with the State of New Mexico Statutes and with Lea County's policies and procedures. This is the result of a comprehensive team effort. The 2020-2021 Lea County Budget is the culmination of continuous communication and corporation from Lea County's Elected officials and the Administrative Directors; a transparent and open public process; a cautious and fiscally conservative approach of forecasting the County's revenue; with the ultimate goal of continuously improving the County's level of service to our much appreciated residents by implementing the direction, goals, and policy established by the Lea County Board of County Commissioners.

This budget represented an ongoing effort to intentionally and systematically align operational and capital expenditures with Lea County's Mission Statement: "Lea County shall be results-oriented, accountable to the public, with professional and regional leadership focused on economic vitality, health lifestyles, quality of life and safety of the community', the County's current Five-Year Strategic Plan and ongoing discussion with the Board of County Commissioners.

The proposed budget continues forward with several priorities to improve infrastructure, county facilities, while maintaining a fiscally conservative approach. As you know, the County has multiple large-scale capital projects under construction: the 93,000 square foot judicial complex, nearly 10,000 square foot additional and remodel of the terminal at the Lea County Regional Airport as wells as two new facilities at the Lea County Fairgrounds.

The budget for 2020-2021 assumes a nearly 33% reduction in revenue from the previous year. · Operational expenses and capital expenses both saw a reduction of 23% each. Additional Budget highlights:

Total Beginning cash (All Funds): \$139,480,964

Total Revenue (All Funds): \$73,259,102

Total Operational Expenditures (All Funds): \$71,629,345

Total General Fund Operating expenditures: 12 months, \$30,169,066

Total Capital Outlay: \$69,284,148 with a reserve equal to 15%

Total Personnel: 372 approved FTE, budgeted at \$31,987,335

Total Debt Service: \$0 - the County is debt free as of December 2019.

## **County Manager Budget Message**

While the development of the budget requires attention and review throughout the year, the County Commission approved the 2020-2021 budget development process at their January 16, 2020 board meeting. Section 2 of the Strategic plan was used as a guideline in the development of the 2020-2021 budget:

- Collaboration & partnership with local communities, agencies and government entities is essential for success;
- 2. County employees are valued;
- 3. Continuous communication with the public is beneficial and necessary;
- 4. Leverage resources to the fullest extent to maximize the return to the public and minimize cost to the tax payer;
- 5. Public employee's involvement and participation is beneficial, encouraged, needed and valued;
- 6. Transparency and ethical decision making continue to be the framework in which the County operates;
- 7. The responsibility to be good stewards of the public finances; and
- 8. Continuous interaction with the State of New Mexico and statewide organizations is required to protect the County's interests.

The 2020-2021 budget is aligned with the County's Five-Year Infrastructure and Capital Improvement Plan as well as the County's Five-Year Strategic Plan:

Strategic Plan Accountability Goal Statement: "Lea County is responsible for the public's tax dollars in a fiscally conservative and transparent manner." The County's budgeted operational expenditures does not exceed budgeted revenue. The County started the fiscal year with a total available cash balance of \$139,480,964, to include a general fund beginning cash balance of \$103,498,130. Total budgeted revenue for 2020-2021 is \$73,259,102, to include \$44,935,651 of general fund revenue. Total operational expenditures are \$71,629,345. With general fund operational expenditures of \$30,169,066-well within the revenue budgeted. While the County has at times budgeted a reserve equal to six months of operational expenditures, for this year the County's reserve budget of \$37,711,333 is equal to nearly 15 months of general fund operational expenditures, which goes beyond the State's required reserve amount and goes beyond the best practice recommended by the Government Finance Officers Association (GFOA). This budget expects a drastic and quick reduction in annual operating revenue. The 2020-2021 budget assumes a 33 % reduction in revenue from the previous year. Operational expenditures have decreased accordingly, to include freezing 36 vacant positions. This fiscal year the County has more than \$66,000,000 set aside for capital budgets, to include the completion of the new judicial complex, and for the remodel of the historic Lea County Courthouse.

Strategic Plan Economic Growth and Vitality Goal Statement: "Lea County is a community that has economic growth and diversification." The 2020-2021 budget includes more than \$1,639,000 in direct funding of service agreements with local economic development agencies to further growth in Lea County and to expand the County's economic base and to create more jobs. Lea County maintains a competitive advantage over nearly all jurisdictions in the State of New Mexico with low property and gross receipt taxes.

## **County Manager Budget Message**

Strategic Plan Infrastructure and Facilities Goal Statement: "The County shall provide a safe, reliable and efficient transportation network, and county facilities shall be maintained and shall meet the changing needs of the public." For 2020-2021 more than \$11,800,000 is proposed to be allocated for capital outlay at the County's three airports. With more than \$9,000,000 in capital outlay funding for county roads. The budget also includes more than \$20,000,000 to remodel the historic courthouse.

Strategic Plan Quality of Life Goal Statement: "Lea County shall have a variety of recreational & cultural amenities with access to convenient & quality healthcare." This budget allows the County to continue to maintains several facilities that are known as "community centers" throughout Lea County. These facilities serve a vital role in providing communities opportunities for recreation and community engagement. The 2020-2021 budget includes \$100,000 for community center improvements, and

\$2,000,000 to expand the Lea County Healthcare clinic, which will involve a partnership with the Nor- Lea Hospital District.

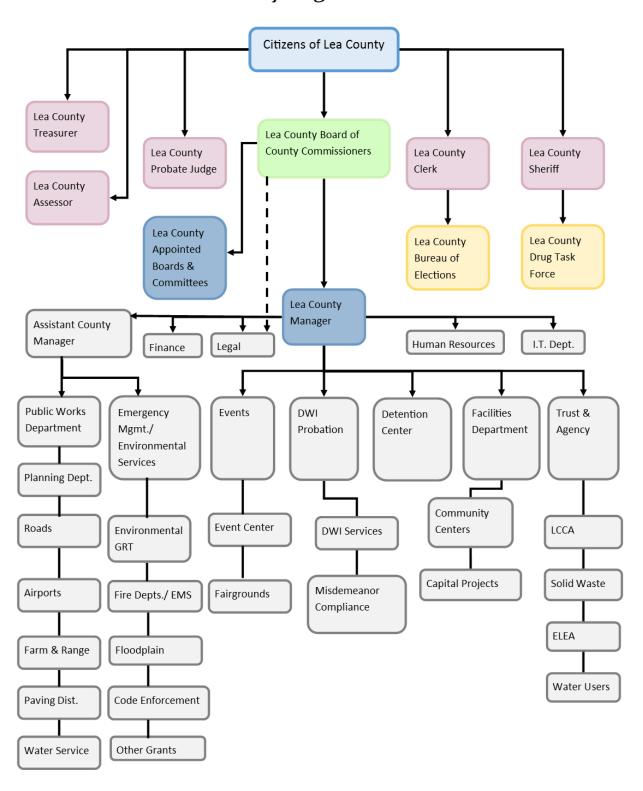
Strategic Plan Safety Goal Statement: "Lea County shall be a safe community without crime." In total, this budget has more than \$15,000,000 budgeted for direct public safety expenditures. Expenditures include two new proposed volunteer fire stations, and adding vehicles and equipment to the Sheriff's Office and Emergency Management. This budget is the result of a comprehensive team effort. Commissioners, thank you for your meaningful input and direction. I also wish to thank the County Assessor, County Clerk, County Probate Judge, County Sheriff and County Treasurer for their cooperation during the budget development process. And, I wish to express my gratitude to our county directors, and staff for their contributions. In particular, the County Finance Director, Chip Low, is deserving of much praise for his hard work, skill, persistence and contributions to develop the 2020-2021 budget.

Respectfully submitted,

que 18ly

Michael P. Gallagher, ICMA-CM County Manager

## Lea County Organization Chart



## Lea County Budget Overview

The Fiscal Year 2021 annual budget for Lea County is intended to serve as the following:

#### **Policy Document**

The budget is a portrayal of the Lea County Commission's priorities, goals and objectives represented in the Mission and Vision statements, as well as the Strategic Initiatives included in the *Introduction* section. This document serves as a written guide to county staff and Lea County citizens of the goals and objectives of the County Commission and the projects supported.

#### A Financial Plan

The budget is presented to show the proposed revenue and expenditures by Lea County for the fiscal year. This budget outlines the services provided by the County and the funds needed to provide those services. It is the intent of the County Commissioners to meet the needs of Lea County while maintaining a high level of fiscal responsibility along with maintaining a balanced budget. The financial and budget policies are presented in the *Introduction*.

#### **An Operations Guide**

An organization chart is provided in the introductory section that shows how Lea County is structured to supply the services needed to support the Citizens of Lea County. Each departmental budget, along with a mission statement, functions and goals is presented by County Department and fund type. A summary of the salary budget is presented in the *Executive Summary* and detail for each department is presented along with the fund budget. A summary of the capital budget is also presented in the *Executive Summary* along with a detailed discussion in the respective fund budget.

#### **A Communications Device**

The following sections contains an overview of the budget development and approval process. The budget is designed to provide a simple format by which Lea County citizens and others can review and assess the sources and uses of funds in a simple, concise manner. Charts and graphs are included throughout the budget in order to help the reader better understand the historical and budgeted operations of Lea County.

## **Budgeting and Accounting Basis**

#### **County Classification**

Lea County is classified by the State of New Mexico as a "local public body" by definition in the New Mexico state statutes.

"6-6-1. DEFINITIONS.--"Local public body" means every political subdivision of the state which expends public money from whatever source derived, including but not limited to any county, incorporated municipality, or special districts, and land grants registered with the New Mexico secretary of state's office. Also under the definition are mutual domestic water associations, soil and water conservation districts, water and sanitation districts, watersheds, draws, medical clinics, hospitals, hospitals districts, regional transportation districts, flood control authorities, natural gas associations, public improvement districts, and regional housing authority districts if required by the audit rule. [2.2.3 NMAC-N, 6/1/2008]""

#### **Basis of Accounting**

As a local public body, Lea County is also required to report revenues and expenditures to the NM-DFA on a cash basis quarterly. Because of this reporting requirement, the County's financial activity is recorded on a cash basis where revenue is recognized when cash is received and expenditures are recognized when cash is spent.

However, the County also falls under the jurisdiction of the New Mexico Office of the State Auditor (NM-OSA).

The NM-OSA requires that annual financial statements for the County be on a full accrual basis. This means revenue should be reported when it is earned and expenditures should be matched to the period in which they helped to earn the revenue.

To meet this requirement, Lea County retains the services of an Independent Public Accountant to convert the County's cash basis financial activity to accrual basis annual financial statements. The cash basis activity and the accrual basis statements are audited and an opinion is issued by the Independent Public Accountant.

Audited financial statements are available on the Lea County website at <a href="www.leacounty.net">www.leacounty.net</a> or on the website of the NMOSA at www.saonm.org for inspection.

#### **Basis of Budgeting**

As a local public body, Lea County is required to follow the rules and procedures for budgeting as set by the New Mexico Department of Finance and Administration (NM-DFA). NM-DFA requires that local public bodies prepare an annual budget on a cash basis.

With a cash basis budget, the revenue budget is based on actual cash expected to be received and the expenditure budget is based on the expected cash to be spent, rather than on an accrual basis, which recognizes revenue when it is earned and expenditures when they are incurred.

A full-accrual budget will recognize and estimate values for which no cash may actually be received or paid during a specific period. Cash budgets only plan for cash inflows and cash outflows.

### **Policies and Practices**

#### **Budgeting**

The State of New Mexico, Department of Finance and Administration - Local Government Division (DFA-LGD) regulates the budget process of all New Mexico local public bodies. The LGD is authorized to prescribe the form for all budgets, books, records and accounts for local public bodies.

**Annual Budget:** New Mexico State Statute requires each local public body to furnish and file with the DFA-LGD a proposed budget for the next fiscal year on or before June 1 of each year.

A final budget must be submitted to the DFA-LGD no later than July 31 of each year. The final budget is certified by DFA-LGD by the first Monday in September of each year.

A budget, balanced at the fund level is required. Current cash balances may be used to balance each fund. A balanced fund budget is defined as one in which expenses are less than or equal to beginning cash balance plus revenues and net transfers into a fund.

**Cash Reserves:** A cash reserve of  $3/12^{th}$  of expenditures is required for the General Fund. The Road Fund is required to have a cash reserve of  $1/12^{th}$  of expenditures. The Lea County Board of Commissioners has established a local reserve requirement for operations of one years's General Fund Expenditure Budget and a capital reserve equal to 15% of budgeted capital in addition to the state required reserves. For FY21, those reserves are \$30,169,066 and \$10,992,622, respectively.

**Budget Adjustments:** The County Manager and Finance Director regularly review the budget and recommend budget adjustments to the County Commission as necessary.

Budget adjustments must be approved by the County Commission through resolution and submitted to the DFA-LGD for approval. Budget adjustments are posted to the County's financial system when DFA-LGD approval is received.

**Quarterly Reports:** Cash-basis quarterly reports, disclosing revenue, expenditures and budget balances, are submitted to the DFA-LGD by the last day of the month for the preceding quarter.

No fund may be in a budgeted deficit position or in an actual cash deficit position at the end of any fiscal year.

**Monthly Reports:** Budget reports identifying revenues received and expenditures to date and budget balances are prepared and issued to the County Manager and Department Heads on a monthly basis.

The County Manager and Finance Director prepare a monthly report that is presented to the County Commission during a regular public meeting. The report identifies revenues received and expenditures to date and budget balances.

#### **Financial Reporting**

The New Mexico Office of the State Auditor (OSA) regulates the financial reporting of all New Mexico political subdivisions, as well as the auditing of such reports. The OSA requires that financial statements and notes to the financial statements be prepared in accordance with accounting principles generally accepted in the United States of America.

Governmental accounting principles are identified in the *Codification of Governmental Accounting and Financial Reporting Standards* (GASB), latest edition.

#### **Capital Improvement Plan**

Lea County updates its five-year Infrastructure Capital Improvement Plan (ICIP) each year. Public input is requested prior to adoption of the plan. Projects are prioritized and are included in the annual budget accordingly. The 2022-2026 ICIP can be found beginning on page 357 in the Appendix.

### **Policies and Practices**

#### **Investments**

The Lea County Board of County Commissioners also serves as the Lea County Board of Finance. The Board of Finance has approved an investment policy which adheres to New Mexico State Statutes. The County Treasurer prepares and distributes a quarterly investment report that is reviewed by the Investment Committee consisting of the County Treasurer, Chairman of the Lea County Board of Finance, Lea County Finance Director and one member at large.

A monthly investment report is included with the monthly Treasurer's Report.

#### Revenue

Lea County estimates and projects revenue conservatively, taking into consideration prior year(s) data, rate adjustments, expected economic trends and any applicable legislative changes.

#### **Expenditures**

All expenditures are reviewed for procurement policy requirements based on New Mexico State Statute and for funding availability in the current year budget. Expenditures reports are sent to each department weekly.

#### **Inventory of Fixed Assets**

Fixed assets with a value greater than \$5,000 are placed on the inventory list.

An annual physical inventory, as required by New Mexico State Statute, is conducted to account for all fixed assets. All dispositions are approved in advance by the Lea County Board of County Commissioners and the New Mexico Department of Finance and Administration.

The drives of all computers are erased prior to disposition and a certification is sent to the Office of the State Auditor.

## **Lea County Budget Process**

| Date                         | Action Taken   |
|------------------------------|--|
| January 16, 2020             | The Lea County Manager and Finance Director discussed the process for the FY 20/21 budget with County Commissioners and presented the time line for budget development for approval. A discussion of projected FY 21 Revenues was presented.                         |
| February 6, 2020             | The County Manager and Finance Director present an overview of the expenditure budget process to the County Commissioners. Assumptions and constraints were presented and discussed. A discussion of the Outside Entities and Services RFP was presented for review. |
| February 10, 2020            | Request For Proposals for outside agency funding (Indigent, Community Services and Government) are issued. Responses are due to the County no later than March 6, 2020.  |
| February 10-21, 2020         | Elected Officials and County Department Directors met with the County Manager and Finance Director to review and discuss the proposed departmental budgets for FY20/21.  |
| February 27 & March 12, 2020 | Elected Officials and County Department Directors presented operational budgets to the County Commissioners for review and discussion. Input from the public was welcomed.   |
| April 2, 2020                | The County Manager and Finance Director presented the personnel, capital and outside agency budget proposals to the County Commissioners for review and discussion. Comments from the public were encouraged.  |
| April 23, 2020               | The County Manager and Finance Director presented a discussion to the County Commissioners concerning the budgetary impact of the Covid-19 outbreak and the sudden decline in oil production and price.  |
| May 7, 2020                  | The County Manager and Finance Director presented a discussion to the County Commissioners recommending that the original revenue assumptions be significantly lower and that expenditures be reduced to in response to the current economic environment.            |
| May 21, 2020                 | The County Commissioners approves the FY20/21 preliminary budget. The approved preliminary budget is due to the New Mexico Department of Finance and Administration for approval by May 31, 2020.  |
| June 3, 2020                 | The County is notified that the Preliminary FY20/21 budget has been approved by the New Mexico DFA.  |
| July 23, 2020                | The final budget is presented to the County Commission for approval on July 23, 2020. The approved final budget is due to the New Mexico Department of Finance and Administration for approval by July 31, 2020.   |
| August 11, 2020              | The County is notified that the Final FY20/21 budget has been approved by the New Mexico DFA.  |

#### **How To Amend The Budget**

The budget is reviewed monthly for areas that may require an adjustment. Requests for adjustments, along with justifications for the adjustments, are submitted to the Finance Department for review by the Finance Director and the County Manager. A County resolution and a New Mexico Department of Finance Administration (NM-DFA) resolution is considered for approval by the Lea County Board of County Commissioners. Once approved, the resolutions are submitted to NM-DFA for review and approval. Budget adjustments are posted to the current year's budget once approval is received from NM-DFA. The budgetary level of control is at the line item level for the Lea County Board of County Commissioners and the fund level for the NM-DFA.

#### **Overview**

The purpose of long range financial planning is to provide a forward looking view of the General Fund budget based upon current conditions and future revenue and expenditure assumptions. This allows County officials to evaluate the long-term impact of those assumptions and guide them in making better informed budget decisions. Due to the volatility of revenue sources associated with oil and gas exploration and production along with the impact that lower oil prices can have on other revenue sources, it is imperative that County officials have an understanding of the potential impacts that significant changes in oil prices and oil production can have on long-term County operations.

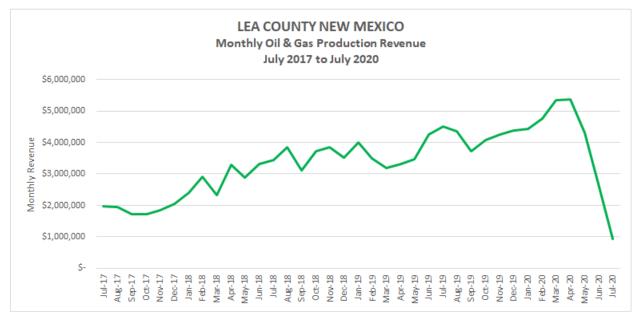
Lea County is located in the Permian Basin, the largest producing oil and gas basin in the United States and one of the top 5 oil producing basins in the world. As of January 2020, Lea County became the #1 oil producing county in the United States which resulted in record county revenues for FY20. The onset of the Covid-19 pandemic in March 2020 along with the subsequent precipitous decline in oil prices in April through June has had a negative impact on FY21 revenue projections. The fall in oil prices triggered a decline in drilling, production and other related activities that generate much of the County's General Fund revenue. Current economic projections are for the slowdown to last into the 3rd quarter of 2020 with a gradual return to modest growth going forward.

There are three main sources of General Fund revenue in Lea County that account for 79% of the current year budgeted revenue. One is Property Tax revenue which is based upon the assessed value of all property owned in the County. Another source is Oil and Gas Production revenue which is based upon the volume of oil and gas produced and the price received at sale each month. The third source is Gross Receipts Tax (GRT) which is a form of sales tax on services. Other significant sources include Oil and Gas Equipment tax which is property tax on equipment used in the industry and Payments In Lieu of Taxes (PILTs). Those taxes represent 11.1% and 6.4% of General Fund Revenue, respectively.

#### **Budget Assumptions**

#### GENERAL FUND REVENUES

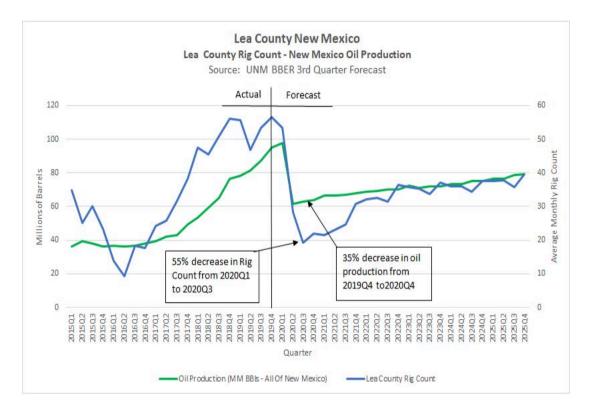
Lea County uses very conservative estimates when forecasting revenue growth due the volatility of Oil & Gas Production revenue. (See graph below for historical changes in Oil & Gas revenue):



This volatility creates much uncertainty in forecasting long term County General Fund revenue. As can be seen in the chart above, Oil & Gas Production revenue steadily increased from July 2017 through April 2020 when it peaked at \$5.3 million for the month. However, with the fall in oil prices in April and May 2020, the July 2020 monthly revenue was only \$923,543, a drop of almost 83% in three months. These actual results show how volatile the oil & gas industry can be and

how assumptions can change dramatically overnight. Therefore, the County has to use caution in forecasting revenue to ensure that operations will not be adversely affected by a sudden downturn. And it should be noted that the oil & gas industry is subject to global economic and political forces that are outside of Lea County's ability to control.

Oil & Gas Production revenue is a function of the monthly volume of production and the sales price. Therefore, in making current year and long-term forecasts, the County has to make assumptions about the production trends. One of the major indicators of future production is the rig count. Oil & Gas production is subject to decline over time so new sources of production have to be found. And that is where the rig count comes in. By drilling and completing new wells, production can be replaced and increased over time. The development of more advanced horizontal oil & gas production technology resulted in Lea County oil production increasing from 7.7 million barrels of oil per month in July 2017 to more than 19.6 million barrels per month in March 2020, an increase of 156%. The increase is attributable to the increase of drilling and completion activity in Lea County during the period which saw the rig count grow from less than 10 rigs in FY17 to more than 50 rigs during the FY20 fiscal year. However, due to the recent oil price decline the rig count fell dramatically in the second quarter of 2020 down to 20 rigs operating. This in turn caused monthly oil production to decrease by 4.9 million barrels or 25% from March to May 2020. (See graph below for actual and projected future activity):



Since the long-term forecasts concerning production and price have a high degree of uncertainty, Lea County has elected to use the University of New Mexico - Bureau of Economic Research (UNM-BBER) Economic Forecast for oil production, and rig count. The County uses the U.S. Energy Information Administration (EIA) forecast for monthly West Texas Intermediate Crude Oil Price (WTI) to determine sales value.

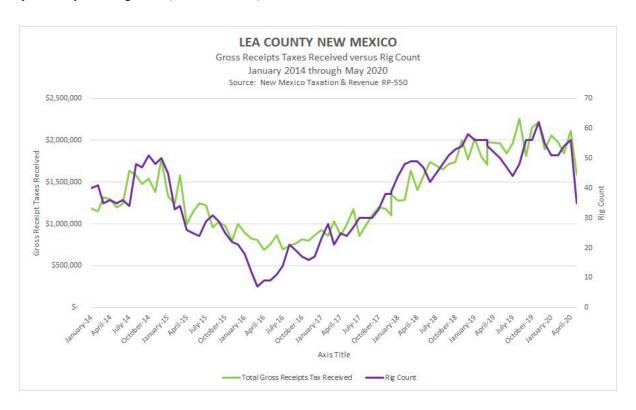
As the chart above indicates, oil production fell dramatically in the second quarter 2020 along with the rig count. Projections for mid 2020 and beyond show a bottoming for rig count and production coming in the early in the third quarter 2020 with modest growth thereafter through 2025. As a result, Lea County has elected to use approximately 14.1 million barrels per month for the FY21 revenue calculation. This is 25% below the peak in early 2020 and in line with current estimates. Also, due to the volatility associated with (WTI) oil prices, the County has elected to use \$15.43 per barrel as the average sale price which is near the May 2020 low. The result is budgeted Oil & Gas Production revenue in FY21 of \$13,000,000. That is \$18,583,369 (59% decrease) lower than the FY20 budget of \$31,583,369. FY21 projections are very conservative based upon the global oil situation at the time of budget preparation. Although the situation has show definite signs of

improvement, there are still many short term factors including Covid-19 that could negatively impact production and price through the FY21 budget year.

Another factor is the uncertainty connected with the 2020 Presidential election. Depending on outcome of the election, there could be future legislation enacted that greatly impacts the oil & gas industry in a negative way. Lea County will continue to monitor those factors and make adjustments to projections as more information becomes available.

The Oil & Gas Production revenue projections for FY22 and beyond are based upon the UNM-BBER projected growth rates in production for those fiscal years. Price projections are based upon the WTI projections from the EIA through December 2021 and then using an assumption of \$49 per barrel through FY25.

Gross Receipt Taxes (GRT) includes sales revenue plus revenue from other sources resulting from engaging in business in New Mexico. Lea County has enacted two County wide 1/8<sup>th</sup> increments and one County only (outside municipalities) 1/8<sup>th</sup> increment. One of the County wide and the County only increment go to the General Fund. GRT revenue in Lea County is high dependent upon the rig count (See chart below):



Lea County has contracted with the UNM-BBER to develop a forecasting tool for GRT. The tool uses estimated rig counts and oil prices as the main drivers. Due to the short term uncertainty of oil prices and the rig count Lea County elected to budget at zero rigs active in the FY21 budget year. For the FY22 fiscal year and beyond Lea County is using the estimated rig count projected by the UNM-BBER along with EIA price projections to estimate GRT.

Oil & Gas Equipment tax is based upon the assessed value of personal property used in the County in the exploration and production of oil & gas. The taxpayer reports values to the State who calculates the tax and then notifies the County during the budget process of the amount to be received. The \$5,000,000 budgeted for FY21 is \$3,403,916 less that the FY20 actual revenue of \$8,403,936. The tax due is subject to considerable variance due to the changes in activity in the oilfield so Lea County is taking a conservative approach and not adjusting the tax over the period.

Estimating Property Tax revenue is much more reliable on an annual basis. New Mexico uses a method called "Yield Control" in which the mill rate is adjusted annually based upon the change in assessed value. The limit that property taxes may increase in any single year is limited to approximately 3%. The downside to this is if the oil industry goes into the

doldrums then the assessed value may decline enough to cause property taxes to decrease overall in the County. There is considerable uncertainty in the near term due to the oil price decline, so Lea County has elected to budget a decline of 13% for property tax revenue. The estimate for Delinquent Taxes is based upon prior years payments.

There are two sources of Payments in Lieu of Taxes (PILTs). One source is payments received from the federal government and the other source is payments received based upon abatement agreements given to companies by the County to encourage investment in the County. The PILTs for the abatement agreements are determined by the County Assessor each year and are readily known. The PILT received from the federal government is not known until the County is notified late in the year, but historically it does continue to increase on an annual basis. However, there is uncertainty in the annual payment to be received due to federal budget constraints. The PILTs are included in Other Revenue.

#### GENERAL FUND EXPENDITURES

Salaries and fringe benefits account for 60.44% of the General Fund expenditure budget. In recent years, the County Commission has been approving up to 3% annual merit raises for all County staff. However, due to the decline in revenue the Commission put all merit raises on hold and froze 36 open positions in the FY21 budget. Taxes, pension expenses and retiree health care costs are based upon a percentage of salary expense and will increase accordingly. The state legislature increased the annual contribution to the state pension fund to offset deficit funding, but those increases do not take effect until the FY22 fiscal year. The County is a member of the state health insurance plan, and premiums are determined on an annual basis. Over the past 3 years increases have been between 0-4% annually. The County has elected to use a 4% annual increase in the long range budget.

Lea County requires that the General Fund operations budget plus transfers for operations cannot exceed the estimated General Fund Revenue for the fiscal year. Therefore, the General Fund budget for FY21 was decreased by 16.5% from the prior year. This was accomplished by asking each department to cut operations by more than 10% at a minimum. Also, the County has funding agreements with other local municipalities totaling more that \$3.7 million that was advanced prior to the year end of FY20. Those funds will be budgeted again starting in the FY22. Beginning in FY22 and beyond, the County is forecasting a 3% increase in annual operations.

There are several Special Revenue Funds that require a transfer from the General Fund in order to meet operating needs. The needs may include salaries, fringe benefits and other operating costs. Those funds were also required to cut operations by at least 10% in the FY21 budget year. The County has elected to budget a 3% annual increase in the long range budget.

| Funds Available For Current Year Operations    |    |              |  |  |  |
|--|----|--------------|--|--|--|
| General Fund Revenue (Projected) \$ 44,935,651 |    |              |  |  |  |
| Less: General Fund Budget                      |    | (30,169,066) |  |  |  |
| Less: Transfers for Operations                 |    |              |  |  |  |
| Road   |    | (3,945,126)  |  |  |  |
| Farm and Range                                 |    | (100,000)    |  |  |  |
| Community Centers                              |    | (70,670)     |  |  |  |
| Indigent Fund (Outside Agencies, etc.)         |    | (233,000)    |  |  |  |
| Airport Fire Department                        |    | (285,954)    |  |  |  |
| Detention Center                               |    | (6,737,741)  |  |  |  |
| Misdemeanor Compliance                         |    | (35,000)     |  |  |  |
| Lea Regional Airport                           |    | (850,865)    |  |  |  |
| Zip Franklin Airport                           |    | (134,483)    |  |  |  |
| Jal Airport                                    |    | (127,608)    |  |  |  |
| Fairgrounds                                    |    | (1,216,872)  |  |  |  |
| Event Center                                   |    | (677,053)    |  |  |  |
| Funds Available for Current Year Operations    | \$ | 352,213      |  |  |  |

### Long Range Financial Planning

#### **Discussion**

| Fiv                                     | e (5) Year R     | evenue an          | d Expense          | Budget             |                    |                    |
|---|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|   | FY 20 Actual     | FY 21<br>Projected | FY 22<br>Projected | FY 23<br>Projected | FY 24<br>Projected | FY 25<br>Projected |
| General Fund Revenue                    |                  |                    |                    |                    |                    |                    |
| Oil & Gas Production Revenue            | \$ 52,179,468 \$ | 13,000,000         | \$ 28,375,971      | \$ 30,507,373      | \$ 31,233,248 \$   | 32,375,720         |
| Oil & Gas Equipment Tax                 | 8,403,936        | 5,000,000          | 5,150,000          | 5,304,500          | 5,463,635          | 5,627,544          |
| Property Tax Revenue                    | 21,546,626       | 18,699,889         | 19,260,886         | 19,838,713         | 20,433,874         | 21,046,890         |
| Gross Receipts Taxes                    | 14,388,630       | 3,750,107          | 12,001,842         | 12,785,046         | 13,619,358         | 14,508,115         |
| Other                                   | 6,647,484        | 4,485,655          | 4,620,225          | 4,758,832          | 4,901,597          | 5,048,645          |
|   |                  |                    |                    |                    |                    |                    |
|   | 103,166,144      | 44,935,651         | 69,408,924         | 73,194,464         | 75,651,712         | 78,606,914         |
|   |                  |                    |                    |                    |                    |                    |
| General Fund Expenditures               |                  |                    |                    |                    |                    |                    |
| 0.1.                                    | 11 005 202       | 11 010 070         | 12 004 042         | 12 201 700         | 12 (00 244         | 14,000,651         |
| Salaries                                | 11,005,383       | 11,918,859         | 12,894,942         | 13,281,790         | 13,680,244         | 14,090,651         |
| Payroll Taxes                           | 829,941          | 884,833            | 986,463            | 1,016,057          | 1,046,539          | 1,077,935          |
| PERA & Retiree Insurance                | 2,185,589        | 2,727,832          | 2,834,824          | 2,919,869          | 3,007,465          | 3,097,689          |
| Health Insurance                        | 2,400,451        | 2,702,971          | 3,029,490          | 3,150,670          | 3,276,697          | 3,407,765          |
|   | 16,421,364       | 18,234,495         | 19,745,719         | 20,368,386         | 21,010,945         | 21,674,040         |
| General Fund Operations                 | 14,724,705       | 11,934,571         | 17,287,128         | 17,805,742         | 18,339,914         | 18,890,111         |
| Total General Fund Expenditures         | 31,146,069       | 30,169,066         | 37,032,847         | 38,174,128         | 39,350,859         | 40,564,151         |
| Excess Revenue Available for Operations | 72,020,075       | 14,766,585         | 32,376,077         | 35,020,336         | 36,300,853         | 38,042,763         |
| Cash Transfers for Operations           | (15,235,669)     | (14,414,372)       | (17,736,809)       | (18,268,913)       | (18,816,980)       | (19,381,489)       |
| Excess Projected Cash                   | \$ 56,784,406 \$ | 352,213            | \$ 14,639,268 \$   | \$ 16,751,423      | § 17,483,873 §     | 5 18,661,274       |

Assumptions: Slow annual growth in FY22 and beyond after major decrease in FY21

3% Annual Increase in Property Tax and Other Revenue

3% Annual Increase in Salary Expense plus Unfreeze 36 Positions

4% Annual Increase in Health Insurance Expense

3% Annual Increase in Cash Transfers for Operations

Using the long range forecast from UNM-BBER for oil production, oil price and rig count to estimate revenue projects that Lea County will have positive General Fund cash flows over the next five years. However, the oil price crash during the 2nd Qtr. 2020 shows the fragility of the oil and gas industry and the impact that sudden changes in the oil economy can have on County revenue. To illustrate, over the past ten (10) years annual Oil & Gas Revenue has ranged from \$16.25 million to \$52.28 million. If current oil production was to decrease by 15% and the price of WTI fell to \$25 per barrel, Oil & Gas Production revenue would decline to approximately \$17 million in FY22 resulting in a decrease in excess cash down to \$3.3 million. If the decreases were sustained through FY25, the impact to cash would be a decrease of approximately \$50 million over the period. Excess General

### Long Range Financial Planning

Fund cash is used to fund capital projects for the County including the maintenance and construction of over 1,200 miles of County roadways.

The five (5) year projections provides Lea County with a road map for discussion about the impact of revenue and expenditure decisions. It also brings to the forefront that a major component of General Fund revenue is highly volatile and subject to change dramatically in a short period of time. During the fiscal years FY09 and FY16, the oil industry saw significant declines in oil prices which resulted in Oil & Gas Production Revenue declines of 72% and 55%, respectively. The projected decline for the FY21 fiscal year is 75% and long term projections only show only a modest increase in production. This kind of sudden volatility in revenue can cause significant impact to the budget and creates much uncertainty in the budget process.

Lea County is one of three out of thirty-three counties in New Mexico who derives significant revenue from the oil & gas industry. Most counties in New Mexico fund their General Fund operations by a combination of Property Taxes and Gross Receipt Taxes (a type of sales tax). Over the years Lea County has elected to forego the imposition of many types of Gross Receipts Tax (GRT) which allows the County to have the lowest GRT rate in the state. The result is that the County experiences significant variations in General Fund revenue which forces the County to budget revenue very conservatively. With the 157% increase in County oil production over the past three years peaking in March 2020 the County has seen General Fund revenue increase substantially. Then, the oil price crash occurred and oil production decreased 25% in two months along causing a 80% decrease in monthly revenue. With the uncertainty surrounding the sustainability of current oil production and the long-term price volatility makes revenue budgeting that more complicated. The County is currently discussing options to generate more stable General Fund revenue that will allow for better operational budget and long-term capital planning.

### Lea County Funds Overview

There are three broad categories of funds within the Lea County budget. They are:

Governmental Funds - typically used to account for tax-supported activities.

**Proprietary Funds** - used to account for business-type activities within a government where activities are supported, to some extent, by fees or charges.

**Fiduciary Funds** - used to account resources that do not belong to the government and cannot be used to support the government's operations, but are held by the government in trust or as fiscal agent.

Each of the above broad categories contain funds specific to that category.

#### Governmental

General Fund - used to account for all resources not required to be accounted for in another fund.

**Special Revenue Funds** - used to account for specific revenue sources that are legally restricted, or restricted by the governing body, for a specific purpose.

**Debt Service Funds** - used to account for the accumulation of resources to service long-term debt and for the principal and interest payments on such debt.

**Capital Projects Funds** - used to account for the acquisition, construction, or improvement of major capital facilities. Use of it is not mandatory.

**Permanent Funds** - used to account for resources that have been set aside by legal restriction to the extent that only interest earnings may be expended, but not designated principal.

#### **Proprietary Funds**

**Enterprise Funds** - may be used to account for activities that require payment of a fee or charge for goods and services received, but must be used for those activities where fees and charges are used to recover direct costs.

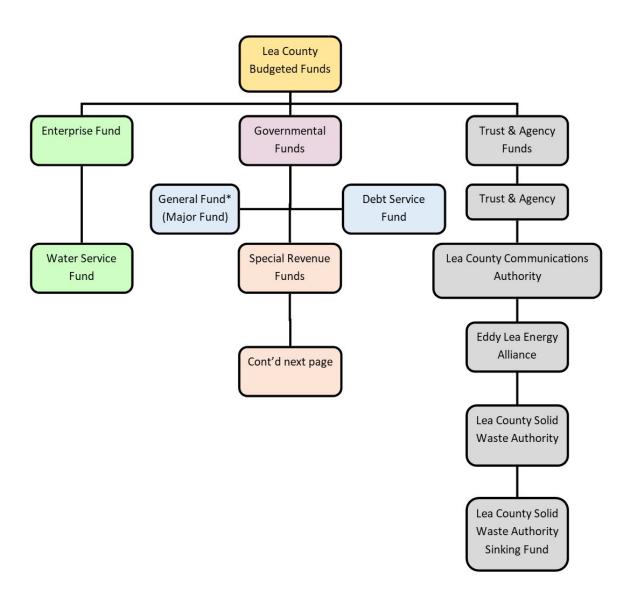
**Internal Service Funds** - used to account for business-type activity within the governmental entity, where goods and services are provided to departments, other funds, or component units on a cost- reimbursement basis.

#### **Trust and Agency Funds**

Agency Funds - used to account for resources held in a custodial capacity.

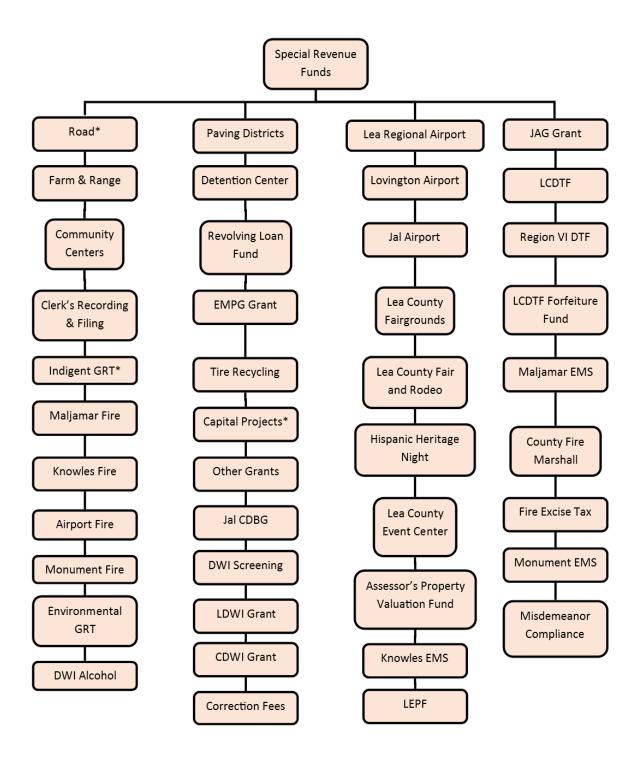
**Trust Funds** - used to account for financial activity as the result of a trust arrangement.

# **Lea County Fund Structure**



### Lea County Fund Structure

### Lea County Fund Structure (Cont'd)



### Lea County Major Fund Description

#### **General Fund:**

The General Fund accounts for all financial resources of the general government not otherwise required to be accounted for in separate funds due to State statute or grant stipulation. The General Fund raises the majority of its revenue via oil and gas, and property taxes, with additional revenue from other taxes, grants and charges for certain services and permits.

#### Road Fund:

The Road Fund is used to account for accumulation of resources for the construction and maintenance of County roads. The Road Fund relies primarily on transfers of funds from the General Fund to finance its operations but does receive significant State and Federal grant funding as well as additional revenue from gasoline taxes and charges for services and permits.

#### Capital Projects Fund:

The Capital Projects Fund accounts for all financial resources allocated for the construction or purchase of fixed assets. The Capital Projects Fund receives its revenue through capital grants not otherwise required to be accounted for in a special revenue fund and transfers from the General Fund.

#### **Detention Facility:**

The Detention Facility Fund accounts for all the financial resources allocated to the operation of the Lea County Detention Center. The main source of revenue for the Detention Center is charges for the housing of federal and state prisoners along with transfers from the General Fund. Expenditures consist mainly of personnel expenses along with ongoing operating costs and capital improvements.

# Lea County Departmental/Fund Relationship

|                            |                 | GO           |                   | PROPRI              | ETARY          |                  |                |
|----------------------------|-----------------|--------------|-------------------|---------------------|----------------|------------------|----------------|
| Department/Agency          | General<br>Fund | Road<br>Fund | Detention<br>Fund | Capital<br>Projects | Other<br>Govt. | Water &<br>Sewer | Solid<br>Waste |
| COUNTY DEPARTMENTS         |                 |              |                   |                     |                |                  |                |
| County Commissioners       | X               | X            | X                 | X                   | X              | X                |                |
| County Manager             | X               | X            | X                 | X                   | X              | X                |                |
| County Assessor            | X               |              |                   |                     | X              |                  |                |
| County Clerk               | X               |              |                   |                     | X              |                  |                |
| County Probate Judge       | X               |              |                   |                     |                |                  |                |
| County Sheriff             | X               |              |                   |                     | X              |                  |                |
| County Treasurer           | X               |              |                   |                     |                |                  |                |
| County Attorney            | X               |              |                   |                     |                |                  |                |
| Detention                  |                 |              | X                 |                     | X              |                  |                |
| DWI Misdemeanor Compliance | X               |              |                   |                     | X              |                  |                |
| Emergency Management       | X               |              |                   |                     | X              |                  |                |
| Environmental Services     |                 |              |                   |                     | X              |                  | X              |
| Events                     |                 |              |                   |                     | X              |                  |                |
| Facilities                 | X               |              |                   | X                   | X              |                  |                |
| Finance                    | X               |              |                   |                     |                |                  |                |
| Human Resources            | X               |              |                   |                     |                |                  |                |
| Information Technology     | X               |              |                   |                     |                |                  |                |
| Planning                   | X               |              |                   |                     |                |                  |                |
| Public Works               |                 | X            |                   | X                   | X              | X                | X              |
| TRUST AND AGENCY           |                 |              |                   |                     |                |                  |                |
| Solid Waste Authority      |                 |              |                   |                     |                |                  | X              |
| Communications Authority   |                 |              |                   |                     | X              |                  |                |
| Energy Alliance            |                 |              |                   |                     | X              |                  |                |

### **Long Term Debt**

#### **Revenue Bonds**

Revenue Bonds are issued pursuant to Section 4-62-1 through 4-62-10 NMSA 1978 by pledging specific recurring revenue sources. Revenue bonds do not require voter approval and are issued by an ordinance adopted by the governing board.

Lea County elected to retire all outstanding revenue bond debt during the FY20 fiscal year. On December 12, 2019, Lea County transferred \$4,875,000 principal, \$3,187.71 interest and a \$105,114 breakage fee to the trustees to retire the debt.

There are no current plans to issue any new revenue debt at this time.

#### **General Obligation Bonds**

General Obligation Bonds are authorized by the voters of Lea County. New Mexico counties, cities, towns and villages are not allowed to issue General Obligation bonds in the aggregate exceeding 4% of the value of the taxable property within the entity as shown by the last preceding assessment for state or county taxes.

Based upon Lea County's most recent total valuation of \$7,459,503,201, the current debt limit per the New Mexico Constitution is \$298.38 million. Lea County has no General Obligation bonds outstanding at this time.

The retirement of all outstanding debt is indicative of the stance the current and preceding governing boards have taken with regards to debt. With proper planning, Lea County has been able to construct a new Sheriff's Department, participate in the construction of the Emergency Operations Center and Lea County Communications Authority facility, and improve and enhance the Lea County Fairgrounds without issuing debt. Lea County is currently finishing construction on a Judicial Complex that has a total projected cost of \$35 to \$45 million. The total cost will be paid from reserves without requiring any additional debt. Lea County has also reserved \$20.8 million to complete a renovation of the Historic Lea County Courthouse into the County administrative facility. Architectural and design services for this project began in early 2018 with renovations expected to begin in the Spring of 2021.

Lea County is also in the process of expanding the terminal at Lea County Regional Airport to accommodate the larger regional aircraft now being used by the major airlines. Construction began in the Spring of 2019 and is expected to be completed in the Fall of 2020. Lea County has reserved more than \$6.75 million for the project.

In order to limit the need for issuing debt, Lea County has created a capital projects reserve that is maintained at 15% of the current year capital budget. For FY21 the reserve balance is \$10.39 million.

# **Long Term Debt**

To ensure the best interest rate when issuing debt, Lea County obtains a rating from *Moody's Investors Service*.

With a rating of A1, Lea County's bonds are considered to be in the higher end of the "A" category.\*

| Description | of Rating Categories   |
|-------------|--|
|             |  |
| Rating:     | Obligations are:   |
|             |  |
| Aaa         | Highest quality - subject to lowest level of risk  |
|             |  |
| Aa          | High quality - subject to very low credit risk.  |
| A*          | Upper -medium grade and subject to low credit risk   |
| Baa         | Medium - grade and subject to moderate credit risk   |
| Ва          | Speculative and subject substantial credit risk  |
|             |  |
| В           | Speculative and subject to high credit risk  |
| Caa         | Speculative of poor standing and subject to very high credit risk  |
| Ca          | Highly speculative and are likely in, or very near default - possibility of recovery of principal and interest |
| С           | Lowest rated and typically in default - little possibility of recovery of principal and interest               |



#### GOVERNMENT FINANCE OFFICERS ASSOCIATION

### Distinguished Budget Presentation Award

PRESENTED TO

Lea County

**New Mexico** 

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morrill

Executive Director

### **GFOA Award Compliance Statement**

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **Lea County**, **New Mexico**, for its Annual Budget for the fiscal year beginning **July 1, 2019**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to the program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# Lea County Executive Summary



Jonathan Sena - District 4

Don Jones - District 5

Rebecca Long - District 2 - Chair

Dean Jackson - District 1 - Vice Chair

Gary G. Eidson - District 3

Michael Gallagher , ICMA - CM - County Manager

Lea County Projected Changes in Fund Balances FY 20/21

|  | Beginning<br>Cash<br>7/01/2020          | Estimated<br>Revenue | Operating<br>Expenditures | Capital<br>Outlay | Transfers In<br>(Out) | Projected<br>Cash<br>6/30/2021 |
|--|---|----------------------|---------------------------|-------------------|-----------------------|--------------------------------|
| General Fund                           | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                      |                           |                   | (0.13)                |                                |
| 401 - General fund                     | \$103,498,130                           | \$ 44,935,651        | \$ 30,169,066             | \$ —              | \$ (68,114,497)       | \$ 50,150,218                  |
| General Fund Total                     | 103,498,130                             | 44,935,651           | 30,169,066                | _                 | (68,114,497)          | 50,150,218                     |
| Special Revenue Funds                  |   |                      |                           |                   |                       |                                |
| 402 - Road                             | 1,346,176                               | 1,931,070            | 4,971,030                 | 11,641,168        | 14,734,952            | 1,400,000                      |
| 403 - Farm & Range                     | 51,839                                  | 20,000               | 118,560                   | _                 | 100,000               | 53,279                         |
| 404 - Community Centers                | 21,438                                  | _                    | 70,670                    | 100,000           | 171,571               | 22,339                         |
| 405 - Clerk's Recording & Filing       | 121,209                                 | 100,000              | 148,368                   | _                 | _                     | 72,841                         |
| 406 - Indigent GRT                     | 105,250                                 | 2,500,572            | 11,928,000                | _                 | 9,450,000             | 127,822                        |
| 407 - Maljamar Fire Department         | 191,503                                 | 75,062               | 80,454                    | _                 | _                     | 186,111                        |
| 408 - Knowles Fire Department          | 113,049                                 | 79,232               | 84,924                    | _                 | 5,700                 | 113,057                        |
| 409 - Airport Fire Department          | 19,446                                  | _                    | 285,954                   | _                 | 300,000               | 33,492                         |
| 410 - Monument Fire Department         | 102,863                                 | 83,401               | 89,393                    | _                 | 30,000                | 126,871                        |
| 411 - Environmental Gross Receipts Tax | 7,815,924                               | _                    | _                         | _                 | (7,815,924)           | _                              |
| 412 - DWI Alcohol                      | 182,117                                 | 576,976              | 663,437                   | _                 | _                     | 95,656                         |
| 415 - Correction Fees                  | 797,711                                 | _                    | _                         | _                 | (797,711)             | _                              |
| 416 - Paving Districts                 | 2,538                                   | _                    | _                         | _                 | _                     | 2,538                          |
| 418 - Detention Facility               | 504,804                                 | 1,933,712            | 8,671,453                 | 6,275,000         | 13,200,000            | 692,063                        |
| 421 - Revolving Loan Fund              | 101,105                                 | _                    | _                         | _                 | _                     | 101,105                        |
| 424 - EMPG Reimbursement               | 52,066                                  | 50,731               | 37,526                    | _                 | _                     | 65,271                         |
| 426 - Tire Recycling                   | 1,800                                   | _                    | _                         | _                 | _                     | 1,800                          |
| 430 - Capital Projects                 | 914,944                                 | 1,963,000            | _                         | 33,603,760        | 30,900,755            | 174,939                        |
| 431 - Other Grants                     | 225,592                                 | 57,350               | 78,685                    | _                 | _                     | 204,257                        |
| 433 - Jal CDBG Wastewater              | 21,882                                  | _                    | _                         | _                 | _                     | 21,882                         |
| 435 - DWI Screening                    | 123,468                                 | 121,530              | 141,672                   | _                 | _                     | 103,326                        |
| 436 - LDWI Grant                       | 31,170                                  | 250,000              | 226,566                   | _                 | _                     | 54,604                         |
| 437 - CDWI Grant                       | 35,119                                  | 7,996                | 7,996                     | _                 | _                     | 35,119                         |
| 439 - Misdemeanor Compliance           | 17,519                                  | 42,350               | 35,000                    | _                 | 35,000                | 59,869                         |
| 454 - Lea Regional Airport             | 880,612                                 | 6,274,950            | 980,065                   | 10,803,000        | 5,160,000             | 532,497                        |
| 455 - Lovington Airport                | 1,936                                   | 430,833              | 139,483                   | 621,667           | 350,000               | 21,619                         |
| 456 - Jal Airport                      | 54,300                                  | 380,834              | 130,108                   | 456,667           | 225,000               | 73,359                         |
| 460 - Fairgrounds                      | 83,586                                  | 183,000              | 651,397                   | 1,012,333         | 1,600,000             | 202,856                        |
| 461- Fair and Rodeo                    | 570,606                                 | 1,196,700            | 1,743,360                 | _                 | 300,000               | 323,946                        |
| 462 - Hispanic Heritage Night          | 37,756                                  | 96,516               | 198,331                   | _                 | 100,000               | 35,940                         |
| 463 - Event Center                     | 97,431                                  | 228,700              | 905,753                   | 363,819           | 1,400,000             | 456,559                        |
| 499 - Property Valuation Fund          | 1,164,062                               | 417,706              | 686,032                   | 30,000            | _                     | 865,737                        |
| 604 - EMS Knowles                      | 22,261                                  | 5,000                | 5,000                     | _                 | _                     | 22,261                         |
| 605 - Law Enforcement Protection Grant | 1,450                                   | 60,800               | 60,800                    | _                 | 500                   | 1,950                          |
| 607 - Jag Grant                        | 12,336                                  | _                    | _                         | _                 | _                     | 12,336                         |
| 608 - Lea County Drug Task Force       | 118,195                                 | 464,211              | 450,430                   | _                 | _                     | 131,976                        |
| 609 - Region VI Drug Task Force        | 27,085                                  | 970,392              | 970,392                   | _                 | _                     | 27,085                         |
| 610 - LCDTF Forfeitures Fund           | 23,853                                  | 30                   | 20,000                    |                   | 20,000                | 23,883                         |

### Lea County Projected Changes in Fund Balances FY 20/21

| Total All Funds                       | \$139,480,964 | \$ 73,259,102 | \$ 71,629,345 | \$ 69,284,148 | \$ —        | \$ 71,826,574 |
|---------------------------------------|---------------|---------------|---------------|---------------|-------------|---------------|
| Trust & Agency Funds Total            | 14,447,168    | 7,532,565     | 6,788,216     | 571,300       |             | 14,620,216    |
| 811 - Solid Waste Sinking             | 2,583,304     | 3,000         |               |               |             | 2,586,304     |
| 810 - Solid Waste Authority           | 10,894,265    | 2,975,100     | 2,555,248     | 200,000       | _           | 11,114,117    |
| 809 - Eddy-Lea Energy Alliance        | 95,287        | 211,547       | 215,000       | _             | _           | 91,834        |
| 808 - Lea Co Communications Authority | 789,642       | 3,182,918     | 2,856,618     | 371,300       | _           | 744,642       |
| 800 - Trust & Agency                  | 61,491        | 1,160,000     | 1,160,000     | _             | _           | 61,491        |
| 635 - Water Users Association         | 23,179        | _             | 1,350         | _             | _           | 21,829        |
| Trust & Agency Funds                  |               |               |               |               |             |               |
| <b>Enterprise Fund Total</b>          | 342,496       | _             |               | 148,434       | _           | 194,062       |
| 675 - Water Service Fund              | 342,496       |               |               | 148,434       | _           | 194,062       |
| Enterprise Fund                       |               |               |               |               |             |               |
| <b>Debt Service Fund Total</b>        | 4,955,346     |               |               |               | (4,955,346) |               |
| 658 - Debt Service                    | 4,955,346     |               |               |               | (4,955,346) |               |
| Debt Service Fund                     |               |               |               |               |             |               |
| Special Revenue Funds Total           | 16,237,824    | 20,790,886    | 34,672,062    | 68,564,414    | 73,069,843  | 6,862,077     |
| 621 - EMS Monument                    | 1,017         | 5,000         | 5,000         |               |             | 1,017         |
| 619 - Fire Excise Tax                 | 75,283        | 4,000         | _             | 357,000       | 300,000     | 22,283        |
| 618 - County Fire Marshall            | 158,527       | 279,232       | 79,232        | 3,300,000     | 3,300,000   | 358,527       |
| 613 - EMS Maljamar                    | 6,994         | _             | 6,993         | _             | _           | 1             |

### **Fund Descriptions**

#### **Fund Balance**

Due to the diverse nature of governmental operations and the fiscal and legal constraints placed upon assets and how those assets must be used, governmental transactions are not suited for a single accounting entity. Governmental units are accounted through separate funds, each maintaining it's own set of self-balancing accounts. For purposes of a cash-basis budget, such as Lea County's, the projected ending cash balance in the fund is the Fund Balance.

#### **General Fund**

The General Fund is projected to have a decrease in cash of \$53,347,912 (52%) during the fiscal year. This projected decrease is the result of cash transfers to other funds totaling \$68,114,497. The largest transfer is to the Capital Projects Fund (Fund 430) totaling \$30,900,755. The main project in the Capital Projects Fund is the Historic County Courthouse renovation, which is scheduled to start in the Spring of 2021. It is anticipated that the project will take 18-24 months to complete. The budgeted amount of the project in the current year is \$20,800,000. Lea County is also nearing completion of the new Lea County Judicial Complex to house the District Courts. The project is expected to be completed in year 2021. The project has cost approximately \$34,000,000 to date with \$5,000,000 budgeted for completion.

#### **Other Funds**

**Special Revenue Funds** - Special Revenue Fund balances are projected to decrease by \$9,375,747 (58%) overall. The majority of the decrease is comprised of the Environmental Gross Receipts Tax Fund which is being reclassified into the General Fund. This fund accounts for \$7,815,924 of the decrease.

**Road Fund** - Several major road projects are scheduled for 2020-2021. The State of New Mexico has awarded Lea County with \$905,166 in grant funding for road projects. A transfer from the General Fund will help cover the project costs not funded by the state.

**Indigent GRT** - The Lea County Board of Commissioners is concerned about the effect NM Senate Bill 268 has on the ability of the County to meet current and future indigent obligations from the revenue generated with a 1/8% Indigent GRT. SB 268 requires the County to submit 66% of the Indigent GRT received in the prior year to fund the NM Indigent Health Care Program known as the "Safety Net Care Program". The County must also submit 50% of the prior year Indigent GRT to support the state Medicaid program. These two contributions requires that the County submit to the state a total of 116% of the prior year GRT. In order to meet the mandate, Lea County will transfer \$9,450,000 from the General Fund to Indigent GRT in the current fiscal year.

**Environmental GRT** - Effective July 1, 2019, the New Mexico Legislature approved House Bill 479 which removes the restricted uses of several county local option gross receipts taxes. One of those options is the 1/8th County Environmental Gross Receipt Tax. This bill allows the County to reclassify these funds as General Fund revenue and the fund balance as unrestricted. Lea County has elected to designate the revenue for FY21 as General Fund revenue and transfer the fund into the General Fund balance. The amount of fund balance transferred during the current year is \$7,815,924.

**Airport Fund** - Lea County has three county owned airports that are accounted for in separate special revenue funds to ensure accurate tracking of revenues and expenses. Renovation and expansion of the current passenger terminal at Lea Regional Airport began in the Fall of 2018. The total budgeted cost is \$7,264,725 and will be paid for by state grants and transfers from the General Fund. Prior years expenditures for the project total \$5,079,725 and \$2,185,000 is budgeted in the current year for completion. Other projects include general improvements at all three airports with FAA and state grants paying a majority of the costs. Lea County has budgeted \$11,881,334 in capital improvements to the airports in the fiscal year.

**Other -** Lea County elected to create special revenue funds for the Event Center, Fairgrounds and the annual Lea County Fair and Rodeo which also includes Hispanic Heritage Night. This was done in order to better track revenue and expense for each facility.

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### **Fund Descriptions**

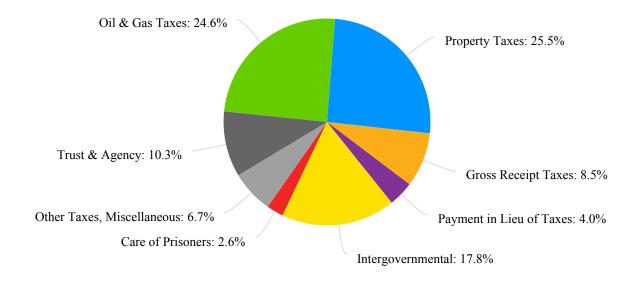
**Debt Service Fund** - Lea County retired the outstanding revenue bond debt in December, 2019. The County had designated a 1/8th County Gross Receipt Tax increment to service the debt. According to Section 4-62-1.B, NMSA 1978 funds remaining from the pledged revenue stream after debt service obligations have been met for the fiscal year may be transferred to any other fund of the County. Therefore, since Lea County has no current plans to issue further debt this revenue will be reclassified as General Fund revenue and the fund balance be transferred to the General Fund. The amount of fund balance transferred during the current year is \$4,955,346.

**Trust & Agency Fund -** Trust & Agency Funds are used to account for those funds for which Lea County provides fiscal agent services, as well as funds belonging to others generated by certain activities. The Board of the Lea County Solid Waste Authority has indicated a desire to keep the Sinking Fund account for post-closure expenses fully funded by transferring funds from the operations account.

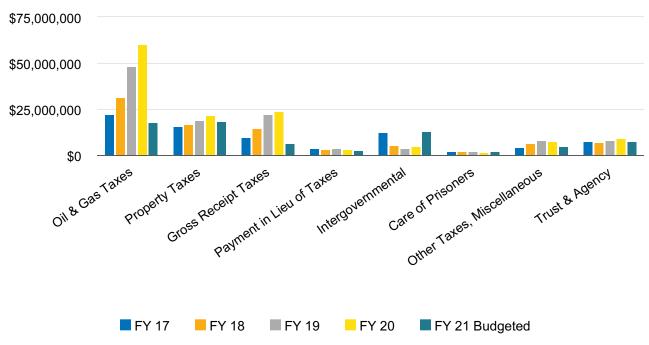
#### **REVENUE SUMMARY**

| CATEGORY   | DESCRIPTION  | AMOUNT       | TO BE NOTED   |
|--|--|--------------|---|
| Oil & Gas Production<br>Taxes                          | Ad-Valorem Tax on Oil and Gas Production   | \$18,000,000 | General Fund budgeted revenue and 27% of all revenue. Lea County tracks oil and gas production in Lea County and forecasts tax receipts based upon Energy Information Administration production and price projections. Oil & Gas equipment tax is projected by the state and Lea County is notified of the amount to be received. |
| Intergovernmental<br>Grants                            | FAA,NMDOT, HIDTA,<br>Legislative and local grants  | \$13,060,966 | FAA-NMDOT grants for airport improvements total \$6,957,417. HIDTA related grants total \$1,434,603.  |
| Property Taxes   | Property taxes on residential and non-residential properties   | \$18,699,889 | Property taxes are levied on 1/3rd of the total valuation. Residential rate is \$7.041 per \$1,000 of assessed value. Non-residential is \$10.60 per \$1,000 of assessed value.   |
| Gross Receipts Taxes                                   | Indigent Care 1/8th%, County Wide 1/8th and 1/8th County Outside Municipality.                                       | \$6,250,179  | The Indigent increment is County Wide funds the Indigent Fund. The County Wide and County Outside Municipality fund General Fund operations.  |
| Payment-in-Lieu of Taxes (PILT)                        | Tax paid in lieu of property tax   | \$2,900,000  | PILTs are paid by the federal government and private entities who have tax abatement agreements with the County.  |
| Care of Prisoners                                      | Fees paid to house other governmental entities' inmates  | \$1,933,712  | Care of federal prisoners pays for 21% of the operating costs of the Detention Center. General Fund transfers cover the remainder of the operating costs.   |
| Other taxes, Charges<br>for Services,<br>Miscellaneous | Motor Vehicle and Gasoline<br>Taxes, fees collected by<br>probate and the County Clerk,<br>other fees, permits, etc. | \$4,881,791  | County Clerk fees are up due to the increased oil and gas exploration activity in Lea County.   |
|  | TOTAL COUNTY<br>REVENUE  | \$65,726,537 |   |
| Trust & Agency   | Lea County Solid Waste<br>Authority, Lea County<br>Communications Authority,<br>Eddy Lea Energy Alliance             | \$7,532,565  | Lea County serves as fiscal agent for several entities.   |
|  | TOTAL BUDGETED<br>REVENUE  | \$73,259,102 |   |

### FY 20/21 Budgeted County Revenue\* by Category



### Historical Trends in County Revenue\* Categories



Evident from the graph above, the four major sources of revenue for Lea County are Oil and Gas Taxes, Property Taxes, Gross Receipts Taxes and Intergovernmental Revenues. These four sources comprise 85% of the total county revenue budget.

**Basis of Projections** - Revenue projections are based on trend analysis and the current economy within Lea County. Lea County is highly dependent upon the oil and gas industry. The sudden collapse of oil prices in March 2020 along with a decrease in oil production due to the Covid-19 economic crisis has caused Lea County to greatly decrease revenue estimates for FY21. Lea County uses very conservative budget practices due to the volatility of the oil and gas industry.

Oil & Gas Taxes - Beginning in February 2015, oil production in Lea County increased by 289% before peaking in February 2020 at almost 20 million barrels monthly. The increase in production coupled with the rebound in oil prices beginning in mid 2016 resulted in three years of record revenues for Lea County. With the collapse of oil prices and oil production beginning in March 2020, Lea County has seen monthly Oil & Gas Production revenue decrease to levels last seen in May 2016 during the last industry downturn. Currently, projections are that production will bottom out in early FY21 and begin to increase slowly going forward. Lea County bases oil and gas tax revenue budgets on projections for price and production obtained from producers and the Energy Information Administration. Lea County is currently the largest oil producing County in the United States.

**Property Taxes** - Property Tax revenue grew as more infrastructure was built in Lea County by the oil industry. Although property values for FY21 have increased over prior years there is concern of how much tax will actually be collected in the current year. Lea County has elected to use a conservative estimate for FY21 to account for potential delinquencies.

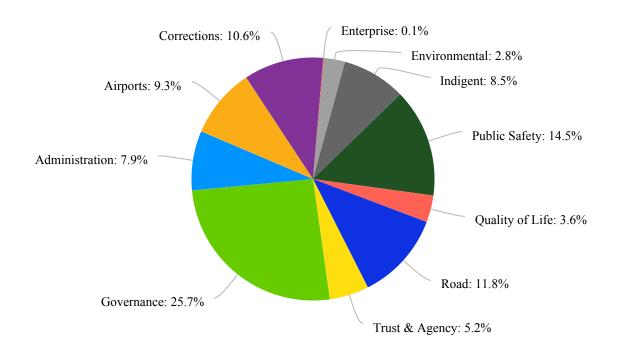
**Gross Receipts Taxes (GRT)** - GRT is highly dependent on the oil rig count in Lea County. After hitting a low of 6 rigs working in early 2016 the count rose to the mid 50's by early 2020. This resulted in record GRT revenue for the past three years. However, as the case with other revenue, the collapse of the oil industry in March 2020 saw the rig count decrease down to an average of 20 during June and July 2020. The forecast is for the rig count to bottom out at around this level and begin to grow at a slow rate over the rest of the fiscal year.

**Intergovernmental** - Intergovernmental revenues declined in FY20 mainly due to the completion of several airport projects. Projects this year include several projects at Lea Regional Airport totaling \$6.9 million.

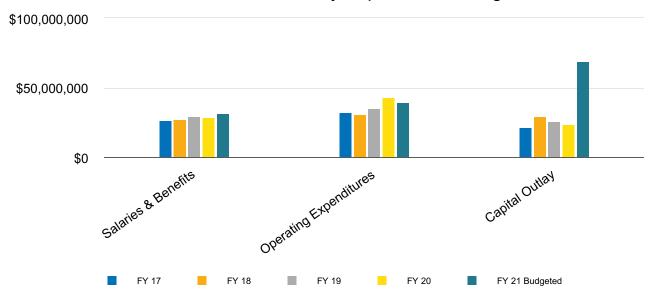
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### **EXPENDITURE SUMMARY**

| CATEGORY        | SALARIES &<br>BENEFITS | OPERATIONS   | CAPITAL<br>OUTLAY | TOTAL         | TO BE NOTED  |
|-----------------|------------------------|--------------|-------------------|---------------|--|
| Governance      | \$257,242              | \$5,774,101  | \$30,196,000      | \$36,227,343  | Capital Outlay includes<br>\$20,000,000 for the renovation of<br>the Historic Courthouse and<br>\$9,200,000 for final completion of<br>the new Judicial Complex.   |
| Administration  | \$6,843,980            | \$3,948,545  | \$382,500         | \$11,175,025  | Salaries and benefits for the administrative functions are 21% of the total personnel budget.  |
| Airports        | \$268,431              | \$981,225    | \$11,881,334      | \$13,130,990  | Lea County Regional Airport in<br>Hobbs offers daily round-trip jet<br>service to Houston and Denver.<br>Capital projects are funded<br>primarily by FAA and state grants.                               |
| Corrections     | \$6,841,643            | \$1,829,810  | \$6,275,000       | \$14,946,453  | The County has budgeted a \$15,327,220 cash transfer from the General Fund to pay for operations and capital at the Detention Center.  |
| Enterprise      | \$0                    | \$0          | \$148,434         | \$148,434     | nominal water service at the planned industrial park. Due to a change in potential tenants the County is no longer planning to expand the system.  |
| Environmental   | \$589,876              | \$1,402,185  | \$1,949,350       | \$3,941,411   | The 1/8th Environmental GRT is budgeted at \$3,400,000 to provide support. A cash fund balance of \$3,919,778 is budgeted for year end.  |
| Indigent        | \$0                    | \$11,928,000 | \$0               | \$11,928,000  | Medicare and SNCP payments are budgeted at \$10,600,000.   |
| Public Safety   | \$12,102,957           | \$3,532,593  | \$4,762,910       | \$20,398,460  | Capital expenditures includes vehicles and equipment for the Sheriff and County Fire Departments.  |
| Quality of Life | \$716,811              | \$2,852,700  | \$1,476,152       | \$5,045,663   | The annual Fair & Rodeo is budgeted at \$1,845,379   |
| Road            | \$2,295,005            | \$2,676,025  | \$11,641,168      | \$16,612,198  | With over 1200 miles of County roads, road renovation and maintenance is a high priority of the Commission. Heavy oilfield traffic in the southern part of the county puts added wear and tear on roads. |
| SUBTOTAL        | \$29,915,945           | \$34,925,184 | \$68,712,848      | \$133,553,977 |  |
| Trust & Agency  | \$2,071,390            | \$4,716,826  | \$571,300         | \$7,359,516   | Lea County is the fiscal agent for 3 entities, Lea County Solid Waste, Lea County Communications Authority and the Eddy-Lea Energy Alliance.   |
| TOTAL           | \$31,987,335           | \$39,642,010 | \$69,284,148      | \$140,913,493 |  |



#### Historical Trends in County Expenditure Categories



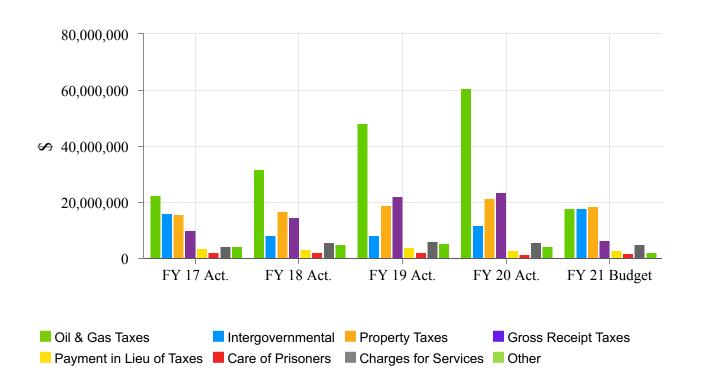
**Salaries & Benefits:** Personnel expenses have increased over the past four years due to annual salary increases of 3% and the addition of new positions. Total authorized positions have increased from 332 to 372 over the period, an 12.0% increase. In order to meet the required budget cuts brought on by the oil price crash, the County has frozen 36 positions in FY21 over various departments. These positions may be opened up once the revenue improves.

**Operating Expenditures:** In response to the previous oil price decline in FY16 the County implemented cost containment measures that resulted in decreasing expenditures through FY18. In response to the increased demand for services brought on by the oil drilling and hydraulic fracking boom beginning in FY18 the County increased expenditures. Actual expenditures for FY20 include the \$4.9 million revenue bond retirement. The FY21 budget is lower due to the budget reductions required as a result of the oil price crash.

Capital Outlay: Capital outlay budget has historically been used to allocate funds for current and future projects. The FY21 budget contains several large projects totaling in excess of \$40 million that will not be completely expended for several years. The Judicial Complex, at \$5.0 million is expected to be completed in the Spring of 2021. The Courthouse renovation project, at \$20.8 million, began the planning and design phase in FY21 with construction starting in late spring 2021. The County has also budgeted for projects at the Detention Center, Event Center, Airports and Fairgrounds which will take several budget years to complete.

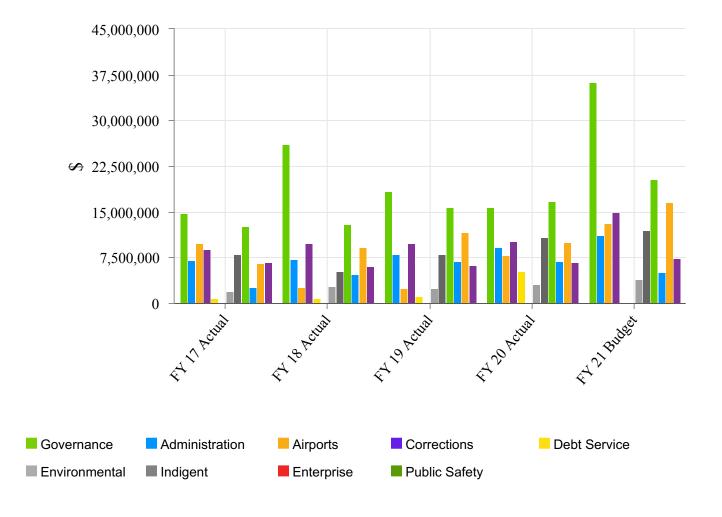
### **Summary of Revenues and Other Financing Sources by Category**

| County Revenues &<br>Financing Sources              | FY 17 Actual | FY 18 Actual | FY 19 Actual  | FY 20 Actual  | FY 21 Budget |
|---|--------------|--------------|---------------|---------------|--------------|
| Oil & Gas Taxes                                     | \$22,483,843 | \$31,717,874 | \$48,190,185  | \$60,583,404  | \$18,000,000 |
| Intergovernmental                                   | \$12,594,545 | \$5,336,378  | \$4,744,294   | \$7,933,869   | \$14,616,005 |
| Property Taxes                                      | \$15,795,371 | \$16,889,154 | \$18,778,010  | \$21,546,626  | \$18,699,889 |
| Gross Receipt Taxes                                 | \$9,980,663  | \$14,568,289 | \$22,269,360  | \$23,650,984  | \$6,250,179  |
| Payment in Lieu of Taxes                            | \$3,640,614  | \$3,056,061  | \$4,056,216   | \$3,026,191   | \$2,900,000  |
| Care of Prisoners                                   | \$2,145,655  | \$1,965,881  | \$2,267,743   | \$1,419,867   | \$1,933,712  |
| Charges for Services                                | \$947,729    | \$2,218,090  | \$2,383,669   | \$1,453,885   | \$2,188,996  |
| Other   | \$3,579,563  | \$4,039,411  | \$4,343,739   | \$3,395,886   | \$1,137,756  |
| Total   | \$71,167,983 | \$79,791,138 | \$107,033,216 | \$123,010,712 | \$65,726,537 |
| Trust & Agency<br>Revenues and<br>Financing Sources | l .          |              |               |               |              |
| Intergovernmental                                   | \$3,854,872  | \$3,598,973  | \$3,019,554   | \$3,744,749   | \$3,382,918  |
| Other   | \$672,193    | \$723,011    | \$787,147     | \$966,201     | \$1,178,647  |
| Charges for Services                                | \$3,594,360  | \$3,299,011  | \$3,436,638   | \$4,282,792   | \$2,971,000  |
| Total   | \$8,121,425  | \$7,620,995  | \$7,243,339   | \$8,993,742   | \$7,532,565  |
| Total of All Funds                                  | \$79,289,408 | \$87,412,133 | \$114,276,555 | \$132,004,454 | \$73,259,102 |



### **Summary of Expenditures by Category**

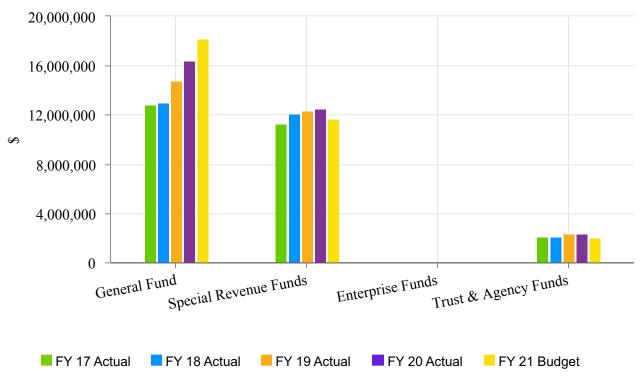
| Category        | FY 17 Actual | FY 18 Actual | FY 19 Actual | FY 20 Actual  | FY 21 Budget  |
|-----------------|--------------|--------------|--------------|---------------|---------------|
| Governance      | \$14,836,004 | \$26,159,339 | \$18,315,485 | \$15,800,068  | \$36,227,343  |
| Administration  | \$7,119,933  | \$7,177,267  | \$7,969,030  | \$9,135,493   | \$11,175,025  |
| Airports        | \$9,891,569  | \$2,625,076  | \$2,454,131  | \$7,863,513   | \$13,130,990  |
| Corrections     | \$8,788,946  | \$9,917,894  | \$9,806,342  | \$10,241,260  | \$14,946,453  |
| Debt Service    | \$871,284    | \$871,211    | \$1,162,700  | \$5,308,609   | \$0           |
| Enterprise      | \$62,324     | \$513        | \$11,586     | \$624         | \$148,434     |
| Environmental   | \$2,021,883  | \$2,846,652  | \$2,492,030  | \$3,193,726   | \$3,941,411   |
| Indigent        | \$8,104,971  | \$5,325,720  | \$8,108,149  | \$10,775,077  | \$11,928,000  |
| Public Safety   | \$12,632,249 | \$13,037,286 | \$15,830,160 | \$16,730,516  | \$20,398,460  |
| Quality of Life | \$2,599,118  | \$4,730,068  | \$6,975,519  | \$6,934,289   | \$5,045,663   |
| Road            | \$6,631,878  | \$9,243,756  | \$11,607,262 | \$9,948,429   | \$16,612,198  |
| Trust & Agency  | \$6,728,847  | \$6,122,538  | \$6,291,984  | \$6,734,462   | \$7,359,516   |
| Total           | \$80,289,006 | \$88,057,320 | \$91,024,378 | \$102,666,066 | \$140,913,493 |



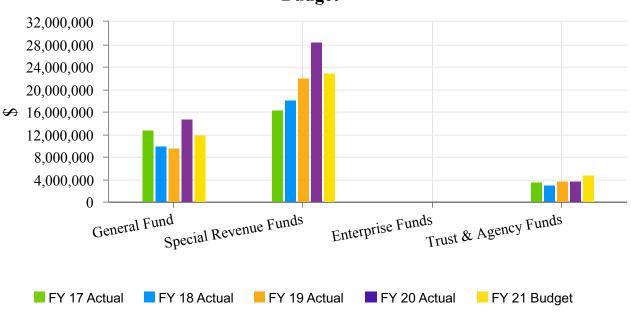
### **Historical Expenditures by Fund Type**

| Summary                | FY 17 Actual | FY 18 Actual | FY 19 Actual | FY 20 Actual  | FY 21 Budget  |
|------------------------|--------------|--------------|--------------|---------------|---------------|
| Salaries & Benefits    | \$26,321,047 | \$27,241,424 | \$29,511,754 | \$31,307,865  | \$31,987,335  |
| Operating Expenditures | \$32,675,301 | \$31,248,013 | \$35,500,407 | \$46,859,833  | \$39,642,010  |
| Capital Outlay         | \$21,292,659 | \$29,567,884 | \$26,012,217 | \$24,498,368  | \$69,284,148  |
|                        | \$80,289,007 | \$88,057,321 | \$91,024,378 | \$102,666,066 | \$140,913,493 |

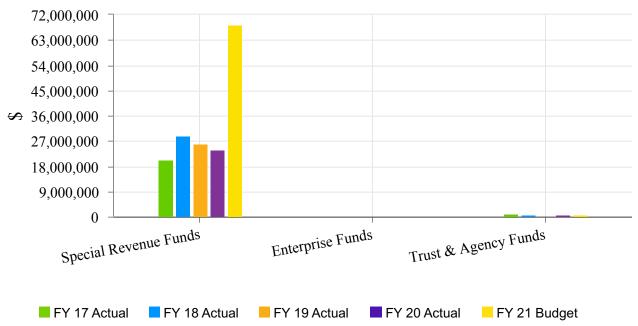
### **Historical Personnel Expenditures and FY 21 Budget**



# Historical Operating Expenditures and FY 21 Budget



### **Historical Capital Outlay and FY 21 Budget**

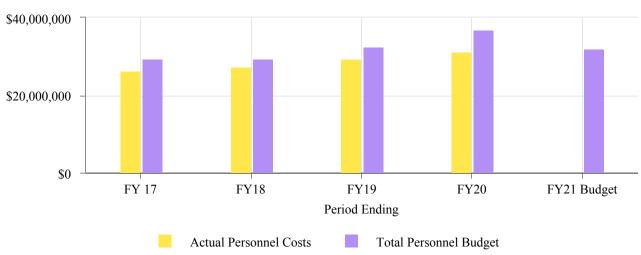


### Lea County Personnel Budget Summary FY 20/21

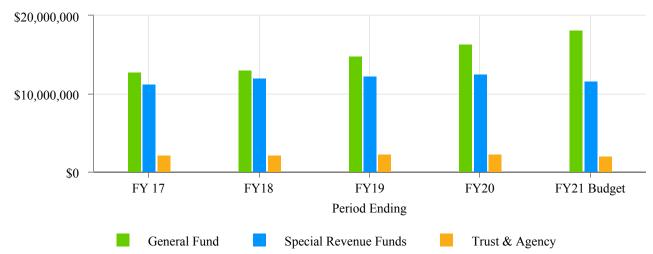
|   | FTE          | Salary            |    | TICA &<br>ledicare |    | PERA         | ŀ  | Group<br>Health Ins. | R  | etiree Ins. | Total            |
|---|--------------|-------------------|----|--------------------|----|--------------|----|----------------------|----|-------------|------------------|
| General Fund  |              |                   |    |                    |    |              |    |                      |    |             |                  |
| 401-00 County Operations                              | 5.00 \$      | 145,073           | \$ | 11,098             | \$ | 21,942       | \$ | 79,129               | \$ | _ :         | \$ 257,2         |
| 401-01 Executive                                      | 4.00         | 1,076,325         |    | 52,522             |    | 77,203       |    | 84,053               |    | 14,547      | 1,304,6          |
| 401-02 Information Technology                         | 5.00         | 357,658           |    | 27,349             |    | 52,393       |    | 80,529               |    | 9,872       | 527,8            |
| 401-03 Facilities Department                          | 15.00        | 673,286           |    | 51,498             |    | 97,977       |    | 206,041              |    | 18,462      | 1,047,2          |
| 401-04 Clerk's Recording & Filing                     | 8.00         | 360,685           |    | 27,577             |    | 51,861       |    | 111,625              |    | 7,754       | 559,5            |
| 401-05 Clerk Bureau of Election                       | 3.00         | 225,351           |    | 17,228             |    | 21,575       |    | 38,779               |    | 4,065       | 306,9            |
| 401-06 Assessor                                       | 11.20        | 518,252           |    | 39,638             |    | 76,676       |    | 172,018              |    | 12,290      | 818,8            |
| 401-07 Treasurer                                      | 6.00         | 309,996           |    | 23,707             |    | 44,905       |    | 55,633               |    | 6,444       | 440,6            |
| 401-08 Sheriff  | 89.00        | 6,387,471         |    | 501,184            |    |              |    | 1,450,936            |    | 215,319     | 10,272,1         |
|   |              |                   |    |                    |    | 1,717,258    |    |                      |    | 213,319     |                  |
| 401-09 Probate Judge                                  | 1.00         | 26,532            |    | 2,026              |    | 20.645       |    | 17,539               |    |             | 46,0             |
| 401-24 Legal  | 1.00         | 429,891           |    | 23,437             |    | 29,645       |    | 17,539               |    | 5,586       | 506,0            |
| 401-25 Human Resources                                | 3.00         | 216,849           |    | 16,566             |    | 32,330       |    | 63,905               |    | 6,092       | 335,7            |
| 401-26 Environmental Services                         | 9.70         | 368,124           |    | 28,161             |    | 53,289       |    | 130,260              |    | 10,041      | 589,8            |
| 401-56 DWI Program                                    | 1.00         | 58,490            |    | 4,474              |    | 8,847        |    | 23,183               |    | 1,667       | 96,6             |
| 401-75 Finance  | 9.00         | 453,508           |    | 34,670             |    | 65,175       |    | 106,970              |    | 12,281      | 672,6            |
| 401-76 Planning                                       | 1.50         | 56,723            |    | 4,339              |    | 8,428        |    | 17,539               |    | 1,588       | 88,6             |
| 401-77 Emergency Management                           | 2.45         | 161,621           |    | 12,364             |    | 21,783       |    | 31,354               |    | 4,105       | 231,2            |
| 401-81 Misdemeanor Compliance                         | 1.00         | 91,423            |    | 6,994              |    | 13,828       |    | 17,539               |    | 2,606       | 132,3            |
| General Fund Total                                    | 175.85 \$    | 11,917,259        |    | 884,833            | \$ | 2,395,114    | \$ | 2,704,571            | \$ |             | \$ 18,234,4      |
| Special Revenue Funds                                 |              |                   |    |                    |    |              |    |                      |    |             |                  |
| 402-10 Road   | 43.50        | 1,415,462         |    | 108,259            |    | 203,454      |    | 529,493              |    | 38,337      | 2,295,0          |
| 409-16 Airport Fire Dept                              | 2.00         | 163,847           |    | 12,534             |    | 5,377        |    | 23,183               |    | 1,013       | 205,9            |
| 412-43 DWI-State                                      | 8.00         | 371,582           |    | 28,426             |    | 52,950       |    | 125,182              |    | 9,977       | 588,1            |
| 418-23 Detention Facility                             | 89.00        | 4,544,614         |    | 347,585            |    | 601,823      |    | 1,234,220            |    | 113,401     | 6,841,6          |
| 424-77 EMPG Reimbursement                             | 0.25         | 26,381            |    | 2,018              |    | 3,990        |    | 4,385                |    | 752         | 37,5             |
| 435-56 DWI Program                                    | _            | 12,700            |    | 972                |    | _            |    | _                    |    | _           | 13,6             |
| 436-65 LDWI Grant                                     | 3.00         | 138,289           |    | 10,579             |    | 19,706       |    | 54,279               |    | 3,713       | 226,5            |
| 454-18 Lea Regional Airport                           | 2.00         | 81,421            |    | 6,229              |    | 10,739       |    | 33,803               |    | 2,024       | 134,2            |
| 455-18 Lovington Zip Franklin                         | 1.00         | 40.710            |    | 2 114              |    | 5.260        |    | 16.000               |    | 1.012       | 67.1             |
| Airport   | 1.00         | 40,710            |    | 3,114              |    | 5,369        |    | 16,902               |    | 1,012       | 67,1             |
| 456-18 Jal Airport                                    | 1.00         | 40,710            |    | 3,114              |    | 5,369        |    | 16,902               |    | 1,012       | 67,1             |
| 460-32 Fairgrounds                                    | 5.16         | 208,084           |    | 15,918             |    | 28,735       |    | 52,220               |    | 5,415       | 310,3            |
| 461-33 Fair & Rodeo<br>462-34 Hispanic Heritage Night | 0.72<br>0.12 | 105,665<br>13,863 |    | 8,083<br>1,060     |    | 4,010<br>668 |    | 7,287<br>1,214       |    | 756<br>126  | 125,8<br>16,9    |
| 463-31 Event Center                                   | 5.00         | 185,575           |    | 14,196             |    | 25,724       |    | 33,365               |    | 4,847       | 263,7            |
| 499-46 Assessor's Valuation                           | 1.80         | 143,976           |    | 11,014             |    | 12,385       |    | 19,338               |    | 2,334       | 189,0            |
| 608-41 Lea County Drug Task Force                     | 3.00         | 270,738           |    | 8,156              |    | 9,989        |    | 7,913                |    | 1,882       | 298,6            |
| Special Revenue Funds Total                           | 165.55 \$    | 7,763,617         |    | 581,259            | \$ | 990,288      | \$ | 2,159,685            | \$ |             | \$ 11,681,4      |
| Trust & Agency  |              | , -,              | -  | ,                  |    | -,           |    | , , , , , , , ,      |    | ,           | , <del>,</del> - |
| 808-78 Lea County Communications<br>Authority         | 29.00        | 1,333,453         |    | 102,009            |    | 179,754      |    | 308,440              |    | 33,871      | 1,957,5          |
| •   |              |                   |    |                    |    |              |    |                      |    |             |                  |
| 810-20 Solid Waste Authority                          | 1.60         | 74,574            |    | 5,705              | •  | 10,372       | ø  | 21,258               | •  | 1,954       | 113,8            |
| Trust & Agency Total                                  | 30.60 \$     | 1,408,027         |    | 107,714            |    | 190,125      |    | 329,698              |    | 35,825      |                  |
| Grand Total   | 372.00 \$    | 21,088,903        | \$ | 1,573,807          | \$ | 3,575,527    | \$ | 5,193,954            | \$ | 555,144     | \$ 31,987,3      |

### **Historical Personnel Costs**

### **Historical Personnel Costs - Budget vs Actual (\$)**



### **Historical Personnel Costs By Type**

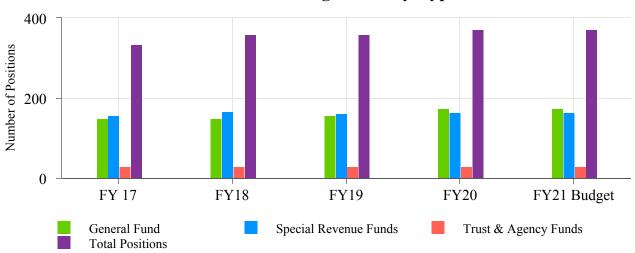


# **Authorized Staffing Levels**

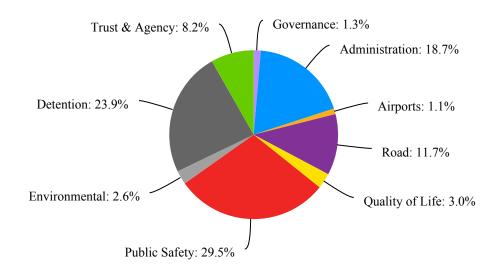
|                                  | FY17   | FY18   | FY19   | FY20   | FY21   | Change |
|----------------------------------|--------|--------|--------|--------|--------|--------|
| General Fund                     |        |        |        |        |        |        |
| County Operations                | 5.00   | 5.00   | 5.00   | 5.00   | 5.00   |        |
| Executive                        | 5.00   | 3.90   | 3.90   | 3.90   | 3.90   |        |
| I.T.                             | 4.00   | 4.00   | 5.00   | 5.00   | 5.00   |        |
| Facilities                       | 12.00  | 13.00  | 17.00  | 15.00  | 15.00  |        |
| Clerk's Recording                | 8.00   | 8.00   | 8.00   | 8.00   | 8.00   |        |
| Clerk's Elections                | 3.00   | 3.00   | 3.00   | 3.00   | 3.00   | _      |
| Assessor                         | 10.90  | 11.20  | 11.20  | 11.20  | 11.20  |        |
| Treasurer                        | 6.00   | 6.00   | 6.00   | 6.00   | 6.00   |        |
| Sheriff                          | 69.08  | 80.08  | 80.00  | 89.00  | 89.00  |        |
| Probate Judge                    | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   |        |
| Legal                            | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   |        |
| Human Resources                  | 2.00   | 2.00   | 3.00   | 3.00   | 3.00   |        |
| Environmental Services           | 8.50   | 7.55   | 7.80   | 9.80   | 9.80   |        |
| DWI Program                      | 0.30   | 0.31   | 1.00   | 1.00   | 1.00   |        |
| Finance                          | 7.60   | 9.00   | 9.00   | 9.00   | 9.00   |        |
| Planning                         | 2.00   | 2.00   | 1.00   | 1.50   | 1.50   | _      |
| Emergency Management             | 2.00   | 2.45   | 2.45   | 2.45   | 2.45   |        |
| Misdemeanor Compliance           | 1.50   | 1.00   | 1.00   | 1.00   | 1.00   |        |
| General Fund Total               | 148.88 | 160.49 | 166.35 | 175.85 | 175.85 |        |
| Special Revenue Funds            |        |        |        |        |        |        |
| Road                             | 47.50  | 47.50  | 43.50  | 43.50  | 43.50  |        |
| Airport Fire Dept.               | 2.00   | 2.00   | 2.00   | 2.00   | 2.00   |        |
| DWI Programs                     | 10.00  | 10.69  | 10.00  | 11.00  | 11.00  |        |
| Detention                        | 87.00  | 87.00  | 87.00  | 89.00  | 89.00  |        |
| EMPG Reimbursement               | 0.50   | 0.50   | 0.25   | 0.25   | 0.25   |        |
| Assessor's Valuation             | 2.10   | 1.80   | 1.80   | 1.80   | 1.80   |        |
| Drug Task Force                  | 1.92   | 1.92   | 2.00   | 3.00   | 3.00   |        |
| Fairgrounds                      | 1.72   | 7.00   | 6.00   | 6.00   | 6.00   |        |
| Lea County Airports              | 4.50   | 4.50   | 4.50   | 4.00   | 4.00   |        |
| Event Center                     | 1.00   | 5.00   | 5.00   | 5.00   | 5.00   |        |
| Water Service                    | 0.20   |        |        |        |        |        |
| Special Revenue Funds Total      | 156.72 | 167.91 | 162.05 | 165.55 | 165.55 |        |
| Special revenue 1 and 1000       | 1001/2 | 107.51 | 102.00 | 100.00 | 100.00 |        |
| Trust & Agency                   |        |        |        |        |        |        |
| Authority                        | 29.00  | 29.00  | 29.00  | 29.00  | 29.00  |        |
| Lea County Solid Waste Authority | 1.40   | 1.60   | 1.60   | 1.60   | 1.60   |        |
| Trust & Agency Total             | 30.40  | 30.60  | 30.60  | 30.60  | 30.60  |        |
| Grand Total                      | 336.00 | 359.00 | 359.00 | 372.00 | 372.00 |        |

# **Authorized Staffing Levels**

### **Authorized Staffing Levels by Type**



### Percentage of FTE's by Function



### **Authorized Staffing Levels**

Notes: Changes from FY20 to FY21

Due to the oil price crash that occurred in the second half of FY20, Lea County froze all 36 open positions and did not add any new positions in the FY21 budget. These positions may be re-activated during FY21 if the economic situation improves and revenues increase. The positions that were frozen are as follows:

- 1. General Fund
  - a. Facilities Department
    - i. Custodian Supervisor
    - ii. Custodian
  - b. County Assessor
    - i. Field Appraiser
  - c. County Sheriff
    - i. (4) Four Deputies
  - d. Finance Department
    - i. Assistant Finance Director
    - ii. Staff Accountant
  - e. Planning Department (allocated 50-50% with Road Department)
    - i. Staff Engineer
- 2. Road Department
  - a. (3) Three Crew Supervisors
  - b. (3) Senior Equipment Operators
  - c. (2) Equipment Operators
  - d. Lead Man
  - e. Welder
  - f. Mechanic
- 3. Airport Fire and Rescue
  - a. Firefighter
- 4. Detention Center
  - a. (4) Detention Officers
  - b. Business Manager
  - c. Custodian of Records
  - d. Records Officer
- 5. Fairgrounds
  - a. Maintenance Lead
  - b. Maintenance Technician
- 6. Event Center
  - a. Operations Technician
  - b. Administrative Coordinator
- 7. Lea County Communications Authority
  - a. (3) Three Emergency Communications Specialists

| 402-10 Road Department                 |               |    |            |
|--|---------------|----|------------|
| 4220 - Tractor Mowers (2)              |               | \$ | 180,000    |
| 4251 - Road Construction New Chip Seal |               |    | 8,200,000  |
| 4315 - Pickup (s)                      |               |    | 116,000    |
| 4412 - Dump Trucks                     |               |    | 245,000    |
| 4436 - Motor Graders                   |               |    | 650,000    |
| 4506 - Road Widener                    |               |    | 440,000    |
| 4596 - Distributor                     |               |    | 103,514    |
| 4599 - Chip Spreader                   |               |    | 285,000    |
| 4616 - Camera System (Alabama Pit)     |               |    | 20,000     |
| 4624 - Road Facility Remodel           |               |    | 75,000     |
| 4703 - 20 CO-OP CO                     |               |    | 25,000     |
| 4704 - 20 CO-OP ST                     |               |    | 75,000     |
| 4705 - 20 CAP CO                       |               |    | 75,415     |
| 4706 - 20 CAP ST                       |               |    | 226,245    |
| 4750 - Tracked Skid Steer              |               |    | 245,000    |
| 4764 - 19 CAP CO                       |               |    | 75,415     |
| 4765 - 19 CAP ST                       |               |    | 226,245    |
| 4766 - 19 CO-OP CO                     |               |    | 25,000     |
| 4767 - 19 CO-OP ST                     |               |    | 75,000     |
| 4768 - 19 SB CO                        |               |    | 13,334     |
| 4769 - 19 SB ST                        |               |    | 40,000     |
| 4779 - Rubber Tire Roller              |               |    | 225,000    |
|  |               | \$ | 11,641,168 |
| 404-12 Community Recreation            |               |    |            |
| 4104 - Improvements                    |               | \$ | 100,000    |
|  |               |    |            |
| 418-23 Detention Facility              |               |    |            |
| 4238 - Kitchen Equipment               |               | \$ | 8,000      |
| 4324 - Copier                          |               |    | 25,000     |
| 4362 - Camera(s)                       |               |    | 20,000     |
| 4382 - Vehicle                         |               |    | 60,000     |
| 4440 - Equipment                       |               |    | 557,000    |
| 4605 - Radio Equipment and Upgrades    |               |    | 5,000      |
| 4757 - Detention Center Upgrades       |               |    | 5,600,000  |
|  |               | \$ | 6,275,000  |
| 430 County Operations                  |               |    |            |
| 4110 - Judicial Complex - Sheriff      | Sheriff       | \$ | 100,000    |
| 4125 - Facility Improvements           | Commission    | Ψ  | 500,000    |
| 4139 - General Services Building       | Commission    |    | 500,000    |
| 4250 - Water Rights                    | Commission    |    | 300,000    |
| 4315 - Pickup(s)                       | Environmental |    | 180,000    |
| 4324 - Copier                          | Sheriff       |    | 16,000     |
| 4328 - Remodel Courthouse              | Commission    |    | 20,800,000 |
| 4331 - Server Upgrade                  | Info Tech     |    | 80,000     |
| 7551 Delver Opgrade                    | IIIIO I CCII  |    | 60,000     |

| 430 County Operations (continued)                 |               |    |            |
|---|---------------|----|------------|
| 4331 - Server Upgrade                             | Sheriff       |    | 31,000     |
| 4333 - Judicial Complex                           | Commission    |    | 5,000,000  |
| 4367 - Equipment                                  | Facilities    |    | 127,000    |
| 4367 - Equipment                                  | Environmental |    | 244,350    |
| 4367 - Equipment                                  | DWI Probation |    | 18,000     |
| 4382 - Vehicle(s)                                 | Facilities    |    | 45,500     |
| 4382 - Vehicle(s)                                 | Sheriff       |    | 783,410    |
| 4382 - Vehicle                                    | Info Tech     |    | 40,000     |
| 4440 - Equipment                                  | Sheriff       |    | 157,500    |
| 4442 - Sheriff's Office                           | Commission    |    | 200,000    |
| 4641 - Computer Equipment                         | Environmental |    | 25,000     |
| 4461 - Purcell Building                           | Commission    |    | 60,000     |
| 4589 - Convenience Centers (Eunice & North Hobbs) | Environmental |    | 1,500,000  |
| 4734 - Lea County Annex Remodel                   | Commission    |    | 500,000    |
| 4776 - Accounting/Financial System                | Commission    |    | 396,000    |
| 4778 - Lea County Health Facility                 | Commission    |    | 2,000,000  |
| 4776 - Lea County Health I definty                | Commission    | _  |            |
|   |               | \$ | 33,603,760 |
| 454-18 Lea Regional Airport                       |               |    |            |
| 4104 - Capital Improvements                       |               | \$ | 120,000    |
| 4125 - Facility Improvements                      |               |    | 1,850,000  |
| 4209 - Terminal Reconstruction-Hobbs              |               |    | 2,185,000  |
| 4287 - Safety Area Imp-Design & Environmental     |               |    | 10,000     |
| 4288 - Safety Area Imp                            |               |    | 1,300,000  |
| 4294 - Property Part 139 Hobbs Airport            |               |    | 200,000    |
| 4310 - Wildlife Fencing Design/Environmental      |               |    | 125,000    |
| 4382 - Vehicle(s)                                 |               |    | 72,000     |
| 4461 - Storage Building                           |               |    | 50,000     |
| 4592 - Firefighting Training Facility             |               |    | 40,000     |
| 4707 - ARFF Building Exhaust System               |               |    | 76,000     |
| 4708 - Parking Lot                                |               |    | 400,000    |
| 4713 - Rotary Mower                               |               |    | 65,000     |
| 4714 - Security Improvements                      |               |    | 15,000     |
| 4743 - Hobbs RW 3/21 Seal Coat & Re-stripe        |               |    | 3,570,000  |
| 4745 - Hobbs STARS LITE Design                    |               |    | 30,000     |
| 4746 - Concrete Apron                             |               |    | 500,000    |
| 4755 - Hangar Improvements (Pending Navy)         |               |    | 115,000    |
| 4760 - ASP Grant Airline Equipment                |               |    | 80,000     |
|   |               | \$ | 10,803,000 |
| 455-18 Lovington Zip Franklin Airport             |               |    | ,,         |
| 4104 - Capital Improvements                       |               | \$ | 40,000     |
| 4292 - Property Part 139 Lovington Airport        |               | 4  | 50,000     |
| 4440 - Capital Equipment                          |               |    | 100,000    |
| 4493 - Electrical Vault & Generator               |               |    | 200,000    |
| 4495 - PAPI System Installation                   |               |    | 166,667    |
| 77/2 1/M I Dystelli ilistaliation                 |               |    | 100,007    |

| 455-18 Lovington Zip Franklin Airport (continued)                 |  |           |
|---|--|-----------|
| 4714 - Security Improvements                                      |  | 15,000    |
| 4736 - Lovington Airport Improvements                             |  | 50,000    |
|   | \$   | 621,667   |
| 456-18 Jal Airport  |  |           |
| 4104 - Capital Improvements                                       | \$   | 40,000    |
| 4373 - Taxiway Rehabilitation                                     | *  | 60,000    |
| 4493 - Electrical Vault & Generator                               |  | 125,000   |
| 4495 - PAPI System Installation                                   |  | 166,667   |
| 4714 - Security Improvements                                      |  | 15,000    |
| 4737 - Improvements - Jal Airport                                 |  | 50,000    |
| 1737 Improvements survinpore                                      | <u> </u>                                       |           |
|   | \$   | 456,667   |
| 460-32 Lea County Fairgrounds                                     |  |           |
| 4125 - Facility Improvements                                      | \$   | 148,000   |
| 4242 - Chairs   |  | 5,000     |
| 4246 - Tables   |  | 12,500    |
| 4313 - All Terrain Vehicle  |  | 10,000    |
| 4315 - Pickup(s)  |  | 45,000    |
| 4367 - AV Equipment   |  | 50,000    |
| 4389 - Tractor  |  | 45,000    |
| 4586 - Fairgrounds Improvements (Prior Year Carryover)            |  | 696,833   |
|   | \$   | 1,012,333 |
| 462 21 Los County Event Center                                    | <u>·                                      </u> | , , , , , |
| 463-31 Lea County Event Center 4367 - Equipment                   | \$   | 266,819   |
| 4382 - Vehicle  | Þ  |           |
|   |  | 40,000    |
| 4557 - Event Center Improvements                                  |  | 57,000    |
|   | \$   | 363,819   |
| 499-46 Assessor Property Valuation Fund                           |  |           |
| 4324 - Copier   | \$   | 30,000    |
|   |  |           |
| 618-79 County Fire Marshall                                       |  |           |
| 4123 - County Fire Department Improvements                        | \$   | 3,000,000 |
| 4499 - Knowles, Maljamar & Monument Fire Departments Water System |  | 300,000   |
|   | \$   | 3,300,000 |
| 619-59 Fire Excise Tax  | <del>-</del>                                   |           |
|   | ¢  | 257.000   |
| 4638 - Apparatus  | \$   | 357,000   |
|   |  |           |
| 675-85 Water Service Fund   |  |           |
| 4499 - Water/Sewer System   | \$   | 148,434   |
|   |  |           |
| 808-78 Lea County Communications Authority                        |  |           |
| 4331 - Server Upgrade   | \$   | 275,000   |
| 4641 - Computer Equipment   |  | 71,300    |
|   |  |           |

#### 808-78 Lea County Communications Authority (continued)

| 4714 - Security Improvements            | 25,000        |
|---|---------------|
|   | \$ 371,300    |
| 810-20 Lea County Solid Waste Authority |               |
| 4642 - Landfill Improvements            | \$ 200,000    |
| Total Capital Projects                  | \$ 69,284,148 |

#### **Capital Expenditures Discussion**

It is the responsibility of the Lea County Board of County Commissioners to develop, with input from the public and staff, an annual Capital Expenditure Budget. The County defines capital expenditures as expenditures used to acquire land; reconstruct or rehabilitate public facilities or infrastructure; expand or construct additional public facilities or infrastructure; and provide necessary equipment for use by County staff in serving the public.

The Capital Expenditure budget contains both recurring and non-recurring purchases. Recurring purchases include items such as vehicles, copiers, and radios that wear out with use and regularly require replacement. Lea County's Fiscal Year 20/21 budget includes \$3.5 million in routine capital expenditures. Non-recurring capital expenditures include items such as purchases of land and new construction. Lea County has budgeted \$65.78 million in non-recurring capital expenditures.

The County utilizes the Capital budget to allocate funds toward certain large multi-year, non-recurring projects, such as the construction of the new judicial complex, by budgeting the estimated cost of the project, though only a portion of the project may be completed during the fiscal year.



Construction of the new Judicial Complex

Lea County is nearing completion of a new Judicial Complex to house the New Mexico 5th Judicial District Courts. Construction started in January 2017 and is expected to be complete in early 2021. The County has expended \$37.84 million on the project to date and has budgeted \$5.0 million in the current year to finish the project. Lea County has also budgeted \$20.80 million in order to renovate the historic Lea County Courthouse once the Judicial Complex is complete. The County will select a Architect for design service for the Historic Courthouse in the fall and construction is expected to begin in Spring 2021. Over 90% of the capital expenditures at the Lea County Airports will be paid for by NMDOT and FAA grants.

#### Impact Of Capital Expenditures On The Operating Budget

Lea County has two types of capital expenditures that will have a significant impact upon the County operations budget. Those expenditures include new construction which will increase operating costs, and facility renovations that should result in lower operating costs. On new construction, Lea County uses architect's estimates of annual cost per square foot which is approximately \$8.00 per square foot, currently. New operating costs include salaries, utilities, insurance, maintenance, supplies, communications, etc. At the start of any construction project, Lea County will assess the potential impact of operating costs on the budget and include that estimate in the budget to ensure that those costs will be accounted for. Below is a recap of current budgeted projects:

# **Capital Expenditures**

**Lea County Judicial Complex** - The 92,000 square foot building is scheduled to open in early 2021. The projected annual operating costs are \$736,000. Lea County has budgeted \$250,000 operating costs in the current budget to plan for these future costs. The Lea County Sheriff's Department estimated that 10 additional Deputies would be required to provide security for the complex. Ten (10) new deputy positions were created over the past two years with additional positions to be funded in future years. The annual cost of a new deputy is projected to cost approximately \$100,000 annually.

**Lea Regional Airport Terminal Expansion** - The project includes construction of a new 7,900 square foot terminal building addition, followed by the renovation of the existing 4,890 square foot terminal building which is 10 years old. Projected annual operating costs are projected to increase by approximately \$63,200. The renovation of the existing terminal should yield some savings with the addition of more energy efficient lighting and HVAC systems.

**Historic Lea County Courthouse Renovation -** The project is expected to lower operating costs once the renovations are complete. This historic courthouse was last renovated more than 30 years ago and is in need of updating. The County expects savings from a new computer controlled heating and cooling system, installation of new LED lighting and replacement of old insulation. The amount of savings to be derived may exceed 30% by some estimates.

**Lea County General Services Building -** This building will be approximately 12,000 sq. ft. and is being built at the Lea County Fairgrounds. The building will be used initially to house County Administrative Staff during the renovation of the Historic Court House. After that, the building will be renovated as an exhibit hall for use during the Fair & Rodeo and other County events. Operating costs are estimated to be approximately \$100,000 annually.

**Lea County Detention Center** - The facility is nearly 15 year old and in need of major renovations. It was built to house 400 adult inmates and 32 juveniles. Projects currently planned are a complete roof replacement, replacement of all HVAC units, renovation of the shower facilities, expansion of the infirmary, renovation of the kitchen and plumbing upgrades. It is not known at this time how the renovations will affect operating costs.

Other renovation projects that are currently budgeted are intended to address issues with facilities and/or to meet current building needs and standards. It is expected that these projects will not have a significant impact on County operating costs.



Lea County Regional Airport Terminal Expansion Project

# **Capital Expenditures**

### **Capitalization Policy**

It is the policy of Lea County to capitalize all purchases of land and other purchases of assets that have a useful life of more than one year that have a value of over \$5,000. Assets acquired with grant funding that otherwise do not meet the County's ordinary criteria for capitalization may be capitalized if the grant requires it.

## Lea County Outside Agency Funding FY 20/21

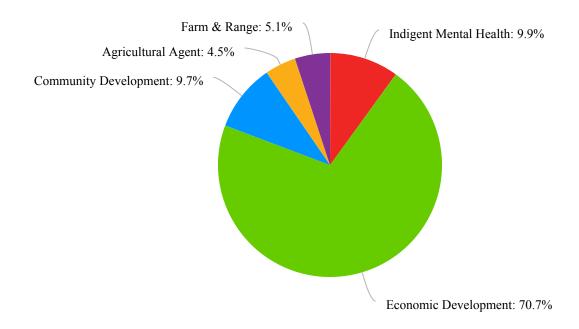
|   | FY20 Approved | FY21 Approved |  |  |  |
|---|---------------|---------------|--|--|--|
| <b>Economic Development</b>                     |               |               |  |  |  |
| 401-002048                                      |               |               |  |  |  |
| Airline Support                                 | \$ 1,150,000  | \$ 1,150,000  |  |  |  |
| Economic Development                            | 55,000        | _             |  |  |  |
| EDC of Lea County                               | 410,000       | 393,000       |  |  |  |
| Energy Alliance (EDCLC)                         | 25,000        | _             |  |  |  |
| New Horizons Resources (NMJC)                   | 400,000       | _             |  |  |  |
| Lovington Main Street                           | 75,000        | 72,000        |  |  |  |
| Lovington EDC                                   | 25,000        | 24,000        |  |  |  |
|   | 2,140,000     | 1,639,000     |  |  |  |
| <b>Community Development</b>                    |               |               |  |  |  |
| 401-002157                                      |               |               |  |  |  |
| CASA of Lea County                              | 50,000        | 50,000        |  |  |  |
| Community Development                           | 71,000        | _             |  |  |  |
| Meals to You (through Nor-Lea Hospital)         | 26,000        | 26,000        |  |  |  |
| Option, Inc.                                    | 60,000        | 60,000        |  |  |  |
| Salvation Army                                  | 15,000        | 14,000        |  |  |  |
| WHI Hobbs                                       | 25,000        | 25,000        |  |  |  |
| The Phoenix House                               | <u> </u>      | 50,000        |  |  |  |
| Prior Year Commitments                          |               |               |  |  |  |
|   | 247,000       | 225,000       |  |  |  |
| Agricultural Agent                              |               |               |  |  |  |
| 401-002061                                      |               |               |  |  |  |
| NMSU Agricultural & Home Extension              | 108,242       | 103,912       |  |  |  |
| -   | 108,242       | 103,912       |  |  |  |
| Farm & Range                                    |               |               |  |  |  |
| 403-112091                                      |               |               |  |  |  |
| Soil & Water Conservation                       | 65,000        | 62,400        |  |  |  |
| 403-112092                                      | 32,000        | 0=,.00        |  |  |  |
| USDA  | 58,500        | 56,160        |  |  |  |
| Prior Year Commitments                          |               |               |  |  |  |
|   | 123,500       | 118,560       |  |  |  |
| Waste Hauling Contribution                      |               |               |  |  |  |
| 411-272153                                      |               |               |  |  |  |
| City of Eunice                                  | 72,000        | <u></u>       |  |  |  |
| City of Jal                                     | 72,000        |               |  |  |  |
| City of Lovington                               | 72,000        |               |  |  |  |
| Town of Tatum                                   | 72,000        |               |  |  |  |
| Town of Tutum                                   | 288,000       |               |  |  |  |
| Local Covernment Sunment                        |               |               |  |  |  |
| Local Government Support                        |               |               |  |  |  |
| 401-002179  Prior Voor Commitments and Commerce |               |               |  |  |  |
| Prior Year Commitments and Carryover            |               |               |  |  |  |
| Capital Improvements - District 1               | 110.000       |               |  |  |  |
| Town of Tatum                                   | 110,000       |               |  |  |  |

## Lea County Outside Agency Funding FY 20/21

|  | FY20 Approved | FY21 Approved |
|--|---------------|---------------|
| Capital Improvements - District 2      |               |               |
| Hobbs Municipal Schools                | <u> </u>      | _             |
| Capital Improvements - District 3      |               |               |
| Hobbs Multi-Family Housing Units       | 200,000       | _             |
| Capital Improvements - District 4      |               |               |
| West Mahan Sewer & Water Project       | 45,500        | _             |
| East Sanger Sewer & Water Project      | 94,440        | _             |
| Hobbs Municipal Schools Playground     | 40,000        | _             |
| Community Support                      | 20,060        | _             |
| Capital Improvements - District 5      |               |               |
| City of Eunice                         | _             | _             |
| City of Jal                            | 50,000        | _             |
| Current Year                           |               |               |
| Capital Improvements - District 1      | 200,000       | _             |
| Capital Improvements - District 2      | 200,000       | _             |
| Capital Improvements - District 3      | 200,000       | _             |
| Capital Improvements - District 4      | 200,000       | _             |
| Capital Improvements - District 5      | 200,000       | _             |
| Lea County Lovington Veterans Memorial | 150,000       |               |
|  | 1,710,000     |               |
| ndigent Mental Health                  |               |               |
| 406-132110                             |               |               |
| Community Drug Coalition               | 62,500        | 56,000        |
| Guidance Center                        | 24,000        | 20,000        |
| My Power                               | 44,000        | 44,000        |
| Opportunity House                      | 50,000        | 48,000        |
| Palmer Drug Abuse                      | 50,000        | 50,000        |
| Prior Year Commitments                 |               |               |
|  | 230,500       | 218,000       |
| Joint Services (Fire, Ambulance, etc.) |               |               |
| 401-002047                             |               |               |
| City of Eunice                         | 125,000       | _             |
| City of Hobbs                          | 625,000       | _             |
| City of Jal                            | 112,500       | _             |
| City of Lovington                      | 300,000       | _             |
| Town of Tatum                          | 87,500        | _             |
| Prior Year Commitments                 | <u> </u>      | _             |
|  | 1,250,000     |               |
|  | \$ 6,097,242  | \$ 2,304,472  |

### Lea County Outside Agency Funding FY 20/21

### **Outside Agency Funding**



Lea County has agreements with the five municipalities and other governmental entities located in the County to assist with funding for the provision of services and for project development and construction. Normally, those projects and services are funded during the current year once the they are completed. However, with the Covid-19 pandemic and subsequent oil & gas decline the County elected to fund the waste hauling, local government support and joint services using excess revenue in FY20. Economic development, community development, agricultural agent, farm & range, and indigent mental health programs were during the current year at a reduced funding level due to the revenue constraints.

# Lea County General Fund



### **General Fund Revenue and Expenditure Budget Summary**

|                                       | FY 19 Actual  | FY 20 Adjusted | FY 20 Actual  | FY 21 Budget  | % Change   |  |
|---------------------------------------|---------------|----------------|---------------|---------------|------------|--|
| 401-00 County Operations              |               |                |               |               |            |  |
| Revenue                               |               |                |               |               |            |  |
| Oil & Gas Taxes                       |               |                |               |               |            |  |
| 1030 - Oil & Gas Production           | \$ 43,161,023 | \$ 34,781,534  | \$ 52,179,468 | \$ 13,000,000 | (62.6)%    |  |
| 1040 - Oil & Gas Equipment            | 5,029,162     | 5,942,811      | 8,403,936     | 5,000,000     | (15.9)%    |  |
| Oil & Gas Taxes Total                 | 48,190,185    | 40,724,345     | 60,583,404    | 18,000,000    | (55.8)%    |  |
| Property Taxes                        |               |                |               |               |            |  |
| 1010 - Current Taxes                  | 17,934,023    | 20,126,693     | 20,858,598    | 18,199,889    | (9.6)%     |  |
| 1020 - Delinquent Taxes               | 843,987       | 500,000        | 688,028       | 500,000       | %          |  |
| Property Taxes Total                  | 18,778,010    | 20,626,693     | 21,546,626    | 18,699,889    | (9.3)%     |  |
| Gross Receipt Taxes                   |               |                |               |               |            |  |
| 1800 - Gross Receipts Taxes           |               |                |               | 3,750,107     |            |  |
| Payment in Lieu of Taxes              |               |                |               |               |            |  |
| 1080 - Fed Payment In Lieu Of Taxes   | 1,153,450     | 1,100,000      | 1,183,659     | 1,100,000     | — %        |  |
| 1081 - Local Payment In Lieu Of Taxes | 2,902,766     | 2,500,000      | 1,842,532     | 1,800,000     | (28.0)%    |  |
| Payment in Lieu of Taxes Total        | 4,056,216     | 3,600,000      | 3,026,191     | 2,900,000     | (19.4)%    |  |
| Charges for Services                  |               |                |               |               |            |  |
| 1210 - County Clerk Fees              | 780,441       | 650,000        | 503,781       | 300,000       | (53.8)%    |  |
| 1220 - Probate Clerk Fees             | 6,360         | 4,000          | 6,600         | 2,000         | (50.0)%    |  |
| 1450 - Xerox, Maps, Voters List       | 5,781         | 3,000          | 39,000        | 1,500         | (50.0)%    |  |
| Charges for Services Total            | 792,581       | 657,000        | 549,381       | 303,500       | (53.8)%    |  |
| Intergovernmental                     |               |                |               |               |            |  |
| 1215 - HB 6 Distribution              | _             | _              | 235,751       | 282,900       | <b>—</b> % |  |
| 1216 - State Grant - Sheriff Dispatch | 11,215        | _              | _             | _             | <b>—</b> % |  |
| 1495 - Safer NM Fed Grant             | 13,635        | _              | 33,683        | _             | — %        |  |
| Intergovernmental Total               | 24,850        |                | 269,433       | 282,900       | <u> </u>   |  |
| Miscellaneous                         |               |                |               |               |            |  |
| 1050 - Interest                       | 493,267       | 275,000        | 297,625       | 137,500       | (50.0)%    |  |
| 1062 - Administrative Fee - LCSWA     | _             | _              | _             | 128,735       | — %        |  |
| 1180 - Interest On Investments        | 1,261,504     | 775,000        | 1,236,100     | 349,500       | (54.9)%    |  |
| 1181 - Interest-County Clerk          | 197           | 25             | 131           | 25            | <b>—</b> % |  |
| 1212 - Book Store Permit              | 500           | 250            | 500           | 250           | <b>—</b> % |  |
| 1230 - Civil Fees                     | 35,813        | 37,000         | 34,490        | 18,500        | (50.0)%    |  |
| 1250 - Sub-Division Fees              | 4,640         | 1,000          | 2,025         | 500           | (50.0)%    |  |
| 1260 - Refunds                        | 106,857       | 50,000         | 37,254        | 25,000        | (50.0)%    |  |
| 1262 - Vol. Firefighter Reimbursement | 465           | _              | 791           | _             | — %        |  |
| 1265 - Franchise Fees                 | 38,488        | 30,000         | 32,870        | 15,000        | (50.0)%    |  |
| 1268 - Road Crossing Permit           | 58,533        | 150,000        | 37,531        | 50,000        | (66.7)%    |  |

### **General Fund Revenue and Expenditure Budget Summary**

|  | FY 19 Actual    | FY 20 Adjusted  | FY 20 Actual    | FY 21 Budget    | % Change |
|--|-----------------|-----------------|-----------------|-----------------|----------|
| 1269 - Pit Royalties                   | _               | 7,000           | _               | 3,500           | (50.0)%  |
| 1270 - Insurance Recovery              | 38,893          | 25,000          | 117,286         | 12,500          | (50.0)%  |
| 1340 - Sale Of County Property         | 224,463         | 50,000          | 285,199         | 25,000          | (50.0)%  |
| 1341 - Civil Penalties                 | 234,648         | 100,000         | 191,872         | 40,000          | (60.0)%  |
| 1381 - Miscellaneous                   | 167,387         | 264,437         | 250,708         | 68,245          | (74.2)%  |
| 1530 - General Motor Vehicle           | 256,334         | 250,000         | 262,098         | 125,000         | (50.0)%  |
| 1599 - Emergency Management            |                 |                 | 16,000          |                 | %        |
| Miscellaneous Total                    | \$ 2,921,990    | \$ 2,014,712    | \$ 2,802,479    | \$ 999,255      | (705.8)% |
|  |                 |                 |                 |                 |          |
| Total Revenue                          | \$ 74,763,833   | \$ 67,622,750   | \$ 88,777,514   | \$ 44,935,651   | (33.5)%  |
| Total Expenditures                     |                 |                 |                 |                 |          |
| 401-00 County Operations               | \$ 6,817,744    | \$ 14,977,438   | \$ 11,466,282   | \$ 5,912,786    | (60.5)%  |
| 401-01 County Executive                | 798,094         | 1,402,621       | 773,078         | 1,415,338       | 0.9 %    |
| 401-02 Information Technology          | 756,770         | 952,897         | 873,927         | 961,944         | 0.9 %    |
| 401-03 Facilities Department           | 1,642,886       | 2,589,113       | 1,807,149       | 2,483,220       | (4.1)%   |
| 401-04 Clerk's Recording & Filing      | 581,850         | 646,326         | 579,413         | 630,301         | (2.5)%   |
| 401-05 Clerk's Bureau of Elections     | 305,736         | 422,851         | 347,655         | 383,419         | (9.3)%   |
| 401-06 County Assessor                 | 758,573         | 886,792         | 835,174         | 839,374         | (5.3)%   |
| 401-07 County Treasurer                | 472,700         | 520,986         | 455,896         | 487,684         | (6.4)%   |
| 401-08 County Sheriff                  | 9,918,697       | 12,867,405      | 11,347,846      | 11,605,006      | (9.8)%   |
| 401-09 Probate Judge                   | 45,205          | 49,183          | 46,477          | 49,197          | — %      |
| 401-24 Legal Department                | 377,568         | 1,208,376       | 595,715         | 1,105,356       | (8.5)%   |
| 401-25 Human Resources Department      | 435,927         | 802,563         | 484,926         | 575,742         | (28.3)%  |
| 401-26 Environmental Services          | _               | _               | _               | 1,913,376       | — %      |
| 401-56 DWI Program                     | 57,447          | 199,138         | 152,318         | 96,661          | (51.5)%  |
| 401-75 Finance Department              | 976,224         | 1,179,606       | 872,573         | 901,929         | (23.5)%  |
| 401-76 Planning Department             | 86,185          | 205,411         | 91,439          | 124,618         | (39.3)%  |
| 401-77 Emergency Management            | 306,593         | 621,550         | 247,664         | 550,726         | (11.4)%  |
| 401-81 Misdemeanor Compliance          | 131,867         | 201,043         | 168,535         | 132,389         | (34.1)%  |
| Total Expenditures                     | \$ 24,470,066   | \$ 39,733,299   | \$ 31,146,069   | \$ 30,169,066   | (24.1)%  |
| Net Change from Operations             | \$ 50,293,767   | \$ 27,889,451   | \$ 57,631,445   | \$ 14,766,585   | 14.6 %   |
| Capital Outlays (See Detail)           | \$              | <u>\$</u>       | \$              | \$              |          |
| Net Change in Fund Balance             | \$ 50,293,767   | \$ 27,889,451   | \$ 57,631,445   | \$ 14,766,585   | 14.6 %   |
| Cash Fund Balance Beginning of Year    | \$ 57,567,197   | \$ 81,189,389   | \$ 81,189,389   | \$ 103,498,130  | 27.5 %   |
| Cash Transfer to/from the General Fund | \$ (26,671,575) | \$ (95,863,944) | \$ (35,322,705) | \$ (68,114,497) | (28.9)%  |
| Cash Fund Balance End of Year          | \$ 81,189,389   | \$ 13,214,896   | \$103,498,129   | \$ 50,150,218   | 279.5 %  |

# **Lea County Operations**

#### **Mission Statement**

To contribute to the continued development of Lea County through effective and efficient investments in quality of life improvements, public safety, infrastructure, and Economic Development, within the constraints of sound fiscal policy.

#### Focus

#### County Facilities, Infrastructure & Roads

The County has more than 1200 miles of county roads to maintain. For FY 20/21, \$14,734,952 is budgeted to transfer to the Road Department for continuous improvement and maintenance of county roads. Additionally, the County has more than \$30.9 million budgeted to complete a new judicial complex, remodel the historic courthouse and to address improvements of various county facilities.

#### Safety

The municipalities located within Lea County, through a Memorandum of Agreement, provide fire, ambulance services to residents outside of the corporate boundaries of the municipalities. For FY 20/21, the LCBCC pre-paid \$1,250,000 for these services from excess funds available in FY 19/20.

#### **Natural Resources**

The County Commission continues to evaluate options related to the best conversation strategies of water in Lea County.

#### **Quality of Life**

The LCBCC is committed to working with the municipalities and the New Mexico Junior College in jointly implementation the recommendations of the Master Recreational Plan. The County currently has agreements with the City of Lovington, Jal Public Schools, New Mexico Junior College and the City of Eunice for investments in recreational amenities such as park facilities, athletic fields and walking trails.

#### **Elected Officials**

The Lea County Board of Commissioners is composed of five (5) members who are elected by the citizens of their respective district. Each Commissioner is elected to a four (4) year term and is limited by state statute to two consecutive terms unless they were appointed to complete a predecessors unfilled term.

## **401-00 Lea County Operations**

|  | <u>FY</u> | 19 Actual | <u>FY</u> | 20 Adjusted | d FY 20 Actua | 20 Actual | <u>F</u> | 21 Budget | % Change   |
|--|-----------|-----------|-----------|-------------|---------------|-----------|----------|-----------|------------|
| Expenditures                             |           |           |           |             |               |           |          |           |            |
| Salaries & Benefits                      |           |           |           |             |               |           |          |           |            |
| 2001 - Elected Official(s)               | \$        | 135,057   | \$        | 139,152     | \$            | 139,146   | \$       | 145,073   | 4.3 %      |
| 2063 - PERA                              |           | 14,256    |           | 21,047      |               | 17,065    |          | 21,942    | 4.3 %      |
| 2064 - FICA                              |           | 10,120    |           | 10,645      |               | 10,365    |          | 11,098    | 4.3 %      |
| 2065 - Health Insurance                  |           | 53,082    |           | 90,626      |               | 76,519    |          | 79,129    | (12.7)%    |
| <b>Total Salaries &amp; Benefits</b>     | \$        | 212,515   | \$        | 261,470     | \$            | 243,095   | \$       | 257,242   | (1.6)%     |
| Operating Costs                          |           |           |           |             |               |           |          |           |            |
| 2008 - Printing & Publishing             | \$        | 5,963     | \$        | 15,000      | \$            | 4,864     | \$       | 15,000    | <b>—</b> % |
| 2010 - Travel/Per Diem                   |           | 10,427    |           | 15,000      |               | 8,695     |          | 15,000    | <b>—</b> % |
| 2016 - Education/Registration/Dues       |           | 2,620     |           | 7,500       |               | 3,837     |          | 7,500     | <b>—</b> % |
| 2021 - Advisory Boards Per Diem          |           | 11,990    |           | 15,000      |               | 8,250     |          | 15,000    | <b>—</b> % |
| 2041 - Environmental Operations          |           | 10,906    |           | 37,000      |               | 11,034    |          | 37,000    | <b>—</b> % |
| 2043 - Surveying, Engineering & Planning |           | _         |           | 51,025      |               | _         |          | _         | (100.0)%   |
| 2047 - Contractual - Governmental Unit   |           | 1,250,000 |           | 1,250,000   |               | 1,250,000 |          | _         | (100.0)%   |
| 2048 - Economic Development              |           | 1,265,015 |           | 2,140,000   |               | 1,479,136 |          | 1,639,000 | (23.4)%    |
| 2056 - Economic Development Travel       |           | _         |           | 8,000       |               | _         |          | 8,000     | — %        |
| 2060 - Water Resource Development        |           | 151,603   |           | 500,000     |               | 61,153    |          | 100,000   | (80.0)%    |
| 2061 - Contractual - Agriculture Agent   |           | 103,000   |           | 108,242     |               | 108,242   |          | 103,912   | (4.0)%     |
| 2062 - Audit                             |           | 59,763    |           | 59,763      |               | 59,763    |          | 59,763    | — %        |
| 2066 - Insurance - Worker's Compensation |           | 391,092   |           | 456,000     |               | 448,946   |          | 256,000   | (43.9)%    |
| 2067 - Property/Liability Insurance      |           | 1,008,953 |           | 1,000,000   |               | 901,028   |          | 1,035,480 | 3.5 %      |
| 2069 - Membership Dues                   |           | 32,465    |           | 50,000      |               | 35,250    |          | 50,000    | — %        |
| 2112 - Rental Of Land                    |           | 23,447    |           | 25,000      |               | 11,256    |          | 25,000    | — %        |
| 2126 - State Unemployment Tax            |           | 8,260     |           | 20,000      |               | 17,992    |          | 20,600    | 3.0 %      |
| 2130 - Computers And Peripherals         |           | 1,276     |           | 5,000       |               | _         |          | 5,000     | — %        |
| 2157 - Agency Support                    |           | 158,828   |           | 247,000     |               | 247,000   |          | 225,000   | (8.9)%     |
| 2179 - Local Government Support          |           | 300,000   |           | 5,007,965   |               | 4,510,277 |          | _         | (100.0)%   |
| 2207 - Administrative Fee                |           | _         |           | _           |               | _         |          | 140,000   | <b>—</b> % |
| 2237 - 2020 Census                       |           | _         |           | 69,437      |               | 57,900    |          | 69,437    | <b>—</b> % |
| 2250 - Code Red Program                  |           | 21,422    |           | _           |               | _         |          | _         | <b>—</b> % |
| 2290 - Workforce Housing                 |           | _         |           | 250,000     |               | _         |          | _         | (100.0)%   |
| 2430 - Emergency Communications Center   |           | 1,665,750 |           | 2,018,036   |               | 1,849,869 |          | 1,576,852 | (21.9)%    |
| 2441 - Service Award                     |           | 1,080     |           | 2,000       |               | 1,144     |          | 2,000     | <b>—</b> % |
| 2442 - DA Office Rent                    |           | 84,000    |           | 84,000      |               | 84,000    |          | _         | (100.0)%   |
| 2885 - Settlements                       |           | 33,398    |           | 225,000     |               | _         |          | _         | (100.0)%   |
| 2898 - Property Damages                  |           | _         |           | 50,000      |               | _         |          | _         | (100.0)%   |
| 2909 - Judicial Complex Operations       |           | 3,972     |           | 1,000,000   |               | 63,552    |          | 250,000   | (75.0)%    |
| <b>Total Operating Costs</b>             | \$        | 6,605,229 | \$        | 14,715,968  | \$ 1          | 1,223,187 | \$       | 5,655,544 | (61.6)%    |
| Total Expenditures                       | \$        | 6,817,744 | \$        | 14,977,438  | \$ 1          | 1,466,282 | \$       | 5,912,786 | (60.5)%    |

## **401-00 Lea County Operations**

|                                 | FTE  | Salary        | FICA &<br>ledicare | PERA         | Group<br>alth Ins. | Reti | ree Ins. | Total         |
|---------------------------------|------|---------------|--------------------|--------------|--------------------|------|----------|---------------|
| <b>401-00 County Operations</b> |      |               |                    |              |                    |      |          |               |
| Elected Official(s)             |      |               |                    |              |                    |      |          |               |
| Commissioner                    | 5.00 | \$<br>145,073 | \$<br>11,098       | \$<br>21,942 | \$<br>79,129       | \$   |          | \$<br>257,242 |
| Elected Official(s) Total       | 5.00 | \$<br>145,073 | \$<br>11,098       | \$<br>21,942 | \$<br>79,129       | \$   | _        | 257,242       |
|                                 |      |               |                    |              |                    |      |          |               |
| County Operations Total         | 5.00 | \$<br>145,073 | \$<br>11,098       | \$<br>21,942 | \$<br>79,129       | \$   |          | \$<br>257,242 |

# Lea County Executive

### **Mission Statement**

To provide professional and innovative management and support to the LCBCC, County staff, and the citizens of Lea County by managing and coordinating all county departments and operations with respect to federal, state, and local law in a fiscally responsible manner, recommending and implementing policies to the Board, and ensuring that the directives and policies established by the LCBCC are implemented.

#### **Function**

The County Manger reports directly to the Lea County Board of County Commissioners and is their sole employee. The County Manager is responsible for the implementation of Lea County established by the County Commissioners and is responsible for day to day operations of the County.

### **Staffing**

The Executive Office staff consists of the County Manager, Assistant County Manager, Executive Coordinator and the Lea County Historian.

### **401-01 Executive Office**

|  | <u>FY</u> | 19 Actual | <u>FY</u> | 20 Adjusted | <u>FY</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|--|-----------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|------------|
| Expenditures                               |           |           |           |             |           |           |           |           |            |
| Salaries & Benefits                        |           |           |           |             |           |           |           |           |            |
| 2002 - Full-Time Positions                 | \$        | 476,948   | \$        | 491,385     | \$        | 491,385   | \$        | 510,430   | 3.9 %      |
| 2005 - Overtime                            |           | 8,000     |           | 13,500      |           | 11,323    |           | 7,000     | (48.1)%    |
| 2063 - PERA                                |           | 50,864    |           | 51,589      |           | 51,155    |           | 51,188    | (0.8)%     |
| 2064 - FICA                                |           | 27,929    |           | 51,639      |           | 28,056    |           | 52,522    | 1.7 %      |
| 2065 - Health Insurance                    |           | 69,505    |           | 82,308      |           | 77,974    |           | 84,053    | 2.1 %      |
| 2103 - Contract Severance                  |           | _         |           | 389,609     |           | _         |           | 389,609   | — %        |
| 2109 - SEC 125 Flex Spending               |           | _         |           | 155         |           | _         |           | 155       | — %        |
| 2170 - Alternative Retirement Contribution |           | 23,000    |           | 23,000      |           | 23,000    |           | 26,015    | 13.1 %     |
| 2185 - Vehicle Allowance                   |           | 21,000    |           | 21,000      |           | 20,992    |           | 21,000    | — %        |
| 2200 - Retiree Health Care                 |           | 9,703     |           | 14,004      |           | 9,645     |           | 14,547    | 3.9 %      |
| 2208 - Vacation                            |           | 91,358    |           | 148,131     |           | 37,770    |           | 148,131   | — %        |
| 2209 - Straight Time - OT                  |           |           |           | 1,000       |           |           |           |           | (100.0)%   |
| <b>Total Salaries &amp; Benefits</b>       | \$        | 778,308   | \$        | 1,287,321   | \$        | 751,300   | \$        | 1,304,650 | 1.3 %      |
| <b>Operating Costs</b>                     |           |           |           |             |           |           |           |           |            |
| 2008 - Printing & Publishing               | \$        | 2,490     | \$        | 6,300       | \$        | 2,132     | \$        | 6,300     | <b>—</b> % |
| 2009 - Office Supplies                     |           | 7,099     |           | 15,000      |           | 7,518     |           | 12,388    | (17.4)%    |
| 2010 - Travel/Per Diem                     |           | 6,278     |           | 12,000      |           | 4,147     |           | 12,000    | <b>—</b> % |
| 2011 - Vehicle - Gas & Oil                 |           | 393       |           | 6,000       |           | 613       |           | 4,000     | (33.3)%    |
| 2016 - Education/Registration/Dues         |           | 3,125     |           | 7,000       |           | 4,295     |           | 7,000     | — %        |
| 2111 - Vehicle - Maintenance               |           | 300       |           | 1,000       |           | _         |           | 1,000     | — %        |
| 2130 - Computers And Peripherals           |           | 100       |           | 3,000       |           | 3,000     |           | 3,000     | — %        |
| 2152 - Contract Labor/Professional Service |           | _         |           | 50,000      |           | _         |           | 50,000    | — %        |
| 2165 - Software                            |           |           |           | 15,000      |           | 74        |           | 15,000    | %          |
| <b>Total Operating Costs</b>               |           | 19,786    |           | 115,300     |           | 21,779    |           | 110,688   | (4.0)%     |
| Total Expenditures                         | \$        | 798,094   | \$        | 1,402,621   | \$        | 773,078   | \$        | 1,415,338 | 0.9 %      |

### **401-01 Executive Office**

|                              | FTE      | Salary          | FICA &<br>Medicare |        |    | PERA   |    | Group<br>Health Ins. |    | Retiree Ins. |    | Total     |
|------------------------------|----------|-----------------|--------------------|--------|----|--------|----|----------------------|----|--------------|----|-----------|
| 401-01 Executive             |          |                 |                    |        |    |        |    |                      |    |              |    |           |
| <b>Full-Time Positions</b>   |          |                 |                    |        |    |        |    |                      |    |              |    |           |
| Assistant Manager            | 1.00     | \$<br>172,000   | \$                 | 13,158 | \$ | _      | \$ | 23,183               | \$ | 4,902        | \$ | 213,243   |
| <b>Executive Coordinator</b> | 1.00     | 70,075          |                    | 5,361  |    | 10,599 |    | 23,183               |    | 1,997        |    | 111,215   |
| County Historian             | 1.00     | 66,200          |                    | 5,064  |    | 10,013 |    | 17,539               |    | 1,887        |    | 100,703   |
| Manager                      | 1.00     | <br>202,155     |                    | 15,465 |    | 30,576 |    | 20,148               |    | 5,761        |    | 274,105   |
| Full-Time Positions Total    | 4.00     | \$<br>510,430   | \$                 | 39,048 | \$ | 51,188 | \$ | 84,053               | \$ | 14,547       | \$ | 699,266   |
| Alternative Retirement Cont  | ribution | _               |                    | _      |    | 26,015 |    |                      |    | _            |    | 26,015    |
| Contract Severance           |          | 389,609         |                    | _      |    | _      |    | _                    |    | _            |    | 389,609   |
| Overtime                     |          | 7,000           |                    | 536    |    | _      |    | _                    |    | _            |    | 7,536     |
| SEC 125 Flex Spending        |          | 155             |                    | _      |    | _      |    | _                    |    | _            |    | 155       |
| Vacation                     |          | 148,131         |                    | 11,332 |    | _      |    | _                    |    | _            |    | 159,463   |
| Vehicle Allowance            |          | 21,000          |                    | 1,607  | _  |        |    |                      |    |              | _  | 22,607    |
| Executive Total              | 4.00     | \$<br>1,076,325 | \$                 | 52,522 | \$ | 77,203 | \$ | 84,053               | \$ | 14,547       | \$ | 1,304,650 |

# **Information Technology**

#### **Mission Statement**

To provide leadership in information technology, with a focus on providing strategic direction on technology issues, leading technology innovation initiatives, while responsibly managing Lea County's technology infrastructure and applications and maintain the highest level of reliable service to County departments and the community served.

### **Function**

It is the responsibility of the Information Technology (IT) Department to safeguard all County information whether that information is located in a database, email, or in a phone conversation; to ensure that all computer and telecommunications equipment is secure and fully operational, and provide support to all County network users.

#### Staff

The IT Department is staffed by one Director, one Administrator and three Coordinators. Depending upon their expertise, the administrator and each coordinator has a specific location assignment at the Courthouse, Sheriff's Department, and Detention Facility.

### Accomplishment

The successful operation of every department is highly dependent upon IT. During FY19/20, the County added several new fiber optic network connections, the County also upgraded the fairgrounds by adding new networked equipment that enhanced public safety and added several new services. County IT also prepared and began deployment of equipment for several new County owned buildings. The County also deployed several new servers and deployed new network equipment with enhanced capacity.

#### Goals

During FY 20/21, the IT department will be equipping and maintaining a new facilities building, the new judicial building, the new expansion at the County airport and a new building at the fairgrounds. IT will also be deploying new network connections, several new security features and new employee and public services related to the new buildings.

# **401-02 Information Technology**

|                                      | <u>FY</u> | 19 Actual | <u>FY</u> | 20 Adjusted | FY | 20 Actual | <u>FY</u> | 21 Budget | % Change |
|--------------------------------------|-----------|-----------|-----------|-------------|----|-----------|-----------|-----------|----------|
| Expenditures                         |           |           |           |             |    |           |           |           |          |
| Salaries & Benefits                  |           |           |           |             |    |           |           |           |          |
| 2002 - Full-Time Positions           | \$        | 264,582   | \$        | 355,432     | \$ | 344,742   | \$        | 346,403   | (2.5)%   |
| 2005 - Overtime                      |           | 3,347     |           | 15,000      |    | 7,569     |           | 7,500     | (50.0)%  |
| 2063 - PERA                          |           | 40,418    |           | 53,759      |    | 51,065    |           | 52,393    | (2.5)%   |
| 2064 - FICA                          |           | 20,327    |           | 28,690      |    | 26,475    |           | 27,349    | (4.7)%   |
| 2065 - Health Insurance              |           | 40,693    |           | 71,932      |    | 60,946    |           | 80,529    | 12.0 %   |
| 2109 - SEC 125 Flex Spending         |           | _         |           | 155         |    | _         |           | 155       | — %      |
| 2200 - Retiree Health Care           |           | 7,544     |           | 10,130      |    | 9,627     |           | 9,872     | (2.5)%   |
| 2208 - Vacation                      |           | 231       |           | 3,600       |    | _         |           | 3,600     | — %      |
| 2209 - Straight Time - OT            |           | 74        |           | 1,000       |    |           |           |           | (100.0)% |
| <b>Total Salaries &amp; Benefits</b> | \$        | 377,215   | \$        | 539,697     | \$ | 500,425   | \$        | 527,802   | (2.2)%   |
| Operating Costs                      |           |           |           |             |    |           |           |           |          |
| 2007 - Communications                | \$        | 267,515   | \$        | 278,000     | \$ | 261,736   | \$        | 269,300   | (3.1)%   |
| 2009 - Office Supplies               |           | 7,865     |           | 8,500       |    | 8,492     |           | 7,650     | (10.0)%  |
| 2010 - Travel/Per Diem               |           | 98        |           | 2,000       |    | 638       |           | 1,000     | (50.0)%  |
| 2011 - Vehicle - Gas & Oil           |           | 1,654     |           | 3,000       |    | 2,509     |           | 2,700     | (10.0)%  |
| 2012 - Maintenance                   |           | 49,429    |           | 51,500      |    | 46,650    |           | 51,500    | — %      |
| 2016 - Education/Registration/Dues   |           | 2,097     |           | 3,000       |    | 2,517     |           | 1,000     | (66.7)%  |
| 2101 - Contract - Data Processing    |           | 23,860    |           | 34,200      |    | 21,823    |           | 34,200    | — %      |
| 2104 - Contract - Other Services     |           | 2,295     |           | 5,000       |    | 4,512     |           | 3,500     | (30.0)%  |
| 2111 - Vehicle - Maintenance         |           | 1,598     |           | 2,000       |    | 943       |           | 1,800     | (10.0)%  |
| 2130 - Computers And Peripherals     |           | 5,928     |           | 6,000       |    | 5,814     |           | 5,000     | (16.7)%  |
| 2287 - Software License Agreement    |           | _         |           | _           |    | _         |           | 37,492    | — %      |
| 2605 - Operating Costs               |           | 9,967     |           | 10,000      |    | 9,996     |           | 9,000     | (10.0)%  |
| 2899 - Disaster Recovery             |           | 7,249     |           | 10,000      |    | 7,870     |           | 10,000    | %        |
| <b>Total Operating Costs</b>         | \$        | 379,554   | \$        | 413,200     | \$ | 373,502   | \$        | 434,142   | 5.1 %    |
| <b>Total Expenditures</b>            | \$        | 756,770   | \$        | 952,897     | \$ | 873,927   | \$        | 961,944   | 0.9 %    |

## 401-02 Information Technology

|                              | FTE  | <br>Salary    | TICA &<br>ledicare | PERA         | Group<br>ealth Ins. | Re | tiree Ins. | <br>Total     |
|------------------------------|------|---------------|--------------------|--------------|---------------------|----|------------|---------------|
| 401-02 Information Technolog | gy   |               |                    |              |                     |    |            |               |
| <b>Full-Time Positions</b>   |      |               |                    |              |                     |    |            |               |
| Director of IT               | 1.00 | \$<br>116,958 | \$<br>8,947        | \$<br>17,690 | \$<br>7,913         | \$ | 3,333      | \$<br>154,842 |
| IT Administrator             | 1.00 | 85,696        | 6,556              | 12,962       | 23,183              |    | 2,442      | \$<br>130,839 |
| IT Technician                | 3.00 | 143,749       | 10,997             | 21,742       | 49,433              |    | 4,097      | 230,017       |
| Full-Time Positions Total    | 5.00 | \$<br>346,403 | \$<br>26,500       | \$<br>52,393 | \$<br>80,529        | \$ | 9,872      | \$<br>515,698 |
| Overtime                     |      | 7,500         | 574                | _            | _                   |    | _          | 8,074         |
| SEC 125 Flex Spending        |      | 155           | _                  | _            | _                   |    | _          | 155           |
| Vacation                     |      | <br>3,600     | 275                |              |                     |    |            | 3,875         |
| Information Technology Total | 5.00 | \$<br>357,658 | \$<br>27,349       | \$<br>52,393 | \$<br>80,529        | \$ | 9,872      | \$<br>527,802 |

## **Facilities Management**

#### **Mission Statement**

To provide quality maintenance and repair services for Lea County government facilities resulting in a safe, healthy, and optimum work environment for County employees and quality facilities for County citizens.

#### **Function**

The Facilities Department is responsible for the daily maintenance and repair of the various facilities and grounds owned by Lea County. The Facilities Director is also responsible for all capital projects that involve major repairs, renovation or construction of new facilities.

#### Staff

The Facilities Department consists of the Director, Administrative Coordinator, one Supervisor, one Electrician, four Maintenance Technicians and five Custodians. Staff is assigned different jobs at various locations including the Courthouse, Judicial Complex, Sheriff's Office, Event Center, Fairgrounds and all other Lea County Facilities.

### **Accomplishments**

During FY 19/20 the Facilities Department oversaw multiple projects completed at the Fairgrounds which included additional RV parking lot, East Avenue B upgrades, fencing upgrades, new livestock barn restroom/office, and the General Service Building. Additional accomplishments include the re-roofing and stuccoing the Sheriff's Office, Evidence Building, and Annex, along with the resumed construction of the new Judicial Complex.

#### Goals

In FY 20/21, the Facilities Department will manage the relocation of Lea County Departments from the Historic Courthouse to the General Service Building. Facilities Department will continue working with the architects and design teams on the remodel of the Historic Courthouse, as well as transitioning the Judicial Court staff personnel to the new Lea County Judicial Complex.

# **401-03 Facilities Department**

|  | <u>FY</u> | 19 Actual | FY | Y 20 Adjusted | <u>FY</u> | 20 Actual | FY | 21 Budget | % Change |
|--|-----------|-----------|----|---------------|-----------|-----------|----|-----------|----------|
| Expenditures                               |           |           |    |               |           |           |    |           |          |
| Salaries & Benefits                        |           |           |    |               |           |           |    |           |          |
| 2002 - Full-Time Positions                 | \$        | 590,590   | \$ | 714,899       | \$        | 636,171   | \$ | 647,781   | (9.4)%   |
| 2005 - Overtime                            |           | 32,761    |    | 35,383        |           | 32,926    |    | 17,500    | (50.5)%  |
| 2063 - PERA                                |           | 66,403    |    | 108,128       |           | 71,396    |    | 97,977    | (9.4)%   |
| 2064 - FICA                                |           | 47,380    |    | 58,278        |           | 51,866    |    | 51,498    | (11.6)%  |
| 2065 - Health Insurance                    |           | 155,202   |    | 255,416       |           | 187,131   |    | 206,041   | (19.3)%  |
| 2109 - SEC 125 Flex Spending               |           | _         |    | 105           |           | _         |    | 105       | — %      |
| 2200 - Retiree Health Care                 |           | 12,723    |    | 20,375        |           | 13,463    |    | 18,462    | (9.4)%   |
| 2208 - Vacation                            |           | _         |    | 7,900         |           | 7,900     |    | 7,900     | — %      |
| 2209 - Straight Time - OT                  |           | 347       |    | 9,000         |           |           |    |           | (100.0)% |
| <b>Total Salaries &amp; Benefits</b>       | \$        | 905,407   | \$ | 1,209,483     | \$        | 1,000,852 | \$ | 1,047,264 | (13.4)%  |
| Operating Costs                            |           |           |    |               |           |           |    |           |          |
| 2009 - Office Supplies                     | \$        | 3,140     | \$ | 3,500         | \$        | 3,500     | \$ | 3,500     | — %      |
| 2010 - Travel/Per Diem                     |           | 186       |    | 2,500         |           | 63        |    | 2,500     | — %      |
| 2011 - Vehicle - Gas & Oil                 |           | 20,168    |    | 28,000        |           | 17,599    |    | 33,000    | 17.9 %   |
| 2013 - Rental Of Equipment                 |           | 4,249     |    | 5,000         |           | 3,478     |    | 5,000     | — %      |
| 2016 - Education/Registration/Dues         |           | 102       |    | 1,500         |           | 177       |    | 1,500     | — %      |
| 2025 - Utilities                           |           | 172,467   |    | 262,930       |           | 242,544   |    | 267,930   | 1.9 %    |
| 2032 - Building Maintenance-Event Center   |           | 2,099     |    | 20,000        |           | 99        |    | _         | (100.0)% |
| 2046 - Janitors Supplies                   |           | 60,690    |    | 95,000        |           | 76,549    |    | 95,000    | — %      |
| 2079 - Contractual Service - Maintenance   |           | 84,285    |    | 144,200       |           | 78,364    |    | 236,526   | 64.0 %   |
| 2082 - Safety Equipment                    |           | _         |    | 150,000       |           | 4,480     |    | 130,000   | (13.3)%  |
| 2111 - Vehicle - Maintenance               |           | 12,834    |    | 18,000        |           | 8,332     |    | 32,000    | 77.8 %   |
| 2130 - Computers And Peripherals           |           | 2,987     |    | 5,000         |           | 4,040     |    | 5,000     | — %      |
| 2131 - Uniforms                            |           | 3,777     |    | 4,000         |           | 2,963     |    | 8,000     | 100.0 %  |
| 2152 - Contract Labor/Professional Service |           | 1,921     |    | 60,000        |           | 32,465    |    | 60,000    | — %      |
| 2700 - Maintenance                         |           | 151,567   |    | 205,000       |           | 152,965   |    | 220,000   | 7.3 %    |
| 2703 - Maintenance - Sheriff's Office      |           | 23,893    |    | 25,000        |           | 10,654    |    | _         | (100.0)% |
| 2708 - Maintenance - Other Buildings       |           | 108,701   |    | 160,000       |           | 106,272   |    | 160,000   | — %      |
| 2802 - Staff Labor                         |           | 45,438    |    | 140,000       |           | 21,494    |    | 126,000   | (10.0)%  |
| 2998 - Roof Management                     |           | 38,976    | _  | 50,000        |           | 40,257    |    | 50,000    | %        |
| <b>Total Operating Costs</b>               | \$        | 737,480   | \$ | 1,379,630     | \$        | 806,297   | \$ | 1,435,956 | 4.1 %    |
| <b>Total Expenditures</b>                  | \$        | 1,642,886 | \$ | 2,589,113     | \$        | 1,807,149 | \$ | 2,483,220 | (4.1)%   |

### **401-03 Facilities Department**

|                              | FTE   | Salary        | FICA & Medicare |        | ]  | PERA   |    | Group<br>Health Ins. |    | Retiree Ins. |    | Total     |  |
|------------------------------|-------|---------------|-----------------|--------|----|--------|----|----------------------|----|--------------|----|-----------|--|
| 401-03 Facilities Department |       |               |                 |        |    |        |    |                      |    |              |    |           |  |
| <b>Full-Time Positions</b>   |       |               |                 |        |    |        |    |                      |    |              |    |           |  |
| Custodian                    | 5.00  | \$<br>128,586 | \$              | 9,837  | \$ | 19,449 | \$ | 81,444               | \$ | 3,665        | \$ | 242,980   |  |
| Director                     | 1.00  | 109,915       |                 | 8,408  |    | 16,625 |    | 17,539               |    | 3,133        |    | 155,620   |  |
| Administrative Coordinator   | 1.00  | 33,779        |                 | 2,584  |    | 5,109  |    | 7,913                |    | 963          |    | 50,348    |  |
| Facilities Coordinator       | 1.00  | 57,533        |                 | 4,401  |    | 8,702  |    | 6,885                |    | 1,640        |    | 79,161    |  |
| Maintenance Specialist       | 1.00  | 64,708        |                 | 4,950  |    | 9,787  |    | 23,183               |    | 1,844        |    |           |  |
| Maintenance Tech             | 3.00  | 106,101       |                 | 8,117  |    | 16,048 |    | 22,711               |    | 3,024        |    | 156,000   |  |
| Construction Specialist      | 1.00  | 72,134        |                 | 5,518  |    | 10,910 |    | 23,183               |    | 2,056        |    | 113,802   |  |
| Electrician                  | 1.00  | 75,026        |                 | 5,739  |    | 11,348 |    | 23,183               |    | 2,138        |    | 117,434   |  |
| Full-Time Positions Total    | 15.00 | \$<br>647,781 | \$              | 49,555 | \$ | 97,977 | \$ | 206,041              | \$ | 18,462       | \$ | 1,019,816 |  |
| Overtime                     |       | 17,500        |                 | 1,339  |    | _      |    | _                    |    | _            |    | 18,839    |  |
| SEC 125 Flex Spending        |       | 105           |                 | _      |    | _      |    | _                    |    | _            |    | 105       |  |
| Vacation                     |       | <br>7,900     |                 | 604    |    |        |    |                      |    |              |    | 8,504     |  |
| Facilities Department Total  | 15.00 | \$<br>673,286 | \$              | 51,498 | \$ | 97,977 | \$ | 206,041              | \$ | 18,462       | \$ | 1,047,264 |  |

# Lea County Clerk

### **Mission Statement**

To produce and maintain the best permanent public records in the nation, provide quality service to taxpayers, and ensure the public retains a high opinion of Lea County, the County Clerk's Office, and the elected official who manages it; and conduct the most correct, trouble-free elections that ensures hassle-free voting for Lea County citizens.

#### **Function**

The County Clerk's office is the official record keeper for Lea County. All documents pertaining to Lea County land are recorded in this office: deeds, oil & gas leases, mortgages, and other similar documents. Any document which a person wishes to place on public record such as discharges from military service, powers of attorney, stipulations, or espousal agreements, for example, are also recorded.

The Clerk's office issues marriage licenses. Licenses issued in Lea County may be used anywhere in the State of New Mexico but the record of the license and marriage are maintained in the Clerk's office. The Clerk is also the Probate Clerk to the County Probate Judge and maintains all probate proceedings executed by the Probate Judge.

The Clerk is the ex-officio clerk of the County Commission, the Clerk or a deputy is required to be present and take minutes of all commission meetings. The preservation of commission proceedings such as minutes, ordinances, and resolutions is the responsibility of the Clerk's office.

#### Staff

The staff of the office of County Clerk includes an elected County Clerk, a chief deputy clerk, a records technology specialist, an administrator of bureau of elections, and seven deputy clerks.

#### Goals

The goals of the County Clerk are to keep accurate records that can be accessed easily and in accordance with the law. Since January 2017, the County Clerk has shortened the time it takes to make a public record, to access it, and to return it to its filer. The clerk has implemented electronic filing of public records and had created an index of public documents accessible from home and business computers. The County Clerk provides for the redaction of public records so personal information protected under the law cannot be accessed electronically; digitized public records so they can be stored, accessed, copied and delivered with greater ease; and is constantly grooming the voter registration rolls, so the rolls are current, accurate, and less likely to exploited for fraud.

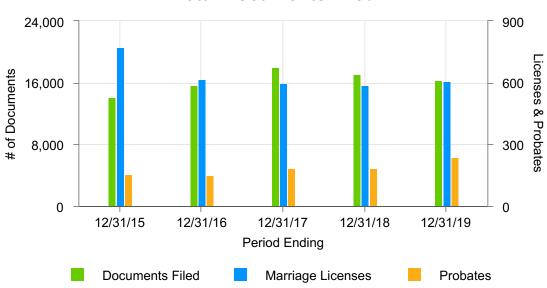
#### **Funds**

401-04 - Clerk's Recording & Filing Fund

401-05 - Clerk's Bureau of Elections

405-54 - Clerk's Recording & Filing Fund





## 401-04 County Clerk's Recording & Filing

|                                      | FY | 19 Actual | <u>FY</u> | 20 Adjusted | <u>FY</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|--------------------------------------|----|-----------|-----------|-------------|-----------|-----------|-----------|-----------|------------|
| Expenditures                         |    |           |           |             |           |           |           |           |            |
| Salaries & Benefits                  |    |           |           |             |           |           |           |           |            |
| 2001 - Elected Official(s)           | \$ | 65,815    | \$        | 65,855      | \$        | 65,855    | \$        | 70,795    | 7.5 %      |
| 2002 - Full-Time Positions           |    | 270,731   |           | 286,976     |           | 274,053   |           | 272,085   | (5.2)%     |
| 2004 - Temporary Positions           |    | _         |           | 6,700       |           | _         |           | 6,700     | — %        |
| 2005 - Overtime                      |    | 4,143     |           | 15,000      |           | 5,457     |           | 7,500     | (50.0)%    |
| 2063 - PERA                          |    | 49,501    |           | 53,366      |           | 50,174    |           | 51,861    | (2.8)%     |
| 2064 - FICA                          |    | 24,810    |           | 29,294      |           | 25,239    |           | 27,577    | (5.9)%     |
| 2065 - Health Insurance              |    | 88,749    |           | 93,552      |           | 93,552    |           | 111,625   | 19.3 %     |
| 2109 - SEC 125 Flex Spending         |    | _         |           | 205         |           | _         |           | 205       | <b>—</b> % |
| 2200 - Retiree Health Care           |    | 9,486     |           | 8,179       |           | 8,179     |           | 7,754     | (5.2)%     |
| 2208 - Vacation                      |    | _         |           | 3,400       |           | 169       |           | 3,400     | — %        |
| 2209 - Straight Time - OT            |    | 12        |           | 5,000       |           |           |           |           | (100.0)%   |
| <b>Total Salaries &amp; Benefits</b> | \$ | 513,247   | \$        | 567,526     | \$        | 522,679   | \$        | 559,501   | (1.4)%     |
| Operating Costs                      |    |           |           |             |           |           |           |           |            |
| 2008 - Printing & Publishing         | \$ | 2,515     | \$        | 2,800       | \$        | 2,795     | \$        | 2,800     | <b>—</b> % |
| 2009 - Office Supplies               |    | 24,000    |           | 24,000      |           | 17,229    |           | 20,000    | (16.7)%    |
| 2010 - Travel/Per Diem               |    | 5,000     |           | 5,000       |           | 4,808     |           | 4,500     | (10.0)%    |
| 2012 - Maintenance                   |    | 35,763    |           | 44,000      |           | 28,912    |           | 41,000    | (6.8)%     |
| 2016 - Education/Registration/Dues   |    | 1,325     |           | 3,000       |           | 2,990     |           | 2,500     | (16.7)%    |
| <b>Total Operating Costs</b>         | \$ | 68,603    | \$        | 78,800      | \$        | 56,735    | \$        | 70,800    | (10.2)%    |
| Total Expenditures                   | \$ | 581,850   | \$        | 646,326     | \$        | 579,413   | \$        | 630,301   | (2.5)%     |

## 401-04 County Clerk's Recording & Filing

|                                     | FTE   | Salary        | FICA &<br>Medicare | PERA         | Group<br>ealth Ins. | Retiree Ins. |       | Total         |
|-------------------------------------|-------|---------------|--------------------|--------------|---------------------|--------------|-------|---------------|
| 401-04 Clerk's Recording & I        | iling |               |                    |              |                     |              |       |               |
| Elected Official(s)                 |       |               |                    |              |                     |              |       |               |
| County Clerk                        | 1.00  | \$<br>70,795  | \$<br>5,416        | \$<br>10,708 | \$<br>17,539        | \$           | _     | \$<br>104,458 |
| Elected Official(s) Total           | 1.00  | \$<br>70,795  | \$<br>5,416        | \$<br>10,708 | \$<br>17,539        | \$           |       | \$<br>104,458 |
| Full-Time Positions                 |       |               |                    |              |                     |              |       |               |
| Chief Deputy                        | 1.00  | \$<br>68,370  | \$<br>5,230        | \$<br>10,341 | \$<br>_             | \$           | 1,949 | \$<br>85,889  |
| Deputy Clerk                        | 5.00  | 171,246       | 13,100             | 25,901       | 86,173              |              | 4,881 | 301,301       |
| Records Secretary                   | 1.00  | 32,469        | 2,484              | 4,911        | 7,913               |              | 925   | 48,702        |
| Full-Time Positions Total           | 7.00  | \$<br>272,085 | \$<br>20,814       | \$<br>41,153 | \$<br>94,086        | \$           | 7,754 | \$<br>435,893 |
| Overtime                            |       | 7,500         | 574                | _            | _                   |              | _     | 8,074         |
| SEC 125 Flex Spending               |       | 205           | _                  | _            | _                   |              | _     | 205           |
| Temporary Positions                 |       | 6,700         | 513                | _            | _                   |              | _     | 7,213         |
| Vacation                            |       | <br>3,400     | <br>260            | _            | <br>                |              |       | 3,660         |
| Clerk's Recording<br>& Filing Total | 8.00  | \$<br>360,685 | \$<br>27,577       | \$<br>51,861 | \$<br>111,625       | \$           | 7,754 | \$<br>559,501 |

# Lea County Bureau of Elections

#### **Mission Statement**

To produce and maintain the best permanent public records in the nation, provide quality service to taxpayers, and ensure the public retains a high opinion of Lea County, the County Clerk's Office, and the elected official who manages it; and conduct the most correct, trouble-free elections that ensures hassle-free voting for Lea County citizens.

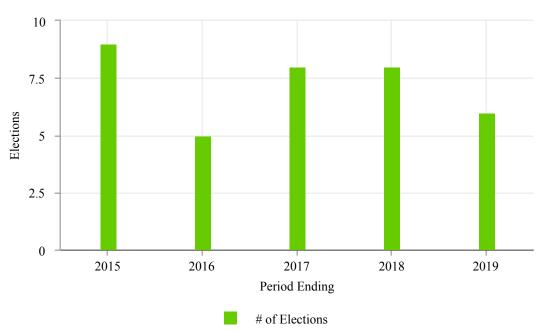
#### **Function**

The County Clerk is the Chief Administrator of Elections. All elections except municipal elections for Lovington, Hobbs and Jal are planned, conducted, and canvassed by the Board of County Commissioners. Voter affidavits and files are processed and updated and all records pertaining to elections are maintained.

### **Staff**

The Bureau of Elections staff consists of an Elections Administrator, Deputy Clerk and a Records Technician. Precinct Judges and Clerks are used during an election at precinct polling place.

### **Number of Annual Elections**



# 401-05 County Clerk's Bureau of Election

|                                      | <u>FY</u> | 19 Actual | <u>FY</u> | 20 Adjusted | <u>FY</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change |
|--------------------------------------|-----------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|----------|
| Expenditures                         |           |           |           |             |           |           |           |           |          |
| Salaries & Benefits                  |           |           |           |             |           |           |           |           |          |
| 2002 - Full-Time Positions           | \$        | 138,506   | \$        | 145,431     | \$        | 145,431   | \$        | 142,646   | (1.9)%   |
| 2003 - Part Time Positions           |           | _         |           | 2,150       |           | _         |           | 7,150     | 232.6 %  |
| 2004 - Temporary Positions           |           | 34,792    |           | 56,000      |           | 45,545    |           | 56,000    | — %      |
| 2005 - Overtime                      |           | 10,575    |           | 26,245      |           | 19,131    |           | 15,000    | (42.8)%  |
| 2063 - PERA                          |           | 21,161    |           | 21,997      |           | 21,819    |           | 21,575    | (1.9)%   |
| 2064 - FICA                          |           | 13,956    |           | 18,569      |           | 15,327    |           | 17,228    | (7.2)%   |
| 2065 - Health Insurance              |           | 39,379    |           | 39,560      |           | 38,747    |           | 38,779    | (2.0)%   |
| 2109 - SEC 125 Flex Spending         |           | _         |           | 155         |           | _         |           | 155       | — %      |
| 2200 - Retiree Health Care           |           | 4,054     |           | 4,145       |           | 4,114     |           | 4,065     | (1.9)%   |
| 2208 - Vacation                      |           | _         |           | 4,400       |           | _         |           | 4,400     | — %      |
| 2209 - Straight Time - OT            |           | 14        |           | 3,500       |           |           |           |           | (100.0)% |
| <b>Total Salaries &amp; Benefits</b> | \$        | 262,437   | \$        | 322,151     | \$        | 290,114   | \$        | 306,999   | (4.7)%   |
| <b>Operating Costs</b>               |           |           |           |             |           |           |           |           |          |
| 2006 - Postage                       | \$        | 1,987     | \$        | 2,000       | \$        | 1,890     | \$        | 2,000     | — %      |
| 2007 - Communications                |           | 2,224     |           | 4,000       |           | 1,675     |           | 4,000     | — %      |
| 2008 - Printing & Publishing         |           | 4,689     |           | 20,000      |           | 6,661     |           | 19,420    | (2.9)%   |
| 2030 - Precinct Board Judge/Clerk    |           | 23,134    |           | 26,000      |           | 24,000    |           | 26,000    | — %      |
| 2031 - Other Election Expense        |           | 8,022     |           | 33,700      |           | 15,253    |           | 17,500    | (48.1)%  |
| 2118 - Printing & Publishing-Spanish |           | 3,014     |           | 12,000      |           | 8,062     |           | 5,500     | (54.2)%  |
| 2122 - Spare Parts Inventory         |           | 230       |           | 3,000       |           |           |           | 2,000     | (33.3)%  |
| <b>Total Operating Costs</b>         | \$        | 43,300    | \$        | 100,700     | \$        | 57,542    | \$        | 76,420    | (24.1)%  |
| Total Expenditures                   | \$        | 305,736   | \$        | 422,851     | \$        | 347,655   | \$        | 383,419   | (9.3)%   |

## 401-05 County Clerk's Bureau of Election

|                                 | FTE  | Salary        | FICA &<br>Medicare |        | PERA |        | Group<br>ealth Ins. | Re | etiree Ins. | Total         |
|---------------------------------|------|---------------|--------------------|--------|------|--------|---------------------|----|-------------|---------------|
| 401-05 Clerk Bureau of Election | on   |               |                    |        |      |        |                     |    |             |               |
| <b>Full-Time Positions</b>      |      |               |                    |        |      |        |                     |    |             |               |
| <b>BOE Administrator</b>        | 1.00 | \$<br>53,789  | \$                 | 4,115  | \$   | 8,136  | \$<br>14,355        | \$ | 1,533       | \$<br>81,927  |
| Deputy Clerk                    | 1.00 | 38,126        |                    | 2,917  |      | 5,767  | 6,885               |    | 1,087       | 54,781        |
| Records Technician              | 1.00 | <br>50,731    |                    | 3,881  |      | 7,673  | 17,539              |    | 1,446       | 81,270        |
| Full-Time Positions Total       | 3.00 | \$<br>142,646 | \$                 | 10,912 | \$   | 21,575 | \$<br>38,779        | \$ | 4,065       | \$<br>217,979 |
| Overtime                        |      | 15,000        |                    | 1,148  |      | _      | _                   |    | _           | 16,148        |
| Part-Time Positions             |      | 7,150         |                    | 547    |      | _      | _                   |    | _           | 7,697         |
| SEC 125 Flex Spending           |      | 155           |                    | _      |      | _      | _                   |    | _           | 155           |
| Temporary Positions             |      | 56,000        |                    | 4,284  |      | _      | _                   |    | _           | 60,284        |
| Vacation                        |      | <br>4,400     |                    | 337    |      |        |                     |    |             | 4,737         |
| Clerk Bureau of Election Total  | 3.00 | \$<br>225,351 | \$                 | 17,228 | \$   | 21,575 | \$<br>38,779        | \$ | 4,065       | \$<br>306,999 |

# Lea County Assessor

#### **Mission Statement**

To provide fair and equitable assessment of real and personal property at a reasonable cost and maintain a current tax base upon which local government can apply tax levies.

#### **Function**

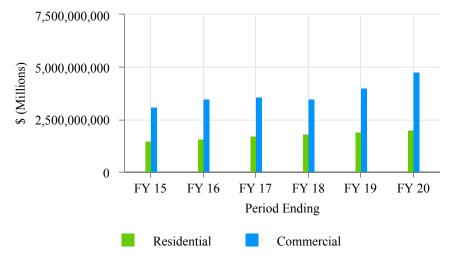
The Lea County Assessor is responsible for valuing all real and personal property for taxing authorities in the County, such as municipalities, school districts and hospital districts. The County Assessor also grants certain property-tax exemptions allowable by New Mexico state law.

The process of assessing all property involves finding, listing, and valuing residential, commercial, vacant and business personal property. Property owners are notified each year of their assessed property values and receive a "Notice of Value".

The County Assessor manages a professional, courteous staff who provides the residents and businesses of Lea County with the following services:

- Find, list, and value residential, commercial, vacant, and business personal property for ad valorem tax purposes
- Notify property owners of their assessed property values
- Prepare the county property, real-property and personal-property tax rolls for the Lea County Treasurer
- Ensuring these activities provide accurate and timely results by:
  - Fair and equitable measurement of real and personal property at a reasonable cost
  - A well-maintained, current tax base upon which local government can base tax levies
  - Limitation on increase in value (low income freeze for 65 and over or disabled)

### **Historical Property Valuations**



100

#### Goals

It is the goal of the Lea County Assessor to continue to educate the employees of the Assessor's office by offering incentive pay for Appraisers receiving certifications from IAAO (International Association of Assessing Officers) according to New Mexico State Statute Section 4-39-5 NMSA 1978 and approved by the Lea County Commission in 2015. The Lea County Assessor's Office will continue to help property owners understand their tax assessment; by presenting at civic and community functions and handing out a new publication on A GUIDE TO UNDERSTANDING YOUR PROPERTY TAX ASSESSMENT.

#### Staff

The County Assessor's office is staffed with one elected County Assessor, a Chief Deputy, a Chief Appraiser, three Field Appraisers, six Deputy Assessors and one GIS Analyst. A portion of the salaries of the Chief Appraiser, a Field Appraiser and a Deputy Assessor are paid from funds available in the Assessor's Property Value Fund.

### **Performance Measures and Objectives**

| Performance Measures  | 2019    | 2020    | 2021<br>Estimate |
|---|---------|---------|------------------|
| Sales ratio for the County                                  | 89.90 % | 91.58 % | 92.08 %          |
| Increase in valuation maintenance quotas by appraisal staff | 5.72 %  | *6.76%  | 7.00 %           |

\*2020 decrease, due to COVID influence.

#### **Performance Objectives**

Customer Service performance Eagleview Training Continue cross training employees Improved Assessor Evaluation

### 401-06 County Assessor

|                              | FY | 19 Actual | <u>FY</u> | 20 Adjusted | FY | 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|------------------------------|----|-----------|-----------|-------------|----|-----------|-----------|-----------|------------|
| Expenditures                 |    |           |           |             |    |           |           |           |            |
| Salaries & Benefits          |    |           |           |             |    |           |           |           |            |
| 2001 - Elected Official(s)   | \$ | 70,747    | \$        | 75,733      | \$ | 75,733    | \$        | 75,733    | <b>—</b> % |
| 2002 - Full-Time Positions   |    | 420,666   |           | 468,682     |    | 461,204   |           | 431,214   | (8.0)%     |
| 2005 - Overtime              |    | 4,322     |           | 8,000       |    | 2,184     |           | 3,000     | (62.5)%    |
| 2063 - PERA                  |    | 73,405    |           | 82,343      |    | 79,523    |           | 76,676    | (6.9)%     |
| 2064 - FICA                  |    | 35,580    |           | 43,040      |    | 40,086    |           | 39,638    | (7.9)%     |
| 2065 - Health Insurance      |    | 139,478   |           | 172,332     |    | 161,012   |           | 172,018   | (0.2)%     |
| 2109 - SEC 125 Flex Spending |    | _         |           | 105         |    | _         |           | 105       | <b>—</b> % |
| 2200 - Retiree Health Care   |    | 13,501    |           | 15,357      |    | 15,000    |           | 12,290    | (20.0)%    |
| 2208 - Vacation              |    | 614       |           | 8,200       |    | 431       |           | 8,200     | %          |
| Total Salaries & Benefits    | \$ | 758,313   | \$        | 873,792     | \$ | 835,174   | \$        | 818,874   | (6.3)%     |
| Operating Costs              |    |           |           |             |    |           |           |           |            |
| 2008 - Printing & Publishing | \$ | _         | \$        | 4,000       | \$ | _         | \$        | 6,500     | 62.5 %     |
| 2009 - Office Supplies       |    | 261       |           | 5,000       |    | _         |           | 7,500     | 50.0 %     |
| 2010 - Travel/Per Diem       |    |           |           | 4,000       |    |           |           | 6,500     | 62.5 %     |
| <b>Total Operating Costs</b> | \$ | 261       | \$        | 13,000      | \$ | _         | \$        | 20,500    | 57.7 %     |
| <b>Total Expenditures</b>    | \$ | 758,573   | \$        | 886,792     | \$ | 835,174   | \$        | 839,374   | (5.3)%     |

### 401-06 County Assessor

|                           | FTE   | Salary        | FICA & Medicare PERA |        | Group<br>Health Ins. |    | Re      | tiree Ins. | Total  |    |         |
|---------------------------|-------|---------------|----------------------|--------|----------------------|----|---------|------------|--------|----|---------|
| 401-06 Assessor           |       |               |                      |        |                      |    |         |            |        |    |         |
| Elected Official(s)       |       |               |                      |        |                      |    |         |            |        |    |         |
| County Assessor           | 1.00  | \$<br>75,733  | \$                   | 5,794  | \$<br>11,455         | \$ | 17,539  | \$         |        | \$ | 110,520 |
| Elected Official(s) Total | 1.00  | \$<br>75,733  | \$                   | 5,794  | \$<br>11,455         | \$ | 17,539  | \$         | _      | \$ | 110,520 |
| Full-Time Positions       |       |               |                      |        |                      |    |         |            |        |    |         |
| Chief Appraiser           | 0.70  | \$<br>53,421  | \$                   | 4,087  | \$<br>8,080          | \$ | 5,539   | \$         | 1,522  | \$ | 72,649  |
| Chief Deputy              | 0.70  | 50,524        |                      | 3,865  | 7,642                |    | 5,539   |            | 1,440  |    | 69,010  |
| Deputy Assessor           | 5.40  | 201,858       |                      | 15,442 | 30,531               |    | 106,765 |            | 5,753  |    | 360,349 |
| Field Appraiser           | 2.40  | 68,503        |                      | 5,240  | 10,361               |    | 28,722  |            | 1,952  |    | 114,779 |
| GIS Analyst               | 1.00  | <br>56,909    |                      | 4,354  | 8,607                |    | 7,913   |            | 1,622  |    | 79,405  |
| Full-Time Positions Total | 10.20 | \$<br>431,214 | \$                   | 32,988 | \$<br>65,221         | \$ | 154,479 | \$         | 12,290 | \$ | 696,192 |
| Overtime                  |       | 3,000         |                      | 230    | _                    |    | _       |            | _      |    | 3,230   |
| SEC 125 Flex Spending     |       | 105           |                      | _      | _                    |    | _       |            | _      |    | 105     |
| Vacation                  |       | <br>8,200     |                      | 627    |                      |    |         |            |        |    | 8,827   |
| Assessor Total            | 11.20 | \$<br>518,252 | \$                   | 39,638 | \$<br>76,676         | \$ | 172,018 | \$         | 12,290 | \$ | 818,874 |

## Lea County Treasurer

#### **Mission Statement**

To efficiently meet the needs of the taxpayers and citizens of Lea County by providing quality customer service to ensure resolution of concerns, tax payments, or questions; and by protecting public funds through an investment program that provides for safety of principal and adequate liquidity while maximizing investment income. The Office of County Treasurer has the experience and integrity to be good stewards of the taxpayers' money. We adhere to the best management practices, maintain an accessible and transparent office, and make sound choices that benefit all Lea County constituents.

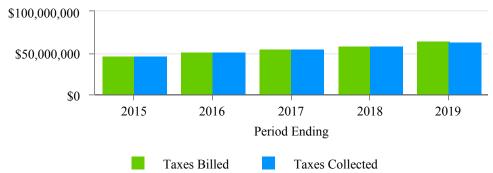
#### **Function**

The Treasurer is the elected tax collector of Lea County which encompasses the municipalities, school districts, the State of New Mexico and other taxing entities within Lea County's borders. Based on the County Assessor's assessed valuations, the Treasurer's Office issues tax bills, delinquency notices, and subsequently collects the real property, mobile home and personal property taxes of Lea County property owners. Once taxes are collected, the Treasurer distributes revenue to the appropriate entities (cities, schools, hospitals, and junior college). The Treasurer also receives payments from other county offices for other Lea County functions and /or activities. The Treasurer invests county funds and ensures that adequate funds are available for monthly county expenditures. Regular monthly reports and budget planning reports are prepared and remitted to the State of New Mexico, Department of Education and Lea County Schools. Our office strives to have each employee trained in the functions of the office, to keep accountability and availability to all whom require our services.

#### Goals

The County Treasurer has a goal of collecting all taxes due to Lea County and other county entities (cities, schools, etc.) each fiscal year. Over the past five years the Treasurer's office has collected an average of 99.14% of taxes billed.





#### Staff

The Lea County Treasurer's staff consists of the County Treasurer, a Chief Deputy Treasure and 4 account technicians. Combined work experience for Treasurer's office staff includes over 46 years county experience, 15 years court experience, 19 years banking experience, 30 years collection experience, 4 years payroll experience and 1-year insurance experience. All Prior work experience lends great value to the customer service which the Treasurer and staff provide to taxpayers.

### **Performance Measures and Objectives**

Performance MeasuresFY 2017<br/>ACTUALFY 2018<br/>ACTUALFY 2019<br/>ACTUALImprove Collection Rate99.82%99.50%98.32%

Improve Collection Rate
Improve Customer Service

### **Performance Objectives**

Continue crosss training of employees Constant process on working conditions Customer Service expectations Customer Service performance

### **401-07 County Treasurer**

|                                       | FY | 19 Actual | <u>FY</u> | Y 20 Adjusted | <u>FY</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|---------------------------------------|----|-----------|-----------|---------------|-----------|-----------|-----------|-----------|------------|
| Expenditures                          |    |           |           |               |           |           |           |           |            |
| Salaries & Benefits                   |    |           |           |               |           |           |           |           |            |
| 2001 - Elected Official(s)            | \$ | 65,850    | \$        | 65,855        | \$        | 65,853    | \$        | 70,795    | 7.5 %      |
| 2002 - Full-Time Positions            |    | 227,277   |           | 232,385       |           | 218,391   |           | 226,096   | (2.7)%     |
| 2005 - Overtime                       |    | 336       |           | 3,000         |           | 1,786     |           | 3,000     | — %        |
| 2063 - PERA                           |    | 42,857    |           | 45,109        |           | 42,288    |           | 44,905    | (0.5)%     |
| 2064 - FICA                           |    | 22,259    |           | 23,810        |           | 21,683    |           | 23,707    | (0.4)%     |
| 2065 - Health Insurance               |    | 56,493    |           | 59,494        |           | 50,523    |           | 55,633    | (6.5)%     |
| 2109 - SEC 125 Flex Spending          |    | _         |           | 105           |           | _         |           | 105       | — %        |
| 2200 - Retiree Health Care            |    | 8,212     |           | 8,529         |           | 7,973     |           | 6,444     | (24.4)%    |
| 2208 - Vacation                       |    | 950       |           | 8,000         |           |           |           | 10,000    | 25.0 %     |
| Total Salaries & Benefits             | \$ | 424,235   | \$        | 446,286       | \$        | 408,496   | \$        | 440,684   | (1.3)%     |
| Operating Costs                       |    |           |           |               |           |           |           |           |            |
| 2008 - Printing & Publishing          |    | 11,061    |           | 13,500        |           | 9,426     |           | 15,000    | 11.1 %     |
| 2009 - Office Supplies                |    | 10,969    |           | 13,000        |           | 12,442    |           | 10,000    | (23.1)%    |
| 2010 - Travel/Per Diem                |    | 2,544     |           | 4,500         |           | 1,083     |           | 4,500     | — %        |
| 2012 - Maintenance                    |    | 5,468     |           | 7,000         |           | 5,180     |           | 7,000     | <b>—</b> % |
| 2016 - Education/Registration/Dues    |    | 2,240     |           | 4,500         |           | 2,450     |           | 4,500     | — %        |
| 2106 - Contractual Services - Courier |    | 6,685     |           | 7,700         |           | 7,320     |           | _         | (100.0)%   |
| 2130 - Computers And Peripherals      |    | 9,499     |           | 9,500         |           | 9,500     |           | 6,000     | (36.8)%    |
| 2802 - Staff Labor                    |    | _         |           | 7,500         |           | _         |           | _         | (100.0)%   |
| 2875 - Bank Service Charges           |    |           |           | 7,500         |           |           |           |           | (100.0)%   |
| <b>Total Operating Costs</b>          | \$ | 48,465    | \$        | 74,700        | \$        | 47,401    | \$        | 47,000    | (37.1)%    |
| <b>Total Expenditures</b>             | \$ | 472,700   | \$        | 520,986       | \$        | 455,896   | \$        | 487,684   | (6.4)%     |

### **401-07 County Treasurer**

|                           | FTE  | Salary        | FICA &<br>Medicare |        | PERA |        | Group<br>Health Ins. |        | Retiree Ins. |       | Total         |
|---------------------------|------|---------------|--------------------|--------|------|--------|----------------------|--------|--------------|-------|---------------|
| 401-07 Treasurer          |      |               |                    | _      |      | _      |                      |        |              |       |               |
| Elected Official(s)       |      |               |                    |        |      |        |                      |        |              |       |               |
| County Treasurer          | 1.00 | \$<br>70,795  | \$                 | 5,416  | \$   | 10,708 | \$                   |        | \$           |       | \$<br>86,919  |
| Elected Official(s) Total | 1.00 | \$<br>70,795  | \$                 | 5,416  | \$   | 10,708 | \$                   |        | \$           |       | \$<br>86,919  |
| Full-Time Positions       |      |               |                    |        |      |        |                      |        |              |       |               |
| Chief Deputy              | 1.00 | \$<br>68,370  | \$                 | 5,230  | \$   | 10,341 | \$                   | 17,539 | \$           | 1,949 | \$<br>103,428 |
| Deputy Treasurer          | 2.00 | 85,675        |                    | 6,554  |      | 12,958 |                      | 22,268 |              | 2,442 | 129,897       |
| Accounting Technician     | 2.00 | 72,051        |                    | 5,512  |      | 10,898 |                      | 15,826 |              | 2,053 | 106,340       |
| Full-Time Positions Total | 5.00 | \$<br>226,096 | \$                 | 17,296 | \$   | 34,197 | \$                   | 55,633 | \$           | 6,444 | \$<br>339,666 |
| Overtime                  |      | 3,000         |                    | 230    |      | _      |                      | _      |              | _     | 3,230         |
| SEC 125 Flex Spending     |      | 105           |                    | _      |      | _      |                      | _      |              | _     | 105           |
| Vacation                  |      | <br>10,000    |                    | 765    |      |        |                      |        |              |       | 10,765        |
| Treasurer Total           | 6.00 | \$<br>309,996 | \$                 | 23,707 | \$   | 44,905 | \$                   | 55,633 | \$           | 6,444 | \$<br>440,684 |

# Lea County Sheriff

### **Mission Statement**

To project the utmost professionalism in actions, as well as appearance, treating all citizens with the dignity and respect they deserve. It is our objective to do our part to improve the quality of life for all residents of Lea County. This can only be accomplished through accountability, involvement in the community and working closely with the citizens to resolve many of the critical issues which we are currently facing.

#### **Function**

According to New Mexico State Statute 4-41-2, "The Sheriff shall be conservator of the peace within his county; shall suppress assaults and batteries, and apprehend and commit to jail all felons and traitors, and cause all offenders to keep the peace and to appear at the next term of the court and answer such charges as may be preferred against them."

To meet these responsibilities, the Sheriff may appoint an Undersheriff and Deputies. Besides law enforcement activities, the Sheriff and appointed deputies serve and execute all processes, writs and orders as directed by the Magistrate and District Court judges. The men and women of the Lea County Sheriff's Department are dedicated and strongly committed to providing the citizens of this county with the best possible law enforcement services.

#### Staff

The Lea County Sheriff's Office has a staff of 80 commissioned law enforcement officers. The ranks consist of an elected Sheriff, Undersheriff, Chief Deputies, Task Force Commander, Deputy Task Force Commander, Captains, Sergeants, Corporals, Deputies, Task Force Agents, and Investigators. The Sheriff's Office has a non-commissioned staff of 13. This staff consists of Courthouse Security Officers, Crime Specialists, Records Personnel and Administrative Assistants.

### Accomplishments

During Fiscal Year 2020, the Sheriff's Office implemented a traffic unit to improve the safety of motorists on our roadways. The unit consists of two deputies who have obtained certification in traffic crash reconstruction and extensive training in commercial motor vehicles. A regional SWAT team was implemented composed of members of the Sheriff's Office and the Lovington Police Department. They have been through extensive training as individual members and as a team. The Sheriff's Office Explorer program has grown from its original ten members to 16. The program saw its first successful transition from Explorer to Law Enforcement Officer. We are a professional agency that works side by side with all law enforcement agencies in Lea County as well as with our federal partners, United States Marshall's Service, Drug Enforcement Agency, Federal Bureau of Investigations, and Immigration, Customs, and Enforcement. These partnerships have led to several felony arrests and detailed investigations that have improved the lives of our citizens.

#### Goals

#### General Office

- Health and Wellness Program
- Mentor Program / Leadership Development
- Improved Communication
- Reach full accreditation status by New Mexico Municipal League

#### Patrol

- Reduction in the top two categories of reported crimes (Larceny and Criminal Damage to Property)
- Increase DWI enforcement

#### Investigation

- Utilize confidential informants with a contingency fund
- Continue education for fingerprint recognition

#### Training

- Certify a minimum of two Deputy's in ALICE and RAIDER Train the Trainer Programs
- Complete all biennium training for this cycle by the end of 2020

#### Records / Evidence

- Complete full evidence audit
- Extract information from microfiche to an independent database
- Research pay adjustment for staff to be included in the FY2022 budget

#### Courts

- Provide training to all court personnel on Critical Incident & Emergency Planning
- Court personnel to maintain patrol proficiency

#### **Capital Projects**

#### The Sheriff's Budget includes:

- 10 Ford Expeditions SSV Units and Outfitting of Units (Replacement)
- 2 RICOH IMC4500 Copiers (Replacement)
- TraCS Equipment for all patrol units
- Building Signage
- UTM Munitions, Kits, and Protective Gear (Training)

#### **Funds**

- 401-08 Sheriff's Office
- 605-39 Law Enforcement Protection Grant
- 607-67 JAG Grant
- 608-41 Lea County Drug Task Force
- 609-71 Region VI Drug Task Force
- 610-73 Lea County Drug Task Force Forfeitures Fund
- 611-74 Lea County Drug Task Force JAG Grant
- 612-82 Region VI Drug Task Force JAG Grant

### 401-08 County Sheriff

|  | FY | 7 19 Actual | F  | Y 20 Adjusted | F  | Y 20 Actual | F  | Y 21 Budget | % Change   |
|--|----|-------------|----|---------------|----|-------------|----|-------------|------------|
| Expenditures                                     |    |             |    |               |    |             |    |             |            |
| Salaries & Benefits                              |    |             |    |               |    |             |    |             |            |
| 2001 - Elected Official(s)                       | \$ | 73,763      | \$ | 78,957        | \$ | 78,948      | \$ | 78,952      | — %        |
| 2002 - Full-Time Positions                       |    | 4,770,464   |    | 6,348,522     |    | 5,780,893   |    | 5,879,056   | (7.4)%     |
| 2003 - Part Time Positions                       |    | _           |    | 35,000        |    | _           |    | 35,000      | — %        |
| 2005 - Overtime                                  |    | 1,037,072   |    | 811,000       |    | 783,476     |    | 350,000     | (56.8)%    |
| 2063 - PERA                                      |    | 1,080,298   |    | 1,594,621     |    | 1,303,861   |    | 1,717,258   | 7.7 %      |
| 2064 - FICA                                      |    | 462,835     |    | 583,436       |    | 521,702     |    | 501,184     | (14.1)%    |
| 2065 - Health Insurance                          |    | 1,194,103   |    | 1,634,143     |    | 1,370,760   |    | 1,449,336   | (11.3)%    |
| 2068 - Life Insurance - Law Enforcement Officer  |    | 1,191       |    | 1,600         |    | 1,385       |    | 1,600       | — %        |
| 2109 - SEC 125 Flex Spending                     |    | _           |    | 163           |    | _           |    | 163         | — %        |
| 2200 - Retiree Health Care                       |    | 162,779     |    | 232,159       |    | 194,394     |    | 215,319     | (7.3)%     |
| 2208 - Vacation                                  |    | 8,516       |    | 44,300        |    | 14,865      |    | 44,300      | <b>—</b> % |
| 2209 - Straight Time - OT                        |    | 11,649      |    | 110,000       |    | _           |    | _           | (100.0)%   |
| Total Salaries & Benefits                        | \$ | 8,802,670   | \$ | 11,473,902    | \$ | 10,050,284  | \$ | 10,272,168  | (10.5)%    |
| Operating Costs                                  |    |             |    |               |    |             |    |             |            |
| 2006 - Postage                                   | \$ | 4,331       | \$ | 5,000         | \$ | 3,806       | \$ | 3,000       | (40.0)%    |
| 2007 - Communications                            |    | 183,558     |    | 182,000       |    | 159,057     |    | 188,000     | 3.3 %      |
| 2008 - Printing & Publishing                     |    | 8,040       |    | 10,000        |    | 9,234       |    | 7,500       | (25.0)%    |
| 2009 - Office Supplies                           |    | 14,361      |    | 15,000        |    | 15,000      |    | 12,500      | (16.7)%    |
| 2010 - Travel/Per Diem                           |    | 51,009      |    | 64,000        |    | 54,107      |    | 53,789      | (16.0)%    |
| 2011 - Vehicle - Gas & Oil                       |    | 403,552     |    | 450,000       |    | 430,349     |    | 390,000     | (13.3)%    |
| 2012 - Maintenance                               |    | 44,740      |    | 50,000        |    | 47,118      |    | 45,000      | (10.0)%    |
| 2013 - Rental Of Equipment                       |    | 5,164       |    | 10,000        |    | 9,355       |    | 7,500       | (25.0)%    |
| 2016 - Education/Registration/Dues               |    | 31,349      |    | 30,000        |    | 27,278      |    | 25,000      | (16.7)%    |
| 2036 - Operational Expense                       |    | 56,972      |    | 65,115        |    | 65,111      |    | 65,000      | (0.2)%     |
| 2037 - Transportation & Extradition Of Prisoners |    | 15,059      |    | 25,000        |    | 18,148      |    | 25,000      | — %        |
| 2079 - Contractual Service - Maintenance         |    | 48,748      |    | 54,541        |    | 46,438      |    | 55,765      | 2.2 %      |
| 2086 - Contractual Service - Physicals           |    | 2,618       |    | 15,000        |    | 14,993      |    | 5,000       | (66.7)%    |
| 2104 - Contract - Other Services                 |    | 16,236      |    | 17,000        |    | 17,000      |    | 113,659     | 568.6 %    |
| 2111 - Vehicle - Maintenance                     |    | 91,744      |    | 128,347       |    | 127,670     |    | 135,000     | 5.2 %      |
| 2131 - Uniforms                                  |    | 34,682      |    | 40,000        |    | 38,600      |    | 35,000      | (12.5)%    |
| 2232 - Non-Capital Equipment                     |    | 10,924      |    | 31,000        |    | 28,156      |    | 25,425      | (18)%      |
| 2418 - Ammunition                                |    | 30,589      |    | 30,000        |    | 26,681      |    | 20,000      | (33.3)%    |
| 2419 - Confidential Funds                        |    | 887         |    | 10,000        |    | 860         |    | 5,000       | (50.0)%    |
| 2420 - Community Relations                       |    | 9,331       |    | 10,000        |    | 10,000      |    | 7,500       | (25.0)%    |
| 2421 - Recruitment                               |    | 1,583       |    | 2,500         |    | 1,232       |    | 2,500       | — %        |
| 2439 - Special Weapons And Tactics-SWAT          |    | 14,613      |    | 84,000        |    | 79,218      |    | 40,700      | (51.5)%    |
| 2440 - Investigations                            |    | 8,295       |    | 10,000        |    | 9,408       |    | 10,000      | _ %        |
| 2897 - Vehicle & Personal Property Damages       |    | 7,644       |    | 35,000        |    | 41,537      |    | 35,000      | <b>—</b> % |
| 2901 - Body Armor                                |    | 20,000      |    | 20,000        |    | 17,205      |    | 20,000      | <b>—</b> % |
| <b>Total Operating Costs</b>                     | \$ | 1,116,027   | \$ | 1,393,503     | \$ | 1,297,563   | \$ | 1,332,838   | (4.4)%     |
| <b>Total Expenditures</b>                        | \$ | 9,918,697   | \$ | 12,867,405    | \$ | 11,347,846  | \$ | 11,605,006  | (9.8)%     |

### **401-08 County Sheriff**

|                             | FTE   |    |           |    | FICA &<br>Medicare PERA |    | Group<br>Health Ins. |    | Re        | etiree Ins. | Total   |    |            |
|-----------------------------|-------|----|-----------|----|-------------------------|----|----------------------|----|-----------|-------------|---------|----|------------|
| 401-08 Sheriff              |       |    |           |    |                         |    |                      |    |           |             |         |    |            |
| Elected Official(s)         |       |    |           |    |                         |    |                      |    |           |             |         |    |            |
| Sheriff                     | 1.00  | \$ | 78,952    | \$ | 6,040                   | \$ | 22,146               | \$ | 17,539    | \$          | _       | \$ | 124,677    |
| Elected Official(s) Total   | 1.00  | \$ | 78,952    | \$ | 6,040                   | \$ | 22,146               | \$ | 17,539    | \$          |         | \$ | 124,677    |
| Full-Time Positions         |       |    |           |    |                         |    |                      |    |           |             |         |    |            |
| Administrative Assistant    | 1.00  | \$ | 61,797    | \$ | 4,727                   | \$ | 17,334               | \$ | 23,183    | \$          | 2,202   | \$ | 109,243    |
| Chief Deputy                | 2.00  | Ψ  | 210,962   | Ψ  | 16,139                  | Ψ  | 59,175               | Ψ  | 46,366    | Ψ           | 7,517   | Ψ  | 340,158    |
| Crime Specialist            | 1.00  |    | 33,093    |    | 2,532                   |    | 9,283                |    | 17,539    |             | 1,179   |    | 63,625     |
| Records Manager             | 1.00  |    | 52,541    |    | 4,019                   |    | 14,738               |    | 17,539    |             | 1,872   |    | 90,709     |
| Records Specialists         | 4.00  |    | 150,862   |    | 11,541                  |    | 42,317               |    | 69,432    |             | 5,375   |    | 279,528    |
| Records Clerk               | 2.00  |    | 64,293    |    | 4,918                   |    | 18,034               |    | 21,240    |             | 2,291   |    | 110,776    |
| Deputy                      | 60.00 |    | 3,868,326 |    | 295,927                 |    | 1,085,065            |    | 914,871   |             | 137,828 |    | 6,302,018  |
| Corporal                    | 1.00  |    | 100,946   |    |                         |    | 28,315               |    | 7,913     |             |         |    | 148,494    |
| •                           |       |    |           |    | 7,722                   |    | •                    |    | -         |             | 3,597   |    |            |
| Sergeant                    | 5.00  |    | 433,796   |    | 33,185                  |    | 121,680              |    | 77,345    |             | 15,456  |    | 681,463    |
| Undersheriff                | 1.00  |    | 108,149   |    | 8,273                   |    | 30,336               |    | 23,183    |             | 3,853   |    | 173,794    |
| Captain                     | 2.00  |    | 178,698   |    | 13,670                  |    | 50,125               |    | 31,096    |             | 6,367   |    | 279,956    |
| Training Coordinator        | 1.00  |    | 96,145    |    | 7,355                   |    | 26,969               |    | 17,539    |             | 3,426   |    | 151,433    |
| Tech Services Admin         | 1.00  |    | 85,696    |    | 6,556                   |    | 24,038               |    | 17,539    |             | 3,053   |    | 136,882    |
| Courthouse Security         | 2.00  |    | 95,678    |    | 7,319                   |    | 26,838               |    | 7,913     |             | 3,409   |    | 141,157    |
| Deputy Commander            | 1.00  |    | 83,029    |    | 6,352                   |    | 23,290               |    | 23,183    |             | 2,958   |    | 138,812    |
| Investigator                | 1.00  |    | 79,539    |    | 6,085                   |    | 22,311               |    | 23,183    |             | 2,834   |    | 133,951    |
| Investigative Specialist    | 2.00  | _  | 175,507   |    | 13,426                  |    | 49,230               |    | 46,366    |             | 6,253   | _  | 290,782    |
| Full-Time Positions Total   | 88.00 | \$ | 5,879,056 | \$ | 449,748                 | \$ | 1,649,075            | \$ | 1,385,430 | \$          | 209,471 | \$ | 9,572,780  |
| Task Force Commander        |       |    | _         |    | 12,555                  |    | 46,037               |    | 46,367    |             | 5,848   |    | 110,807    |
| Part-Time Positions         |       |    | 35,000    |    | 2,678                   |    | _                    |    | _         |             | _       |    | 37,678     |
| Overtime                    |       |    | 350,000   |    | 26,775                  |    | _                    |    | _         |             | _       |    | 376,775    |
| Sheriff's Officer Life Ins. |       |    | _         |    | _                       |    | _                    |    | 1,600     |             | _       |    | 1,600      |
| SEC 125 Flex Spending       |       |    | 163       |    | _                       |    | _                    |    | _         |             | _       |    | 163        |
| Vacation                    |       | _  | 44,300    |    | 3,389                   |    |                      |    |           |             |         |    | 47,689     |
| Sheriff Total               | 89.00 | \$ | 6,387,471 | \$ | 501,184                 | \$ | 1,717,258            | \$ | 1,450,936 | \$          | 215,319 | \$ | 10,272,168 |

# Lea County Probate Judge

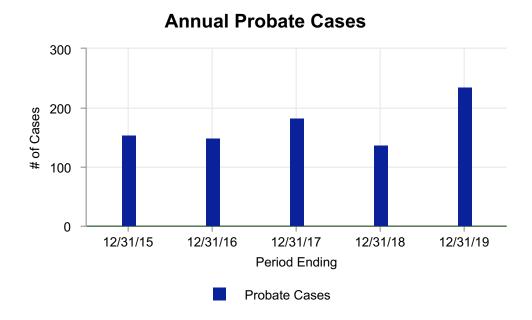
#### **Mission Statement**

To provide timely and just decisions in regards to the administration of the estates of Lea County residents.

#### **Function**

The function of probate is to determine the distribution of a deceased person's estate, either through a valid will or by appointing a personal representative to distribute the decedent's property according to law. Much of what a Probate Judge does is to make sure that paperwork submitted to the court is accurate and complete according to the laws of the State of New Mexico.

The office of the Lea County Probate Judge is located in the Lea County Courthouse in Lovington.



# 401-09 County Probate Judge

|                                    | FY | 19 Actual | FY | 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change |
|------------------------------------|----|-----------|----|-------------|----|-----------|----|-----------|----------|
| Expenditures                       |    |           |    |             |    |           |    |           |          |
| Salaries & Benefits                |    |           |    |             |    |           |    |           |          |
| 2001 - Elected Official(s)         | \$ | 24,715    | \$ | 26,478      | \$ | 26,446    | \$ | 26,482    | — %      |
| 2064 - FICA                        |    | 1,827     |    | 2,026       |    | 1,956     |    | 2,026     | — %      |
| 2065 - Health Insurance            |    | 15,524    |    | 17,029      |    | 16,960    |    | 17,539    | 3.0 %    |
| 2109 - SEC 125 Flex Spending       |    |           |    | 50          |    |           |    | 50        | %        |
| Total Salaries & Benefits          | \$ | 42,066    | \$ | 45,583      | \$ | 45,362    | \$ | 46,097    | 1.1 %    |
| Operating Costs                    |    |           |    |             |    |           |    |           |          |
| 2009 - Office Supplies             | \$ | 160       | \$ | 1,500       | \$ | 138       | \$ | 1,000     | (33.3)%  |
| 2010 - Travel/Per Diem             |    | 2,584     |    | 1,700       |    | 976       |    | 1,700     | — %      |
| 2016 - Education/Registration/Dues |    | 395       |    | 400         |    |           |    | 400       | %        |
| <b>Total Operating Costs</b>       | \$ | 3,139     | \$ | 3,600       | \$ | 1,115     | \$ | 3,100     | (13.9)%  |
| Total Expenditures                 | \$ | 45,205    | \$ | 49,183      | \$ | 46,477    | \$ | 49,197    | %        |

### 401-09 County Probate Judge

|                           | FTE  | Salary       | FICA &<br>Iedicare | PERA    | Group<br>ealth Ins. | Re | etiree Ins. | Total        |
|---------------------------|------|--------------|--------------------|---------|---------------------|----|-------------|--------------|
| 401-09 Probate Judge      |      |              | _                  |         | _                   |    |             |              |
| Elected Official(s)       |      |              |                    |         |                     |    |             |              |
| Probate Judge             | 1.00 | \$<br>26,482 | \$<br>2,026        | \$<br>  | \$<br>17,539        | \$ |             | \$<br>46,047 |
| Elected Official(s) Total | 1.00 | \$<br>26,482 | \$<br>2,026        | \$<br>_ | \$<br>17,539        | \$ | _           | \$<br>46,047 |
| SEC 125 Flex Spending     |      | 50           |                    |         |                     |    |             | 50           |
| Probate Judge Total       | 1.00 | \$<br>26,532 | \$<br>2,026        | \$<br>  | \$<br>17,539        | \$ | _           | \$<br>46,097 |

# Legal Department

#### **Mission Statement**

To provide legal counsel to the Lea County Board of County Commissioners, Other County Elected Officials, County Management and staff in order to minimize the risk of legal actions against the County.

#### **Function**

The County Attorney serves as the legal adviser to the Commission, Other County Elected Officials, County Manager and all County Departments. The County Attorney's office is responsible for:

- Drafting or reviewing contracts that are submitted to the County Commission or County Manager for approval.
- Drafting resolutions and ordinances for consideration and adoption by the County Commission.
- Reviewing requests for public access to records.
- Researching current law and advising elected officials and staff on issues that may confront the County.
- Overseeing the risk management function for the county including handling insurance procurement and claims.

The County Attorney may defend or assist in the defense of any and all lawsuits brought against Lea County.

#### Staff

The Legal Department is staffed by one New Mexico licensed Attorney.

### 401-24 Legal Department

|                                    | <u>FY</u> | 19 Actual | FY | 20 Adjusted | <u>FY</u> | 20 Actual | FY | Y 21 Budget | % Change   |
|------------------------------------|-----------|-----------|----|-------------|-----------|-----------|----|-------------|------------|
| Expenditures                       |           |           |    |             |           |           |    |             |            |
| Salaries & Benefits                |           |           |    |             |           |           |    |             |            |
| 2002 - Full-Time Positions         | \$        | 190,350   | \$ | 194,000     | \$        | 193,987   | \$ | 196,000     | 1.0 %      |
| 2063 - PERA                        |           | 28,317    |    | 29,343      |           | 29,324    |    | 29,645      | 1.0 %      |
| 2064 - FICA                        |           | 10,982    |    | 23,284      |           | 11,104    |    | 23,437      | 0.7 %      |
| 2065 - Health Insurance            |           | 15,524    |    | 17,029      |           | 16,960    |    | 17,539      | 3.0 %      |
| 2103 - Contract Severance          |           |           |    | 123,522     |           |           |    | 123,522     | <b>—</b> % |
| 2200 - Retiree Health Care         |           | 5,426     |    | 5,529       |           | 5,529     |    | 5,586       | 1.0 %      |
| 2208 - Vacation                    |           |           |    | 110,369     |           |           |    | 110,369     | %          |
| Total Salaries & Benefits          | \$        | 250,599   | \$ | 503,076     | \$        | 256,903   | \$ | 506,098     | 0.6 %      |
| Operating Costs                    |           |           |    |             |           |           |    |             |            |
| 2008 - Printing & Publishing       | \$        | 722       | \$ | 2,300       | \$        | 1,744     | \$ | 1,000       | (56.5)%    |
| 2009 - Office Supplies             |           | 2,603     |    | 5,500       |           | 2,588     |    | 5,000       | (9.1)%     |
| 2010 - Travel/Per Diem             |           | 1,936     |    | 6,500       |           | 250       |    | 6,000       | (7.7)%     |
| 2011 - Vehicle - Gas & Oil         |           | 1,074     |    | 2,600       |           | 1,466     |    | 2,100       | (19.2)%    |
| 2016 - Education/Registration/Dues |           | 951       |    | 6,000       |           | 758       |    | 5,570       | (7.2)%     |
| 2102 - Contract - Legal            |           | 58,172    |    | 234,000     |           | 137,045   |    | 175,000     | (25.2)%    |
| 2111 - Vehicle - Maintenance       |           | 153       |    | 5,200       |           | 2,190     |    | 5,200       | <b>—</b> % |
| 2130 - Computers And Peripherals   |           |           |    | 3,000       |           | 2,460     |    | 3,000       | <b>—</b> % |
| 2172 - Duty Fitness Exams          |           |           |    | 5,000       |           |           |    | 5,000       | <b>—</b> % |
| 2422 - Law Library                 |           | 18,306    |    | 20,200      |           | 19,925    |    | 20,200      | <b>—</b> % |
| 2750 - Safety Program              |           |           |    | 15,000      |           | _         |    | 1,000       | (93.3)%    |
| 2753 - Litigation                  |           | 43,053    |    | 400,000     |           | 170,386   |    | 370,188     | (7.5)%     |
| <b>Total Operating Costs</b>       | \$        | 126,969   | \$ | 705,300     | \$        | 338,812   | \$ | 599,258     | (15.0)%    |
| <b>Total Expenditures</b>          | \$        | 377,568   | \$ | 1,208,376   | \$        | 595,715   | \$ | 1,105,356   | (8.5)%     |

### 401-24 Legal Department

|                            | FTE  | Salary        | _  | FICA &<br>Medicare |    | PERA   | Group<br>Health Ins. |        | Retiree Ins. |       | Total         |  |
|----------------------------|------|---------------|----|--------------------|----|--------|----------------------|--------|--------------|-------|---------------|--|
| 401-24 Legal               |      |               |    |                    |    |        |                      |        |              |       |               |  |
| <b>Full-Time Positions</b> |      |               |    |                    |    |        |                      |        |              |       |               |  |
| County Attorney            | 1.00 | \$<br>196,000 | \$ | 14,994             | \$ | 29,645 | \$                   | 17,539 | \$           | 5,586 | \$<br>263,764 |  |
| Full-Time Positions Total  | 1.00 | \$<br>196,000 | \$ | 14,994             | \$ | 29,645 | \$                   | 17,539 | \$           | 5,586 | \$<br>263,764 |  |
| Contract Severance         |      | 123,522       |    | _                  |    | _      |                      | _      |              | _     | 123,522       |  |
| Vacation                   |      | <br>110,369   |    | 8,443              |    |        |                      |        |              |       | 118,812       |  |
| Legal Total                | 1.00 | \$<br>429,891 | \$ | 23,437             | \$ | 29,645 | \$                   | 17,539 | \$           | 5,586 | \$<br>506,098 |  |

### **Human Resources**

#### **Mission Statement**

It is the mission of the human resources department to provide the following quality services to the employees of Lea County:

- Recruitment of qualified individuals
- Retention of valuable employees
- Training, development and education to promote individual success and increase overall value to the organization
- A safe and healthful working environment
- Inspiration and encouragement for a high level of employee morale through recognition, effective communication and constant feedback
- · Resources for administering benefits, policies and procedures

#### **Function**

The Human Resources Department handles many necessary functions of Lea County. It is instrumental in providing labor law compliance, record keeping, hiring and training, compensation, relational assistance and help with handling specific performance issues. These functions are critical because without those functions being completed, Lea County would not be able to meet the essential needs of management, staff, and the citizens of Lea County.

#### Goals

Over the past several years, the Human Resources Department initiated and completed several strategic objectives. For FY20/21, the County's Personnel Policy and Procedure Manual will be updated to meet today's current employment environment.

The County will continue to monitor and adjust to infectious diseases safe practices and procedures.

The County has committed to the implementation of new software for Human Resources and Finance. This upgrade in software will result in the ability to efficiently manage HR functions.

The Human Resources Department is administering professional leadership training for all employees, with a focus on supervisors and department directors.

#### Staff

Human Resources staff consists of the Director, one Benefits Coordinator, and one Administrative Coordinator.

#### **Performance Measures**

| Standard              | FY 17/18                                     | FY 18/19 | FY 19/20      |
|-----------------------|--|----------|---------------|
| Updated Policy Manual | 100%   | <u>%</u> | <u>     %</u> |
| Upgrade Software      | <u>     %                               </u> | 100%     | <u> </u>      |
| Career Development    | 25%  | 25%      | 75%           |
| HR Certifications     | 25%  | 50%      | 75%           |

### **401-25 Human Resources Department**

|  | <u>FY</u> | 19 Actual | FY | 20 Adjusted | FY | 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|--|-----------|-----------|----|-------------|----|-----------|-----------|-----------|------------|
| Expenditures                               |           |           |    |             |    |           |           |           |            |
| Salaries & Benefits                        |           |           |    |             |    |           |           |           |            |
| 2002 - Full-Time Positions                 | \$        | 193,330   | \$ | 357,404     | \$ | 217,188   | \$        | 213,749   | (40.2)%    |
| 2005 - Overtime                            |           | 1,821     |    | 3,700       |    | 1,423     |           | 700       | (81.1)%    |
| 2063 - PERA                                |           | 28,770    |    | 54,057      |    | 32,187    |           | 32,330    | (40.2)%    |
| 2064 - FICA                                |           | 14,730    |    | 27,786      |    | 16,368    |           | 16,566    | (40.4)%    |
| 2065 - Health Insurance                    |           | 48,156    |    | 67,530      |    | 61,407    |           | 63,905    | (5.4)%     |
| 2109 - Section 125 Flex Spending           |           | _         |    | 300         |    | _         |           | 300       | — %        |
| 2200 - Retiree Health Care                 |           | 5,512     |    | 10,186      |    | 6,069     |           | 6,092     | (40.2)%    |
| 2208 - Vacation                            |           | _         |    | 2,100       |    | _         |           | 2,100     | — %        |
| 2209 - Straight Time - OT                  |           | 46        |    |             |    |           |           |           | %          |
| Total Salaries & Benefits                  | \$        | 292,364   | \$ | 523,063     | \$ | 334,642   | \$        | 335,742   | (35.8)%    |
| Operating Costs                            |           |           |    |             |    |           |           |           |            |
| 2009 - Office Supplies                     | \$        | 4,075     | \$ | 5,000       | \$ | 2,556     | \$        | 5,000     | — %        |
| 2010 - Travel/Per Diem                     |           | 2,008     |    | 7,000       |    | 2,662     |           | 3,500     | (50.0)%    |
| 2011 - Vehicle - Gas & Oil                 |           | 2,026     |    | 3,500       |    | 1,701     |           | 3,500     | <b>—</b> % |
| 2016 - Education/Registration/Dues         |           | 4,408     |    | 58,500      |    | 18,835    |           | 43,000    | (26.5)%    |
| 2028 - Recruitment Advertising             |           | 25,474    |    | 42,000      |    | 27,429    |           | 34,000    | (19.0)%    |
| 2086 - Contractual Service - Physicals     |           | 34,466    |    | 40,000      |    | 33,720    |           | 35,000    | (12.5)%    |
| 2111 - Vehicle - Maintenance               |           | 1,420     |    | 3,000       |    | 1,154     |           | 3,000     | — %        |
| 2127 - Employee Wellness Program           |           | _         |    | 20,000      |    | 7,919     |           | 10,000    | (50.0)%    |
| 2130 - Computers And Peripherals           |           | 1,922     |    | 2,000       |    | 1,583     |           | 5,000     | 150.0 %    |
| 2152 - Contract Labor/Professional Service |           | 17,565    |    | 31,000      |    | 6,800     |           | 31,000    | — %        |
| 2165 - Software                            |           | 32,295    |    | 33,000      |    | 28,384    |           | 35,000    | 6 %        |
| 2423 - Tuition Reimbursement               |           | _         |    | 2,500       |    | _         |           | _         | (100.0)%   |
| 2904 - Employee Wellness                   |           | 17,904    |    | 32,000      |    | 17,542    |           | 32,000    | %          |
| <b>Total Operating Costs</b>               | \$        | 143,562   | \$ | 279,500     | \$ | 150,285   | \$        | 240,000   | (14.1)%    |
| Total Expenditures                         | \$        | 435,927   | \$ | 802,563     | \$ | 484,926   | \$        | 575,742   | (28.3)%    |

### **401-25 Human Resources Department**

|                                  | FTE  | Salary        | ICA &<br>ledicare | PERA         | Group<br>ealth Ins. | Ret | iree Ins. | Total         |
|----------------------------------|------|---------------|-------------------|--------------|---------------------|-----|-----------|---------------|
| 401-25 Human Resources           |      |               |                   |              |                     |     |           |               |
| Full-Time Positions              |      |               |                   |              |                     |     |           |               |
| Director                         | 1.00 | \$<br>122,978 | \$<br>9,408       | \$<br>18,600 | \$<br>23,183        | \$  | 3,505     | \$<br>177,674 |
| Benefits Administrator           | 1.00 | 55,973        | 4,282             | 8,466        | 23,183              |     | 1,595     | 93,499        |
| Administrative Coordinator       | 1.00 | 34,798        | 2,662             | 5,263        | 17,539              |     | 992       | 61,254        |
| <b>Full-Time Positions Total</b> | 3.00 | \$<br>213,749 | \$<br>16,352      | \$<br>32,330 | \$<br>63,905        | \$  | 6,092     | \$<br>332,427 |
| Overtime                         |      | 700           | 54                | _            | _                   |     | _         | 754           |
| Section 125 Flex Spending        |      | 300           | _                 | _            | _                   |     | _         | 300           |
| Vacation                         |      | <br>2,100     | 161               |              |                     |     |           | 2,261         |
| Human Resources Total            | 3.00 | \$<br>216,849 | \$<br>16,566      | \$<br>32,330 | \$<br>63,905        | \$  | 6,092     | \$<br>335,742 |

# Lea County Environmental Services

#### **Mission Statement**

Lea County Environmental assists the community with an array of Environmental issues. Our officers in the field help keep the neighborhoods clean and safe with means to provide expert services and respectful attitude in helping people with their needs and concerns. The Environmental Department also oversees permitting for new development to insure compliance on all our county ordinances and regulations. Our Lea County Convenience Center is the most optimal site for residence to dump their garbage and waste. They also participate in recycling materials such as; cardboard, metal, tires, brush, and used motor oil. The three transfer stations create a wider range of services for citizens in the more rural areas in Lea County, but are still able to receive generous hospitality by dumping their waste. Our goal is to create a long-lasting relationship between county and citizens one person at a time.

#### **Function**

The Environmental Services Department is responsible for enforcing County ordinances regarding animals, liquid waste, solid waste, right-of-way, and ETZ/ETJ compliance throughout Lea County. Responsibilities also include vector control in areas throughout Lea County and assist in smaller communities. Permitting new construction and addressing helps the community by keeping people safe and allowing for emergency personnel to locate the proper location.

#### Staff

Environmental Services staff includes a director, supervisor, and nine full-time environmental officers that are responsible for certain locations: two are stationed at the convenience center, one at the landfill, and six officers are assigned to districts in the field responding to environmental issues.

#### **Convenience Centers**

The Environmental Gross Receipts Tax Fund is a special revenue fund with designated revenue from a .125% gross receipts tax levied in the unincorporated areas of Lea County. Funds are restricted for purposes of acquisitions, construction, operation and maintenance of solid waste facilities.

Lea County uses this revenue stream for the operation of solid waste convenience centers where County residents may dispose of solid waste rather than driving to the Lea County Landfill in Eunice. There are convenience centers located in Hobbs, Knowles, Monument, and Maljamar. Temporary labor for daily operations at the convenience centers is budgeted at \$450,000.

The Town of Tatum and the cities of Lovington, Eunice, and Jal are each reimbursed a maximum of \$6,000 each per month to offset the cost of hauling and disposal of the solid waste from their municipal convenience centers.

#### Flood Plain Management

Lea County currently has two Certified Floodplain Managers (CFM's) on staff. Lea County Floodplain is a community wide program that is associated with providing beneficial and necessary information of floodplain areas through the National Flood Insurance Program (NFIP). By having CFM's in Lea County, floodplain insurance is available to residents who live in floodplain areas. The goal of the program is to provide accurate floodplain assistance by using the latest in technology and support the community with expert service.

### **Permitting**

Permitting is required for all new development within in Lea County to include 911 addressing, Planning & Zoning, Floodplain, Liquid Waste, Driveway, and IFC compliance. Each permit received will be reviewed first by determining a valid 911 address. Secondly the property will be reviewed to determine if it is located within a Special Flood Hazard Area by a CFM. The application will then be reviewed by Planning & Zoning and the Road Department. If the structure(s) needs a liquid waste system, then one of our field officers will review their plans prior to the State Environmental's approval. Lastly, the Fire Marshal will review the access for the structure(s) to insure they meet the International Fire Code (IFC). All approved permits will be given a permit number issued by the Environmental Department.

### **401-26 Environmental Services**

|  | FY 19 Ac | tual | FY 20 Adjusted | FY 20 Actual | <u>FY</u> | 21 Budget | % Change |
|--|----------|------|----------------|--------------|-----------|-----------|----------|
| Expenditures                               |          |      |                |              |           |           |          |
| Salaries & Benefits                        |          |      |                |              |           |           |          |
| 2002 - Full-Time Positions                 | \$       | _    | \$ —           | \$ —         | \$        | 352,324   | — %      |
| 2005 - Overtime                            |          | _    | _              | _            |           | 12,500    | — %      |
| 2063 - PERA                                |          | _    | _              | _            |           | 53,289    | — %      |
| 2064 - FICA                                |          | _    | _              | _            |           | 28,161    | — %      |
| 2065 - Health Insurance                    |          | _    | _              | _            |           | 130,260   | — %      |
| 2200 - Retiree Health Care                 |          | _    | _              | _            |           | 10,041    | — %      |
| 2208 - Vacation                            |          | _    | _              | _            |           | 3,300     | — %      |
| 2209 - Straight Time - OT                  |          |      |                |              |           |           | %        |
| <b>Total Salaries &amp; Benefits</b>       | \$       | _    | \$             | \$           | \$        | 589,876   | %        |
| Operating Costs                            |          |      |                |              |           |           |          |
| 2007 - Communications                      | \$       | _    | \$             | \$ —         | \$        | 10,000    | — %      |
| 2008 - Printing & Publishing               |          | _    | _              | _            |           | 4,000     | — %      |
| 2009 - Office Supplies                     |          | _    | _              | _            |           | 5,000     | — %      |
| 2010 - Travel/Per Diem                     |          | _    | _              | _            |           | 4,000     | — %      |
| 2011 - Vehicle - Gas & Oil                 |          | _    | _              | _            |           | 45,000    | — %      |
| 2012 - Maintenance                         |          | _    | _              | _            |           | 90,000    | — %      |
| 2013 - Rental of Equipment                 |          | _    | _              | _            |           | 8,000     | — %      |
| 2016 - Education/Registration/Dues         |          | _    | _              | _            |           | 3,000     | — %      |
| 2025 - Utilities                           |          | _    | _              | _            |           | 6,500     | — %      |
| 2088 - Animal Control                      |          | _    | _              | _            |           | 7,500     | — %      |
| 2111 - Vehicle - Maintenance               |          | _    | _              | _            |           | 15,000    | — %      |
| 2113 - Supplies - Vector Control           |          | _    | _              | _            |           | 6,000     | — %      |
| 2130 - Computers And Peripherals           |          | _    | _              | _            |           | 7,000     | — %      |
| 2131 - Uniforms                            |          | _    | _              | _            |           | 7,500     | — %      |
| 2137 - Disposal Fee                        |          | _    | _              | _            |           | 2,000     | — %      |
| 2151 - Contract Hauling                    |          | _    | _              | _            |           | 360,000   | — %      |
| 2152 - Contract Labor/Professional Service |          | _    | _              | _            |           | 528,000   | — %      |
| 2153 - Disposal                            |          | _    | _              | _            |           | 200,000   | — %      |
| 2160 - Environmental Clean-Up              |          | _    |                |              |           | 15,000    | %        |
| <b>Total Operating Costs</b>               |          | _    |                |              |           | 1,323,500 | %        |
| Total Expenditures                         | \$       |      | <u>\$</u>      | <u>\$</u>    | \$        | 1,913,376 | %        |

### **401-26 Environmental Services**

|                                  | FTE  | Salary        |    | FICA &<br>Medicare | PERA |        | Group<br>Health Ins. |         | Re | tiree Ins. | Total |         |
|----------------------------------|------|---------------|----|--------------------|------|--------|----------------------|---------|----|------------|-------|---------|
| 401-26 Environmental<br>Services |      |               |    |                    |      |        |                      |         |    |            |       |         |
| <b>Full-Time Positions</b>       |      |               |    |                    |      |        |                      |         |    |            |       |         |
| Director                         | 0.20 | \$<br>21,105  | \$ | 1,615              | \$   | 3,192  | \$                   | 3,508   | \$ | 601        | \$    | 30,021  |
| Supervisor                       | 0.50 | 24,388        |    | 1,866              |      | 3,689  |                      | 11,592  |    | 695        |       | 42,229  |
| Administrative<br>Coordinator    | 0.50 | 20,935        |    | 1,602              |      | 3,166  |                      | 11,592  |    | 597        |       | 37,891  |
| Technician                       | 8.50 | 285,896       |    | 21,871             |      | 43,242 |                      | 103,570 |    | 8,148      |       | 462,726 |
| Full-Time Positions Total        | 9.70 | 352,324       |    | 26,953             |      | 53,289 |                      | 130,260 |    | 10,041     |       | 572,867 |
| Overtime                         |      | 12,500        |    | 956                |      | _      |                      | _       |    | _          |       | 13,456  |
| Vacation                         |      | <br>3,300     | _  | 252                | _    |        |                      |         |    |            |       | 3,552   |
| Environmental Services Total     | 9.70 | \$<br>368,124 | \$ | 28,161             | \$   | 53,289 | \$                   | 130,260 | \$ | 10,041     | \$    | 589,876 |

## **DWI Program**

#### **Function**

The Lea County General Fund provides funding for a portion of the salaries and benefits of staff employed in the Lea County Probation Program. This is done in order to cover funding shortfalls from state grants and program fees. Please see narrative for the Lea County Probation Department in the Special Revenue section of the budget.



### 401-56 DWI Program

|                                      | <u>FY</u> | 19 Actual | FY 2 | 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change |
|--------------------------------------|-----------|-----------|------|-------------|----|-----------|----|-----------|----------|
| Expenditures                         |           |           |      |             |    |           |    |           |          |
| Salaries & Benefits                  |           |           |      |             |    |           |    |           |          |
| 2002 - Full-Time Positions           | \$        | 36,128    | \$   | 56,081      | \$ | 49,861    | \$ | 58,490    | 4.3 %    |
| 2005 - Overtime                      |           | _         |      | _           |    | _         |    | _         | — %      |
| 2063 - PERA                          |           | 5,554     |      | 8,482       |    | 7,355     |    | 8,847     | 4.3 %    |
| 2064 - FICA                          |           | 2,781     |      | 4,290       |    | 3,805     |    | 4,474     | 4.3 %    |
| 2065 - Health Insurance              |           | 11,960    |      | 19,563      |    | 18,729    |    | 23,183    | 18.5 %   |
| 2200 - Retiree Health Care           |           | 1,024     |      | 1,598       |    | 1,387     |    | 1,667     | 4.3 %    |
| <b>Total Salaries &amp; Benefits</b> | \$        | 57,447    | \$   | 90,014      | \$ | 81,137    | \$ | 96,661    | 7.4 %    |
| <b>Operating Costs</b>               |           |           |      |             |    |           |    |           |          |
| 2010 - Travel & Per Diem             | \$        | _         | \$   | 9,000       | \$ | 3,371     | \$ | _         | (100.0)% |
| 2604 - Supplies                      |           | _         |      | 40,000      |    | 32,964    |    | _         | (100.0)% |
| 2605 - Operating Costs               |           | _         |      | 60,124      |    | 34,846    |    | _         | (100.0)% |
| <b>Total Operating Costs</b>         |           |           |      | 109,124     |    | 71,181    |    |           | (100.0)% |
| Total Expenditures                   | \$        | 57,447    | \$   | 199,138     | \$ | 152,318   | \$ | 96,661    | (51.5)%  |

### 401-56 DWI Program

|                            | FTE  | <br>Salary   | FICA &<br>Medicare |       | PERA |       | Group<br>Health Ins. |        | Re | tiree Ins. | Total        |
|----------------------------|------|--------------|--------------------|-------|------|-------|----------------------|--------|----|------------|--------------|
| 401-56 DWI Program         |      |              |                    |       |      |       |                      |        |    |            |              |
| <b>Full-Time Positions</b> |      |              |                    |       |      |       |                      |        |    |            |              |
| Court Compliance           | 1.00 | \$<br>58,490 | \$                 | 4,474 | \$   | 8,847 | \$                   | 23,183 | \$ | 1,667      | \$<br>96,661 |
| Full-Time Positions Total  | 1.00 | \$<br>58,490 | \$                 | 4,474 | \$   | 8,847 | \$                   | 23,183 | \$ | 1,667      | \$<br>96,661 |
|                            |      |              |                    |       |      |       |                      |        |    |            |              |
| DWI Program Total          | 1.00 | \$<br>58,490 | \$                 | 4,474 | \$   | 8,847 | \$                   | 23,183 | \$ | 1,667      | \$<br>96,661 |

# **Finance Department**

#### **Mission Statement**

To provide timely, accurate, clear and complete information to the citizens of Lea County and support to all county departments while maintaining a comprehensive financial system that safeguards public assets.

#### **Function**

The Finance Department is responsible for all the accounting functions of the County including accounts payable, accounts receivable, payroll, debt service, fixed assets, and managing internal controls. The department, in coordination with the County Manager, is responsible for the preparation of the annual budget. The financial statements, which are prepared in accordance with Generally Accepted Accounting Principles and the yearly financial audit, are also responsibilities of the Finance Department.

All procurement related activities are the responsibility of the Finance Department. This includes preparation and administration of formal bids and requests for proposals, emergency and sole source purchases, and cooperative procurement. The Finance Department provides fair and equal treatment of all persons involved in public procurement to maximize the purchasing value of public funds and to provide safeguards for maintaining a procurement system of quality and integrity.

As an internal service department, the Finance Department provides support services to the elected officials, the County Manager, and all county departments.

#### Goals

The goals for the Finance Department during the current fiscal year are:

- 1. Continue to work with Caselle software on the new accounting system implementation process..
- 2. Complete the submission for the GFOA Distinguished Budget Presentation Award Program.
- 3. Complete the submission for the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- 4. Complete the annual audit process and receive unqualified opinions for the County and entities where Lea County is the fiscal agent.

#### Staff

The Finance Department is staffed with a Finance Director, Senior Accountant, Procurement/Contracts Specialist, Buyer, Payroll Coordinator, two Staff Accountants, and Accounts Payable Coordinator.

# **401-75 Finance Department**

|  | <u>FY</u> | 19 Actual | <u>FY</u> | 20 Adjusted | <u>FY</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change |
|--|-----------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|----------|
| Expenditures                               |           |           |           |             |           |           |           |           |          |
| Salaries & Benefits                        |           |           |           |             |           |           |           |           |          |
| 2002 - Full-Time Positions                 | \$        | 499,200   | \$        | 560,257     | \$        | 454,063   | \$        | 430,908   | (23.1)%  |
| 2003 - Part Time Positions                 |           | _         |           | _           |           | _         |           | 11,700    | — %      |
| 2005 - Overtime                            |           | 10,720    |           | 13,000      |           | 8,530     |           | 5,000     | (62)%    |
| 2063 - PERA                                |           | 74,011    |           | 87,461      |           | 68,772    |           | 65,175    | (25.5)%  |
| 2064 - FICA                                |           | 37,717    |           | 44,626      |           | 34,311    |           | 34,670    | (22.3)%  |
| 2065 - Health Insurance                    |           | 150,135   |           | 183,056     |           | 114,052   |           | 106,970   | (41.6)%  |
| 2109 - SEC 125 Flex Spending               |           | _         |           | 300         |           | _         |           | 300       | — %      |
| 2200 - Retiree Health Care                 |           | 14,180    |           | 16,480      |           | 13,902    |           | 12,281    | (25.5)%  |
| 2208 - Vacation                            |           | 148       |           | 5,600       |           | 2,180     |           | 5,600     | — %      |
| 2209 - Straight Time - OT                  |           | 87        |           | 500         |           |           |           |           | (100)%   |
| <b>Total Salaries &amp; Benefits</b>       | \$        | 786,199   | \$        | 911,281     | \$        | 695,810   | \$        | 672,604   | (26.2)%  |
| Operating Costs                            |           |           |           |             |           |           |           |           |          |
| 2006 - Postage                             | \$        | 60,774    | \$        | 75,000      | \$        | 72,791    | \$        | 75,000    | — %      |
| 2008 - Printing & Publishing               |           | 2,341     |           | 3,000       |           | 1,687     |           | 2,500     | (17)%    |
| 2009 - Office Supplies                     |           | 13,255    |           | 14,000      |           | 9,744     |           | 14,000    | — %      |
| 2010 - Travel/Per Diem                     |           | 8,993     |           | 17,000      |           | 4,696     |           | 12,000    | (29.4)%  |
| 2011 - Vehicle - Gas & Oil                 |           | 2,128     |           | 3,500       |           | 1,839     |           | 3,000     | (14.3)%  |
| 2012 - Maintenance                         |           | 4,739     |           | 15,000      |           | 4,328     |           | 15,000    | — %      |
| 2016 - Education/Registration/Dues         |           | 10,170    |           | 18,000      |           | 7,719     |           | 10,000    | (44.4)%  |
| 2111 - Vehicle - Maintenance               |           | 2,174     |           | 6,500       |           | 4,022     |           | 2,000     | (69.2)%  |
| 2130 - Computers And Peripherals           |           | 4,873     |           | 6,000       |           | 1,721     |           | 6,000     | — %      |
| 2152 - Contract Labor/Professional Service |           | 8,500     |           | 20,000      |           | 3,750     |           | 17,500    | (13)%    |
| 2165 - Software                            |           | 72,078    |           | 85,325      |           | 64,465    |           | 72,325    | (15.2)%  |
| 2802 - Staff Labor                         |           |           |           | 5,000       |           |           |           |           | (100)%   |
| <b>Total Operating Costs</b>               | \$        | 190,024   | \$        | 268,325     | \$        | 176,762   | \$        | 229,325   | (14.5)%  |
| Total Expenditures                         | \$        | 976,224   | \$        | 1,179,606   | \$        | 872,573   | \$        | 901,929   | (23.5)%  |

### **401-75 Finance Department**

|                               | FTE  | Salary        | TICA &<br>ledicare | PERA         | Group<br>ealth Ins. | Re | etiree Ins. | Total         |
|-------------------------------|------|---------------|--------------------|--------------|---------------------|----|-------------|---------------|
| <b>401-75 Finance</b>         |      |               |                    |              |                     |    |             |               |
| <b>Full-Time Positions</b>    |      |               |                    |              |                     |    |             |               |
| Administrative<br>Coordinator | 1.00 | \$<br>36,941  | \$<br>2,826        | \$<br>5,587  | \$<br>14,355        | \$ | 1,053       | \$<br>60,762  |
| Assistant Finance<br>Director | 1.00 | _             | _                  | _            | _                   |    | _           | _             |
| Director                      | 1.00 | 139,396       | 10,664             | 21,084       | 23,183              |    | 3,973       | 198,299       |
| Senior Staff Accountant       | 1.00 | 52,000        | 3,978              | 7,865        | 14,355              |    | 1,482       | 79,680        |
| Staff Accountant              | 1.00 | _             | _                  | _            | _                   |    | _           | _             |
| Buyer                         | 1.00 | 42,744        | 3,270              | 6,465        | 14,355              |    | 1,218       | 68,052        |
| Chief Procurement<br>Officer  | 1.00 | 64,938        | 4,968              | 9,822        | 17,539              |    | 1,851       | 99,117        |
| A/P Coordinator               | 1.00 | 32,469        | 2,484              | 4,911        | _                   |    | 925         | 40,789        |
| Payroll Administrator         | 1.00 | 62,421        | 4,775              | 9,441        | 23,183              |    | 1,779       | 101,599       |
| Full-Time Positions Total     | 9.00 | \$<br>430,908 | \$<br>32,964       | \$<br>65,175 | \$<br>106,970       | \$ | 12,281      | \$<br>648,298 |
| Part Time Positions           |      | 11,700        | 895                | _            | _                   |    | _           | 12,595        |
| Overtime                      |      | 5,000         | 383                | _            | _                   |    | _           | 5,383         |
| SEC 125 Flex Spending         |      | 300           | _                  | _            | _                   |    | _           | 300           |
| Vacation                      |      | <br>5,600     | 428                | <br>         |                     |    |             | 6,028         |
| Finance Total                 | 9.00 | \$<br>453,508 | \$<br>34,670       | \$<br>65,175 | \$<br>106,970       | \$ | 12,281      | \$<br>672,604 |

# **Planning Department**

#### **Mission Statement**

To compile and maintain an Enhanced E911 database that produces maps and assigns rural emergency 911 physical addresses that will meet the necessary standards for accurate and usable emergency response development.

#### **Mission Statement**

One major function of the Planning Department is to provide rural addresses. Rural addressing works together with Lea County citizens, other County departments, and other agencies and governmental organizations to maintain an Enhanced E911 database. Lea County E911 Rural Addressing assigns rural emergency 911 physical addresses associated with a named road within the County.

E911 Rural Addressing also collects and confirms the accuracy of existing and new data for all roads and structures throughout the County to comply with Enhanced E911 services.

The Planning Department also supplies addresses to the US Post Office when needed, creates precinct maps, and verifies voter registration addresses.

Data collection is done with a GPS (global positioning system) receiver using ArcView and Contact One MagSag Addressing third party software.

This department also works closely with the Planning and Zoning Advisory Board to administer subdivision applications. Subdivision are reviewed by the Planning and Zoning Board prior to being submitted to the Lea County Board of County Commissioners for consideration.

#### Staff

The Planning Department is staffed by a Staff Engineer and a Planner. The Staff Engineer is a new position that will be funded 50% by the Planning Department.

### **401-76 Planning Department**

|  | FY : | 19 Actual | F  | Y 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change |
|--|------|-----------|----|---------------|----|-----------|----|-----------|----------|
| Expenditures                               |      |           |    |               |    |           |    |           |          |
| Salaries & Benefits                        |      |           |    |               |    |           |    |           |          |
| Salaries & Benefits                        |      |           |    |               |    |           |    |           |          |
| 2002 - Full-Time Positions                 | \$   | 54,061    | \$ | 104,050       | \$ | 56,844    | \$ | 55,723    | (46.4)%  |
| 2063 - PERA                                |      | 8,048     |    | 15,738        |    | 8,423     |    | 8,428     | (46.4)%  |
| 2064 - FICA                                |      | 4,066     |    | 8,036         |    | 4,272     |    | 4,339     | (46.0)%  |
| 2065 - Health Insurance                    |      | 15,524    |    | 28,284        |    | 16,960    |    | 17,539    | (38.0)%  |
| 2200 - Retiree Health Care                 |      | 1,542     |    | 3,302         |    | 1,588     |    | 1,588     | (51.9)%  |
| 2208 - Vacation                            |      |           |    | 1,000         |    |           |    | 1,000     | %        |
| <b>Total Salaries &amp; Benefits</b>       | \$   | 83,240    | \$ | 160,411       | \$ | 88,087    | \$ | 88,618    | (44.8)%  |
| Operating Costs                            |      |           |    |               |    |           |    |           |          |
| 2007 - Communications                      | \$   | 697       | \$ | 1,500         | \$ | 700       | \$ | 1,500     | — %      |
| 2008 - Printing & Publishing               |      | 644       |    | 3,000         |    | 1,332     |    | 3,000     | — %      |
| 2009 - Office Supplies                     |      | 595       |    | 2,000         |    | 319       |    | 2,000     | — %      |
| 2010 - Travel/Per Diem                     |      | _         |    | 2,500         |    | _         |    | 2,000     | (20.0)%  |
| 2011 - Vehicle - Gas & Oil                 |      | _         |    | 2,500         |    | _         |    | 500       | (80.0)%  |
| 2016 - Education/Registration/Dues         |      | _         |    | 1,500         |    | _         |    | 1,500     | — %      |
| 2077 - Tools & Supplies                    |      | _         |    | 500           |    | _         |    | 500       | — %      |
| 2111 - Vehicle - Maintenance               |      | _         |    | 1,500         |    | _         |    | 500       | (66.7)%  |
| 2130 - Computers And Peripherals           |      | _         |    | 2,000         |    | 1,000     |    | 2,000     | — %      |
| 2152 - Contract Labor/Professional Service |      | _         |    | 25,000        |    | _         |    | 20,000    | (20)%    |
| 2165 - Software                            |      | 1,010     |    | 3,000         |    |           |    | 2,500     | (16.7)%  |
| <b>Total Operating Costs</b>               | \$   | 2,946     | \$ | 45,000        | \$ | 3,351     | \$ | 36,000    | (20.0)%  |
| Total Expenditures                         | \$   | 86,185    | \$ | 205,411       | \$ | 91,439    | \$ | 124,618   | (39.3)%  |

### **401-76 Planning Department**

|                            | FTE  | Salary       | FICA &<br>Medicare | PERA        | Group<br>ealth Ins. | Retiree Ins. |       | Total        |
|----------------------------|------|--------------|--------------------|-------------|---------------------|--------------|-------|--------------|
| 401-76 Planning            |      |              |                    |             |                     |              |       |              |
| <b>Full-Time Positions</b> |      |              |                    |             |                     |              |       |              |
| Planner                    | 1.00 | \$<br>55,723 | \$<br>4,263        | \$<br>8,428 | \$<br>17,539        | \$           | 1,588 | \$<br>87,541 |
| Staff Engineer             | 0.50 |              |                    |             |                     |              |       |              |
| Full-Time Positions Total  | 1.50 | \$<br>55,723 | \$<br>4,263        | \$<br>8,428 | \$<br>17,539        | \$           | 1,588 | \$<br>87,541 |
|                            |      |              |                    |             |                     |              |       |              |
| Vacation                   |      | <br>1,000    | 77                 |             |                     |              |       | 1,077        |
|                            |      |              |                    |             |                     |              |       |              |
| Planning Total             | 1.50 | \$<br>56,723 | \$<br>4,339        | \$<br>8,428 | \$<br>17,539        | \$           | 1,588 | \$<br>88,618 |

# **Emergency Management**

#### **Mission Statement**

The Lea County Office of Emergency Management will ensure, through coordination with County, Municipal, and Local shareholders that the county is prepared to respond to, and recover from, all natural and man-made emergencies. This office will provide support and leadership to reduce the loss of life and property through an effective all-hazards emergency management program of mitigation, preparedness, response and recovery throughout Lea County.

#### **Function**

The Lea County Office of Emergency Management as well as the Knowles, Maljamar, Monument, and Lea County Regional Airport Fire Departments provides to the best of our ability professional, ethical, and proficient emergency response throughout Lea County. These departments remain vigilant and dedicated to life safety, property conservation and incident stabilization. Our Fire Prevention Division continues to focus on engineering, enforcement, and education, to assist with preventing and preparing for emergencies that put citizens at risk. We are aggressive in approach, open minded to change, and understanding with each situation that occurs. Emergency services are provided for Lea County by a mixture of full-time employees, part-time employees and many volunteers. Although the regions of service that are covered by each individual fire station are different, all stand ready to provide aid to another district.

#### Staff

The Lea County Office of Emergency Management is under the Supervision of the Emergency Services Director, who also serves as the County Fire Marshal. This Staff includes a Public Safety Administrator, Administrative Coordinator, Enforcement Officer, 1 Full-Time Airport Firefighter, and 7 part-time airport firefighters. This office assists with the daily operations of 3 county fire departments who are supervised by three county fire chiefs. A total of 51 volunteer firefighters including 9 licensed EMT Basics, 3 EMT Intermediates, and 3 paramedics which are divided among Knowles, Monument, and Maljamar Volunteer Fire Departments.

#### **Funds**

407-14 - Maljamar Fire Department

408-15 - Knowles Fire Department

409-16 - Lea Regional Airport Fire Department

410-17 - Monument Fire Department

604-47 - Knowles EMS

613-48 - Maljamar EMS

618-79 - Lea County Fire Marshall

619-59 - Fire Excise Tax

621-61 - Monument EMS

### 401-77 Emergency Management

|  | FY | 19 Actual | F  | Y 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change   |
|--|----|-----------|----|---------------|----|-----------|----|-----------|------------|
| Expenditures                               |    |           |    |               |    |           |    |           |            |
| Salaries & Benefits                        |    |           |    |               |    |           |    |           |            |
| 2002 - Full-Time Positions                 | \$ | 106,958   | \$ | 159,076       | \$ | 130,947   | \$ | 144,021   | (9.5)%     |
| 2004 - Temporary Positions                 |    | 1,265     |    | 15,600        |    | _         |    | 15,600    | <b>—</b> % |
| 2005 - Overtime                            |    | _         |    | 500           |    | _         |    | _         | (100.0)%   |
| 2063 - PERA                                |    | 15,916    |    | 24,060        |    | 18,715    |    | 21,783    | (9.5)%     |
| 2064 - FICA                                |    | 8,961     |    | 13,554        |    | 10,220    |    | 12,364    | (8.8)%     |
| 2065 - Health Insurance                    |    | 30,303    |    | 45,269        |    | 25,538    |    | 31,354    | (30.7)%    |
| 2200 - Retiree Health Care                 |    | 1,714     |    | 4,534         |    | 2,174     |    | 4,105     | (9.5)%     |
| 2208 - Vacation                            |    | 7,198     |    | 2,000         |    |           |    | 2,000     | %          |
| <b>Total Salaries &amp; Benefits</b>       | \$ | 172,315   | \$ | 264,593       | \$ | 187,594   | \$ | 231,226   | (12.6)%    |
| Operating Costs                            |    |           |    |               |    |           |    |           |            |
| 2007 - Communications                      | \$ | 1,070     | \$ | 2,000         | \$ | 763       | \$ | 2,000     | <b>—</b> % |
| 2008 - Printing & Publishing               |    | 2,320     |    | 5,000         |    | 3,604     |    | 5,000     | <b>—</b> % |
| 2009 - Office Supplies                     |    | 2,297     |    | 2,000         |    | 1,957     |    | 2,000     | — %        |
| 2010 - Travel/Per Diem                     |    | 4,500     |    | 4,500         |    | 1,713     |    | 4,500     | — %        |
| 2011 - Vehicle - Gas & Oil                 |    | 8,919     |    | 13,500        |    | 12,623    |    | 13,500    | <b>—</b> % |
| 2016 - Education/Registration/Dues         |    | 2,000     |    | 2,000         |    | 545       |    | 2,000     | — %        |
| 2111 - Vehicle - Maintenance               |    | 1,297     |    | 3,000         |    | 2,997     |    | 3,000     | <b>—</b> % |
| 2130 - Computers And Peripherals           |    | 20,273    |    | 27,000        |    | 24,799    |    | 27,000    | <b>—</b> % |
| 2152 - Contract Labor/Professional Service |    | _         |    | 30,000        |    | _         |    | 30,000    | <b>—</b> % |
| 2446 - Fire Chiefs Expense                 |    | 90,095    |    | 170,957       |    | 11,069    |    | 133,500   | (21.9)%    |
| 2448 - Fire Truck Repair                   |    | _         |    | 37,000        |    | _         |    | 37,000    | <b>—</b> % |
| 2891 - Wildland Fire Reimbursement         |    | 1,507     |    | 60,000        |    |           |    | 60,000    | %          |
| <b>Total Operating Costs</b>               | \$ | 134,278   | \$ | 356,957       | \$ | 60,070    | \$ | 319,500   | (10.5)%    |
| Total Expenditures                         | \$ | 306,593   | \$ | 621,550       | \$ | 247,664   | \$ | 550,726   | (11.4)%    |

### 401-77 Emergency Management

|                               | FTE  | Salary        | FICA &<br>Medicare |        | PERA |        | Group<br>Health Ins. |        | Retiree Ins. |       | Total         |
|-------------------------------|------|---------------|--------------------|--------|------|--------|----------------------|--------|--------------|-------|---------------|
| 401-77 Emergency Manageme     | nt   |               |                    |        |      |        |                      |        |              |       | _             |
| <b>Full-Time Positions</b>    |      |               |                    |        |      |        |                      |        |              |       |               |
| Administrative<br>Coordinator | 0.50 | \$<br>20,935  | \$                 | 1,602  | \$   | 3,166  | \$                   | 11,592 | \$           | 597   | \$<br>37,891  |
| Director                      | 0.45 | 47,486        |                    | 3,633  |      | 7,182  |                      | 7,893  |              | 1,353 | 67,546        |
| Technician                    | 0.50 | 15,600        |                    | 1,193  |      | 2,360  |                      | 3,957  |              | 445   | 23,554        |
| Fire Marshal                  | 1.00 | 60,000        |                    | 4,590  |      | 9,075  |                      | 7,913  |              | 1,710 | 83,288        |
| Full-Time Positions Total     | 2.45 | \$<br>144,021 | \$                 | 11,018 | \$   | 21,783 | \$                   | 31,354 | \$           | 4,105 | \$<br>212,280 |
| Temporary Positions           |      | 15,600        |                    | 1,193  |      | _      |                      | _      |              | _     | 16,793        |
| Vacation                      |      | <br>2,000     |                    | 153    |      |        |                      |        |              | _     | 2,153         |
| Emergency Management Total    | 2.45 | \$<br>161,621 | \$                 | 12,364 | \$   | 21,783 | \$                   | 31,354 | \$           | 4,105 | \$<br>231,226 |

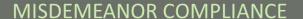
# **Misdemeanor Probation Program**

#### **Function**

The Lea County General Fund provides funding for a portion of the salaries and benefits of staff employed in the Lea County Probation Department. This is done in order to cover funding shortfalls from state grants and program fees. Please see narrative for the Lea County Probation Department in the Special Revenue section of the budget.

# DIVISIONS PROVIDING WELL ROUNDED SERVICES TOGETHER

The efforts of Lea County Probation's
Treatment, Prevention, and Compliance Divisions
work hand in hand to attain the needed changes in behavior to
shape their clients into successful members of society. With the
collaboration of efforts from all divisions, we increase the
probability of success for each and
every client.

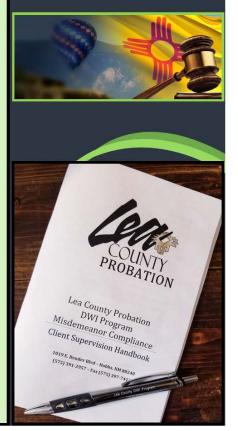


Court Compliance Officers serve as officers of the Court and agents of Lea County Probation. They are responsible for the supervision of persons referred by the Courts who receive a conditional release to the community. Their mission is to execute the sentence ordered by the Court, control risk to the community, and promote law-abiding behavior.

#### Responsibilities:

- Use suitable methods to bring about conduct and situational improvements
- Assess risk levels posed to the community and establish supervision plans which minimize the risk
- Utilize risk control supervision activities
- Assess and address behavior and circumstances which are likely to be associated with future criminal conduct
- Monitor compliance of court ordered sanctions while providing direction and encouraging successful outcomes





### 401-81 Misdemeanor Compliance

|                                      | FY | 19 Actual | FY | 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change   |
|--------------------------------------|----|-----------|----|-------------|----|-----------|----|-----------|------------|
| Expenditures                         |    |           |    |             |    |           |    |           |            |
| Salaries & Benefits                  |    |           |    |             |    |           |    |           |            |
| 2002 - Full-Time Positions           | \$ | 84,040    | \$ | 93,198      | \$ | 93,198    | \$ | 91,423    | (1.9)%     |
| 2005 - Overtime                      |    | _         |    | _           |    | _         |    | _         | <b>—</b> % |
| 2063 - PERA                          |    | 12,659    |    | 14,096      |    | 13,819    |    | 13,828    | (1.9)%     |
| 2064 - FICA                          |    | 6,581     |    | 7,130       |    | 7,106     |    | 6,994     | (1.9)%     |
| 2065 - Health Insurance              |    | 8,241     |    | 12,682      |    | 12,682    |    | 17,539    | 38.3 %     |
| 2200 - Retiree Health Care           |    | 2,346     |    | 2,656       |    | 2,605     |    | 2,606     | (1.9)%     |
| <b>Total Salaries &amp; Benefits</b> | \$ | 113,867   | \$ | 129,762     | \$ | 129,410   | \$ | 132,389   | 2.0 %      |
| Operating Expenditures               |    |           |    |             |    |           |    |           |            |
| 2010 - Travel & Per Diem             | \$ | _         | \$ | 5,000       | \$ | 685       | \$ | _         | (100.0)%   |
| 2232 - Non-Capital Equipment         |    | 18,000    |    | 18,000      |    | _         |    | _         | (100.0)%   |
| 2604 - Supplies                      |    | _         |    | 26,641      |    | 23,479    |    | _         | (100.0)%   |
| 2605 - Operating Costs               |    |           |    | 21,640      |    | 14,960    |    |           | (100.0)%   |
| Total Operating Costs                |    | 18,000    |    | 71,281      |    | 39,125    |    |           | (100.0)%   |
| Total Expenditures                   | \$ | 131,867   | \$ | 201,043     | \$ | 168,535   | \$ | 132,389   | (34.1)%    |

### 401-81 Misdemeanor Compliance

|                                 | FTE  | Salary       | ICA &<br>ledicare | PERA         | Group<br>ealth Ins. | Ret | tiree Ins. | Total         |
|---------------------------------|------|--------------|-------------------|--------------|---------------------|-----|------------|---------------|
| 401-81 Misdemeanor Complia      | nce  |              | _                 |              | _                   |     |            |               |
| <b>Full-Time Positions</b>      |      |              |                   |              |                     |     |            |               |
| Director                        | 1.00 | \$<br>91,423 | \$<br>6,994       | \$<br>13,828 | \$<br>17,539        | \$  | 2,606      | \$<br>132,389 |
| Full-Time Positions Total       | 1.00 | \$<br>91,423 | \$<br>6,994       | \$<br>13,828 | \$<br>17,539        | \$  | 2,606      | \$<br>132,389 |
|                                 |      |              |                   |              |                     |     |            |               |
| Misdemeanor<br>Compliance Total | 1.00 | \$<br>91,423 | \$<br>6,994       | \$<br>13,828 | \$<br>17,539        | \$  | 2,606      | \$<br>132,389 |

# Lea County Assessor's Valuation Fund



Sharla Kennedy - Lea County Assessor

# **Assessor's Property Valuation Fund**

#### **Mission Statement**

To provide fair and equitable assessment of real and personal property at a reasonable cost and maintain a current tax base upon which local government can apply tax levies.

#### Function

Recipients of revenue produced through ad valorem levies are required to pay counties an administrative charge to offset collection cost. Prior to distribution to a revenue recipient, the county treasurer shall deduct an administrative charge equaling one percent of the revenue received. Once the administrative charges have been deducted by the county treasurer, the funds are distributed into the property valuation fund. Expenditures from the property valuation fund shall be made pursuant to a property valuation program that is presented by the county assessor and is approved by a majority vote by the county commissioners.

The property valuation fund has to be used in a manner in which falls under Section 7-38-38.1 the ways in which the funds may be used are as follows:

- Full time employee salaries are not permitted, however, full time employees that work in the assessor's office and do work pertaining to a property valuation program may, have their salaries prorated between the general fund and the property valuation fund.
- Part time employees hired for the purpose of assisting with the property valuation program.
- Overtime expenses associated with conducting a property valuation program.
- Capital outlay purchases related to the sole purpose of conducting a reappraisal program.
- Travel expenditures associated with reappraisal.
- Any debt service incurred from conducting a property valuation program.
- County property valuation fund is a restricted fund, meaning transfers out of the fund are not permitted.
- Cash balances remaining at the end of the fiscal year, transform into the beginning cash balance in the fund. They may not be transferred to another fund.
- Maintenance and repair expenses associated with the equipment belonging to the fund and/or equipment used for reappraisal purposes.

#### Goals

The County Assessor has designated the following projects as priorities in the FY 21 year:

Property inspection plan, in order to meet IAAO standards

Every parcel to be reviewed every 4-6 years

- 1. The re-inspection plan began in 2014 and is currently ongoing. The project has progressed to North of Lovington to outside of Hobbs.
- 2. Ideally this will be completed by two teams, one team has been put on hold while training new employees and to work on a commercial re-appraisal.
- 3. The Tatum area has been put on hold while we are training and completing the Commercial re-appraisal.
- 4. The Field team will preview the property with EagleView before going to the field.
  - a. Areas of primary concern
    - Areas of the most non-permitted growth
    - Hobbs, Lovington, Jal, and Eunice
    - Tatum having the least bit of growth and development

### 499-46 County Assessor's Valuation Fund

|                                      | <u>F</u> Y | 19 Actual | FY | 20 Adjusted | FY | Y 20 Actual | <u>F</u> | 21 Budget | % Change |
|--------------------------------------|------------|-----------|----|-------------|----|-------------|----------|-----------|----------|
| Revenue                              |            |           |    |             |    |             |          |           |          |
| Miscellaneous                        |            |           |    |             |    |             |          |           |          |
| 1209 - 1% Administrative Fee         | \$         | 502,052   | \$ | 409,516     | \$ | 556,138     | \$       | 417,706   | 2.0 %    |
| Miscellaneous Total                  | \$         | 502,052   | \$ | 409,516     | \$ | 556,138     | \$       | 417,706   | 2.0 %    |
| Total Revenue                        | \$         | 502,052   | \$ | 409,516     | \$ | 556,138     | \$       | 417,706   | 2.0 %    |
| Expenditures                         |            |           |    |             |    |             |          |           |          |
| Salaries & Benefits                  |            |           |    |             |    |             |          |           |          |
| 2002 - Full-Time Positions           | \$         | 107,298   | \$ | 119,520     | \$ | 72,121      | \$       | 104,382   | (12.7)%  |
| 2003 - Part Time Positions           |            | 14,813    |    | 35,594      |    | 12,591      |          | 35,594    | — %      |
| 2063 - PERA                          |            | 14,808    |    | 14,674      |    | 10,994      |          | 12,385    | (15.6)%  |
| 2064 - FICA                          |            | 10,631    |    | 12,172      |    | 6,440       |          | 11,014    | (9.5)%   |
| 2065 - Health Insurance              |            | 27,989    |    | 29,492      |    | 21,905      |          | 19,338    | (34.4)%  |
| 2200 - Retiree Health Care           |            | 3,401     |    | 2,765       |    | 2,067       |          | 2,334     | (15.6)%  |
| 2208 - Vacation                      |            |           |    | 4,000       |    |             |          | 4,000     | %        |
| <b>Total Salaries &amp; Benefits</b> | \$         | 178,941   | \$ | 218,218     | \$ | 126,119     | \$       | 189,047   | (13.4)%  |
| <b>Operating Costs</b>               |            |           |    |             |    |             |          |           |          |
| 2008 - Printing & Publishing         | \$         | 12,937    | \$ | 20,000      | \$ | 13,164      | \$       | 16,000    | (20.0)%  |
| 2009 - Office Supplies               |            | 14,634    |    | 20,000      |    | 14,955      |          | 15,000    | (25.0)%  |
| 2010 - Travel/Per Diem               |            | 11,122    |    | 20,000      |    | 9,651       |          | 16,000    | (20.0)%  |
| 2011 - Vehicle - Gas & Oil           |            | 4,679     |    | 10,000      |    | 3,219       |          | 10,000    | — %      |
| 2012 - Maintenance                   |            | 53,793    |    | 74,000      |    | 44,697      |          | 74,000    | — %      |
| 2016 - Education/Registration/Dues   |            | 10,960    |    | 37,500      |    | 4,949       |          | 37,500    | — %      |
| 2111 - Vehicle - Maintenance         |            | 312       |    | 5,000       |    | 332         |          | 5,000     | — %      |
| 2130 - Computers And Peripherals     |            | 7,355     |    | 10,000      |    | 9,640       |          | 10,000    | — %      |
| 2152 - Staff Labor                   |            | 245,788   |    | 253,485     |    | 219,028     |          | 253,485   | — %      |
| 2158 - NMAC Conference               |            | 7,489     |    | 10,000      |    | 4,174       |          | 10,000    | — %      |
| 2165 - Software                      |            | 6,191     |    | 50,000      |    |             |          | 50,000    | %        |
| <b>Total Operating Costs</b>         | \$         | 375,259   | \$ | 509,985     | \$ | 323,810     | \$       | 496,985   | (2.5)%   |
| <b>Total Expenditures</b>            | \$         | 554,200   | \$ | 728,203     | \$ | 449,928     | \$       | 686,032   | (5.8)%   |
| Net Change from Operations           |            | (52,148)  |    | (318,687)   |    | 106,210     |          | (268,325) | (15.8)%  |
| Capital Outlays (See Detail)         |            |           |    | 85,000      |    | 50,789      |          | 30,000    | (64.7)%  |
| Net Change in Fund Balance           |            | (52,148)  |    | (403,687)   |    | 55,421      |          | (298,325) | (26.1)%  |
| Cash Fund Balance Beginning of Year  |            | 1,160,789 |    | 1,108,641   |    | 1,108,641   |          | 1,164,062 | 5.0 %    |
| Cash Transfer from the General Fund  |            |           |    |             |    |             |          |           | %        |
| Cash Fund Balance End of Year        | \$         | 1,108,641 | \$ | 704,954     | \$ | 1,164,062   | \$       | 865,737   | 22.8 %   |

### 499-46 County Assessor's Valuation Fund

|                             | FTE  | Salary        | ICA &<br>ledicare | PERA         | Group<br>ealth Ins. | Re | tiree Ins. | <br>Total     |
|-----------------------------|------|---------------|-------------------|--------------|---------------------|----|------------|---------------|
| 499-46 Assessor's Valuation |      |               |                   |              |                     |    |            |               |
| <b>Full-Time Positions</b>  |      |               |                   |              |                     |    |            |               |
| Chief Appraiser             | 0.30 | \$<br>22,895  | \$<br>1,751       | \$<br>3,463  | \$<br>2,374         | \$ | 652        | \$<br>31,135  |
| Chief Deputy Assessor       | 0.30 | 21,653        | 1,656             | 3,275        | 2,374               |    | 617        | 29,576        |
| Deputy Assessor             | 0.60 | 23,843        | 1,824             | 3,606        | 12,217              |    | 680        | 42,169        |
| Field Appraiser             | 0.60 | 13,491        | 1,032             | 2,040        | 2,374               |    | 384        | 19,322        |
| Incentive Pay               |      | 22,500        | 1,721             | _            | _                   |    | _          | 24,221        |
| Full-Time Positions Total   | 1.80 | \$<br>104,382 | \$<br>7,985       | \$<br>12,385 | \$<br>19,338        | \$ | 2,334      | \$<br>146,424 |
| Part-Time Positions Total   |      | 35,594        | 2,723             | _            | _                   |    | _          | 38,317        |
| Vacation                    |      | <br>4,000     | 306               |              | <br>                |    |            | <br>4,306     |
| Assessor's Valuation Total  | 1.80 | \$<br>143,976 | \$<br>11,014      | \$<br>12,385 | \$<br>19,338        | \$ | 2,334      | \$<br>189,047 |

### 499-46 County Assessor's Valuation Fund

|                       | <u> </u> | Y 19 Actual | FY | 20 Adjusted | <u>FY</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|-----------------------|----------|-------------|----|-------------|-----------|-----------|-----------|-----------|------------|
| Capital Outlays       |          |             |    |             |           |           |           |           |            |
| 4324 - Copier         | \$       | _           | \$ | 30,000      | \$        | _         | \$        | 30,000    | <b>—</b> % |
| 4382 - Vehicle        | \$       |             | \$ | 55,000      | \$        | 50,789    | \$        |           | (100.0)%   |
| Total Capital Outlays | \$       |             | \$ | 85,000      | \$        | 50,789    | \$        | 30,000    | (64.7)%    |

# County Clerk's Recording & Filing Fee Fund



Keith Manes - Lea County Clerk

# Lea County Clerk Recording and Filing Fee

### **Mission Statement**

To produce and maintain the best permanent public records in the nation, provide quality service to taxpayers, and ensure the public retains a high opinion of Lea County, the County Clerk's Office, and the elected official who manages it; and conduct the most correct, trouble-free elections that ensures hassle-free voting for Lea County citizens.

### **Function**

Section 14-8-12.2 and 14-8-15, New Mexico Statutes Annotated, 1978 as amended, allows the County Clerk to charge a recording fee of twenty-five dollars (\$25.00) for each document filed or recorded by the County Clerk. For each fee of twenty-five dollars (\$25) collected by the County Clerk pursuant to this section, eighteen dollars (\$18) shall be deposited in the county general fund and seven dollars (\$7.00) shall be deposited in the county clerk recording and filing fund. Expenditures from the recording and filing fund may only be used for:

- 1. to rent, purchase, lease or lease-purchase recording equipment and for supplies, training and maintenance for such equipment;
- 2. to rent, purchase, lease or lease-purchase equipment associated with all regular duties in the county clerk's office and for supplies, training and maintenance for such equipment;
- to rent, purchase, lease or lease-purchase vehicles associated with all regular duties in the county clerk's office and for supplies, training and maintenance for such vehicles, provided that the county clerk shall report annually to the board of county commissioners the usage, mileage and necessity of any vehicle acquired pursuant to this paragraph;
- 4. for technical assistance or for training associated with all regular duties of the county clerk's office; or
- 5. for staff travel associated with all regular duties of the county clerk's office pursuant to the Per Diem and Mileage Act [10-8-1 through 10-8-8 NMSA 1978].

# 405-54 County Clerk's Recording & Filing Fund

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| Revenue                                    |              |                |              |              |          |
| Charges for Services                       |              |                |              |              |          |
| 1211 - Clerk Filing/Recording              | \$ 127,617   | \$ 100,000     | \$ 110,047   | \$ 100,000   | %        |
| <b>Charges for Services Total</b>          | 127,617      | 100,000        | 110,047      | 100,000      |          |
| <b>Total Revenue</b>                       | 127,617      | 100,000        | 110,047      | 100,000      | %        |
| Expenditures                               |              |                |              |              |          |
| Operating Costs                            |              |                |              |              |          |
| 2009 - Office Supplies                     | 2,204        | 15,000         | 10,963       | 13,000       | (13.3)%  |
| 2010 - Travel/Per Diem                     | 2,930        | 6,500          | 500          | 6,500        | — %      |
| 2011 - Vehicle - Gas & Oil                 | 2,378        | 3,100          | 1,659        | 3,100        | — %      |
| 2016 - Education/Registration/Dues         | 684          | 3,500          | 411          | 3,500        | — %      |
| 2111 - Vehicle - Maintenance               | 544          | 3,000          | 159          | 3,000        | — %      |
| 2130 - Computers And Peripherals           | 19,267       | 44,500         | 26,686       | 34,500       | (22.5)%  |
| 2152 - Contract Labor/Professional Service | 114,189      | 200,000        | 198,019      | 84,768       | (57.6)%  |
| <b>Total Operating Costs</b>               | 142,195      | 275,600        | 238,397      | 148,368      | (46.2)%  |
| <b>Total Expenditures</b>                  | 142,195      | 275,600        | 238,397      | 148,368      | 67.7 %   |
| Net Change from Operations                 | (14,578)     | (175,600)      | (128,350)    | (48,368)     | 780.4 %  |
| Capital Outlays (See Detail)               | 34,916       | 35,000         |              |              | (100.0)% |
| Net Change in Fund Balance                 | (49,494)     | (210,600)      | (128,350)    | (48,368)     | 159.3 %  |
| Cash Fund Balance Beginning of Year        | 299,054      | 249,560        | 249,560      | 121,209      | (51.4)%  |
| Cash Transfer from the General Fund        |              |                |              |              |          |
| Cash Fund Balance End of Year              | \$ 249,560   | \$ 38,960      | \$ 121,209   | \$ 72,841    | 87.0 %   |

# 405-54 County Clerk's Recording & Filing Fund

|                              | FY | 19 Actual | <u>FY</u> | 20 Adjusted | <u>FY</u> | 20 Actual | FY | Y 21 Budget | % Change |
|------------------------------|----|-----------|-----------|-------------|-----------|-----------|----|-------------|----------|
| Capital Outlays              |    |           |           |             |           |           |    |             |          |
| 4324 - Copier                | \$ | 34,916    | \$        | 35,000      | \$        |           | \$ |             | (100.0)% |
| <b>Total Capital Outlays</b> | \$ | 34,916    | \$        | 35,000      | \$        |           | \$ |             | (100.0)% |

# Indigent Gross Receipts Tax



# **Indigent Claims Fund**

### **Mission Statement**

To provide assistance to indigent residents of Lea County, contributions to the New Mexico Medicare Fund and support of mental health organizations per the Indigent Hospital Claims Administration Ordinance No. 61.

### **Function**

The intent and purpose of the Indigent Hospital and County Health Care Act is to provide a funding source of last resort for the care of indigent patients living in Lea County.

The funding source for the indigent program is a 1/8th county-wide gross receipts tax that was originally levied by an ordinance approved in 1989. Due to increased activity in the oil industry over the past two years, gross receipts tax revenue increased 4.79% to \$9,262,354 in FY 20/21.

Lea County is mandated to remit 50% of the prior year Indigent Gross Receipts Tax received to the New Mexico Human Services Division to support state Medicaid Services. Medicaid contributions for FY 20/21 are projected to be \$5,000,000.

New Mexico Senate Bill 268, passed during FY13/14, requires that the County transfer a sum equal to 66% of the prior year Indigent Gross Receipts Tax received, estimated to be \$6,600,000 for FY20/21, to the State's response to the Affordable Health Care Act - the Safety Net Care Pool. Together with the mandated Medicaid Contributions, Lea County is required to transfer 116.7% of the prior year Indigent Care Gross Receipts Tax received to the State which creates a budget deficit before other budgeted indigent expenditures.

Although not paying the hospitals directly for Indigent Claims, Lea County remains liable for indigent claims not paid through the State's "Safety Net Care Pool" program and continues to administer indigent claims applications received from local hospitals. Applications are processed to identify those individuals who qualify for indigent status by applying guidelines identified in the Indigent Hospital Claims Administration Ordinance.

Indigent Claims Funds are also used to provide certain mental/physical health services to indigent county residents. Services provided range from prenatal care for at-risk pregnancies to half-way houses for those recovering from alcohol and drug addictions. Lea County has budgeted \$218,000 for those services.

In order to meet the mandated Medicaid and Safety Net Care Pool contributions along with the other budgeted expenditures, Lea County has budgeted a transfer from the General Fund of \$9,450,000.

### Staff

The Indigent Claims program is administered through the Finance Department and has one employee assigned to assist applicants.

# 406-13 Indigent GRT

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--|--------------|----------------|--------------|--------------|------------|
| Revenue                                      |              |                |              |              |            |
| Gross Receipts Taxes                         |              |                |              |              |            |
| 1410 - Gross Receipts Tax                    | \$ 8,838,562 | \$ 6,875,000   | \$ 9,262,354 | \$ 2,500,072 | (63.6)%    |
| <b>Gross Receipts Taxes Total</b>            | 8,838,562    | 6,875,000      | 9,262,354    | 2,500,072    | (63.6)%    |
| Miscellaneous                                |              |                |              |              |            |
| 1260 - Refunds                               | 435          | _              | _            | _            | <b>—</b> % |
| 1381 - Miscellaneous                         | _            | _              | 35,034       | _            | — %        |
| 1420 - Recoveries                            | 545          | 500            | 495          | 500          | %          |
| Miscellaneous                                | 980          | 500            | 35,529       | 500          |            |
| Total Revenue                                | 8,839,542    | 6,875,500      | 9,297,884    | 2,500,572    | (63.6)%    |
| Operating Costs                              |              |                |              |              |            |
| 2017 - Indigent Burial                       | 7,429        | 10,000         | 8,700        | 10,000       | <b>—</b> % |
| 2058 - Diabetes Program                      | 1,200        | 5,000          | 720          | 5,000        | <b>—</b> % |
| 2097 - Medicaid                              | 3,220,844    | 4,600,000      | 4,400,475    | 5,000,000    | 8.7 %      |
| 2110 - Mental Health - Contract Service      | 297,000      | 230,500        | 224,739      | 218,000      | (5.4)%     |
| 2207 - State Administrative Fee              | 287,218      | 312,500        | 273,145      | 95,000       | (69.6)%    |
| 2890 - 1/12 <sup>th</sup> GRT State Redirect | 4,294,458    | 6,000,000      | 5,867,299    | 6,600,000    | 10.0 %     |
| <b>Total Operating Costs</b>                 | 8,108,149    | 11,158,000     | 10,775,077   | 11,928,000   | 6.9 %      |
| <b>Total Expenditures</b>                    | 8,108,149    | 11,158,000     | 10,775,077   | 11,928,000   | 6.9 %      |
| Net Change from Operations                   | 731,393      | (4,282,500)    | (1,477,193)  | (9,427,428)  | 120.1 %    |
| Capital Outlays (See Detail)                 |              |                |              |              |            |
| Net Change in Fund Balance                   | 731,393      | (4,282,500)    | (1,477,193)  | (9,427,428)  | 120.1 %    |
| Cash Fund Balance Beginning of Year          | 851,051      | 1,582,444      | 1,582,444    | 105,250      | (93.3)%    |
| Cash Transfer from the General Fund          |              | 2,902,161      |              | 9,450,000    | 225.6 %    |
| Cash Fund Balance End of Year                | \$ 1,582,444 | \$ 202,105     | \$ 105,250   | \$ 127,822   | (36.8)%    |

# Lea County Public Works Department



- Lea County Road Department
- Lea County Farm and Range Fund
- Lea County Paving Districts Fund
- Lea County Airports



### **Mission Statement**

The provide safe and efficient roadways and services to the citizens of Lea County, understanding that it is the Road Department's duty to maintain the County's network of roadways for not only the traveling public, but also for the economic prosperity of the County.

### **Function**

The Lea County Road Department is responsible for the construction and maintenance of County Roadways.

#### Staff

The Public Works Director supervises the Lea County Road Department. The department employs a variety of staff with skill sets that equal the variety of duties performed. The department's 44 employees range from heavy equipment operators to mechanics, from welders and fabricators to ditch mowers and everything in between.

### **Accomplishments**

In FY 19/20 the Lea County Road Department completed maintenance chip seal on over 34 miles of roadway and oversaw the conversion of existing caliche roadways to new reconstructed chip seal roadways throughout the county.

The Road Department continues to maintain over 1,296 miles of roadway and replaced 12 cattle guards.

#### Goals

The Lea County Road Department plans to continue its ongoing maintenance of county roadways but also plans on focusing on rebuilding vital arterial roadways in the county.

Other projects will include the reconstruction and paving of roadways on the perimeter of Lovington and Hobbs, as well as reconstruct roadways in the oil rich areas in the southern end of the county.

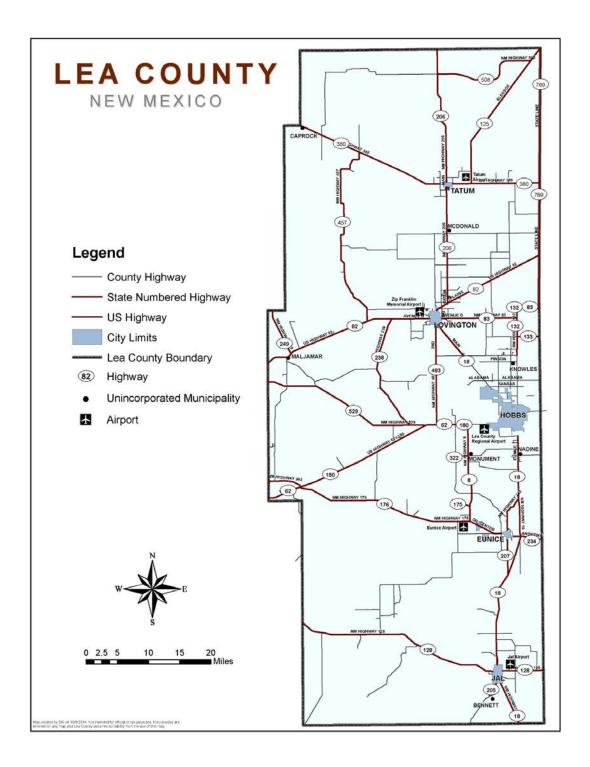
### **Funding**

Lea County is estimating grant revenue totaling \$905,166 for road construction during FY 20/21 from the New Mexico Department of Transportation. The County is also expecting to receive more than \$1 million dollars in Motor Vehicle and Gasoline Tax revenue. The County has budgeted more that \$1 million in General Fund transfers to provide for road maintenance and repair.

### **Capital Projects**

The Road Department budget contains \$8.2 million in funding for new road projects for FY 21, as well as \$1.13 million for road maintenance. New construction focus will be on the Campbell and Marathon Roadways..

Other capital funding includes \$2.01 million to replace equipment that has reached the end of its' useful life.



|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--|--------------|----------------|--------------|--------------|------------|
| Revenue                                  |              |                |              |              |            |
| Intergovernmental                        |              |                |              |              |            |
| 1665 - 17 SB ST                          | \$ 65,000    | \$ 65,000      | \$           | \$ 50,000    | (23.1)%    |
| 1670 - 16 CO-OP ST                       | _            | 75,000         | 75,000       | 75,000       | — %        |
| 1726 - 17 CO-OP ST                       | 100,000      | 100,000        | _            | 75,000       | (25.0)%    |
| 1737 - 16 SB ST                          | _            | 40,000         | 40,000       | 40,000       | — %        |
| 1738 - 16 CAP ST                         | _            | 226,245        | 226,245      | 226,245      | — %        |
| 1743 - 17 CAP ST                         | _            | 212,676        | _            | 212,676      | — %        |
| 1922 - 15 CAP ST                         | 609,164      | 420,400        |              | 226,245      | (46.2)%    |
| Intergovernmental Total                  | 774,164      | 1,139,321      | 341,245      | 905,166      | (94.3)%    |
| Miscellaneous                            |              |                |              |              |            |
| 1260 - Refunds                           | 629          |                | 12,212       |              | <u> </u>   |
| Miscellaneous                            | 629          |                | 12,212       |              | %          |
| Other Taxes                              |              |                |              |              |            |
| 1510 - Motor Vehicle-Road                | 778,026      | 665,000        | 757,070      | 665,000      | — %        |
| 1520 - Gasoline Tax (Suspense)           | 370,235      | 360,904        | 376,189      | 360,904      | %          |
| Other Taxes Total                        | 1,148,261    | 1,025,904      | 1,133,259    | 1,025,904    | %          |
| Total Revenue                            | 1,923,054    | 2,165,225      | 1,486,716    | 1,931,070    | (10.8)%    |
| Expenditures                             |              |                |              |              |            |
| Salaries & Benefits                      |              |                |              |              |            |
| 2002 - Full-Time Positions               | 1,455,754    | 1,973,393      | 1,386,352    | 1,345,152    | (31.8)%    |
| 2005 - Overtime                          | 52,534       | 81,885         | 40,250       | 50,000       | (38.9)%    |
| 2063 - PERA                              | 215,214      | 298,476        | 205,070      | 203,454      | (31.8)%    |
| 2064 - FICA                              | 114,111      | 161,436        | 108,987      | 108,259      | (32.9)%    |
| 2065 - Health Insurance                  | 474,241      | 760,654        | 481,813      | 529,493      | (30.4)%    |
| 2109 - SEC 125 Flex Spending             | _            | 310            | _            | 310          | — %        |
| 2200 - Retiree Health Care               | 41,231       | 56,242         | 38,669       | 38,337       | (31.8)%    |
| 2208 - Vacation                          | 8,027        | 20,000         | 11,428       | 20,000       | — %        |
| 2209 - Straight Time - OT                | 388          | 35,000         |              |              | (100.0)%   |
| <b>Total Salaries &amp; Benefits</b>     | 2,361,500    | 3,387,396      | 2,272,568    | 2,295,005    | (32.2)%    |
| <b>Operating Costs</b>                   |              |                |              |              |            |
| 2006 - Postage                           | _            | 500            | 123          | 500          | — %        |
| 2007 - Communications                    | 19,264       | 20,000         | 16,704       | 20,000       | — %        |
| 2008 - Printing & Publishing             | 798          | 2,000          | 172          | 2,000        | — %        |
| 2009 - Office Supplies                   | 7,550        | 8,750          | 4,650        | 8,750        | — %        |
| 2010 - Travel/Per Diem                   | 758          | 2,500          | 2,018        | 2,000        | (20.0)%    |
| 2013 - Rental Of Equipment               | 2,341        | 7,500          | 5,168        | 7,500        | — %        |
| 2016 - Education/Registration/Dues       | 4,751        | 9,500          | 1,864        | 6,000        | (36.8)%    |
| 2023 - Maintenance - Building            | 12,329       | 15,000         | 5,473        | 10,000       | (33.3)%    |
| 2025 - Utilities                         | 34,591       | 52,500         | 41,680       | 52,500       | <b>-</b> % |
| 2040 - Contractual Services - Mowing     |              | 15,000         | _            | 2,500        | (83.3)%    |
| 2043 - Surveying, Engineering & Planning | 13,411       | 215,000        | 203,309      | _            | (100.0)%   |

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| 2046 - Janitor Supplies                  | 7,363        | 12,000         | 6,352        | 9,000        | (25.0)%  |
| 2051 - Maintenance - Roads               | 2,521,776    | 2,550,000      | 2,035,561    | 1,130,000    | (55.7)%  |
| 2052 - Striping                          | 42,217       | 225,000        | 115,811      | 175,000      | (22.2)%  |
| 2075 - Maintenance - Equipment           | 267,169      | 325,000        | 279,835      | 325,000      | — %      |
| 2076 - Equipment Operating               | 505,991      | 550,000        | 505,533      | 600,000      | 9.1 %    |
| 2077 - Tools & Supplies                  | 2,776        | 15,000         | 2,801        | 10,000       | (33.3)%  |
| 2079 - Contractual Service - Maintenance | 5,697        | 5,910          | 5,383        | 6,525        | 10.4 %   |
| 2082 - Safety Equipment                  | 2,862        | 18,750         | 2,868        | 8,750        | (53.3)%  |
| 2086 - Contractual Service - Physicals   | _            | 4,000          | _            | 4,000        | — %      |
| 2130 - Computers And Peripherals         | 1,325        | 4,000          | 1,362        | 4,000        | — %      |
| 2131 - Uniforms                          | 12,159       | 18,000         | 12,045       | 12,000       | (33.3)%  |
| 2133 - Fencing                           | 26,057       | 50,000         | _            | 10,000       | (80.0)%  |
| 2169 - Lab Testing                       | _            | 10,000         | _            | 5,000        | (50.0)%  |
| 2201 - Signs - Construction & Road       | 15,000       | 15,000         | 12,810       | 15,000       | — %      |
| 2802 - Staff Labor                       | 211,751      | 225,000        | 144,372      | 250,000      | 11.1 %   |
| <b>Total Operating Costs</b>             | 3,717,937    | 4,375,910      | 3,405,894    | 2,676,025    | (38.8)%  |
| <b>Total Expenditures</b>                | 6,079,437    | 7,763,306      | 5,678,461    | 4,971,030    | (6.6)%   |
| Net Change from Operations               | (4,156,383)  | (5,598,081)    | (4,191,746)  | (3,039,960)  | 0.9 %    |
| Capital Outlays (See Detail)             | 5,527,825    | 8,236,529      | 4,269,968    | 11,641,168   | (22.8)%  |
| Net Change in Fund Balance               | (9,684,209)  | (13,834,610)   | (8,461,714)  | (14,681,128) | (12.6)%  |
| Cash Fund Balance Beginning of Year      | 1,000,000    | 1,132,889      | 1,132,889    | 1,346,176    | 18.8 %   |
| Cash Transfer from the General Fund      | 9,817,098    | 14,311,313     | 8,675,000    | 14,734,952   | 3.0 %    |
| Cash Fund Balance End of Year            | \$ 1,132,889 | \$ 1,609,593   | \$ 1,346,176 | \$ 1,400,000 | (13.0)%  |

|                               | FTE   | Salary       | FICA &<br>Medicare | PERA       | Group<br>Health Ins. | Retiree Ins. | Total        |
|-------------------------------|-------|--------------|--------------------|------------|----------------------|--------------|--------------|
| 402-10 Road                   |       |              |                    |            |                      |              |              |
| <b>Full-Time Positions</b>    |       |              |                    |            |                      |              |              |
| Administrative<br>Coordinator | 2.00  | \$ 75,629    | \$ 5,786           | \$ 11,439  | \$ 37,538            | \$ 2,155     | \$ 132,547   |
| Leadman                       | 1.00  | _            | _                  | _          | _                    | _            | _            |
| Crew Supervisor               | 4.00  | 53,269       | 4,075              | 8,057      | 23,183               | 1,518        | 90,102       |
| <b>Equipment Operator</b>     | 5.00  | 105,352      | 8,059              | 15,934     | 25,452               | 3,003        | 157,800      |
| Mechanic                      | 2.00  | 53,248       | 4,073              | 8,054      | 17,539               | 1,518        | 84,432       |
| Operator III                  | 27.00 | 967,930      | 74,047             | 146,399    | 402,598              | 27,586       | 1,618,561    |
| Superintendent                | 1.00  | 89,724       | 6,864              | 13,571     | 23,183               | 2,557        | 135,899      |
| Public Works Director         | 0.50  | _            | _                  | _          | _                    | _            | _            |
| Welder                        | 1.00  |              |                    |            |                      |              |              |
| Full-Time Positions Total     | 43.50 | 1,345,152    | 102,904            | 203,454    | 529,493              | 38,337       | 2,219,340    |
| Overtime                      |       | 50,000       | 3,825              | _          | _                    | _            | 53,825       |
| SEC 125 Flex Spending         |       | 310          | _                  | _          | _                    | _            | 310          |
| Vacation                      |       | 20,000       | 1,530              |            |                      |              | 21,530       |
| Road Total                    | 43.50 | \$ 1,415,462 | \$ 108,259         | \$ 203,454 | \$ 529,493           | \$ 38,337    | \$ 2,295,005 |

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget  | % Change   |
|--|--------------|----------------|--------------|---------------|------------|
| Capital Outlays                        |              |                |              |               |            |
| 4220 - Mower                           | \$ —         | \$ —           | \$ —         | \$ 180,000    | <b>—</b> % |
| 4251 - Road Construction New Chip Seal | 4,452,724    | 5,500,000      | 2,667,457    | 8,200,000     | 49.1 %     |
| 4315 - Pickup (s)                      | 116,000      | 116,000        | 113,061      | 116,000       | <b>—</b> % |
| 4412 - Dump Trucks                     | 360,000      | 410,000        | 404,164      | 245,000       | (40.2)%    |
| 4436 - Trailer                         | 19,965       | _              | _            | 650,000       | _          |
| 4506 - Road Widener                    | 11,508       | 145,000        | _            | 103,514       | (28.6)%    |
| 4558 - Broom (s)                       | _            | 60,000         | 59,500       | _             | (100.0)%   |
| 4596 - Distributor                     | _            | 225,000        | 223,169      | 285,000       | 26.7 %     |
| 4599 - Chip Spreader                   | _            | 340,000        | 308,210      | 440,000       | 29.4 %     |
| 4616 - Video Message System            | _            | 20,000         | _            | 20,000        | <b>—</b> % |
| 4624 - Road Facility Remodel           | _            | 75,000         | 21,690       | 75,000        | — %        |
| 4701 - SB County FY 18/19              | _            | 21,667         | 21,667       | _             | (1)        |
| 4702 - SB State FY 18/19               | 60,364       | 65,000         | 4,636        | _             | (1)        |
| 4703 - CO-OP County FY 18/19           | _            | 33,334         | 33,334       | 25,000        | _          |
| 4704 - CO-OP State FY 18/19            | _            | 100,000        | 100,000      | 75,000        | _          |
| 4705 - CAP County FY 18/19             | 61,783       | 140,134        | 78,351       | 75,415        | _          |
| 4706 - CAP State FY 18/19              | 420,400      | 420,400        | _            | 226,245       | _          |
| 4750 - Tracked Skid Steer              | _            | 110,000        | 81,395       | 245,000       | 122.7 %    |
| 4764 - 19 CAP County                   | _            | 75,415         | _            | 75,415        | <b>—</b> % |
| 4765 - 19 CAP State                    | _            | 226,245        | _            | 226,245       | — %        |
| 4766 - 19 CO-OP County                 | _            | 25,000         | 25,000       | 25,000        | — %        |
| 4767 - 19 CO-OP State                  | _            | 75,000         | 75,000       | 75,000        | — %        |
| 4768 - 19 SB County                    | _            | 13,334         | 13,333       | 13,334        | <b>—</b> % |
| 4769 - 19 SB State                     | _            | 40,000         | 40,000       | 40,000        | — %        |
| 4779 - Rubber Tire Roller              | 25,083       | _              | _            | 225,000       | — %        |
| <b>Total Capital Outlays</b>           | \$ 5,527,825 | \$ 8,236,529   | \$ 4,269,968 | \$ 11,641,168 | 41.3 %     |

# Lea County Farm and Range Fund



# Farm and Range Fund

### **Mission Statement**

To benefit the County in the conservation of soil and water, the control of rodents and predatory animals and the extermination of poisonous and noxious weeds.

### **Function**

The purpose of the Farm and Range Fund is to account for expenditures of Taylor Grazing Act Funding received along with the contribution from Lea County. Currently, Lea County contracts with two outside agencies to provide these services. Those agencies and their purposes are as follows:

- 1. USDA Animal and Plant Inspection Service to maintain a biologically-sound Integrated Wildlife Damage Management Plan to assist property owners, businesses, private citizens, and governmental agencies in resolving wildlife damage problems and conductor control activities in accordance with applicable Federal, State and local laws and regulations.
- 2. Lea County Soil and Water Conservation District -
  - provide educational training to the youth of Lea County explaining the effects of soil erosion and how to correct these problems.
  - continue the noxious weed effort throughout the County.
  - continue efforts in decommissioning abandoned water wells, which will prevent health and safety hazards, and will in recharging the aquifer.
  - provide lease equipment for local operators, brush control products, tree plantings, drip irrigation demonstrations, education exhibits and stewardship programs.

### 403-11 Farm & Range

|  | <b>FY</b> 2 | 19 Actual | <u>FY</u> | 20 Adjusted | <u>FY</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change |
|--|-------------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|----------|
| Revenue                                |             |           |           |             |           |           |           |           |          |
| Intergovernmental                      |             |           |           |             |           |           |           |           |          |
| 1640 - Taylor Grazing                  | \$          |           | \$        | 20,000      | \$        | 40,574    | \$        | 20,000    | %        |
| Miscellaneous Total                    |             |           |           | 20,000      |           | 40,574    |           | 20,000    | %        |
| Total Revenue                          |             |           |           | 20,000      |           | 40,574    |           | 20,000    | %        |
| Expenditures                           |             |           |           |             |           |           |           |           |          |
| Operating Costs                        |             |           |           |             |           |           |           |           |          |
| 2091 - Soil & Water - Contract Service |             | 65,000    |           | 65,000      |           | 65,000    |           | 62,400    | (4.0)%   |
| 2092 - Wildlife - Contract Service     |             | 56,250    |           | 58,500      |           | 58,500    |           | 56,160    | (4.0)%   |
| <b>Total Operating Costs</b>           |             | 121,250   |           | 123,500     |           | 123,500   |           | 118,560   | (4.0)%   |
| Total Expenditures                     |             | 121,250   |           | 123,500     |           | 123,500   |           | 118,560   | (4.0)%   |
| <b>Net Change from Operations</b>      |             | (121,250) |           | (103,500)   |           | (82,926)  |           | (98,560)  | (31.6)%  |
| Capital Outlays (See Detail)           |             |           |           |             |           |           |           |           | %        |
| Net Change in Fund Balance             |             | (121,250) |           | (103,500)   |           | (82,926)  |           | (98,560)  | (4.8)%   |
| Cash Fund Balance Beginning of Year    |             | 22,015    |           | 22,765      |           | 22,765    |           | 51,839    | 127.7 %  |
| Cash Transfer from the General Fund    |             | 122,000   |           | 112,153     |           | 112,000   |           | 100,000   | (10.8)%  |
| Cash Fund Balance End of Year          | \$          | 22,765    | \$        | 31,418      | \$        | 51,839    | \$        | 53,279    | 127.7 %  |

# Lea County Paving Districts Fund



# **Lea County Paving Districts**

### **Mission Statement**

To provide for the creation of an improvement district as authorized by the County Improvement District Act that the Commission deems is necessary for the public safety, health or welfare of the citizens of Lea County.

### **Function**

Per 4-55A-4 NMSA 1978 the purpose of an improvement district is as follows:

An improvement district may be created as authorized in the County Improvement District Act in order to construct, acquire, repair or maintain in one or more locations any one or any combination of the following projects, including land served by any project and any right of way, easement or privilege appurtenant or related thereto:

A. a street, road, bridge, walkway, overpass, underpass, parkway, alley, curb, gutter or sidewalk project, including median and divider strips, parkways and boulevards, ramps and stairways, interchanges, alleys and intersections, arches, support structures and pilings and the grading, regrading, oiling, surfacing, graveling, excavating, macadamizing, paving, repairing, laying, backfilling, leveling, lighting, landscaping, beautifying or in any manner improving of all or any part of one or more streets, roads, bridges, walkways, pathways, curbs, gutters or sidewalks or any combination of the foregoing;

B. any utility project for providing gas, water, electricity or telephone service;

C. any storm sewer project, sanitary sewer project or water project, including investigating, planning, constructing, acquiring, excavating, laying, leveling, backfilling or in any manner improving all or any part of one or more storm sewers, drains, sanitary sewers, water lines, trunk lines, mains, laterals and property connections and acquiring or improving hydrants, meters, valves, catch basins, inlets, outlets, lift or pumping stations and machinery and equipment incidental thereto or any combination of the foregoing;

D. a flood control or storm drainage project, including the investigation, planning, construction, improvement, replacement, repair or acquisition of dams, dikes, levees, ditches, canals, basins and appurtenances such as spillways, outlets, syphons and drop structures, channel construction, diversions, rectification and protection with appurtenant structures such as concrete lining, banks, revetments, culverts, inlets, bridges, transitions and drop structures, rundowns and retaining walls, storm sewers and related appurtenances such as inlets, outlets, manholes, catch basins, syphons and pumping stations, appliances, machinery and equipment and property rights connected therewith or incidental thereto convenient and necessary to control floods or to provide drainage and lessen their danger and damages;

E. railroad spurs, railroad tracks, railyards, rail switches and any necessary real property; or

F. on-site or off-site improvements required as a condition to obtaining required approvals of a development to be served by a project, including the payment of any fees or charges levied as a means of paying for all or part of such on-site or off-site improvements.

History: Laws 1980, ch. 91, § 4; 1987, ch. 47, § 4; 1991, ch. 199, § 33; 2000, ch. 63, § 1; 2001, ch. 312, § 10

# **416-19 Paving Districts**

|                                     | FY: | 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 2 | 1 Budget | % Change |
|-------------------------------------|-----|-----------|----------------|--------------|------|----------|----------|
| Revenue                             |     |           |                |              |      |          |          |
| Property Taxes                      |     |           |                |              |      |          |          |
| 1281 - Paving Districts             | \$  |           | \$             | \$           | \$   |          |          |
| Property Taxes Total                |     |           |                |              |      |          |          |
| Total Revenue                       |     |           |                |              |      |          | %        |
| Expenditures                        |     |           |                |              |      |          |          |
| <b>Operating Costs</b>              |     |           |                |              |      |          |          |
| 2308 - Improvement District         |     |           | 100,000        |              |      |          | (100.0)% |
| <b>Total Operating Costs</b>        |     |           | 100,000        |              |      |          | (100.0)% |
| Total Expenditures                  |     |           | 100,000        |              |      |          | (100.0)% |
| <b>Net Change from Operations</b>   |     |           | (100,000)      |              |      |          | (100.0)% |
| Capital Outlays (See Detail)        |     |           |                |              |      |          | %        |
| Net Change in Fund Balance          |     | _         | (100,000)      | _            |      | _        | (100.0)% |
| Cash Fund Balance Beginning of Year |     | 2,538     | 2,538          | 2,538        |      | 2,538    | %        |
| Cash Transfer from the General Fund |     |           | 105,796        |              |      |          | (100.0)% |
| Cash Fund Balance End of Year       | \$  | 2,538     | \$ 8,334       | \$ 2,538     | \$   | 2,538    | (69.5)%  |

# Lea County Airports



# **Lea County Airports**

### **Mission Statement**

To maintain safe, efficient facilities throughout the airport system while leveraging three airports that differ greatly in size to improve and offer economic opportunisms to the region.

### **Function**

The Airport Department is responsible for the operation of three County owned airports:

- 1. Lea Regional Airport located in Hobbs.
- 2. Zip Franklin Memorial Airport located in Lovington.
- 3. Lea County Jal Airport located in Jal.

The Airport Department works hand in hand with a commercial air carrier and the Economic Development Corporation of Lea County to provide and promote airline service to residents of, and visitors to, Lea County out of Lea Regional Airport.

#### Staff

The staffing for the County airports consists of five personnel. Their diverse backgrounds and experience allow the staff to complete a large variety of duties to improve the facilities as well as maintain the necessary QA/QC functions associated with running a commercial airport.

### **Accomplishments**

With the close of the prior fiscal year, Lea Regional completed its seven consecutive year of commercial air service. Lea County Regional Airport offers daily non-stop roundtrip flights to Houston Bush Intercontinental Airport and Denver International Airport.

Additionally, Lea County Regional Airport is currently in the construction phase of a terminal expansion project, a new concrete apron and RW 21 safety area improvements.

#### Goals

FY 20/21 will usher in the seventh year of improvement defined in the Master Plan, completed in FY 12/13. The current budget contains over \$11.8 million in capital improvements for the Lea County airport system.

#### **Funds**

454 - 18 - Lea Regional Airport

455 -18 - Lovington Zip Franklin Airport

456 -18 - Jal Airport

# Lea County Regional Airport



|   | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change                    |
|---|--------------|----------------|--------------|--------------|-----------------------------|
| Revenue                                     |              |                |              |              |                             |
| Charges for Services                        |              |                |              |              |                             |
| 1260 - Refunds                              | \$ 12,290    | \$ —           | \$ 1,080     | \$ —         | — %                         |
| 1270 - Insurance                            | _            | 8,800          | _            | 8,800        | — %                         |
| 1460 - Airport Rentals                      | 37,365       | 50,400         | 42,542       | 50,400       | — %                         |
| 1461 - Fuel Flowage Fees                    | 24,862       | 20,000         | 22,666       | 20,000       | — %                         |
| 1462 - Concession Lease Car Rental          | 119,889      | 50,000         | 134,619      | 50,000       | %                           |
| Charges for Services Total                  | 194,406      | 129,200        | 200,906      | 129,200      | %                           |
| Intergovernmental                           |              |                |              |              |                             |
| 1481 - FAA Concrete Apron Grant             | _            | _              | 502,213.14   | _            | — %                         |
| 1508 - Federal FAA Grant                    | _            | 1,481,625      | _            | 468,750      | (68.4)%                     |
| 1604 - CARES Act Grant                      | _            | _              | _            | 608,000      | — %                         |
| 1612 - FAA Grant - Paving                   | _            | 200,000        | 71,444       | 200,000      | — %                         |
| 1618 - Wildlife Fence Design NM             | _            | _              | _            | 60,000       | — %                         |
| 1629 - NMDOT Maintenance - Lovington        | 2,212        | 10,000         | 5,203        | 10,000       | — %                         |
| 1642 - Design RW 3-21 Ext ST                | _            | 2,974,063      | 59,413       | 3,346,875    | 12.5 %                      |
| 1652 - ASP Grant Airline Equipment          | _            | 80,000         | _            | _            | (100.0)%                    |
| 1747 - NM DOT Aviation Grant                | _            | 300,000        | _            | 400,000      | 33.3 %                      |
| 1841 - Terminal Reconstruction (Hobbs)      | 257,622      | 484,727        | 324,914      | _            | (100.0)%                    |
| 1843 - Safety Area Improvement              | _            | 2,364,148      | 1,053,717    | 703,125      | (70.3)%                     |
| 1846 - Property Part 139 Hobbs Airport      | _            | 194,000        | _            | 194,000      | — %                         |
| 1849 - RW 3/21 RSA Environmental Assessment | 21,868       | 155,000        | 61,713       | 155,000      | <b>—</b> %                  |
| Intergovernmental Total                     | 281,702      | 8,243,563      | 2,078,617    | 6,145,750    | (25.4)%                     |
| Total Revenue                               | 476,108      | 8,372,763      | 2,279,524    | 6,274,950    | (25.1)%                     |
| Expenditures                                |              |                |              |              |                             |
| Salaries & Benefits                         |              |                |              |              |                             |
| 2002 - Full-Time Positions                  | 83,779       | 87,968         | 82,456       | 71,001       | (19.3)%                     |
| 2003 - Part Time Positions                  | 05,777       | 4,420          | 2,000        | 4,420        | — %                         |
| 2005 - Overtime                             | 4,856        | 6,000          | 4,543        | 5,000        | (16.7)%                     |
| 2063 - PERA                                 | 12,602       | 12,705         | 12,134       | 10,739       | (15.5)%                     |
| 2064 - FICA                                 | 6,921        | 7,699          | 6,823        | 6,229        | (19.1)%                     |
| 2065 - Health Insurance                     | 2,843        | 20,835         | 20,833       | 33,803       | 62.2 %                      |
| 2200 - Retiree Health Care                  | 2,388        | 2,507          | 2,338        | 2,024        | (19.3)%                     |
| 2208 - Vacation                             | 2,388        | 1,000          | 2,338<br>771 | 1,000        | — %                         |
| 2209 - Vacation  2209 - Straight Time - OT  | 13           | 1,250          | //1          |              | (100.0)%                    |
| Total Salaries & Benefits                   | 113,871      | 144,383        | 131,898      | 134,215      | $\frac{(100.0)\%}{(7.0)\%}$ |
|   | 113,0/1      | 144,363        | 131,090      | 134,413      | (7.0)/0                     |
| Operating Costs                             | - ^^^        | 0.000          |              | 2 222        | •                           |
| 2007 - Communications                       | 7,000        | 8,000          | 6,332        | 8,000        | <b>-</b> %                  |
| 2008 - Printing & Publishing                | 1,016        | 1,600          | 631          | 1,600        | <b></b> %                   |
| 2009 - Office Supplies                      | 1,750        | 2,750          | 2,750        | 2,750        | <b>-</b> %                  |
| 2010 - Travel/Per Diem                      | 1,459        | 1,500          | 832          | 3,500        | 133.3 %                     |

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--|--------------|----------------|--------------|--------------|------------|
| 2011 - Vehicle - Gas & Oil               | 6,434        | 7,500          | 5,934        | 8,500        | 13.3 %     |
| 2012 - Maintenance                       | 11           | 15,000         | 7,890        | 15,000       | <b>—</b> % |
| 2013 - Rental Of Equipment               | 389          | 2,500          | 611          | 2,500        | <b>—</b> % |
| 2016 - Education/Registration/Dues       | 1,500        | 1,500          | 1,500        | 3,500        | 133.3 %    |
| 2023 - Maintenance - Building            | 37,900       | 40,000         | 19,138       | 37,000       | (7.5)%     |
| 2025 - Utilities                         | 66,586       | 95,000         | 85,905       | 135,000      | 42.1 %     |
| 2079 - Contractual Service - Maintenance | 11,591       | 20,000         | 10,953       | 20,000       | — %        |
| 2111 - Vehicle - Maintenance             | 4,924        | 5,000          | 3,768        | 5,000        | — %        |
| 2123 - Air Field Maintenance             | 32,006       | 37,500         | 36,648       | 45,000       | 20.0 %     |
| 2131 - Uniforms                          | 892          | 1,000          | 1,000        | 2,000        | 100.0 %    |
| 2181 - Air Field Supplies                | 3,288        | 10,000         | 10,000       | 10,000       | — %        |
| 2405 - Federal Grant - FAA Tower         | 96,128       | 250,000        | 98,592       | 110,000      | (56.0)%    |
| 2450 - NMDOT Marketing Grant             | _            | _              | _            | 400,000      | — %        |
| 2701 - Maintenance - Airport             | 25,000       | 25,000         | 14,167       | 25,000       | — %        |
| 2802 - Staff Labor                       |              | 3,500          |              | 11,500       | 228.6 %    |
| <b>Total Operating Costs</b>             | 297,876      | 527,350        | 306,652      | 845,850      | 60.4 %     |
| <b>Total Expenditures</b>                | 411,748      | 671,733        | 438,550      | 980,065      | 7 %        |
| Net Change from Operations               | 64,360       | 7,701,030      | 1,840,974    | 5,294,885    | 2,760 %    |
| Capital Outlays (See Detail)             | 1,582,385    | 15,103,446     | 6,991,468    | 10,803,000   | 342 %      |
| Net Change in Fund Balance               | (1,518,025)  | (7,402,416)    | (5,150,494)  | (5,508,115)  | 239 %      |
| Cash Fund Balance Beginning of Year      | 49,132       | 31,106         | 31,106       | 880,612      | 2,731 %    |
| Cash Transfer from the General Fund      | 1,500,000    | 7,437,600      | 6,000,000    | 5,160,000    | (31)%      |
| Cash Fund Balance End of Year            | \$ 31,106    | \$ 66,290      | \$ 880,612   | \$ 532,497   | 703 %      |

|                             | FTE  | Salary    | FICA &<br>Medicare | PERA      | Group<br>Health Ins. | Retiree Ins. | Total      |
|-----------------------------|------|-----------|--------------------|-----------|----------------------|--------------|------------|
| 454-18 Lea Regional Airport |      |           |                    |           |                      |              |            |
| <b>Full-Time Positions</b>  |      |           |                    |           |                      |              |            |
| Supervisor                  | 0.50 | 22,735    | 1,739              | 3,439     | 11,592               | 648          | 40,152     |
| Airport Tech                | 1.50 | 48,266    | 3,692              | 7,300     | 22,212               | 1,376        | 82,846     |
| Full-Time Positions Total   | 2.00 | 71,001    | 5,432              | 10,739    | 33,803               | 2,024        | 122,998    |
| Overtime                    |      | 5,000     | 383                | _         | _                    | _            | 5,383      |
| Part-Time Positions         |      | 4,420     | 338                | _         | _                    | _            | 4,758      |
| Vacation                    |      | 1,000     | 77                 |           |                      |              | 1,077      |
| Lea Regional Airport Total  | 2.00 | \$ 81,421 | \$ 6,229           | \$ 10,739 | \$ 33,803            | \$ 2,024     | \$ 134,215 |

|   | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget  | % Change   |
|---|--------------|----------------|--------------|---------------|------------|
| Capital Outlays                                 |              |                |              |               |            |
| 4104 - Capital Improvements                     | \$ —         | \$ —           | \$ —         | \$ 120,000    | _          |
| 4125 - Facility Improvements                    | _            | 1,583,500      | 666,320      | 1,850,000     | _          |
| 4209 - Terminal Reconstruction-Hobbs            | 1,549,680    | 5,173,946      | 3,530,045    | 2,185,000     | (57.8)%    |
| 4287 - Safety Area Imp - Design & Environmental | 23,326       | 160,000        | 113,961      | 10,000        | (93.8)%    |
| 4288 - Safety Area Imp                          | 1,812        | 2,431,000      | 1,378,229    | 1,300,000     | (46.5)%    |
| 4294 - Property Part 139 Hobbs Airport          | _            | 200,000        | 4,954        | 200,000       | — %        |
| 4310 - Wildlife Fencing Design/Environmental    | _            | _              | _            | 125,000       | <b>—</b> % |
| 4382 - Vehicle(s)                               | _            | 34,000         | 28,115       | 72,000        | 111.8 %    |
| 4461 - Storage Building                         | _            | 35,000         | _            | 50,000        | 42.9 %     |
| 4592 - Firefighting Training Facility           | _            | _              | _            | 40,000        | — %        |
| 4707 - ARFF Building                            | 580          | 11,000         | _            | 76,000        | 590.9 %    |
| 4708 - Parking Lot                              | _            | 585,000        | 541,923      | 400,000       | _          |
| 4713 - Mower - Rotary                           | _            | _              | _            | 65,000        | <b>—</b> % |
| 4714 - Security Improvements                    | 6,988        | 15,000         | 10,762       | 15,000        | — %        |
| 4743 - Hobbs RW 3/21 Extension                  | _            | 3,070,000      | 110,488      | 3,570,000     | 16.3 %     |
| 4745 - Hobbs STARS LITE Design                  | _            | 30,000         | _            | 30,000        | — %        |
| 4746 - Concrete Apron                           | _            | 1,500,000      | 586,848      | 500,000       | (66.7)%    |
| 4755 - Hangar Improvements                      | _            | 115,000        | _            | 115,000       | — %        |
| 4760 - ASP Grant Airline Equipment              | _            | 160,000        | 19,821       | 80,000        | (50.0)%    |
| Total Capital Outlays                           | \$ 1,582,385 | \$ 15,103,446  | \$ 6,991,468 | \$ 10,803,000 | (28.5)%    |



|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| Revenue                                    |              |                |              |              |          |
| Charges for Services                       |              |                |              |              |          |
| 1460 - Airport Rentals                     | \$ 9,456.20  | \$ 5,000.00    | \$ 9,263.20  | \$ 5,000     | <u> </u> |
| Charges for Services Total                 | 9,456.20     | 5,000.00       | 9,263.20     | 5,000        | <u> </u> |
| Intergovermental                           |              |                |              |              |          |
| 1471 - Federal Grant Lovington Airport     | 176,026      | _              | _            | _            | %        |
| 1508 - Federal FAA Grant                   | _            | 158,333        | _            | 158,333      | — %      |
| 1604 - CARES Act Grant                     | _            | _              | _            | 20,000       |          |
| 1629 - Airfield Supplies                   | 1,263        | 10,000         | 3,598        | 10,000       | — %      |
| 1845 - Property Part 139 Lovington Airport | _            | 47,500         | _            | 47,500       | — %      |
| 1985 - Electrical Vault & Generator        | _            | 190,000        | 1,227        | 190,000      | — %      |
| Intergovermental Total                     | 177,289      | 405,833        | 4,825        | 425,833      | 4.9 %    |
| Total Revenue                              | 186,745      | 410,833        | 14,088       | 430,833      | 4.9 %    |
| Expenditures                               |              |                |              |              |          |
| Salaries & Benefits                        |              |                |              |              |          |
| 2002 - Full-Time Positions                 | 41,741       | 43,984         | 39,226       | 35,500       | (19.3)%  |
| 2003 - Part Time Positions                 | _            | 610            | _            | 2,210        | 262.3 %  |
| 2005 - Overtime                            | 1,025        | 3,000          | 696          | 2,000        | (33.3)%  |
| 2063 - PERA                                | 6,063        | 6,653          | 5,822        | 5,369        | (19.3)%  |
| 2064 - FICA                                | 3,352        | 3,888          | 3,100        | 3,114        | (19.9)%  |
| 2065 - Health Insurance                    | 1,797        | 9,228          | 9,135        | 16,902       | 83.2 %   |
| 2200 - Retiree Health Care                 | 1,183        | 1,254          | 1,079        | 1,012        | (19.3)%  |
| 2208 - Vacation                            | 235          | 1,000          | 385          | 1,000        | _ %      |
| 2209 - Straight Time - OT                  | _            | 625            | _            | _            | (100.0)% |
| <b>Total Salaries &amp; Benefits</b>       | 55,396       | 70,241         | 59,444       | 67,108       | (4.5)%   |
| Operating Costs                            |              |                |              |              |          |
| 2007 - Communications                      | 1,410        | 2,000          | 1,549        | 2,000        | — %      |
| 2008 - Printing & Publishing               |              | 1,000          |              | 500          | (50.0)%  |
| 2009 - Office Supplies                     | 616          | 875            | 314          | 875          | %        |
| 2010 - Travel/Per Diem                     | _            | 750            | _            | _            | (100.0)% |
| 2011 - Vehicle - Gas & Oil                 | 609          | 3,750          | 94           | 2,250        | (40.0)%  |
| 2012 - Maintenance                         | 3,616        | 7,500          | 7,482        | 5,500        | (26.7)%  |
| 2013 - Rental Of Equipment                 | _            | 1,250          | _            | _            | (100.0)% |
| 2016 - Education/Registration/Dues         | 657          | 750            | 750          | _            | (100.0)% |
| 2023 - Maintenance - Building              | 16           | 2,500          | _            | 2,000        | (20.0)%  |
| 2025 - Utilities                           | 8,514        | 10,000         | 7,842        | 11,000       | 10.0 %   |
| 2079 - Contractual Services - Maintenance  | _            | 2,765          | _            | _            | (100.0)% |
| 2111 - Vehicle - Maintenance               | 1,027        | 2,500          | 1,325        | 2,000        | (20.0)%  |
| 2112 - Rental Of Land                      | 9,000        | 9,000          | 9,000        | 9,000        | — %      |
| 2123 - Air Field Maintenance               | 18,610       | 18,750         | 3,118        | 16,750       | (10.7)%  |
| 2131 - Uniforms                            | 276          | 500            | 499          | 500          | — %      |
|  |              |                |              |              |          |

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-------------------------------------|--------------|----------------|--------------|--------------|----------|
| 2181 - Air Field Supplies           | 1,404        | 10,000         | 8,692        | 10,000       | — %      |
| 2701 - Maintenance - Airport        | 10,382       | 12,500         | 6,849        | 10,000       | (20)%    |
| 2802 - Staff Labor                  |              | 1              |              |              | (100)%   |
| <b>Total Operating Costs</b>        | 56,136       | 86,391         | 47,516       | 72,375       | (16)%    |
| Total Expenditures                  | 111,531      | 156,632        | 106,959      | 139,483      | (11)%    |
| Net Change from Operations          | 75,214       | 254,201        | (92,871)     | 291,350      | 15 %     |
| Capital Outlays (See Detail)        | 197,493      | 481,667        | 57,454       | 621,667      | 29 %     |
| Net Change in Fund Balance          | (122,280)    | (227,466)      | (150,325)    | (330,317)    | 45 %     |
| Cash Fund Balance Beginning of Year | 88,541       | 152,261        | 152,261      | 1,936        | (99)%    |
| Cash Transfer from the General Fund | 186,000      | 267,654        |              | 350,000      | 31 %     |
| Cash Fund Balance End of Year       | \$ 152,261   | \$ 192,449     | \$ 1,936     | \$ 21,619    | (89)%    |

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|   | FTE      |    | Salary | FICA &<br>Medicare |       | PERA |       | Group<br>Health Ins. |        | Re | tiree Ins. | Total        |
|---|----------|----|--------|--------------------|-------|------|-------|----------------------|--------|----|------------|--------------|
| 455-18 Lovington Zip Frankli            | n Airpoi | ·t |        |                    |       |      |       |                      |        |    |            |              |
| <b>Full-Time Positions</b>              |          |    |        |                    |       |      |       |                      |        |    |            |              |
| Supervisor                              | 0.25     | \$ | 11,367 | \$                 | 870   | \$   | 1,719 | \$                   | 5,796  | \$ | 324        | \$<br>20,076 |
| Airport Technician                      | 0.75     |    | 24,133 |                    | 1,846 |      | 3,650 |                      | 11,106 |    | 688        | 41,423       |
| Full-Time Positions Total               | 1.00     |    | 35,500 |                    | 2,716 |      | 5,369 |                      | 16,902 |    | 1,012      | 61,499       |
| Overtime                                |          |    | 2,000  |                    | 153   |      | _     |                      | _      |    | _          | 2,153        |
| Part-Time Positions                     |          |    | 2,210  |                    | 169   |      | _     |                      | _      |    | _          | 2,379        |
| Vacation                                |          |    | 1,000  |                    | 77    |      |       |                      |        |    |            | 1,077        |
| Lovington Zip Franklin<br>Airport Total | 1.00     | \$ | 40,710 | \$                 | 3,114 | \$   | 5,369 | \$                   | 16,902 | \$ | 1,012      | \$<br>67,108 |

|  | FY 19 Actual |         | FY | FY 20 Adjusted FY 20 |    | 20 Actual | FY 21 Budget |         | % Change   |  |
|--|--------------|---------|----|----------------------|----|-----------|--------------|---------|------------|--|
| Capital Outlays                            |              |         |    |                      |    |           |              |         |            |  |
| 4104 - Capital Improvements                | \$           | _       | \$ | _                    | \$ | _         | \$           | 40,000  | — %        |  |
| 4292 - Property Part 139 Lovington Airport |              | _       |    | 50,000               |    | _         |              | 50,000  | <b>—</b> % |  |
| 4440 - Equipment - Capital                 |              | _       |    | _                    |    | _         |              | 100,000 | <b>—</b> % |  |
| 4495 - PAPI System Installation            |              | _       |    | 166,667              |    | 20,659    |              | 166,667 | — %        |  |
| 4714 - Security Improvements               |              | 12,604  |    | 15,000               |    | _         |              | 15,000  | — %        |  |
| 4736 - Improvements - Lovington Airport    |              | _       |    | 50,000               |    | _         |              | 50,000  | — %        |  |
| 4746 - LOV Apron Rehabilitation            |              | 7,643   |    | _                    |    | _         |              | _       | — %        |  |
| 4777 - FY18/19 phase 3 apron rehab         |              | 177,247 |    | _                    |    | _         |              | _       | — %        |  |
| 4493 - Electrical Vault & Generator        |              | _       |    | 200,000              |    | 36,795    |              | 200,000 | <b>—</b> % |  |
| Total Capital Outlays                      | \$           | 197,493 | \$ | 481,667              | \$ | 57,454    | \$           | 621,667 | 29.1 %     |  |

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# Lea County Jal Airport



# 456-18 Jal Airport

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--|--------------|----------------|--------------|--------------|------------|
| Revenue                                  |              |                |              |              |            |
| Charges for Services                     |              |                |              |              |            |
| 1460 - Airport Rentals                   | \$ 3,977     | \$ 2,500       | \$ 6,961     | \$ 2,500     |            |
| <b>Charges for Services Total</b>        | 3,977        | 2,500          | 6,961        | 2,500        |            |
| Intergovernmental                        |              |                |              |              |            |
| 1508 - Federal FAA Grant                 | _            | 158,334        | 22,247       | 158,334      | <b>—</b> % |
| 1604 - Grant Revenue                     | 16,148       | _              | 897          | 20,000       |            |
| 1628 - NMDOT Grant - Maintenance         | 4,655        | _              | _            | _            |            |
| 1629 - Airfield Supplies                 | 178          | 10,000         | 4,996        | 10,000       |            |
| 1851 - Road Construction                 | 18,707       | 57,000         | _            | _            | (100.0)%   |
| 1985 - Electrical Vault & Generator      | 23,340       | 190,000        | 59,578       | 190,000      | <b>—</b> % |
| Intergovernmental Total                  | 63,028       | 415,334        | 87,718       | 378,334      | (8.9)%     |
| Total Revenue                            | 67,005       | 417,834        | 94,679       | 380,834      | (8.9)%     |
| Expenditures                             |              |                |              |              |            |
| Salaries & Benefits                      |              |                |              |              |            |
| 2002 - Full-Time Positions               | 41,740       | 43,984         | 39,197       | 35,500       | (19.3)%    |
| 2003 - Part Time Positions               | _            | 2,210          |              | 2,210        | %          |
| 2005 - Overtime                          | 1,023        | 3,000          | 696          | 2,000        | (33.3)%    |
| 2063 - PERA                              | 5,872        | 5,653          | 5,585        | 5,369        | (5.0)%     |
| 2064 - FICA                              | 3,110        | 3,888          | 2,929        | 3,114        | (19.9)%    |
| 2065 - Health Insurance                  | 1,402        | 8,128          | 8,073        | 16,902       | 107.9 %    |
| 2200 - Retiree Health Care               | 1,131        | 1,254          | 1,022        | 1,012        | (19.3)%    |
| 2208 - Vacation                          | 235          | 1,000          | 385          | 1,000        | <b>—</b> % |
| 2209 - Straight Time - OT                | _            | 625            | _            | _            | (100.0)%   |
| <b>Total Salaries &amp; Benefits</b>     | 54,511       | 69,741         | 57,886       | 67,108       | (3.8)%     |
| Operating Costs                          |              |                |              |              |            |
| 2007 - Communications                    | 740          | 2,000          | 393          | 1,500        | (25.0)%    |
| 2008 - Printing & Publishing             | _            | 625            | _            | 625          | _ %        |
| 2009 - Office Supplies                   | 13           | 875            | 371          | 875          | <b>—</b> % |
| 2010 - Travel/Per Diem                   | _            | 750            | _            | _            | (100.0)%   |
| 2011 - Vehicle - Gas & Oil               | 482          | 3,750          | _            | 2,250        | (40.0)%    |
| 2012 - Maintenance                       | _            | 7,500          | _            | 5,000        | (33.3)%    |
| 2013 - Rental Of Equipment               | _            | 1,250          | _            | 750          | (40.0)%    |
| 2016 - Education/Registration/Dues       | 482          | 750            | 260          | 750          | <b>—</b> % |
| 2023 - Maintenance - Building            | 16           | 2,500          | _            | 2,500        | <b>—</b> % |
| 2025 - Utilities                         | 3,991        | 6,000          | 2,601        | 5,000        | (16.7)%    |
| 2079 - Contractual Service - Maintenance | _            | 2,765          | _            | _            | (100.0)%   |
| 2111 - Vehicle - Maintenance             | 942          | 2,500          | 1,654        | 2,500        | <b>—</b> % |
| 2123 - Air Field Maintenance             | 12,220       | 18,750         | 1,125        | 16,750       | (10.7)%    |
| 2131 - Uniforms                          | 411          | 500            | 499          | 500          | — %        |
| 2181 - Air Field Supplies                | 198          | 10,000         | 7,304        | 10,000       | — %        |
| 2701 - Maintenance - Airport             | 10,620       | 12,500         | 5,377        | 12,500       | <b>—</b> % |
| -  |              |                |              |              |            |

### 456-18 Jal Airport

|                                     | FY 19 A | <u>ctual</u> | FY 20 | Adjusted  | <u>FY</u> | 20 Actual | FY | 21 Budget | % Change |
|-------------------------------------|---------|--------------|-------|-----------|-----------|-----------|----|-----------|----------|
| 2802 - Staff Labor                  |         |              |       | 1,750     |           |           |    | 1,500     | (14.3)%  |
| <b>Total Operating Costs</b>        | 3       | 0,117        |       | 74,765    |           | 19,585    |    | 63,000    | (15.7)%  |
| <b>Total Expenditures</b>           | 8       | 4,628        |       | 144,506   |           | 77,471    |    | 130,108   | (10.0)%  |
| Net Change from Operations          | (1      | 7,623)       |       | 273,328   |           | 17,207    |    | 250,726   | (8.3)%   |
| Capital Outlays (See Detail)        | 6       | 6,345        |       | 445,407   |           | 191,610   |    | 456,667   | 2.5 %    |
| Net Change in Fund Balance          | (8      | 3,969)       |       | (172,079) |           | (174,402) |    | (205,941) | 19.7 %   |
| Cash Fund Balance Beginning of Year | 11      | 9,013        |       | 35,044    |           | 35,044    |    | 54,300    | 54.9 %   |
| Cash Transfer from the General Fund |         |              |       | 193,658   |           | 193,658   |    | 225,000   | 16.2 %   |
| Cash Fund Balance End of Year       | \$ 3    | 5,044        | \$    | 56,623    | \$        | 54,300    | \$ | 73,359    | 29.6 %   |

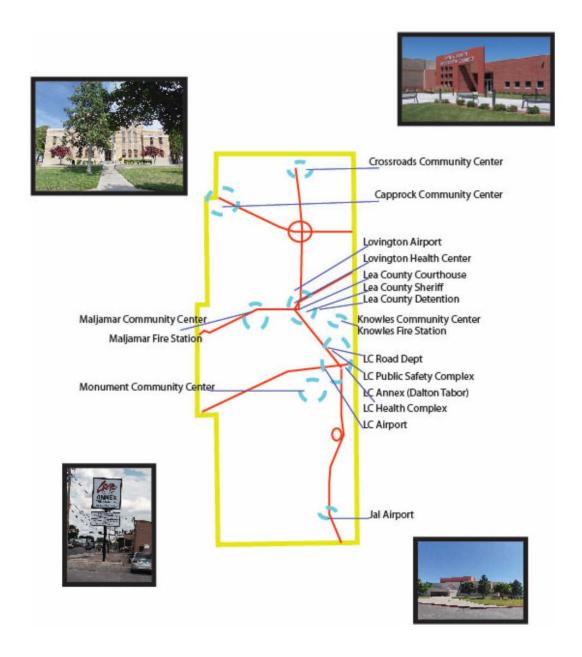
### 456-18 Jal Airport

|                            | FTE  | Salary       | FICA &<br>Medicare |       | PERA |       | Group<br>Health Ins. |        | Retiree Ins. |       | Total        |
|----------------------------|------|--------------|--------------------|-------|------|-------|----------------------|--------|--------------|-------|--------------|
| 456-18 Jal Airport         |      |              |                    |       |      |       |                      |        |              |       |              |
| <b>Full-Time Positions</b> |      |              |                    |       |      |       |                      |        |              |       |              |
| Airport Tech               | 0.75 | \$<br>24,133 | \$                 | 1,846 | \$   | 3,650 | \$                   | 11,106 | \$           | 688   | \$<br>41,423 |
| Supervisor                 | 0.25 | 11,367       |                    | 870   |      | 1,719 |                      | 5,796  |              | 324   | 20,076       |
| Full-Time Positions Total  | 1.00 | 35,500       |                    | 2,716 |      | 5,369 |                      | 16,902 |              | 1,012 | 61,499       |
| Overtime                   |      | 2,000        |                    | 153   |      | _     |                      | _      |              | _     | 2,153        |
| Part-Time Positions        |      | 2,210        |                    | 169   |      | _     |                      | _      |              | _     | 2,379        |
| Vacation                   |      | 1,000        |                    | 77    |      |       |                      |        |              |       | 1,077        |
| Jal Airport Total          | 1.00 | \$<br>40,710 | \$                 | 3,114 | \$   | 5,369 | \$                   | 16,902 | \$           | 1,012 | \$<br>67,108 |

### 456-18 Jal Airport

|                                     | FY | 20 Actual | FY 20<br>Adjusted | FY | 20 Actual | FY 21<br>Budget | % Change |
|-------------------------------------|----|-----------|-------------------|----|-----------|-----------------|----------|
| Capital Outlays                     |    |           |                   |    |           |                 |          |
| 4104 - Capital Improvements         | \$ | _         | \$<br>_           | \$ | _         | \$<br>40,000    | — %      |
| 4373 - Jal Airport Improvements     |    | 17,942    | 60,000            |    | 26,914    | 60,000          | — %      |
| 4493 - Electrical Vault & Generator |    | 24,570    | 153,740           |    | 118,752   | 125,000         | (18.7)%  |
| 4495 - PAPI System Installation     |    | 3,903     | 166,667           |    | 25,369    | 166,667         | — %      |
| 4714 - Security Improvements        |    | 239       | 15,000            |    | 6,828     | 15,000          | — %      |
| 4737 - Improvements - Jal Airport   |    | 19,692    | 50,000            |    | 13,748    | 50,000          | %        |
| Total Capital Outlays               | \$ | 66,345    | \$<br>445,407     | \$ | 191,610   | \$<br>456,667   | 2.5 %    |

## Lea County Facilities Department



# Lea County Community Centers



## **Community Centers**

### **Mission Statement**

To provide and maintain public spaces in unincorporated rural areas throughout the County for use by residents.

### **Function**

Lea County maintains Community Centers in the rural areas of Caprock, Knowles, Monument, Crossroads and Maljamar. The purpose of this fund is to account for operating expenses of each facility.

For FY 20/21, Lea County has budgeted \$100,000 in capital improvements for these Community Centers.

## **404-12 Community Recreation**

|  | FY | 19 Actual | F  | Y 20 Adjusted | F  | Y 20 Actual | FY | Y 21 Budget | % Change |
|--|----|-----------|----|---------------|----|-------------|----|-------------|----------|
| <b>Operating Costs</b>                   |    |           |    |               |    |             |    |             |          |
| 2023 - Maintenance - Building            | \$ | _         | \$ | 63,800        | \$ | _           | \$ | 50,000      | (22)%    |
| 2025 - Utilities                         |    | 11,644    |    | 15,000        |    | 11,093      |    | 15,000      | — %      |
| 2079 - Contractual Service - Maintenance |    | 4,950     |    | 6,071         |    | 4,677       |    | 5,670       | (6.6)%   |
| <b>Total Operating Costs</b>             |    | 16,595    |    | 84,871        |    | 15,771      |    | 70,670      | (16.7)%  |
| Total Expenditures                       |    | 16,595    |    | 84,871        |    | 15,771      |    | 70,670      | (16.7)%  |
| Net Change from Operations               |    | (16,595)  |    | (84,871)      |    | (15,771)    |    | (70,670)    | (16.7)%  |
| Capital Outlays (See Detail)             |    | 357,620   |    | 200,000       |    | 700         |    | 100,000     | (50)%    |
| Net Change in Fund Balance               |    | (374,214) |    | (284,871)     |    | (16,471)    |    | (170,670)   | (40)%    |
| Cash Fund Balance Beginning of Year      |    | 12,122    |    | 37,908        |    | 37,908      |    | 21,438      | (40)%    |
| Cash Transfer from the General Fund      |    | 400,000   |    | 310,077       |    |             |    | 171,571     | (44.7)%  |
| Cash Fund Balance End of Year            | \$ | 37,908    | \$ | 63,114        | \$ | 21,438      | \$ | 22,339      | (44.7)%  |

## **404-12 Community Recreation**

|                       | <u>FY</u> | 19 Actual | <u>FY</u> | 20 Adjusted | FY | 20 Actual | <u>FY</u> | 21 Budget | % Change |
|-----------------------|-----------|-----------|-----------|-------------|----|-----------|-----------|-----------|----------|
| Capital Outlays       |           |           |           |             |    |           |           |           |          |
| 4104 - Improvements   | \$        | 357,620   | \$        | 200,000     | \$ | 700       | \$        | 100,000   | (50)%    |
| Total Capital Outlays | \$        | 357,620   | \$        | 200,000     | \$ | 700       | \$        | 100,000   | (50)%    |

# Lea County Capital Projects Fund



## 430 - Lea County Capital Projects

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| Revenue  |              |                |              |              |          |
| Intergovernmental                                |              |                |              |              |          |
| 1458 - NM Legislative Grant - Courthouse Renewal | \$ 100,000   | \$ 1,000,000   | <u>\$</u>    | \$ 1,963,000 | 96 %     |
| Intergovernmental Total                          | 100,000      | 1,000,000      |              | 1,963,000    | 96 %     |
| Total Revenue                                    | 100,000      | 1,000,000      |              | 1,963,000    | 96.3 %   |
| Capital Outlay                                   |              |                |              |              |          |
| 4106 - Donated Buildings                         | _            | 210,860        | 126,303      | _            | (100.0)% |
| 4110 - Judicial Complex - Sheriff                | 228,919      | 100,000        | 99,448       | 100,000      | — %      |
| 4125 - Facility Improvements                     | _            | 1,940,000      | 9,211        | 500,000      | (74.2)%  |
| 4139 - General Services Building                 | _            | 625,000        | 214,483      | 500,000      | (20.0)%  |
| 4250 - Water Rights                              | _            | 1,000,000      | _            | 300,000      | (70.0)%  |
| 4315 - Pickup(s) (Environmental)                 | _            | _              | _            | 180,000      | %        |
| 4324 - Copier (Sheriff)                          | _            | _              | _            | 16,000       | %        |
| 4327 - Renovate Elevator                         | _            | 200,000        | _            | _            | (100.0)% |
| 4328 - Remodel Courthouse                        | 483,945      | 20,000,000     | 171,095      | 20,800,000   | 4.0 %    |
| 4331 - Server Upgrade (Info Technology)          | 63,761       | 60,000         | 59,861       | 80,000       | 33.3 %   |
| 4331 - Server Upgrade (Sheriff)                  | _            | 31,000         | 31,000       | 31,000       | %        |
| 4333 - Judicial Complex                          | 9,417,164    | 9,200,000      | 2,012,862    | 5,000,000    | (45.7)%  |
| 4367 - Equipment (DWI Probation)                 | _            | _              | _            | 18,000       | %        |
| 4367 - Equipment (Environmental)                 | _            | _              | _            | 244,350      | %        |
| 4367 - Equipment (Facilities)                    | 187,296      | 310,000        | 305,931      | 127,000      | (59.0)%  |
| 4382 - Vehicle (Facilities)                      | 34,000       | _              | _            | 45,500       | %        |
| 4382 - Vehicle - Information Technology          | _            | 40,000         | 40,000       | 40,000       | %        |
| 4382 - Vehicle - Sheriff's Office                | 1,037,303    | 1,000,000      | 998,066      | 783,410      | (21.7)%  |
| 4382 - Vehicles - County Operations              | _            | 200,000        | 199,953      | _            | (100.0)% |
| 4440 - Equipment - Sheriff's Office              | _            | 306,500        | 269,736      | 157,500      | (48.6)%  |
| 4442 - Sheriff's Office                          | 970,571      | 2,088,345      | 884,995      | 200,000      | (90.4)%  |
| 4461 - Storage Building                          | 279,486      | 324,000        | 227,163      | 60,000       | (81.5)%  |
| 4589 - Convenience Center (Environmental)        | _            | _              | _            | 1,500,000    | %        |
| 4641 - Computer Equipment (Environmental)        | _            | _              | _            | 25,000       | %        |
| 4734 - Lea County Annex Remodel                  | 13,012       | 675,001        | 259,789      | 500,000      | (25.9)%  |
| 4735 - Industrial Park                           | _            | 409,533        | _            | _            | (100.0)% |
| 4776 - Accounting/Financial System               | 106,648      | 2,000,000      | 94,498       | 396,000      | (80.2)%  |
| 4778 - Building Improvements (Commission)        | 506,401      | 2,326,970      | 237,096      | 2,000,000    | (14.1)%  |
| <b>Total Capital Outlays</b>                     | 13,328,507   | 43,047,209     | 6,241,490    | 33,603,760   | (21.9)%  |
| Net Change in Fund Balance                       | (13,228,507) | (42,047,209)   | (6,241,490)  | (31,640,760) | (24.7)%  |
| Cash Fund Balance Beginning of Year              | 4,384,941    | 1,156,434      | 1,156,434    | 914,944      | (20.9)%  |
| Cash Transfer to/from the General Fund           | 10,000,000   | 40,977,217     | 6,000,000    | 30,900,755   | (24.6)%  |
| Cash Fund Balance End of Year                    | \$ 1,156,434 | \$ 86,442      | \$ 914,944   | \$ 174,939   | %        |

## Lea County Event Facilities





### **Mission Statement**

The Lea County Event Center (LCEC) strives to provide the citizens, businesses and organizations of Lea County and the surrounding area with the perfect venue for meetings, private gatherings and pubic event of all sizes.

#### **Function**

With rooms of various sizes that can accommodate events for as few as ten people or as many as 6,500, as well as a mobile stage that can be set-up at outlying locations, the function of the LCEC is to assist customers with realizing their perfect event and to bring high-quality entertainment events to Lea County.

#### Staff

The LCEC is currently staffed by the General Manager as well as two full-time employees, along with a select group of temporary employees who operate and maintain the facility on a daily basis.

#### Goals

The goal of the LCEC is to be the go-to venue for a wide variety of events that provide cultural, recreational and educational opportunities to citizens and foster a sense of community in Lea County while keeping the health and safety of patrons as a priority by following established COVID-safe practices and guidelines..

### **Activities**

In Fiscal Year 2020/2021, the LCEC hosted job fairs, a Rodney Atkins concert, a tattoo convention, health screening clinics, craft fairs and the EnergyPlex conference, as well as numerous business, public and private events.

### Coming Up in FY 20/21

FY 2020/2021 will see the return of several community favorites such as a community Halloween carnival, the CREATE Women's conference and Pi Day. We are also bringing new events to the facility, such as a vintage car show, a regional gymnastics meet and a community prayer breakfast. Additionally, LCEC strives to serve the community by providing a convenient polling place for the 2020 general election.

| Miscellaneus   |  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--|--|--------------|----------------|--------------|--------------|------------|
| 1016 - RV Rental Space   \$ 1,700   \$ 496   \$ 7  | Revenue                                  |              |                |              |              |            |
| 1260 - Refunds   | Miscellaneous                            |              |                |              |              |            |
| 1301 - LCEC Ticket Sales   | 1016 - RV Rental Space                   | \$ —         | \$ 1,700       | \$ —         | \$ 1,700     | <b>—</b> % |
| 1302 - LCEC Concession Sales   | 1260 - Refunds                           | 1,378        | _              | 496          | _            | <b>—</b> % |
| 1303 - LCEC Merchandising  | 1301 - LCEC Ticket Sales                 | 3,872        | 5,000          | 841          | 5,000        | — %        |
| 1305 - LCEC Rental   188,155   125,000   95,278   125,000   -%   1308 - LCEC RV Parking   2,050   - 7,031   - 6%   - 6%   1309 - LCEC Security   17,310   15,000   20,442   15,000   -%   1311 - LCEC House Staffing   19,909   11,000   16,391   11,000   - %   1312 - LCEC Sheriff's Officers   13,528   9,000   9,235   9,000   - %   1314 - Special Production   2,060   - 6   2,850   - 6%   - 6%   1318 - Linens   29,835   7,000   19,029   7,000   - %   1318 - Linens   29,835   7,000   19,029   7,000   - %   1318 - Linens   317,662   228,700   197,807   228,700   - %   10,000   1 | 1302 - LCEC Concession Sales             | 39,566       | 55,000         | 25,890       | 55,000       | — %        |
| 1308 - LCEC RV Parking   | 1303 - LCEC Merchandising                | _            | _              | 324          | _            | — %        |
| 1309 - LCEC Security   | 1305 - LCEC Rental                       | 188,155      | 125,000        | 95,278       | 125,000      | <b>—</b> % |
| 1311 - LCEC House Staffing   19,099   11,000   16,391   11,000   -%   1312 - LCEC Sheriff's Officers   13,528   9,000   9,235   9,000   -%   1314 - Special Production   2,060   - & 2,855   7,000   19,029   7,000   -%   1318 - Linens   317,662   228,700   19,029   7,000   -%   1518 - Linens   317,662   228,700   197,807   228,700   -%   1518 - CM   15,000   15,000   15,000   -%   15,000   15,000   -%   15,000   15,000   -%   15,000   15,000   -%   15,000   -%   15,000   -%   15,000   15,000   -%   15,000   -%   15,000   -%   15,000   15,000   -%   15,000   15,000   -%   15,000   1 | 1308 - LCEC RV Parking                   | 2,050        | _              | 7,031        | _            | — %        |
| 1312 - LCEC Sheriff's Officers   13,528   9,000   9,235   9,000   -%   1314 - Special Production   2,060   - 2,850   - 6 %   -%   1318 - Linens   29,835   7,000   19,029   7,000   -%   6 %   1318 - Linens   29,835   7,000   19,029   7,000   -%   6 %   1318 - Linens   317,662   228,700   197,807   228,700   -%   6 % | 1309 - LCEC Security                     | 17,310       | 15,000         | 20,442       | 15,000       | — %        |
| 1314 - Special Production   2,060   7,000   19,029   7,000   | 1311 - LCEC House Staffing               | 19,909       | 11,000         | 16,391       | 11,000       | — %        |
| 1318 - Linens   29,835   7,000   19,029   7,000   -%   Miscellaneous   317,662   228,700   197,807   228,700   -%   -%   Miscellaneous   317,662   228,700   197,807   228,700   -%   -%   Miscellaneous   317,662   228,700   197,807   228,700   -%   -%   Miscellaneous   | 1312 - LCEC Sheriff's Officers           | 13,528       | 9,000          | 9,235        | 9,000        | — %        |
| Miscellaneous         317,662         228,700         197,807         228,700         -%           Total Revenue         317,662         228,700         197,807         228,700         -%           Expenditures         Salaries & Benefits           2002 - Full-Time Positions         192,508         245,902         172,976         170,075         (30.8)%           2005 - Overtime         13,565         11,000         8,711         5,500         (50.0)%           2003 - Part Time Positions         2,660         37,193         25,632         25,724         (30.8)%           2004 - FICA         16,032         24,327         14,029         14,196         (41.6)%           2065 - Health Insurance         56,023         107,069         41,571         33,365         (68.8)%           2005 - Health Care         56,023         107,069         41,571         33,365         (68.8)%           2200 - Straight Time - OT         33         1,100         —         10,000         —           2200 - Retiree Health Care         5,480         7,08         43.5         4,847         30.8%           Departing Costs         313,993         476,599         267,751         263,708         44.7%           <  | 1314 - Special Production                | 2,060        | _              | 2,850        | _            | — %        |
| Total Revenue   317,662   228,700   197,807   228,700   -%   No.   No. | 1318 - Linens                            | 29,835       | 7,000          | 19,029       | 7,000        | — %        |
| Salaries & Benefits   Salaries & Salaries  | Miscellaneous                            | 317,662      | 228,700        | 197,807      | 228,700      | <u> </u>   |
| Salaries & Benefits         192,508         245,902         172,976         170,075         (30.8)%           2005 - Overtime         13,655         11,000         8,711         5,500         (50.0)%           2003 - Part Time Positions         —         33,000         —         —         (100.0)%           2063 - PERA         28,600         37,193         25,632         25,724         (30.8)%           2064 - FICA         16,032         24,327         14,029         14,196         (41.6)%           2065 - Health Insurance         56,023         107,069         41,571         33,365         (68.8)%           2208 - Vacation         1,662         10,000         —         10,000         —           2209 - Straight Time - OT         33         1,100         —         —         (100.0)%           2209 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           70at Slaries & Benefits         313,993         476,599         267,51         263,708         (44.7)%           2007 - Communications         7,537         8,000         7,738         8,000         —           2007 - Communications         7,537         8,00         7,38         8,00   | Total Revenue                            | 317,662      | 228,700        | 197,807      | 228,700      | %          |
| 2002 - Full-Time Positions         192,508         245,902         172,976         170,075         (30.8)%           2005 - Overtime         13,655         11,000         8,711         5,500         (50.0)%           2003 - Part Time Positions         —         33,000         —         —         (100.0)%           2063 - PERA         28,600         37,193         25,632         25,724         (30.8)%           2064 - FICA         16,032         24,327         14,029         14,196         (41.6)%           2065 - Health Insurance         56,023         107,069         41,571         33,365         (68.8)%           2208 - Vacation         1,662         10,000         —         10,000         —           2209 - Straight Time - OT         33         1,100         —         —         (100.0)%           2209 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs           2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537  | Expenditures                             |              |                |              |              |            |
| 2005 - Overtime         13,655         11,000         8,711         5,500         (50.0)%           2003 - Part Time Positions         —         33,000         —         —         (100.0)%           2063 - PERA         28,600         37,193         25,632         25,724         (30.8)%           2064 - FICA         16,032         24,327         14,029         14,196         (41.6)%           2065 - Health Insurance         56,023         107,069         41,571         33,365         (68.8)%           2208 - Vacation         1,662         10,000         —         10,000         —         (60.0)%           2209 - Straight Time - OT         33         1,100         —         10,000         —         (100.0)%           2209 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs           2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —           2008 - Printing & Publishing   | Salaries & Benefits                      |              |                |              |              |            |
| 2003 - Part Time Positions         —         33,000         —         —         (100.0)%           2063 - PERA         28,600         37,193         25,632         25,724         (30.8)%           2064 - FICA         16,032         24,327         14,029         14,196         (41.6)%           2065 - Health Insurance         56,023         107,069         41,571         33,365         (68.8)%           2208 - Vacation         1,662         10,000         —         10,000         —         (100.0)%           2209 - Straight Time - OT         33         1,100         —         —         (100.0)%           2209 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs           2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987<   | 2002 - Full-Time Positions               | 192,508      | 245,902        | 172,976      | 170,075      | (30.8)%    |
| 2063 - PERA         28,600         37,193         25,632         25,724         (30.8)%           2064 - FICA         16,032         24,327         14,029         14,196         (41.6)%           2065 - Health Insurance         56,023         107,069         41,571         33,365         (68.8)%           2208 - Vacation         1,662         10,000         —         10,000         —         (100.0)%           2209 - Straight Time - OT         33         1,100         —         —         (100.0)%           2200 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs           2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2011 - Vehicle - Gas & Oil  | 2005 - Overtime                          | 13,655       | 11,000         | 8,711        | 5,500        | (50.0)%    |
| 2064 - FICA         16,032         24,327         14,029         14,196         (41.6)%           2065 - Health Insurance         56,023         107,069         41,571         33,365         (68.8)%           2208 - Vacation         1,662         10,000         —         10,000         —%           2209 - Straight Time - OT         33         1,100         —         —         (100.0)%           2200 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500   | 2003 - Part Time Positions               | _            | 33,000         | _            | _            | (100.0)%   |
| 2065 - Health Insurance         56,023         107,069         41,571         33,365         (68.8)%           2208 - Vacation         1,662         10,000         —         10,000         —           2209 - Straight Time - OT         33         1,100         —         —         (100.0)%           2200 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs         S         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —           2008 - Printing & Publishing         154         3,500         —         25,00         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2010 - Travel/Per Diem         —         3,000         —         1,000         (66.7)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500  | 2063 - PERA                              | 28,600       | 37,193         | 25,632       | 25,724       | (30.8)%    |
| 2208 - Vacation         1,662         10,000         —         10,000         —%           2209 - Straight Time - OT         33         1,100         —         —         (100.0)%           2200 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs           2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2010 - Travel/Per Diem         —         3,000         —         1,000         (66.7)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500         52.5 %           2013 - Rental Of Equipment         753   | 2064 - FICA                              | 16,032       | 24,327         | 14,029       | 14,196       | (41.6)%    |
| 2209 - Straight Time - OT         33         1,100         —         —         (100.0)%           2200 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs           2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —         %           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2010 - Travel/Per Diem         —         3,000         —         1,000         (66.7)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500         52.5 %           2013 - Rental Of Equipment         753         2,500         836         1,500         (40.0)%           2025 - Utilities <td>2065 - Health Insurance</td> <td>56,023</td> <td>107,069</td> <td>41,571</td> <td>33,365</td> <td>(68.8)%</td>  | 2065 - Health Insurance                  | 56,023       | 107,069        | 41,571       | 33,365       | (68.8)%    |
| 2200 - Retiree Health Care         5,480         7,008         4,833         4,847         (30.8)%           Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs         300         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —%           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2010 - Travel/Per Diem         —         3,000         —         1,000         (66.7)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500         52.5 %           2013 - Rental Of Equipment         753         2,500         —         1,000         (60.0)%           2016 - Education/Registration/Dues         417         2,500         836         1,500         (40.0)%           2025 - Utilities         185,647         320,000  | 2208 - Vacation                          | 1,662        | 10,000         | _            | 10,000       | — %        |
| Total Salaries & Benefits         313,993         476,599         267,751         263,708         (44.7)%           Operating Costs         2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —%           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2010 - Travel/Per Diem         —         3,000         —         1,000         (66.7)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500         52.5 %           2013 - Rental Of Equipment         753         2,500         —         1,000         (60.0)%           2016 - Education/Registration/Dues         417         2,500         836         1,500         (40.0)%           2025 - Utilities         185,647         320,000         166,452         215,000         (32.8)%           2027 - Advertising         2,920         10,000 <td>2209 - Straight Time - OT</td> <td>33</td> <td>1,100</td> <td>_</td> <td>_</td> <td>(100.0)%</td>  | 2209 - Straight Time - OT                | 33           | 1,100          | _            | _            | (100.0)%   |
| Operating Costs           2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         —%           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2010 - Travel/Per Diem         —         3,000         —         1,000         (66.7)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500         52.5 %           2013 - Rental Of Equipment         753         2,500         —         1,000         (60.0)%           2016 - Education/Registration/Dues         417         2,500         836         1,500         (40.0)%           2025 - Utilities         185,647         320,000         166,452         215,000         (32.8)%           2027 - Advertising         2,920         10,000         3,213         7,000         (30.0)%           2046 - Janitors Supplies         19,913 <td>2200 - Retiree Health Care</td> <td>5,480</td> <td>7,008</td> <td>4,833</td> <td>4,847</td> <td>(30.8)%</td>   | 2200 - Retiree Health Care               | 5,480        | 7,008          | 4,833        | 4,847        | (30.8)%    |
| 2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         — %           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2010 - Travel/Per Diem         —         3,000         —         1,000         (66.7)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500         52.5 %           2013 - Rental Of Equipment         753         2,500         —         1,000         (60.0)%           2016 - Education/Registration/Dues         417         2,500         836         1,500         (40.0)%           2025 - Utilities         185,647         320,000         166,452         215,000         (32.8)%           2027 - Advertising         2,920         10,000         3,213         7,000         (30.0)%           2046 - Janitors Supplies         19,913         22,000         18,592         2   | Total Salaries & Benefits                | 313,993      | 476,599        | 267,751      | 263,708      | (44.7)%    |
| 2006 - Postage         5         250         —         50         (80.0)%           2007 - Communications         7,537         8,000         7,738         8,000         — %           2008 - Printing & Publishing         154         3,500         —         2,500         (28.6)%           2009 - Office Supplies         3,987         5,000         2,378         2,656         (46.9)%           2010 - Travel/Per Diem         —         3,000         —         1,000         (66.7)%           2011 - Vehicle - Gas & Oil         1,539         4,000         995         2,500         (37.5)%           2012 - Maintenance         29,195         50,805         37,534         77,500         52.5 %           2013 - Rental Of Equipment         753         2,500         —         1,000         (60.0)%           2016 - Education/Registration/Dues         417         2,500         836         1,500         (40.0)%           2025 - Utilities         185,647         320,000         166,452         215,000         (32.8)%           2027 - Advertising         2,920         10,000         3,213         7,000         (30.0)%           2046 - Janitors Supplies         19,913         22,000         18,592         2   | Operating Costs                          |              |                |              |              |            |
| 2008 - Printing & Publishing       154       3,500       —       2,500       (28.6)%         2009 - Office Supplies       3,987       5,000       2,378       2,656       (46.9)%         2010 - Travel/Per Diem       —       3,000       —       1,000       (66.7)%         2011 - Vehicle - Gas & Oil       1,539       4,000       995       2,500       (37.5)%         2012 - Maintenance       29,195       50,805       37,534       77,500       52.5 %         2013 - Rental Of Equipment       753       2,500       —       1,000       (60.0)%         2016 - Education/Registration/Dues       417       2,500       836       1,500       (40.0)%         2025 - Utilities       185,647       320,000       166,452       215,000       (32.8)%         2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %   | 2006 - Postage                           | 5            | 250            | _            | 50           | (80.0)%    |
| 2009 - Office Supplies       3,987       5,000       2,378       2,656       (46.9)%         2010 - Travel/Per Diem       —       3,000       —       1,000       (66.7)%         2011 - Vehicle - Gas & Oil       1,539       4,000       995       2,500       (37.5)%         2012 - Maintenance       29,195       50,805       37,534       77,500       52.5 %         2013 - Rental Of Equipment       753       2,500       —       1,000       (60.0)%         2016 - Education/Registration/Dues       417       2,500       836       1,500       (40.0)%         2025 - Utilities       185,647       320,000       166,452       215,000       (32.8)%         2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %  | 2007 - Communications                    | 7,537        | 8,000          | 7,738        | 8,000        | <b>—</b> % |
| 2010 - Travel/Per Diem       —       3,000       —       1,000       (66.7)%         2011 - Vehicle - Gas & Oil       1,539       4,000       995       2,500       (37.5)%         2012 - Maintenance       29,195       50,805       37,534       77,500       52.5 %         2013 - Rental Of Equipment       753       2,500       —       1,000       (60.0)%         2016 - Education/Registration/Dues       417       2,500       836       1,500       (40.0)%         2025 - Utilities       185,647       320,000       166,452       215,000       (32.8)%         2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %   | 2008 - Printing & Publishing             | 154          | 3,500          | _            | 2,500        | (28.6)%    |
| 2011 - Vehicle - Gas & Oil       1,539       4,000       995       2,500       (37.5)%         2012 - Maintenance       29,195       50,805       37,534       77,500       52.5 %         2013 - Rental Of Equipment       753       2,500       —       1,000       (60.0)%         2016 - Education/Registration/Dues       417       2,500       836       1,500       (40.0)%         2025 - Utilities       185,647       320,000       166,452       215,000       (32.8)%         2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %  | 2009 - Office Supplies                   | 3,987        | 5,000          | 2,378        | 2,656        | (46.9)%    |
| 2012 - Maintenance       29,195       50,805       37,534       77,500       52.5 %         2013 - Rental Of Equipment       753       2,500       —       1,000       (60.0)%         2016 - Education/Registration/Dues       417       2,500       836       1,500       (40.0)%         2025 - Utilities       185,647       320,000       166,452       215,000       (32.8)%         2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %   | 2010 - Travel/Per Diem                   | _            | 3,000          | _            | 1,000        | (66.7)%    |
| 2013 - Rental Of Equipment       753       2,500       —       1,000       (60.0)%         2016 - Education/Registration/Dues       417       2,500       836       1,500       (40.0)%         2025 - Utilities       185,647       320,000       166,452       215,000       (32.8)%         2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %   | 2011 - Vehicle - Gas & Oil               | 1,539        | 4,000          | 995          | 2,500        | (37.5)%    |
| 2016 - Education/Registration/Dues       417       2,500       836       1,500       (40.0)%         2025 - Utilities       185,647       320,000       166,452       215,000       (32.8)%         2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %  | 2012 - Maintenance                       | 29,195       | 50,805         | 37,534       | 77,500       | 52.5 %     |
| 2025 - Utilities       185,647       320,000       166,452       215,000       (32.8)%         2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %   | 2013 - Rental Of Equipment               | 753          | 2,500          | _            | 1,000        | (60.0)%    |
| 2027 - Advertising       2,920       10,000       3,213       7,000       (30.0)%         2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %  | 2016 - Education/Registration/Dues       | 417          | 2,500          | 836          | 1,500        | (40.0)%    |
| 2046 - Janitors Supplies       19,913       22,000       18,592       20,000       (9.1)%         2079 - Contractual Service - Maintenance       106,012       110,000       100,173       135,000       22.7 %  | 2025 - Utilities                         | 185,647      | 320,000        | 166,452      | 215,000      | (32.8)%    |
| 2079 - Contractual Service - Maintenance 106,012 110,000 100,173 135,000 22.7 %  | 2027 - Advertising                       | 2,920        | 10,000         | 3,213        | 7,000        | (30.0)%    |
|  | 2046 - Janitors Supplies                 | 19,913       | 22,000         | 18,592       | 20,000       | (9.1)%     |
| 244 2414 2414  | 2079 - Contractual Service - Maintenance | 106,012      | 110,000        | 100,173      | 135,000      | 22.7 %     |
| 2111 - Vehicle - Maintenance 764 2,500 — 2,500 — %   | 2111 - Vehicle - Maintenance             | 764          | 2,500          | _            | 2,500        | — %        |

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-------------------------------------|--------------|----------------|--------------|--------------|----------|
| 2130 - Computers And Peripherals    | _            | 5,000          | 3,800        | 1,500        | (70.0)%  |
| 2131 - Uniforms                     | 1,190        | 2,500          | 692          | 500          | (80.0)%  |
| 2165 - Software                     | _            | 7,500          | _            | 5,000        | (33.3)%  |
| 2232 - Non-Capital Equipment        | 2,386        | 22,614         | 2,265        | 6,839        | (69.8)%  |
| 2438 - Special Productions          | 11,350       | 25,000         | 10,703       | _            | (100.0)% |
| 2802 - Staff Labor                  | 94,874       | 117,000        | 106,477      | 105,000      | (10.3)%  |
| 2875 - Bank Service Charges         | 2,620        | 3,000          | 1,699        | 3,000        | — %      |
| 2879 - Catering/Linens              | 39,589       | 42,500         | 40,565       | 40,000       | (5.9)%   |
| 2895 - Refunds                      | 2,195        | 4,000          | 3,344        | 4,000        | %        |
| <b>Total Operating Costs</b>        | 513,047      | 773,169        | 507,453      | 642,045      | (17.0)%  |
| Total Expenditures                  | 827,040      | 1,249,768      | 775,205      | 905,753      | (27.5)%  |
| Net Change from Operations          | (509,378)    | (1,021,068)    | (577,398)    | (677,053)    | (33.7)%  |
| Capital Outlays (See Detail)        | 170,277      | 3,173,497      | 85,171       | 363,819      | (88.5)%  |
| Net Change in Fund Balance          | (679,655)    | (4,194,565)    | (662,569)    | (1,040,872)  | (75.2)%  |
| Cash Fund Balance Beginning of Year | 25,250       | 100,000        | 100,000      | 97,431       | (2.6)%   |
| Cash Transfer from the General Fund | 754,405      | 4,228,370      | 660,000      | 1,400,000    | (66.9)%  |
| Cash Fund Balance End of Year       | \$ 100,000   | \$ 133,805     | \$ 97,431    | \$ 456,559   | 241.2 %  |

|                            | FTE  | Salary        | FICA &<br>Medicare | PERA         | Н  | Group<br>ealth Ins. | Re | tiree Ins. | Total         |
|----------------------------|------|---------------|--------------------|--------------|----|---------------------|----|------------|---------------|
| 463-31 Event Center        |      | -             |                    |              |    |                     |    |            |               |
| Full-Time Positions        |      |               |                    |              |    |                     |    |            |               |
| Director                   | 1.00 | \$<br>91,555  | \$<br>7,004        | \$<br>13,848 | \$ | 17,539              | \$ | 2,609      | \$<br>132,555 |
| Operations Supervisor      | 1.00 | 46,384        | 3,548              | 7,016        |    | 7,913               |    | 1,322      | 66,183        |
| Operations Technician      | 2.00 | 32,136        | 2,458              | 4,861        |    | 7,913               |    | 916        | 48,284        |
| Administrative Coordinator | 1.00 | _             | _                  | _            |    |                     |    | _          |               |
| Full-Time Positions Total  | 5.00 | 170,075       | 13,011             | 25,724       |    | 33,365              |    | 4,847      | 247,022       |
| Overtime                   |      | 5,500         | 421                | _            |    | _                   |    | _          | 5,921         |
| Vacation                   |      | 10,000        | 765                |              |    |                     |    |            | 10,765        |
| Event Center Total         | 5.00 | \$<br>185,575 | \$<br>14,196       | \$<br>25,724 | \$ | 33,365              | \$ | 4,847      | \$<br>263,708 |

|  | FY 20 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change  |
|--|--------------|----------------|--------------|--------------|-----------|
| Capital Outlays                                |              |                |              |              |           |
| 4367 - Equipment                               | \$ 33,036.77 | \$ 27,000      | \$ 10,181    | \$ 266,819   | 888.22 %  |
| 4382 - Vehicle                                 | _            | _              | _            | 40,000       | — %       |
| 4557 - Event Center Improvements ( Facilities) | 137,240.62   | 3,146,497      | 74,990.4     | _            | (100.00)% |
| 4778 - Buildings Improvements (Banquet Hall)   |              |                |              | 57,000       | %         |
| Total Capital Outlays                          | \$ 170,277   | \$ 3,173,497   | \$ 85,171    | \$ 363,819   | (88.54)%  |



### **Mission Statement**

Lea County will strive to present a multi-purpose, year-round facility which is safe and well-managed. It shall meet the diverse educational and entertainment needs of the residents of Lea County. The Lea County Fairgrounds Management will be innovative in planning and growth while protecting the public's investment, maintaining sensitivity to our environment and preserving and caring for our County's heritage while exploring new cultural traditions.

### **Function**

Lea County Fairgrounds can offer an affordable choice for most types of activities. Three buildings, ranging from 5,200 sq. ft. to 13,000 sq. ft. are available for rent, with one building equipped with commercial kitchen. A covered livestock barn can house steers, lambs, goats, swine and heifers with a separate building for poultry and rabbits. Jake McClure arena is located at the Fairgrounds with covered grandstands which will seat approximately 6,000 guests. The arena has fully operational roping chute and eight bucking chutes. The arena also has numerous pens, both large and small, in order to keep livestock on site during functions. The Fairgrounds has 148 horse stalls and 75 RV full service hook-ups available for patrons to utilize.

### Values

The Lea County Fairgrounds has an obligation to support all of Lea County's communities with regard to education, recreation, health and entertainment. The Fairgrounds wishes to maintain a clean, safe and attractive facility which provides a positive economic impact for all of Lea County.

#### **Events**

Unfortunately, the year 2020 has become a frustrating one for fairgrounds and convention/event centers across the United States. With the Covid-19 virus being declared a pandemic, state leaderships implemented various Public Health orders for most "non essential" businesses. The recreational and entertainment industries were among some of the hardest hit. Venues which house these types of events, such as the Lea County Fairgrounds, were essentially closed for any type of mass gathering events. Typically, this facility is host to many various activities, such as rodeos, arts and crafts fairs, gun shows, private wedding receptions, quinceaneras, livestock exhibitions and company Christmas celebrations. This facility is also home to the state's largest county fair, the annual Lea County Fair & PRCA Rodeo. Nine days of family filled fun occurs each year the first full week of August. Approximately 60,000 visitors from Lea County and surrounding areas visit this event for quality rodeo performances, junior livestock shows and sale, over 100 vendor booths with displays, amusement games and rides and six nights of entertainment concerts by various nationally know artists. The 2020 production of the Lea County Fair & PRCA Rodeo was canceled due to the mandates of Public Health Orders. Since March of 2020, all events previously booked at this facility have been canceled or postponed to later dates. Hopefully, the events scheduled for early spring of 2021 will come to fruition and our facility will once again be home to many of the above listed events.

### **Accomplishments**

2020 brought additional improvements the Lea County Fairgrounds in order to further enhance the facility for the residents of Lea County. Land purchases several years ago was developed into an RV parking area. This area allows the facility to provide twenty four additional full hook-ups for RV or trailers. Complete with electrical, water and sewer, the area is an extension of the current RV parking lot with easy access from major roadway. The addition of a modular building located on on the southern most area of the facility is part of long range plans to enlarge the existing concert area. This building is planned to house the entertainment groups during the Lea County Fair & PRCA Rodeos, and will allow for the expansion of the stands and standing room for patrons attending the nightly concerts. The existing concert area is planned to be utilized for additional large vendor spaces with machinery and/or equipment for display. The new General Service Building, which began in 2019, will be completed in 2020. For the interim, this building will house County Departments while the Lea County Courthouse is remodeled.

### Coming Up In FY 20/21

In the past six years, this facility has undergone vast changes and improvements in almost every area of the facility has been made. In 2020, a much needed mens/womens restroom and office space under the livestock barn area will be completed. The demolition of the current facility will occur, providing more room for our livestock exhibitors and visitors in this area. The new restrooms and office space will greatly improve the conditions for all people under our barn area, as well as patrons of the food court, midway and concert areas. As related to events, The fairgrounds hopes to see the State Finals of the New Mexico Junior High School and High School Rodeo Associations converge the last week of May. We also remain positive that our facility will be able to host the many other events stated previously.

### **Funds**

460-32 - Lea County Fairgrounds

461-33 - Lea County Fair and Rodeo

462-34 - Lea County Hispanic Heritage Night







## Lea County Fairgrounds Operations



|                                      | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--------------------------------------|--------------|----------------|--------------|--------------|------------|
| Revenue                              |              |                |              |              |            |
| Intergovernmental                    |              |                |              |              |            |
| 1396 - NM Legislative Grant          | <u> </u>     | \$ 100,000     | \$ 100,000   | \$ 100,000   | %          |
| Total Intergovernmental              |              | 100,000        | 100,000      | 100,000      |            |
| Miscellaneous                        |              |                |              |              |            |
| 1005 - Arena/Stall Rental            | 8,106        | 8,000          | 6,400        | 8,000        | <b>—</b> % |
| 1016 - RV Space Rental               | 1,571        | 2,000          | 1,519        | 2,000        | — %        |
| 1226 - Special Productions           | _            | 6,000          | _            | 30,000       | 400.0 %    |
| 1227 - Christmas Celebration         | _            | 15,000         | _            | _            | (100.0)%   |
| 1292 - Event Staff                   | 4,019        | 10,000         | 4,798        | 10,000       | <b>—</b> % |
| 1298 - Fairground Building Rent      | 23,649       | 20,000         | 15,450       | 25,000       | 25.0 %     |
| 1299 - Ranch Rodeo                   | _            | 7,000          | _            | _            | (100.0)%   |
| 1314 - Special Productions           | _            | 5,000          | _            | 8,000        | 60.0 %     |
| 1440 - Credit Card Charges           | 30           | _              | 51           | _            | — %        |
| Total Miscellaneous                  | 37,376       | 73,000         | 28,218       | 83,000       | 13.7 %     |
| Total Revenue                        | 37,376       | 173,000        | 128,218      | 183,000      | 5.8 %      |
| Expenditures                         |              |                |              |              |            |
| Salaries & Benefits                  |              |                |              |              |            |
| 2002 - Full-Time Positions           | 256,642      | 272,208        | 228,281      | 189,984      | (30.2)%    |
| 2005 - Overtime                      | 22,957       | 15,000         | 13,079       | 15,000       | <b>-</b> % |
| 2063 - PERA                          | 37,619       | 41,171         | 33,693       | 28,735       | (30.2)%    |
| 2064 - FICA                          | 22,526       | 22,285         | 18,845       | 15,918       | (28.6)%    |
| 2065 - Health Insurance              | 60,270       | 94,259         | 63,452       | 52,220       | (44.6)%    |
| 2200 - Retiree Health Care           | 7,208        | 7,758          | 6,353        | 5,415        | (30.2)%    |
| 2208 - Vacation                      | 2,299        | 3,100          | 3,100        | 3,100        | <b>—</b> % |
| 2209 - Straight Time - OT            |              | 1,000          |              |              | (100.0)%   |
| <b>Total Salaries &amp; Benefits</b> | 409,520      | 456,781        | 366,802      | 310,372      | (32.1)%    |
| <b>Operating Costs</b>               |              |                |              |              |            |
| 2006 - Postage                       | 77           | 1,000          | 227          | 1,000        | — %        |
| 2007 - Communications                | 4,323        | 8,000          | 3,845        | 5,000        | (37.5)%    |
| 2008 - Printing & Publishing         | 142          | 2,500          | 365          | 2,000        | (20.0)%    |
| 2009 - Office Supplies               | 6,635        | 10,000         | 4,499        | 5,000        | (50.0)%    |
| 2010 - Travel / Per Diem             | _            | 5,000          | _            | 2,000        | (60.0)%    |
| 2011 - Vehicle - Gas & Oil           | 5,853        | 15,000         | 3,469        | 7,000        | (53.3)%    |
| 2012 - Maintenance                   | 69,630       | 70,000         | 34,858       | 48,000       | (31.4)%    |
| 2013 - Rental Of Equipment           | _            | 2,500          | 51           | 2,500        | <b>—</b> % |
| 2016 - Education/Registration/Dues   | _            | 2,000          | 386          | 1,500        | (25.0)%    |
| 2020 - Supplies                      | 9,323        | 15,000         | 9,630        | 5,000        | (66.7)%    |
| 2025 - Utilities                     | 110,000      | 122,000        | 110,133      | 100,000      | (18.0)%    |
| 2027 - Advertising                   | 4,935        | 7,500          | 1,341        | 2,000        | (73.3)%    |
| 2046 - Janitors Supplies             | 1,292        | 5,000          | 2,070        | 4,000        | (20.0)%    |
| 2075 - Maintenance - Equipment       | 5,932        | 15,000         | 9,797        | 7,000        | (53.3)%    |
| 2076 - Equipment Operating           | _            | 5,000          | 358          | 5,000        | — %        |

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| 2079 - Contractual Service - Maintenance | 35,603       | 49,000         | 36,870       | 40,025       | (18.3)%  |
| 2111 - Vehicle - Maintenance             | 1,784        | 14,400         | 7,574        | 7,000        | (51.4)%  |
| 2130 - Computers And Peripherals         | 6,098        | 15,000         | 15,000       | 8,000        | (46.7)%  |
| 2131 - Uniforms                          | 3,763        | 7,000          | 3,849        | 4,000        | (42.9)%  |
| 2153 - Disposal                          | 1,826        | 5,000          | 198          | 4,000        | (20.0)%  |
| 2503 - Rodeo Production                  | 5,000        | 50,000         | 8,110        | 80,000       | 60.0 %   |
| 2504 - Ranch Rodeo                       | _            | 25,000         | _            | _            | (100.0)% |
| 2505 - Meal Expense                      | _            | 1,500          | 41.54        | _            | (100.0)% |
| 2551 - County Sponsored Events           | 7,520        | 18,000         | 15,580       | _            | (100.0)% |
| 2552 - Christmas Celebration             | _            | 7,000          | _            | _            | (100.0)% |
| 2895 - Refunds                           | 1,500        | 1,000          | 1,000        | 1,000        | %        |
| <b>Total Operating Costs</b>             | 281,238      | 478,400        | 269,252      | 341,025      | (28.7)%  |
| <b>Total Expenditures</b>                | 690,758      | 935,181        | 636,053      | 651,397      | (30.3)%  |
| Net Change from Operations               | (653,383)    | (762,181)      | (507,836)    | (468,397)    | (38.5)%  |
| Capital Outlays (See Detail)             | 3,232,588    | 5,135,342      | 3,655,817    | 1,012,333    | (80.3)%  |
| Net Change in Fund Balance               | (3,885,971)  | (5,897,523)    | (4,163,653)  | (1,480,730)  | (74.9)%  |
| Cash Fund Balance Beginning of Year      | 81,210       | 497,239        | 497,239      | 83,586       | (83.2)%  |
| Cash Transfer from the General Fund      | 4,302,000    | 5,708,691      | 3,750,000    | 1,600,000    | (72.0)%  |
| Cash Fund Balance End of Year            | \$ 497,239   | \$ 308,407     | \$ 83,586    | \$ 202,856   | (34.2)%  |

|                            | FTE  | Salary        | FICA &<br>Medicare | PERA         | _H | Group<br>lealth Ins. | Ret | tiree Ins. | Total         |
|----------------------------|------|---------------|--------------------|--------------|----|----------------------|-----|------------|---------------|
| 460-32 Fairgrounds         |      |               |                    |              |    |                      |     |            |               |
| <b>Full-Time Positions</b> |      |               |                    |              |    |                      |     |            |               |
| Maintenance Tech           | 1.72 | \$<br>30,749  | \$<br>2,352        | \$<br>4,651  | \$ | 12,345               | \$  | 876        | \$<br>50,974  |
| Office Manager             | 0.86 | 30,821        | 2,358              | 4,662        |    | 19,937               |     | 878        | 58,656        |
| Maintenance Lead           | 0.86 | _             | _                  | _            |    | _                    |     | _          | _             |
| General Manager            | 0.86 | 78,737        | 6,023              | 11,909       |    | _                    |     | 2,244      | 98,914        |
| <b>Event Coordinator</b>   | 0.86 | 49,676        | 3,800              | <br>7,513    |    | 19,937               |     | 1,416      | 82,343        |
| Full-Time Positions Total  | 5.16 | 189,984       | 14,534             | 28,735       |    | 52,220               |     | 5,415      | 290,887       |
| Overtime                   |      | 15,000        | 1,148              | _            |    | _                    |     | _          | 16,148        |
| Vacation                   |      | <br>3,100     | 237                | <br>         |    |                      |     |            | 3,337         |
| Fairgrounds Total          | 5.16 | \$<br>208,084 | \$<br>15,918       | \$<br>28,735 | \$ | 52,220               | \$  | 5,415      | \$<br>310,372 |

|                                   | FY 19 Actual   | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-----------------------------------|----------------|----------------|--------------|--------------|----------|
| Capital Outlays                   |                |                |              |              |          |
| 4125 - Facility Improvements      | \$ 44,526.78   | 190,000        | 100,386.04   | \$ 148,000   | (22.1)%  |
| 4242 - Chairs                     | _              | _              | _            | 5,000        | — %      |
| 4246 - Tables                     | 1,323.4        | 5,000          | 4,544.24     | 12,500       | 150.0 %  |
| 4313 - All Terrain Vehicle        | _              | 12,000         | _            | 10,000       | (16.7)%  |
| 4315 - Pickup(s)                  | 42,386         | 45,000         | _            | 45,000       | — %      |
| 4367 - AV Equipment               | _              | 55,000         | 14,651.01    | 50,000       | (9.1)%   |
| 4389 - Tractor                    | _              | 35,000         | _            | 45,000       | 28.6 %   |
| 4515 - Portable Sound System      | _              | 18,000         | 1,060.41     | _            | (100.0)% |
| 4585 - PY Fairground Improvements | 181,174.31     | 2,700,342      | 1,944,147.4  | 696,833      | (74.2)%  |
| 4586 - Fairgrounds Improvements   | 2,963,177.44   | 2,075,000      | 1,591,027.96 |              | (100.0)% |
| Total Capital Outlays             | \$3,232,587.93 | 5,135,342      | 3,655,817.06 | \$ 1,012,333 | (80.3)%  |

# Lea County Fair and Rodeo



## 461-33 Lea County Fair & Rodeo

|                                  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|----------------------------------|--------------|----------------|--------------|--------------|----------|
| Revenue                          |              |                |              |              |          |
| Intergovernmental                |              |                |              |              |          |
| 1487 - Lodger's Tax Grant        | <u>\$</u>    | \$ 118,330     | \$ 118,378   | \$ 150,000   | 27 %     |
| Total Governmental               |              | 118,330        | 118,378      | 150,000      |          |
| Miscellaneous                    |              |                |              |              |          |
| 1001 - Rodeo Ticket Sales        | 45,314       | 45,000         | 38,743       | 45,000       | — %      |
| 1002 - Concessions               | _            | 35,000         | _            | 35,000       | — %      |
| 1004 - Rodeo Sponsorships        | 193,445      | 200,000        | 162,875      | 320,000      | 60.0 %   |
| 1005 - Arena/Stall Rental        | 440          | _              | _            | _            | — %      |
| 1016 - RV Space Rental           | 4,476        | 4,900          | 4,357        | 6,700        | 36.7 %   |
| 1259 - Refund Performance Fee    | 3,600        | _              | 2,700        | 6,000        | — %      |
| 1260 - Refunds                   | 34,151       | 8,500          | 36,521       | _            | (100.0)% |
| 1270 - Insurance Recovery        | 120,000      | 20,000         | _            | 20,000       | — %      |
| 1294 - Fair Comm Booth Rentals   | 65,366       | 54,000         | 24,255       | 28,000       | (48.1)%  |
| 1295 - Fair Gate Ticket Sales    | 212,100      | 260,000        | 215,577      | 320,000      | 23.1 %   |
| 1296 - Fair Carnival Rental      | 146,752      | 162,144        | 161,490      | 195,000      | 20.3 %   |
| 1297 - Fair Outside Space Rental | 19,285       | _              | 52,137       | 26,000       | — %      |
| 1300 - Fiddler's Contest         | 1,000        | _              | 130          | _            | — %      |
| 1440 - Credit Card Fees          | 372          | _              | 381          | _            | — %      |
| 1801 - Entry Fees                | 41,310       | 29,900         | 8,481        | 10,000       | (66.6)%  |
| 1802 - Equine Facility Sales     | _            | _              | 14,920       | 18,000       | — %      |
| 1803 - Yucca Activities          | _            |                | 685          | 1,000        | — %      |
| 1902 - Deposits                  | 2,235        | 2,000          | 200          | 1,000        | (50.0)%  |
| 1907 - Buckle Donation Committee | 14,030       | 15,000         | 7,445        | 15,000       | %        |
| Miscellaneous                    | 903,876      | 836,444        | 730,898      | 1,046,700    | 25.1 %   |
| Total Revenue                    | 903,876      | 954,774        | 849,276      | 1,196,700    | 25.3 %   |
| Expenditures                     |              |                |              |              |          |
| Salaries & Benefits              |              |                |              |              |          |
| 2002 - Full-Time Positions       | 31,153       | 37,983         | 34,181       | 26,509       | (30.2)%  |
| 2003 - Part Time Positions       | _            | 3,600          | _            | 3,600        | — %      |
| 2005 - Overtime                  | 82,483       | 75,556         | 73,779       | 75,556       | — %      |
| 2063 - PERA                      | 5,216        | 5,745          | 5,194        | 4,010        | (30.2)%  |
| 2064 - FICA                      | 3,100        | 8,961          | 3,008        | 8,083        | (9.8)%   |
| 2065 - Health Insurance          | 8,409        | 13,152         | 9,748        | 7,287        | (44.6)%  |
| 2200 - Retiree Health Care       | 999          | 1,083          | 979          | 756          | (30.2)%  |
| 2209 - Straight Time - OT        |              |                |              |              |          |
| Total Salaries & Benefits        | 131,360      | 146,078        | 126,889      | 125,800      | (13.9)%  |
| Operating Costs                  |              |                |              |              |          |
| 2006 - Postage                   | 278          | 2,000          | 343          | 3,000        | 50.0 %   |
| 2008 - Printing & Publishing     | 12,143       | 15,000         | 8,027        | 9,000        | (40.0)%  |
| 2009 - Office Supplies           | 3,147        | 5,000          | 4,453        | 5,000        | — %      |
| 2010 - Travel/Per Diem           | 2,391        | 7,000          | 3,257        | 6,000        | (14.3)%  |

## 461-33 Lea County Fair & Rodeo

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change  |
|--|--------------|----------------|--------------|--------------|-----------|
| 2012 - Maintenance                         | 11,188       | 25,000         | 13,626       | 25,000       | — %       |
| 2013 - Rental Of Equipment                 | 10,459       | 19,000         | 8,638        | 8,000        | (57.9)%   |
| 2016 - Education/Registration/Dues         | 1,258        | 4,400          | 190          | 3,000        | (31.8)%   |
| 2020 - Supplies                            | 20,465       | 15,000         | 15,000       | 15,000       | — %       |
| 2025 - Utilities                           | 83           | 2,000          | _            | 2,000        | — %       |
| 2027 - Advertising                         | 161,900      | 162,000        | 147,758      | 165,700      | 2.3 %     |
| 2046 - Janitors Supplies                   | 7,823        | 15,000         | 12,238       | 12,000       | (20.0)%   |
| 2067 - Property/Liability Insurance        | _            | 15,500         | 15,500       | 40,000       | 158.1 %   |
| 2152 - Contract Labor/Professional Service | 13,135       | 49,100         | 49,099       | 50,000       | 1.8 %     |
| 2153 - Disposal                            | 9,790        | 12,000         | 4,008        | 7,000        | (41.7)%   |
| 2174 - Buckle Donation Committee           | 2,783        | 20,000         | 16,990       | 20,000       | — %       |
| 2327 - Judges & Parade                     | 13,785       | 15,000         | 12,416       | 15,000       | — %       |
| 2328 - Premiums                            | 15,000       | 7,200          | 6,902        | 10,000       | 38.9 %    |
| 2399 - Entertainment                       | 494,306      | 658,500        | 529,399      | 612,750      | (6.9)%    |
| 2502 - Queen                               | 9,985        | 8,000          | 6,493        | 8,000        | — %       |
| 2503 - Rodeo Production                    | 459,455      | 494,500        | 477,584      | 368,110      | (25.6)%   |
| 2510 - Sign Upkeep                         | 9,590        | 10,000         | 4,678        | 10,000       | — %       |
| 2533 - Team Roping                         | 15,215       | 15,300         | 15,300       | _            | — %       |
| 2534 - Junior Rodeo                        | 2,045        | 4,300          | _            | _            | (100.0)%  |
| 2535 - Barrel Racing                       | 4,500        | _              | _            | _            | — %       |
| 2536 - Fiddler's Contest                   | 3,896        | 7,000          | 4,886        | 7,000        | — %       |
| 2802 - Staff Labor                         | 77,860       | 100,000        | 75,375       | 30,000       | (70.0)%   |
| 2875 - Bank Service Charges                | 1,164        | 1,000          | 962          | 1,000        | — %       |
| 2895 - Refunds                             | 10,097       | 10,500         | 6,418        | 185,000      | 1,661.9 % |
| <b>Total Operating Costs</b>               | 1,373,743    | 1,699,300      | 1,439,541    | 1,617,560    | (4.8)%    |
| Total Expenditures                         | 1,505,103    | 1,845,378      | 1,566,430    | 1,743,360    | (5.5)%    |
| <b>Net Change from Operations</b>          | (601,227)    | (890,604)      | (717,154)    | (546,660)    | (38.6)%   |
| Capital Outlays (See Detail)               |              |                |              |              |           |
| Net Change in Fund Balance                 | (601,227)    | (890,604)      | (717,154)    | (546,660)    | (38.6)%   |
| Cash Fund Balance Beginning of Year        | 288,987      | 287,760        | 287,760      | 570,606      | 98.3 %    |
| Cash Transfer from the General Fund        | 600,000      | 1,089,784      | 1,000,000    | 300,000      | (72.5)%   |
| Cash Fund Balance End of Year              | \$ 287,760   | \$ 486,940     | \$ 570,606   | \$ 323,946   | (33.5)%   |

### 461-33 Lea County Fair & Rodeo

|                            | FTE  | Salary        | FICA &<br>Medicare | PERA        | E  | Group<br>Iealth Ins. | Re | etiree Ins. | <br>Total     |
|----------------------------|------|---------------|--------------------|-------------|----|----------------------|----|-------------|---------------|
| 461-33 Fair & Rodeo        |      |               |                    |             |    |                      |    |             |               |
| <b>Full-Time Positions</b> |      |               |                    |             |    |                      |    |             |               |
| Maintenance Tech           | 0.24 | \$<br>4,291   | \$<br>328          | \$<br>649   | \$ | 1,723                | \$ | 122         | \$<br>7,113   |
| Office Manager             | 0.12 | 4,301         | 329                | 650         |    | 2,782                |    | 123         | 8,185         |
| Maintenance Lead           | 0.12 | _             | _                  | _           |    | _                    |    | _           | _             |
| General Manager            | 0.12 | 10,987        | 840                | 1,662       |    | _                    |    | 313         | 13,802        |
| <b>Event Coordinator</b>   | 0.12 | 6,932         | 530                | 1,048       |    | 2,782                |    | 198         | 11,490        |
| Full-Time Positions Total  | 0.72 | 26,509        | 2,028              | 4,010       |    | 7,287                |    | 756         | 40,589        |
| Part Time Positions        |      | 3,600         | 275                | _           |    | _                    |    | _           | 3,875         |
| Overtime                   |      | 75,556        | 5,780              | _           |    | _                    |    | _           | 81,336        |
| Fair & Rodeo Total         | 0.72 | \$<br>105,665 | \$<br>8,083        | \$<br>4,010 | \$ | 7,287                | \$ | 756         | \$<br>125,800 |

# Lea County Fair and Rodeo Hispanic Heritage Night Celebration



## 462-34 Hispanic Heritage Night

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--|--------------|----------------|--------------|--------------|------------|
| Revenue                                    |              |                |              |              |            |
| Miscellaneous                              |              |                |              |              |            |
| 1004 - Rodeo Sponsorships                  | \$ 1,250     | \$ 17,000      | \$ —         | \$ 10,000    | (41.2)%    |
| 1295 - Fair Gate Ticket Sales              | 56,683       | 53,516         | 90,150       | 56,516       | 5.6 %      |
| 1296 - Fair Carnival Rental                |              | 25,000         |              | 30,000       | 20.0 %     |
| Miscellaneous                              | 57,933       | 95,516         | 90,150       | 96,516       | 1.0 %      |
| <b>Total Revenue</b>                       | 57,933       | 95,516         | 90,150       | 96,516       | 1.0 %      |
| Expenditures                               |              |                |              |              |            |
| Salaries & Benefits                        |              |                |              |              |            |
| 2002 - Full-Time Positions                 | 5,849        | 6,330          | 5,619        | 4,418        | (30.2)%    |
| 2005 - Overtime                            | 7,790        | 9,444          | 9,444        | 9,444        | <b>— %</b> |
| 2063 - PERA                                | 869          | 957            | 849          | 668          | (30.2)%    |
| 2064 - FICA                                | 517          | 1,207          | 564          | 1,060        | (12.1)%    |
| 2065 - Health Insurance                    | 1,401        | 2,192          | 1,592        | 1,214        | (44.6)%    |
| 2200 - Retiree Health Care                 | 167          | 180            | 160          | 126          | (30.2)%    |
| Total Salaries & Benefits                  | 16,593       | 20,312         | 18,230       | 16,932       | (16.6)%    |
| Operating Costs                            |              |                |              |              |            |
| 2006 - Postage                             | 30           | 50             | _            | 100          | 100.0 %    |
| 2008 - Printing & Publishing               | _            | 1,000          | _            | 1,000        | <b>—</b> % |
| 2009 - Office Supplies                     | _            | 300            | _            | 300          | <b>—</b> % |
| 2010 - Travel/Per Diem                     | _            | 1,000          | _            | 1,000        | <b>—</b> % |
| 2012 - Maintenance                         | _            | 2,000          | 495          | 1,500        | (25.0)%    |
| 2013 - Rental Of Equipment                 | _            | 1,000          | _            | _            | (100.0)%   |
| 2016 - Education/Registration/Dues         | _            | 600            | _            | _            | (100.0)%   |
| 2020 - Supplies                            | 544          | 2,000          | _            | 1,000        | (50.0)%    |
| 2025 - Utilities                           | _            | 500            | _            | 500          | — %        |
| 2027 - Advertising                         | 12,749       | 10,000         | 10,000       | 10,000       | — %        |
| 2046 - Janitors Supplies                   | _            | 1,000          | _            | 1,000        | — %        |
| 2067 - Property/Liability Insurance        | _            | 2,000          | 384          | _            | (100.0)%   |
| 2152 - Contract Labor/Professional Service | _            | 900            | 900          | 900          | — %        |
| 2153 - Disposal                            | 1,196        | 1,500          | _            | 1,000        | (33.3)%    |
| 2399 - Entertainment                       | 131,944      | 170,700        | 156,757      | 156,100      | (8.6)%     |
| 2502 - Queen                               | 3,308        | 3,000          | 1,900        | 3,500        | 16.7 %     |
| 2802 - Staff Labor                         | 9,175        | 10,000         | 10,000       | 3,000        | (70.0)%    |
| 2875 - Bank Service Charges                |              | 1,000          | 476          | 500          | (50.0)%    |
| <b>Total Operating Costs</b>               | 158,946      | 208,550        | 180,911      | 181,400      | (13.0)%    |
| <b>Total Expenditures</b>                  | 175,539      | 228,861        | 199,142      | 198,331      | (13.3)%    |
| Net Change from Operations                 | (117,606)    | (133,345)      | (108,992)    | (101,815)    | (23.6)%    |
| Capital Outlays (See Detail)               |              |                |              |              | %          |
| Net Change in Fund Balance                 | (117,606)    | (133,345)      | (108,992)    | (101,815)    | (23.6)%    |
| Cash Fund Balance Beginning of Year        | 12,307       | 19,701         | 19,701       | 37,756       | 91.6 %     |
| Cash Transfer from the General Fund        | 125,000      | 127,047        | 127,047      | 100,000      | (21.3)%    |
| Cash Fund Balance End of Year              | \$ 19,701    | \$ 13,403      | \$ 37,756    | \$ 35,940    | 168.2 %    |

## 462-34 Hispanic Heritage Night

|                               | FTE  | Salary       | FICA &<br>Medicare | PERA      | Н  | Group<br>Iealth Ins. | Re | tiree Ins. | Total        |
|-------------------------------|------|--------------|--------------------|-----------|----|----------------------|----|------------|--------------|
| 462-34 Hispanic Heritage Nigl | nt   |              |                    |           |    |                      |    |            |              |
| <b>Full-Time Positions</b>    |      |              |                    |           |    |                      |    |            |              |
| Maintenance Tech              | 0.04 | \$<br>715    | \$<br>55           | \$<br>108 | \$ | 287                  | \$ | 20         | \$<br>1,185  |
| Office Manager                | 0.02 | 717          | 55                 | 108       |    | 464                  |    | 20         | 1,364        |
| Maintenance Lead              | 0.02 | _            | _                  | _         |    | _                    |    | _          | _            |
| General Manager               | 0.02 | 1,831        | 140                | 277       |    | _                    |    | 52         | 2,300        |
| <b>Event Coordinator</b>      | 0.02 | 1,155        | 88                 | 175       |    | 464                  |    | 33         | 1,915        |
| Full-Time Positions Total     | 0.12 | 4,418        | 338                | 668       |    | 1,214                |    | 126        | 6,765        |
| Overtime                      |      | 9,444        | 722                | _         |    | _                    |    | _          | 10,167       |
| Hispanic Heritage Night Total | 0.12 | \$<br>13,863 | \$<br>1,060        | \$<br>668 | \$ | 1,214                | \$ | 126        | \$<br>16,932 |



# Misdemeanor Compliance Program



## Lea County Misdemeanor Probation Compliance

#### **Mission Statement**

The mission of Lea County Probation is to provide a safer community for Lea County residents by monitoring convicted offenders to ensure court ordered probation stipulations are met and rehabilitation efforts are completed, resulting in changes of behavior.

### **Function**

LCMCP is tasked with monitoring and supervising convicted offenders to ensure court ordered probation stipulations are met and rehabilitation efforts are completed to attain the needed changes in behavior to shape clients into successful members of society.

#### Staff

Staff consists of the director, supervisors, compliance officers, and support staff.

### **Accomplishments**

LCMCP is proudly an accredited program. The staff takes great pride in providing best practices and is often used as an example across the State. LCMCP is often observed and shadowed by other counties for training and operation practices. Additionally, LCMCP was one on the first Compliance Programs to implement alternative COVID-19 practices which provided safety for their staff while still providing quality services and supervision to clients in a time of crisis. LCMCP was strategic while under State COVID-19 social distancing restrictions and implemented alternative in-person supervision and interlock checks which abided by restrictions while providing a more in-depth supervision. These practices were again sought out as an example of alternative operations for other county program across the State.

#### Goals

Further implementation of alternative sentencing tools to increase capabilities of alcohol monitoring and house arrest processes. Additionally, LCMCP has been developing alternative supervision strategies and practices which will provide services to offenders via satellite stations across the County. By increasing the opportunity for indigent clients and those who are not allowed to drive due to DWI convictions to receive better quality services, we lower costs of incarcerating offenders, expand the ability to monitor alcohol intake and abstinence, and provide a more controlled supervision of offenders. These steps lower the risk of community corrections and increases positive changes in behaviors.

#### **Funds**

401-81 - Misdemeanor Compliance

412-43 - DWI Alcohol

439-81 - Misdemeanor Compliance

## 439-81 Misdemeanor Compliance

|                                      | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--------------------------------------|--------------|----------------|--------------|--------------|------------|
| Revenue                              |              |                |              |              |            |
| Charges for Services                 |              |                |              |              |            |
| 1416 - DWI-Alcohol Screen Fees       | \$ 395       | \$ 4,000       | \$ 96        | \$ 4,000     | <b>—</b> % |
| 1426 - Drug Tests                    | 3,169        | 4,000          | 2,176        | 3,000        | (25.0)%    |
| 1429 - Ankle Monitoring              | 2,178        | 4,000          | 786          | 2,000        | (50.0)%    |
| 1438 - Treatment ADT                 | 57           | - 100          | <u> </u>     | 100          | <u> </u>   |
| <b>Charges for Services Total</b>    | 5,799        | 12,100         | 3,058        | 9,100        | (24.8)%    |
| Miscellaneous                        |              |                |              |              |            |
| 1233 - Restitution Fees              | 38           | 60             | 56           | _            | (100.0)%   |
| 1240 - Treatment Fees                | 30           | 500            | 50           | 500          | <b>—</b> % |
| 1425 - Probation Fees                | 42,746       | 65,000         | 31,707       | 32,000       | (50.8)%    |
| 1440 - Credit Card Charges           | 778          | 750            | 542          | 750          | %          |
| Miscellaneous                        | 43,592       | 66,310         | 32,355       | 33,250       | (49.9)%    |
| Total Revenue                        | 49,391       | 78,410         | 35,413       | 42,350       | (46.0)%    |
| Expenditures                         |              |                |              |              |            |
| Salaries & Benefits                  |              |                |              |              |            |
| 2002 - Full-Time Positions           | 51,353       | 10,647         | 10,587       | _            | (100.0)%   |
| 2063 - PERA                          | 7,844        | 9,462          | 4,096        | _            | (100.0)%   |
| 2064 - FICA                          | 4,249        | 815            | 815          | _            | (100.0)%   |
| 2065 - Health Insurance              | 15,902       | 10,701         | 9,164        | _            | (100.0)%   |
| 2200 - Retiree Health Care           | 1,503        | 1,783          | 774          |              | (100.0)%   |
| <b>Total Salaries &amp; Benefits</b> | 80,850       | 33,407         | 25,435       | _            | (100.0)%   |
| Operating Costs                      |              |                |              |              |            |
| 2010 - Travel/Per Diem               | 4,607        | 5,000          | _            | 5,000        | — %        |
| 2604 - Supplies                      | 3,286        | 18,000         | _            | 15,000       | (16.7)%    |
| 2605 - Operating Costs               | 10,026       | 18,000         | 800          | 15,000       | (16.7)%    |
| <b>Total Operating Costs</b>         | 17,920       | 41,000         | 800          | 35,000       | (14.6)%    |
| Total Expenditures                   | 98,770       | 74,407         | 26,235       | 35,000       | (73.4)%    |
| Net Change from Operations           | (49,379)     | 4,003          | 9,178        | 7,350        | (118.6)%   |
| Capital Outlays (See Detail)         |              |                |              |              | %          |
| Net Change in Fund Balance           | (49,379)     | 4,003          | 9,178        | 7,350        | (118.6)%   |
| Cash Fund Balance Beginning of Year  | 57,720       | 8,341          | 8,341        | 17,519       | 110.0 %    |
| Cash Transfer from the General Fund  |              | 58,281         |              | 35,000       | (39.9)%    |
| Cash Fund Balance End of Year        | \$ 8,341     | \$ 70,625      | \$ 17,519    | \$ 59,869    | (15.2)%    |

## Lea County DWI Program



## Lea County DWI Probation Program

### **Mission Statement**

The mission of the Lea County DWI Program is to reduce the occurrences of drinking and driving and to provide best practices in DWI prevention and treatment, providing a stronger, safer community for Lea County residents.

#### **Function**

The Lea County DWI Program utilizes a multi-pronged approach to reducing DWI, alcoholism, and alcohol abuse with the objective of generating a change in behavior.

**Prevention -** The active process that promotes the personal, physical and social well-being of individuals, families and communities to reinforce positive behaviors and healthy lifestyles.

**Treatment** - An array of individual, family, group or social program or activity alternatives directed to intervene and address DWI, alcohol dependencies and substance abuse. Treatment seeks to improve physical health, family and social relationships, emotional health, well-being, and general life functioning.

**Law Enforcement -** LCDWI funds overtime and equipment for local law enforcement officers to support sobriety checkpoints and saturation patrols, warrant roundups, and underage drinking activities.

**Screening** - It is mandatory for each county to have a screening program in place for use by all courts pursuant to Section 66-8-102(K) NMSA 1978, which states a DWI offender shall be required to participate in and complete an alcohol or drug abuse screening program.

**Compliance** - The purpose of supervision is to enforce compliance with the conditions of release, to protect the public by minimizing risk, and assist the DWI offender in maintaining a law-abiding lifestyle.

**Alternative Sentencing -** Alternative sentencing provides alternatives to traditional incarceration, including electronic monitoring devices, alcohol monitoring devices, community custody, and community service.

#### Staff

Staff includes the Director, Supervisor, a DWI Preventionist, Compliance Officers, Treatment Counselors, and support staff.

### **Accomplishments**

LCDWI has increased their safe ride program "Tipsy Taxi" to include coverage of community events throughout the year, along with still providing the free designated driver service every holiday season from Thanksgiving to New Year's Eve. This service provides free rides to reduce the occurrence of impaired driving and alcohol involved fatality crashes.

LCDWI has added mental health treatment services for DWI offenders who have co-occuring diagnoses of substance abuse and mental health issues. The have a full-time on-staff Clinical Mental Health Counselor (LPCC) who has recently become their new Clinical Manager. LCDWI has also integrated treatment, intervention and prevention efforts into one Division for more well-rounded services.

#### Goals

LCDWI plans to implement prevention services in more schools to provide anti-drug and alcohol education to our youth. Additionally, staff is working on strategies to provide Victim Impact Panel services to clients and general education for the communities on an online platform for easier access. LCDWI will expand the use of online platforms in other areas of prevention to provide better services, not only their clients, but Lea County communities as a whole as well. LCDWI also plans to purchase a DWI driving simulator which will be used in the education of young drivers, DWI offenders, and at community events to teach the effects of driving under the influence.

#### **Funds**

401-56 - DWI Screening

412-43 - DWI Alcohol Program

435-56 - DWI Program

436-65 - LDWI Grant

437-66 - CDWI Grant

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# Lea County DWI Alcohol Program





## 412-43 DWI - State Grant

|                                       | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change  |
|---------------------------------------|--------------|----------------|--------------|--------------|-----------|
| Revenue                               |              |                |              |              |           |
| Intergovernmental                     |              |                |              |              |           |
| 1274 - DWI State Grant Current Year   | \$ 384,723   | \$ 493,384     | \$ 568,702   | \$ 576,976   | 16.9 %    |
| 1275 - DWI Local Grant Previous Year  |              |                |              |              | %         |
| Intergovernmental Total               | 384,723      | 493,384        | 568,702      | 576,976      | 16.9 %    |
| Miscellaneous                         |              |                |              |              |           |
| 1260 - Refunds                        |              |                |              |              | %         |
| Miscellaneous                         |              |                |              |              | %         |
| <b>Total Revenue</b>                  | 384,723      | 493,384        | 568,702      | 576,976      | 16.9 %    |
| Expenditures                          |              |                |              |              |           |
| Salaries & Benefits                   |              |                |              |              |           |
| 2002 - Full-Time Positions            | 241,374      | 305,120        | 299,092      | 350,082      | 14.7 %    |
| 2005 - Overtime                       | _            | 15,000         | 11,744       | 18,000       | 20.0 %    |
| 2063 - PERA                           | 34,776       | 45,651         | 43,409       | 52,950       | 16.0 %    |
| 2064 - FICA                           | 18,764       | 24,702         | 22,872       | 28,426       | 15.1 %    |
| 2065 - Health Insurance               | 76,937       | 113,265        | 97,823       | 125,182      | 10.5 %    |
| 2200 - Retiree Health Care            | 6,865        | 8,602          | 8,185        | 9,977        | 16.0 %    |
| 2208 - Vacation                       | 1,879        | 1,279          | 1,279        | 3,500        | 173.7 %   |
| 2209 - Straight Time - OT             |              | 1,500          |              |              | (100.0)%  |
| <b>Total Salaries &amp; Benefits</b>  | 380,595      | 515,118        | 484,403      | 588,117      | 14.2 %    |
| <b>Operating Costs</b>                |              |                |              |              |           |
| 2666 - Repay of Prior Yr Balance LDWI |              |                |              | 75,320       | %         |
| <b>Total Operating Costs</b>          |              |                |              | 75,320       | %         |
| Total Expenditures                    | 380,595      | 515,118        | 484,403      | - 663,437    | 27.3 %    |
| Net Change from Operations            | 4,128        | (21,734)       | 84,299       | (86,461)     | 1,942.1 % |
| Net Change in Fund Balance            | 4,128        | (21,734)       | 84,299       | (86,461)     | 1,942.1 % |
| Cash Fund Balance Beginning of Year   | 93,690       | 97,818         | 97,818       | 182,117      | 86.2 %    |
| Cash Transfer from the General Fund   |              |                |              |              | %         |
| Cash Fund Balance End of Year         | \$ 97,818    | \$ 76,084      | \$ 182,117   | \$ 95,656    | 25.7 %    |

## 412-43 DWI - State Grant

|                               | FTE  | Salary        | FICA &<br>Medicare |        | PERA         | Н  | Group<br>lealth Ins. | Re | etiree Ins. | Total         |
|-------------------------------|------|---------------|--------------------|--------|--------------|----|----------------------|----|-------------|---------------|
| 412-43 DWI-State              |      |               |                    |        |              |    |                      |    |             |               |
| <b>Full-Time Positions</b>    |      |               |                    |        |              |    |                      |    |             |               |
| Accreditation Manager         | 1.00 | \$<br>55,012  | \$                 | 4,208  | \$<br>8,321  | \$ | 7,913                | \$ | 1,568       | \$<br>77,022  |
| Compliance Coordinator        | 1.00 | 42,952        |                    | 3,286  | 6,496        |    | 23,183               |    | 1,224       | 77,141        |
| Compliance Officer            | 1.00 | 41,101        |                    | 3,144  | 6,217        |    | 23,183               |    | 1,171       | 74,816        |
| Court Compliance              | 2.00 | 87,318        |                    | 6,680  | 13,207       |    | 31,096               |    | 2,489       | 140,790       |
| Coordinator                   | 1.00 | 53,540        |                    | 4,096  | 8,098        |    | 17,539               |    | 1,526       | 84,799        |
| Administrative<br>Coordinator | 2.00 | 70,158        |                    | 5,367  | 10,611       |    | 22,268               |    | 2,000       | 110,404       |
| Full-Time Positions Total     | 8.00 | 350,082       |                    | 26,781 | 52,950       |    | 125,182              |    | 9,977       | 564,972       |
| Overtime                      |      | 18,000        |                    | 1,377  | _            |    | _                    |    | _           | 19,377        |
| Vacation                      |      | <br>3,500     |                    | 268    |              |    |                      |    |             | 3,768         |
| DWI-State Total               | 8.00 | \$<br>371,582 | \$                 | 28,426 | \$<br>52,950 | \$ | 125,182              | \$ | 9,977       | \$<br>588,117 |

## DWI Revenue Fund



## 435-56 DWI Screening Program

|                                      | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--------------------------------------|--------------|----------------|--------------|--------------|------------|
| Revenue                              |              |                |              |              |            |
| Charges for Services                 |              |                |              |              |            |
| 1233 - Restitution Fees              | \$ 46        | \$ 60          | \$           | \$           | (100.0)%   |
| 1240 - Treatment Fees                | 387          | 400            | 300          | 340          | (15.0)%    |
| 1426 - Drug Tests                    | 6,818        | 9,000          | 4,203        | 5,000        | (44.4)%    |
| 1429 - Ankle Monitoring              | 12,883       | 14,800         | 5,298        | 9,000        | (39.2)%    |
| 1438 - Treatment ADT                 | 468          | 800            |              | 800          |            |
| Charges for Services Total           | 20,602       | 25,060         | 9,801        | 15,140       | (39.6)%    |
| Miscellaneous                        |              |                |              |              |            |
| 1260 - Refunds                       | _            | _              | 125          | _            | — %        |
| 1416 - DWI-Alcohol Screen Fees       | 14,623       | 20,000         | 14,415       | 20,000       | — %        |
| 1418 - Donations-DWI                 | 3,391        | 3,400          | 3,400        | 4,000        | 17.6 %     |
| 1425 - Probation Fees                | 86,387       | 90,000         | 86,070       | 80,000       | (11.1)%    |
| 1430 - Collections                   | _            | _              | _            | 290          | — %        |
| 1439 - Educational Services          | 163          | 100            | 20           | 100          | — %        |
| 1440 - Credit Card Charges           | 2,325        | 2,000          | - 2,249      | 2,000        | %          |
| Miscellaneous                        | 106,889      | 115,500        | 106,279      | 106,390      | (7.9)%     |
| Total Revenue                        | 127,491      | 140,560        | 116,080      | 121,530      | (13.5)%    |
| Expenditures                         |              |                |              |              |            |
| Salaries & Benefits                  |              |                |              |              |            |
| 2002 - Full-Time Positions           | 42,334       | 43,598         | 3,238        | _            | (100.0)%   |
| 2005 - Overtime                      | 24,429       | 5,000          | 5,000        | 11,200       | 124.0 %    |
| 2063 - PERA                          | 6,796        | 6,723          | 940          | _            | (100.0)%   |
| 2064 - FICA                          | 3,816        | 3,947          | 888          | 972          | (75.4)%    |
| 2065 - Health Insurance              | 7,282        | 7,682          | 2,345        | _            | (100.0)%   |
| 2200 - Retiree Health Care           | 1,207        | 1,267          | 178          | _            | (100.0)%   |
| 2208 - Vacation                      | 1,236        | 1,500          | 1,500        | 1,500        | — %        |
| 2209 - Straight Time - OT            | 35           | 1,500          | 36           |              | (100.0)%   |
| <b>Total Salaries &amp; Benefits</b> | 87,136       | 71,216         | 14,125       | 13,672       | (80.8)%    |
| Operating Costs                      |              |                |              |              |            |
| 2010 - Travel/Per Diem               | 7,476        | 15,000         | 5,004        | 10,000       | (33.3)%    |
| 2604 - Supplies                      | 26,519       | 40,000         | 2,740        | 40,000       | — %        |
| 2605 - Operating Costs               | 44,760       | 52,000         | 11,077       | 56,000       | 7.7 %      |
| 2608 - Safe Ride                     | 3,643        | 6,000          | _            | 6,000        | — %        |
| 2609 - Alcohol Free Events           | 2,045        | 8,000          | _            | 5,000        | (37.5)%    |
| 2628 - Supervision - Screening       | 7,524        | 8,000          | 1,305        | 10,000       | 25.0 %     |
| 2895 - Refunds                       | 248          | 1,000          | 950          | 1,000        | <b>—</b> % |
| <b>Total Operating Costs</b>         | 92,215       | 130,000        | 21,076       | 128,000      | (1.5)%     |
| Total Expenditures                   | 179,351      | 201,216        | 35,201       | 141,672      | (80.4)%    |
| Net Change from Operations           | (51,860)     | (60,656)       | 80,878       | (20,142)     | (256.0)%   |
| Capital Outlays (See Detail)         | 38,084       | 12,000         | 9,738        |              | (100.0)%   |
| Net Change in Fund Balance           | (89,944)     | (72,656)       | 71,140       | (20,142)     | (179.1)%   |
| Cash Fund Balance Beginning of Year  | 142,271      | 52,328         | 52,328       | 123,468      | 136.0 %    |
| Cash Transfer from the General Fund  |              | 109,124        |              |              | (100.0)%   |
| Cash Fund Balance End of Year        | \$ 52,328    | \$ 88,795      | \$ 123,468   | \$ 103,326   | 16.4 %     |

## 435-56 DWI Screening Program

|                            | FTE | Salary       | FICA &<br>Medicare | PERA   | Group<br>ealth Ins. | R  | etiree Ins. | Total        |
|----------------------------|-----|--------------|--------------------|--------|---------------------|----|-------------|--------------|
| 435-56 DWI Program         |     |              |                    |        |                     |    |             |              |
| <b>Full-Time Positions</b> |     |              |                    |        |                     |    |             |              |
| Court Compliance           |     | \$<br>       | \$<br>             | \$<br> | \$<br>              | \$ |             | \$<br>       |
| Full-Time Positions Total  | _   | _            | _                  | _      | _                   |    | _           | _            |
| Overtime                   |     | 11,200       | 857                | _      | _                   |    | _           | 12,057       |
| Vacation                   |     | <br>1,500    | <br>115            | <br>   |                     |    |             | 1,615        |
| DWI Program Total          |     | \$<br>12,700 | \$<br>972          | \$<br> | \$<br>              | \$ |             | \$<br>13,672 |

## 435-56 DWI Screening Program

|                       | FY 19 Actual | FY 2 | 20 Adjusted | <u>FY</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|-----------------------|--------------|------|-------------|-----------|-----------|-----------|-----------|------------|
| Capital Outlays       |              |      |             |           |           |           |           |            |
| 4324 - Copier         | \$ —         | \$   | 12,000      | \$        | 9,738     | \$        | _         | (100)%     |
| 4382 - Vehicle        | 38,084       |      | _           |           | _         |           | _         | <b>—</b> % |
| Total Capital Outlays | \$ 38,084    | \$   | 12,000      | \$        | 9,738     | \$        |           | (100)%     |

# LDWI Grant



## **436-65 LDWI Grant**

|                                      | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--------------------------------------|--------------|----------------|--------------|--------------|----------|
| Revenue                              |              |                |              |              |          |
| Intergovernmental                    |              |                |              |              |          |
| 1184 - DWI State Grant Prior Year    | \$ 28,633    | \$ —           | \$ —         | \$ —         | — %      |
| 1274 - DWI State Grant Current Year  | 105,666      | 220,000        | 215,310      | 250,000      | 13.6 %   |
| Intergovernmental Total              | 134,300      | 220,000        | 215,310      | 250,000      | 13.6 %   |
| Total Revenue                        | 134,300      | 220,000        | 215,310      | 250,000      | 13.6 %   |
| Expenditures                         |              |                |              |              |          |
| Salaries & Benefits                  |              |                |              |              |          |
| 2002 - Full-Time Positions           | 106,975      | 139,492        | 136,529      | 130,289      | (6.6)%   |
| 2005 - Overtime                      | _            | 14,400         | 3,910        | 8,000        | (44.4)%  |
| 2063 - PERA                          | 15,085       | 17,621         | 17,621       | 19,706       | 11.8 %   |
| 2064 - FICA                          | 7,973        | 12,079         | 10,434       | 10,579       | (12.4)%  |
| 2065 - Health Insurance              | 30,844       | 30,860         | 30,860       | 54,279       | 75.9 %   |
| 2200 - Retiree Health Care           | 3,065        | 3,320          | 3,320        | 3,713        | 11.8 %   |
| 2209 - Straight Time - OT            |              | 4,000          |              |              | (100.0)% |
| <b>Total Salaries &amp; Benefits</b> | 163,942      | 221,772        | 202,675      | 226,566      | 2.2 %    |
| <b>Total Expenditures</b>            | 163,942      | 221,772        | 202,675      | 226,566      | 23.6 %   |
| Net Change from Operations           | (29,643)     | (1,772)        | 12,636       | 23,434       | (142.6)% |
| Capital Outlays (See Detail)         |              |                |              |              | %        |
| Net Change in Fund Balance           | (29,643)     | (1,772)        | 12,636       | 23,434       | (142.6)% |
| Cash Fund Balance Beginning of Year  | 36,174       | 18,535         | 18,535       | 31,170       | 68.2 %   |
| Cash Transfer from the General Fund  | 12,003       |                |              |              | %        |
| Cash Fund Balance End of Year        | \$ 18,535    | \$ 16,763      | \$ 31,170    | \$ 54,604    | 225.8 %  |

## **436-65 LDWI Grant**

|                               | FTE  |    | Salary  | FICA &<br>Medicare |        | PERA | Group<br>ealth Ins. | Re           | tiree Ins. | Total |               |
|-------------------------------|------|----|---------|--------------------|--------|------|---------------------|--------------|------------|-------|---------------|
| 436-65 LDWI Grant             |      |    |         |                    |        |      |                     |              |            |       |               |
| <b>Full-Time Positions</b>    |      |    |         |                    |        |      |                     |              |            |       |               |
| Administrative<br>Coordinator | 1.00 | \$ | 41,101  | \$                 | 3,144  | \$   | 6,217               | \$<br>23,183 | \$         | 1,171 | \$<br>74,816  |
| Counselor                     | 1.00 |    | 47,983  |                    | 3,671  |      | 7,257               | 7,913        |            | 1,368 | 68,191        |
| Preventionist                 | 1.00 |    | 41,205  |                    | 3,152  |      | 6,232               | 23,183       |            | 1,174 | 74,947        |
| Full-Time Positions Total     | 3.00 |    | 130,289 |                    | 9,967  |      | 19,706              | 54,279       |            | 3,713 | 217,954       |
| Overtime                      |      | _  | 8,000   |                    | 612    |      |                     | <br>         |            |       | 8,612         |
| LDWI Grant Total              | 3.00 | \$ | 138,289 | \$                 | 10,579 | \$   | 19,706              | \$<br>54,279 | \$         | 3,713 | \$<br>226,566 |

# CDWI Program



#### 437-66 CDWI Grant

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-------------------------------------|--------------|----------------|--------------|--------------|----------|
| Revenue                             |              |                |              |              |          |
| Intergovernmental                   |              |                |              |              |          |
| 1274 - DWI State Grant Current Year | <u> </u>     | \$ 8,895       | <u> </u>     | \$ 7,996     | (10.1)%  |
| Intergovernmental Total             |              | 8,895          |              | 7,996        | (10.1)%  |
| Charges for Services                |              |                |              |              |          |
| 1425 - Probation Fees               |              |                |              |              | %        |
| <b>Charges for Services Total</b>   |              |                |              |              |          |
| Total Revenue                       |              | 8,895          |              | 7,996        | (10.1)%  |
| Expenditures                        |              |                |              |              |          |
| Operating Costs                     |              |                |              |              |          |
| 2601 - Contract Service             | 11,774       | 12,000         | 9,195        | 7,996        | (33.4)%  |
| <b>Total Operating Costs</b>        | 11,774       | 12,000         | 9,195        | 7,996        | (33.4)%  |
| Total Expenditures                  | 11,774       | 12,000         | 9,195        | 7,996        | (33.4)%  |
| Net Change from Operations          | (11,774)     | (3,105)        | (9,195)      |              | (21.9)%  |
| Capital Outlays (See Detail)        |              |                |              |              | %        |
| Net Change in Fund Balance          | (11,774)     | (3,105)        | (9,195)      | _            | (21.9)%  |
| Cash Fund Balance Beginning of Year | 56,089       | 44,314         | 44,314       | 35,119       | (20.7)%  |
| Cash Transfer from the General Fund |              |                |              |              | %        |
| Cash Fund Balance End of Year       | \$ 44,314    | \$ 41,209      | \$ 35,119    | \$ 35,119    | (14.8)%  |

# Lea County Detention Center



## Lea County Detention Facility

#### **Mission Statement**

To provide a safe, secure, and humane environment for the detainees in Lea County Detention Center custody in a professional and fiscally responsible manner.

#### **Function**

The Detention Facility is tasked with housing detainees awaiting trail or serving short term sentences. During their incarceration, the Detention Center will provide each detainee, regardless of their crime, creed, national origin, or gender, with their basic need such as shelter, food, clothing, and medical care. In addition, the Detention Facility will provide for the basic physical, emotional, religious, and educational needs of the detainees within the abilities of Lea County and its staff.

#### Staff

There are eighty-nine employees at the Detention Center including the Warden, a Chief of Security, five Lieutenants, four Sergeants, Training Coordinator, seventy-three Detention Officers, two Administrative Staff and two Maintenance personnel.

Detention Officers are eligible for a retention incentive payment of \$250 after six months and one year and \$500 per year each year thereafter.

#### **Accomplishments**

The Detention Facility has the capacity to house 400 adult detainees and 32 juvenile detainees. Average adult population for 19/20 was 210 and 6 juvenile offenders per month.

The Detention Facility also houses an average of 41 federal detainees for which Lea County received \$1,123,063 in FY 19/20. This revenue offsets 11.90% of the total operational cost for the facility for the fiscal year.

Detainees that have attained "Trustee" status provide a valuable service to Lea County by participating in work details to clean County highways, fairgrounds during the fair and rodeo, detainee food service, detainee laundry services, and inside facilities cleaning.

#### Accreditation

The Detention Facility received accreditation from the Adult Detention Professional Standards Council in June 2013 and then a re-accreditation in July 2016. This accreditation, awarded by the New Mexico Municipal League and the New Mexico Association of Counties, assures citizens that the highest professional standards required to operate and adult detention facility have been met.

#### **Funds**

- 415-45 Correction Fees Funds allocated from the State of New Mexico for facility maintenance.
- 418-23 Detention Facility Operating fund for the Detention Facility.

Effective with the FY 21 budget year, the Correction Fee fund (415-45) has been merged into the Detention Facility Fund.

# Lea County Corrections Fee Fund



## 415-45 Correction Fees

|                                     | FY 19 Ac | tual | FY : | 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change |
|-------------------------------------|----------|------|------|-------------|----|-----------|----|-----------|----------|
| Revenue                             |          |      |      |             |    |           |    |           |          |
| Intergovernmental                   |          |      |      |             |    |           |    |           |          |
| 1593 - Collections                  | \$ 184   | ,346 | \$   | 135,000     | \$ | 130,413   | \$ |           | (100.0)% |
| Intergovernmental Total             | 184      | ,346 |      | 135,000     |    | 130,413   |    |           | (100.0)% |
| Total Revenue                       | 184      | ,346 |      | 135,000     |    | 130,413   |    |           | (100.0)% |
| Expenditures                        |          |      |      |             |    |           |    |           |          |
| Operating Costs                     |          |      |      |             |    |           |    |           |          |
| 2012 - Maintenance                  | 34       | ,297 |      | 107,800     |    | 31,965    |    | _         | (100.0)% |
| 2702 - Maintenance - Detention      | 103      | ,586 |      | 190,000     |    | 108,805   |    |           | (100.0)% |
| <b>Total Operating Costs</b>        | 137      | ,883 |      | 297,800     |    | 140,769   |    |           | (100.0)% |
| Total Expenditures                  | 137      | ,883 |      | 297,800     |    | 140,769   |    |           | 2.1 %    |
| <b>Net Change from Operations</b>   | 46       | ,463 |      | (162,800)   |    | (10,356)  |    |           | (122.3)% |
| Capital Outlays (See Detail)        |          | _    |      | 545,125     |    |           |    |           | (100.0)% |
| Net Change in Fund Balance          | 46       | ,463 |      | (707,925)   |    | (10,356)  |    | _         | (122.3)% |
| Cash Fund Balance Beginning of Year | 761      | ,605 |      | 808,067     |    | 808,067   |    | 797,711   | (1.3)%   |
| Cash Transfer from the General Fund |          |      |      |             |    |           |    | (797,711) | %        |
| Cash Fund Balance End of Year       | \$ 808   | ,067 | \$   | 100,142     | \$ | 797,711   | \$ |           | (100.0)% |

## 415-45 Correction Fees

|                              | FY 19 Actu | <u>ıal</u> | <u>FY 2</u> | 0 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|------------------------------|------------|------------|-------------|------------|--------------|--------------|----------|
| Capital Outlays              |            |            |             |            |              |              |          |
| 4125 - Facility Improvements | \$         | _          | \$          | 545,125    | \$ —         | \$           | (100.0)% |
| Total Capital Outlays        | \$         |            | \$          | 545,125    | \$ —         | \$ —         | (100.0)% |

# Lea County Detention Center



|  | FY 19 Actual    | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--|-----------------|----------------|--------------|--------------|------------|
| Revenue  |                 |                |              |              |            |
| Care of Prisoners                                  |                 |                |              |              |            |
| 1217 - Detention Commissary                        | \$ 51,047       | \$ 40,212      | \$ 50,330    | \$ 40,212    | — %        |
| 1260 - Refunds                                     | 1,340           | _              | 619          | 500          | — %        |
| 1310 - Care Municipal Prisoners                    | 21,713          | 30,000         | 18,111       | 30,000       | — %        |
| 1320 - Care Of Federal Prisoners                   | 1,755,597       | 1,800,000      | 1,123,063    | 1,500,000    | (16.7)%    |
| 1325 - Care State Prisoners                        | 73,349          | 90,000         | 58,350       | 70,000       | (22.2)%    |
| 1326 - Prisoner-Social Security                    | 5,000           | 8,000          | 3,800        | 5,000        | (37.5)%    |
| 1330 - Care Of Other County Prisoners              | 9,200           | 70,000         | 23,779       | 20,000       | (71.4)%    |
| 1331 - Juvenile-Care/Other County Prisoners        | 38,375          | 30,000         | 41,875       | 30,000       | — %        |
| 1380 - Forfeited Inmate Funds                      | 2,816           | 3,000          | 4,548        | 3,000        | — %        |
| 1590 - Transportation Of Federal Prisoners         | 124,961         | 85,000         | 95,393       | 85,000       | %          |
| Care of Prisoners Total                            | 2,083,397       | 2,156,212      | 1,419,867    | 1,783,712    | (17.3)%    |
| Intergovernmental                                  |                 |                |              |              |            |
| 1396 - NM Legislative Grant                        | _               | 100,000        | 100,000      | _            | (100.0)%   |
| 1593 - Collections                                 | _               |                |              | 150,000      | <b>—</b> % |
| Intergovernmental Total                            | _               | 100,000        | 100,000      | 150,000      | 50.0 %     |
| Total Revenue                                      | 2,083,397       | 2,256,212      | 1,519,867    | 1,933,712    | (14.3)%    |
| Expenditures                                       |                 |                |              |              |            |
| Salaries & Benefits                                |                 |                |              |              |            |
| 2002 - Full-Time Positions                         | 3,963,144       | 4,301,710      | 4,130,484    | 4,033,594    | (6.2)%     |
| 2005 - Overtime                                    | 943,479         | 970,000        | 949,652      | 450,000      | (53.6)%    |
| 2063 - PERA  | 570,802         | 665,063        | 592,266      | 601,823      | (9.5)%     |
| 2064 - FICA  | 370,046         | 408,641        | 382,443      | 347,585      | (14.9)%    |
| 2065 - Health Insurance                            | 1,051,305       | 1,383,737      | 1,174,156    | 1,232,520    | (10.9)%    |
| 2068 - Life Insurance - Detention Officer          | 1,426           | 1,700          | 1,549        | 1,700        | — %        |
| 2109 - SEC 125 Flex Spending                       |                 | 1,020          |              | 1,020        | — %        |
| 2200 - Retiree Health Care                         | 109,337         | 125,318        | 111,655      | 113,401      | (9.5)%     |
| 2208 - Vacation                                    | 3,789           | 60,000         | 10,526       | 60,000       | — %        |
| 2209 - Vacanon  2209 - Straight Time - OT          | 13,004          | 30,000         | 10,320       |              | (100.0)%   |
| Total Salaries & Benefits                          | 7,026,331       | 7,947,188      | 7,352,732    | 6,841,643    | (13.9)%    |
| Operating Costs                                    | 7,020,001       | 7,5 17,100     | 7,502,702    | 0,011,010    | (15.5)/0   |
| 2006 - Postage                                     | 2,029           | 3,000          | 1,836        | 2,500        | (16.7)%    |
| 2007 - Communications                              | 12,034          | 23,000         | 14,356       | 18,000       | (21.7)%    |
| 2007 - Communications 2008 - Printing & Publishing |                 |                | 3,652        | 4,000        |            |
|  | 3,273<br>16,977 | 4,000          |              |              | — %        |
| 2009 - Office Supplies                             | ,               | 17,000         | 15,176       | 16,500       | (2.9)%     |
| 2010 - Travel/Per Diem                             | 4,950           | 13,000         | 4,113        | 6,000        | (53.8)%    |
| 2011 - Vehicle - Gas & Oil                         | 18,091          | 25,000         | 15,280       | 20,000       | (20.0)%    |
| 2012 - Maintenance                                 | 1.053           | 2.500          | 1 42 2       | 150,000      | — %        |
| 2013 - Rental Of Equipment                         | 1,073           | 2,500          | 1,430        | 1,700        | (32.0)%    |
| 2016 - Education/Registration/Dues                 | 3,128           | 20,000         | 11,006       | 10,500       | (47.5)%    |
| 2019 - Contract Service - Housing                  | 90              | 10,000         | 840          | 5,000        | (50.0)%    |

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| 2020 - Supplies                          | 80,614       | 120,000        | 77,066       | 95,000       | (20.8)%  |
| 2025 - Utilities                         | 207,442      | 250,000        | 165,377      | 220,000      | (12.0)%  |
| 2046 - Janitors Supplies                 | 43,763       | 60,000         | 46,620       | 50,000       | (16.7)%  |
| 2049 - Contracted Services - Meals       | 715,835      | 973,910        | 584,406      | 623,910      | (35.9)%  |
| 2079 - Contractual Service - Maintenance | 97,124       | 108,700        | 91,774       | 111,200      | 2.3 %    |
| 2111 - Vehicle - Maintenance             | 7,779        | 13,000         | 7,219        | 10,000       | (23.1)%  |
| 2130 - Computers And Peripherals         | 13,835       | 572,000        | 24,985       | 52,000       | (90.9)%  |
| 2131 - Uniforms                          | 20,884       | 28,000         | 26,659       | 19,000       | (32.1)%  |
| 2018 - Care of Prisoners                 | 1,165,921    | 1,300,000      | 978,075      | 300,000      | (76.9)%  |
| 2136 - Inmate Work Detail                | 36           | 2,500          | 2,420        | 2,500        | — %      |
| 2139 - Inmate Programs                   | 1,175        | 12,000         | 9,990        | 12,000       | %        |
| <b>Total Operating Costs</b>             | 2,416,051    | 3,557,610      | 2,082,280    | 1,829,810    | (48.6)%  |
| <b>Total Expenditures</b>                | 9,442,382    | 11,504,798     | 9,435,012    | 8,671,453    | (0.1)%   |
| Net Change from Operations               | (7,358,985)  | (9,248,586)    | (7,915,145)  | (6,737,741)  | 7.6 %    |
| Capital Outlays (See Detail)             | 226,077      | 6,736,378      | 665,479      | 6,275,000    | 194.4 %  |
| Net Change in Fund Balance               | (7,585,062)  | (15,984,964)   | (8,580,624)  | (13,012,741) | 13.1 %   |
| Cash Fund Balance Beginning of Year      | 320,490      | 835,428        | 835,428      | 504,804      | (39.6)%  |
| Cash Transfer from the General Fund      | 8,100,000    | 15,327,220     | 8,250,000    | 13,200,000   | (13.9)%  |
| Cash Fund Balance End of Year            | \$ 835,428   | \$ 177,684     | \$ 504,804   | \$ 692,063   | 289.5 %  |

|                                  | FTE   | Salary       | FICA &<br>Medicare | PERA       | Group<br>Health Ins. | Retiree Ins. | Total        |
|----------------------------------|-------|--------------|--------------------|------------|----------------------|--------------|--------------|
| 418-23 Detention Facility        |       |              |                    |            |                      |              | _            |
| <b>Full-Time Positions</b>       |       |              |                    |            |                      |              |              |
| Warden                           | 1.00  | \$ 109,451   | \$ 8,373           | \$ 16,554  | \$ 23,183            | \$ 3,119     | \$ 160,681   |
| Chief of Security                | 1.00  | 87,550       | 6,698              | 13,242     | 23,183               | 2,495        | 133,168      |
| Lieutenant                       | 4.00  | 251,444      | 19,235             | 38,031     | 55,226               | 7,166        | 371,102      |
| Business Manager                 | 1.00  | _            | _                  | _          | _                    | _            | _            |
| Sergeant                         | 3.00  | 178,218      | 13,634             | 26,955     | 35,974               | 5,079        | 259,860      |
| Fin Officer                      | 1.00  | 63,867       | 4,886              | 9,660      | 7,913                | 1,820        | 88,146       |
| Detention Officer                | 69.00 | 2,901,551    | 221,969            | 438,860    | 967,163              | 82,694       | 4,612,237    |
| Custodian of Records             | 1.00  | _            | _                  | _          | _                    | _            | _            |
| Records Officer                  | 4.00  | 165,547      | 12,664             | 25,039     | 60,721               | 4,718        | 268,689      |
| Transport                        | 1.00  | 60,266       | 4,610              | 9,115      | 7,913                | 1,718        | 83,622       |
| Maintenance Technician           | 1.00  | 48,017       | 3,673              | 7,263      | 23,183               | 1,368        | 83,504       |
| Administrative Officer           | 1.00  | 63,489       | 4,857              | 9,603      | 7,913                | 1,809        | 87,671       |
| Class Officer                    | 1.00  | 49,595       | 3,794              | 7,501      | 20,148               | 1,413        | 82,452       |
| Full-Time Positions Total        | 89.00 | 3,978,994    | 304,393            | 601,823    | 1,232,520            | 113,401      | 6,231,131    |
| Incentive Pay                    |       | 54,600       | 4,177              | _          | _                    | _            | 58,777       |
| Detention Officer Life Insurance |       | _            | _                  | _          | 1,700                | _            | 1,700        |
| Overtime                         |       | 450,000      | 34,425             | _          | _                    | _            | 484,425      |
| SEC 125 Flex Spending            |       | 1,020        | _                  | _          | _                    | _            | 1,020        |
| Vacation                         |       | 60,000       | 4,590              |            |                      |              | 64,590       |
| Detention Facility Total         | 89.00 | \$ 4,544,614 | \$ 347,585         | \$ 601,823 | \$ 1,234,220         | \$ 113,401   | \$ 6,841,643 |

|                                     | <u>FY</u> | 19 Actual  | FY | <b>20 Adjusted</b> | FY | 20 Actual  | FY | 21 Budget | % Change  |
|-------------------------------------|-----------|------------|----|--------------------|----|------------|----|-----------|-----------|
| Capital Outlays                     |           |            |    |                    |    |            |    |           |           |
| 4238 - Kitchen Equipment            | \$        | 8,000      | \$ | 42,000             | \$ | 38,477     | \$ | 8,000     | (81.0)%   |
| 4324 - Copier                       |           | _          |    | _                  |    | _          |    | 25,000    | — %       |
| 4362 - Camera (s)                   |           | _          |    | _                  |    | _          |    | 20,000    | — %       |
| 4382 - Vehicle                      |           | 62,704     |    | 60,000             |    | 59,014     |    | 60,000    | — %       |
| 4440 - Equipment                    |           | _          |    | 16,000             |    | 15,962     |    | 557,000   | 3,381.3 % |
| 4605 - Radio Equipment and Upgrades |           | 7,470      |    | 28,000             |    | 20,507     |    | 5,000     | (82.1)%   |
| 4749 - Detention - Washers          |           | _          |    | 47,987             |    | 47,987     |    | _         | (100.0)%  |
| 4757 - Detention Center Upgrades    |           | 147,902.66 |    | 6,542,391          |    | 483,532.66 |    | 5,600,000 | (0.1)     |
| Total Capital Outlays               | \$        | 226,077    | \$ | 6,736,378          | \$ | 665,479    | \$ | 6,275,000 | (6.8)%    |

# Lea County Emergency Management And Environmental Services





# Environmental Gross Receipt Tax



# Lea County Environmental Services

The state repealed the environmental tax increment and it is now considered unrestricted revenue. Lea County elected to move environmental services to the General Fund.

Lea County Environmental Services - General Fund <u>121</u>

## 411-27 Environmental GRT

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| Revenue                                    |              |                |              |              |          |
| Miscellaneous                              |              |                |              |              |          |
| 1381 - Miscellaneous                       | \$ 75,925    | \$ 25,000      | \$ 37,467    | \$ —         | (100.0)% |
| 1062 - Administrative Fee                  | 103,238      | 115,773        | 115,773      | _            | (100.0)% |
| Miscellaneous Total                        | 179,163      | 140,773        | 153,240      |              | (200.0)% |
| Other Taxes                                |              |                |              |              |          |
| 1800 - Gross Receipts Tax                  | 4,592,236    | 3,587,250      | 5,126,275    |              | (100.0)% |
| Other Taxes Total                          | 4,592,236    | 3,587,250      | 5,126,275    |              | (100.0)% |
| Total Revenue                              | 4,771,399    | 3,728,023      | 5,279,515    |              | (100.0)% |
| Expenditures                               |              |                |              |              |          |
| Salaries & Benefits                        |              |                |              |              |          |
| 2002 - Full-Time Positions                 | 322,591      | 378,965        | 349,124      | _            | (100.0)% |
| 2005 - Overtime                            | 22,370       | 31,200         | 20,834       | _            | (100.0)% |
| 2063 - PERA                                | 41,265       | 54,793         | 49,349       | _            | (100.0)% |
| 2064 - FICA                                | 26,525       | 31,756         | 28,713       | _            | (100.0)% |
| 2065 - Health Insurance                    | 99,134       | 151,350        | 117,670      | _            | (100.0)% |
| 2200 - Retiree Health Care                 | 7,297        | 10,801         | 8,703        | _            | (100.0)% |
| 2208 - Vacation                            | 1,998        | 3,300          | 2,490        | _            | (100.0)% |
| 2209 - Straight Time - OT                  | 239          | 1,645          |              |              | (100.0)% |
| <b>Total Salaries &amp; Benefits</b>       | 521,419      | 663,810        | 576,882      |              | (100.0)% |
| Operating Costs                            |              |                |              |              |          |
| 2007 - Communications                      | 7,116        | 12,000         | 10,060       | _            | (100.0)% |
| 2008 - Printing & Publishing               | 1,393        | 7,000          | 3,274        | _            | (100.0)% |
| 2009 - Office Supplies                     | 4,000        | 4,000          | 3,639        | _            | (100.0)% |
| 2010 - Travel/Per Diem                     | 2,565        | 4,000          | 1,378        | _            | (100.0)% |
| 2011 - Vehicle - Gas & Oil                 | 42,648       | 58,000         | 41,110       | _            | (100.0)% |
| 2012 - Maintenance                         | 84,981       | 99,783         | 96,474       | _            | (100.0)% |
| 2013 - Rental Of Equipment                 | 6,601        | 10,000         | 4,780        | _            | (100.0)% |
| 2088 - Animal Control                      | 3,187        | 7,500          | 6,065        | _            | (100.0)% |
| 2016 - Education/Registration/Dues         | 1,992        | 4,000          | 3,062        | _            | (100.0)% |
| 2025 - Utilities                           | 4,652        | 6,500          | 4,642        | _            | (100.0)% |
| 2111 - Vehicle - Maintenance               | 5,385        | 20,000         | 12,214       | _            | (100.0)% |
| 2113 - Supplies - Vector Control           | 5,813        | 8,000          | 1,785        | _            | (100.0)% |
| 2130 - Computers And Peripherals           | 5,912        | 10,000         | 9,607        | _            | (100.0)% |
| 2137 - Disposal Fee                        | 148          | 2,000          | _            | _            | (100.0)% |
| 2160 - Environmental Clean-Up              | _            | 50,000         | 20,766       | _            | (100.0)% |
| 2131 - Uniforms                            | 4,508        | 7,500          | 5,623        | _            | (100.0)% |
| 2151 - Contract Hauling                    | 349,014      | 448,000        | 447,544      | _            | (100.0)% |
| 2152 - Contract Labor/Professional Service | 415,506      | 500,000        | 490,704      | _            | (100.0)% |
| 2153 - Disposal                            | 433,785      | 468,000        | 467,739      | _            | (100.0)% |
| 2207 - State Administrative Fee            | 149,318      | 165,000        | 155,795      |              | (100.0)% |
| <b>Total Operating Costs</b>               | 1,528,523    | 1,891,283      | 1,786,261    |              | (100.0)% |

## 411-27 Environmental GRT

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-------------------------------------|--------------|----------------|--------------|--------------|----------|
| Total Expenditures                  | 2,049,943    | 2,555,093      | 2,363,144    |              | 15.3 %   |
| Net Change from Operations          | 2,721,456    | 1,172,930      | 2,916,371    |              | 7.2 %    |
| Capital Outlays (See Detail)        | 442,087      | 2,933,000      | 780,295      |              | 76.5 %   |
| Net Change in Fund Balance          | 2,279,369    | (1,760,070)    | 2,136,077    | _            | (6.3)%   |
| Cash Fund Balance Beginning of Year | 3,400,479    | 5,679,848      | 5,679,848    | 7,815,924    | 37.6 %   |
| Cash Transfer from the General Fund |              |                |              | (7,815,924)  | %        |
| Cash Fund Balance End of Year       | \$ 5,679,848 | \$ 3,919,778   | \$ 7,815,924 | <u> </u>     | (100.0)% |

## 411-27 Environmental GRT

|                                       | <u>FY</u> | 19 Actual | <u>FY</u> | 20 Adjusted | FY | 20 Actual | <u>F</u> | 21 Budget | % Change |
|---------------------------------------|-----------|-----------|-----------|-------------|----|-----------|----------|-----------|----------|
| Capital Outlays                       |           |           |           |             |    |           |          |           |          |
| 4315 - Pickup (s)                     | \$        | 74,944    | \$        | 180,000     | \$ | 154,966   | \$       | _         | (100.0)% |
| 4328 - Remodel Courthouse             |           | _         |           | 800,000     |    | _         |          | _         | (100.0)% |
| 4367 - Equipment                      |           | 342,408   |           | 223,000     |    | 111,641   |          | _         | (100.0)% |
| 4641 - Computer Equipment             |           | 24,736    |           | 25,000      |    | 24,600    |          | _         | (100.0)% |
| 4647 - Airport Improvements           |           | _         |           | 380,000     |    | 380,000   |          | _         | (100.0)% |
| 4481 - Eunice Convenience Center      |           | _         |           | 400,000     |    | _         |          | _         | (100.0)% |
| 4589 - North Hobbs Convenience Center |           | _         |           | 525,000     |    | 33,563    |          | _         | (100.0)% |
| 4778 - Building Improvements          |           | _         |           | 400,000     |    | 75,525    |          | _         | (100.0)% |
| Total Capital Outlays                 | \$        | 442,087   | \$        | 2,933,000   | \$ | 780,295   | \$       |           | (100.0)% |

# Tire Recycling Grant



## 426-26 Tire Recycling

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|-------------------------------------|--------------|----------------|--------------|--------------|------------|
| Revenue                             |              |                |              |              |            |
| Intergovernmental                   |              |                |              |              |            |
| 1782 - State Grant-Tire Recycling   | \$           | <u>\$</u>      | <u> </u>     | <u>\$</u>    | %          |
| Intergovernmental Total             |              |                |              |              |            |
| Miscellaneous                       |              |                |              |              |            |
| 1381 - Miscellaneous                |              |                |              |              | %          |
| Miscellaneous                       |              |                |              |              |            |
| Total Revenue                       |              |                |              |              | %          |
| <b>Operating Costs</b>              |              |                |              |              |            |
| 2076 - Equipment Operating          | _            | _              | _            | _            | — %        |
| 2605 - Operating Costs              |              |                |              |              | %          |
| <b>Total Operating Costs</b>        |              |                |              |              |            |
| <b>Total Expenditures</b>           |              |                |              |              | %          |
| Net Change from Operations          |              |                |              |              |            |
| Capital Outlays (See Detail)        |              |                |              |              |            |
| Net Change in Fund Balance          | _            | _              | _            | _            | %          |
| Cash Fund Balance Beginning of Year | 1,800        | 1,800          | 1,800        | 1,800        | <b>—</b> % |
| Cash Transfer from the General Fund |              |                |              |              |            |
| Cash Fund Balance End of Year       | \$ 1,800     | \$ 1,800       | \$ 1,800     | \$ 1,800     | %          |

# Lea County Emergency Management Services



## Lea County Emergency Management

#### **Mission Statement**

The Lea County Office of Emergency Management will ensure, through coordination with County, Municipal, and local shareholders that the county is prepared to respond to, and recover from, all natural and man-made emergencies. This office will provide support and leadership to reduce the loss of life and property through an effective all hazards emergency management program of mitigation, preparedness, response and recovery throughout Lea County.

#### **Function**

The Lea County Office of Emergency Management as well as the Maljamar, Knowles, Monument and the Lea Regional Airport Fire Departments, provide professional, ethical, and proficient emergency response throughout Lea County. These departments remain vigilant and dedicated to life safety, property conservation and incident stabilization. Our Fire Prevention Division continues to focus on engineering, enforcement, and education, to assist with preventing and preparing for emergencies that put citizens at risk. We are aggressive in approach, open minded to change, and have an understanding of each situation that occurs. Emergency services are provided for Lea County by a mixture of full-time employees, part-time employees and many volunteers. Although the regions of service that are covered by each individual fire station are different, all stand ready to provide aid to another district.

#### Staff

The Lea County Office of Emergency Management is under the Supervision of the Emergency Services Director, who also serves as the County Fire Marshal. This Staff includes a Public Safety Administrator, Administrative Coordinator, Enforcement Officer, 1 Full-Time Airport Firefighter, and 7 part-time airport firefighters. This office assists with the daily operations of 3 county fire departments who are supervised by three county fire chiefs. A total of 51 volunteer firefighters including 9 licensed EMT Basics, 3 EMT Intermediates, and 3 paramedics which are divided among Knowles, Monument, and Maljamar Volunteer Fire Departments.

## Accomplishments

Many goals were reached by individual fire departments and the emergency services program as a whole:

Worked diligently to lower each County Fire Departments Property Protection Classification through ISO. We were being funded through the State of New Mexico Fire Fund as Class 9 Departments. In 2015 we did complete our ISO Inspections and received classifications of 5 in Monument, 6 in Knowles, and 7 in Maljamar. This increased the amount of yearly funding to each department by approximately \$25,000.00. This also significantly lowered insurance premiums for county residents residing in each of these fire districts.

Have conducted five (5) yearly Lea County On-Line IFSAC Firefighter I and II Cadet Academy with a 98% pass rate. International Fire Service Accreditation Congress (IFSAC) is a nationally accredited association that is recognized in State of New Mexico as the accreditation agency for all Fire Departments throughout New Mexico to show that NFPA Standards were met and set standards are learned at a proficient level to achieve fire service certifications from the State of New Mexico Fire Marshal Office and Training Academy.

Currently have 45 IFSAC Firefighter I and II, Hazardous Materials Operations, 10 IFSAC Driver Operators, 10 IFSAC Pump Operators, 10 IFSAC Fire Service Instructor I, 10 Fire Service Company Officer I, and 5 Fire Investigator I IFSAC Certified Personnel at our County Fire Departments.

When conducting each of these IFSAC Courses locally we have left the enrollment open to any other qualified department

throughout the state that wished to participate and send their personnel for training. Lea County Fire Administration has taught approximately 40 fire service members currently employed or volunteering in Lea County and other portions of the state with a 100% pass rate for these students. Courses included the IFSAC Lea County Firefighter Cadet Academy, Instructor, Investigator, Officer, Hazardous Materials, Driver, and Pump Operator Certification courses.

The Airport Fire Department located at the Lea County Regional Airport in Hobbs continues to pass the PART 139 inspection during FY each year, ensuring compliance with federal safety standards. Inspectors conduct a timed-response drill; review aircraft rescue and firefighting personnel training records, including annual live-fire drill and documentation of basic emergency medical care training; and check equipment and protective clothing for operation, condition, and availability.

We have also expanded into specific teams such as the Lea County Arson Task Force and Lea County Wildland Taskforce which is sub-committee of the Lea County Fire Chief's Advisory Board. Each of these teams have representatives from each county and municipal department within Lea County.

#### Goals

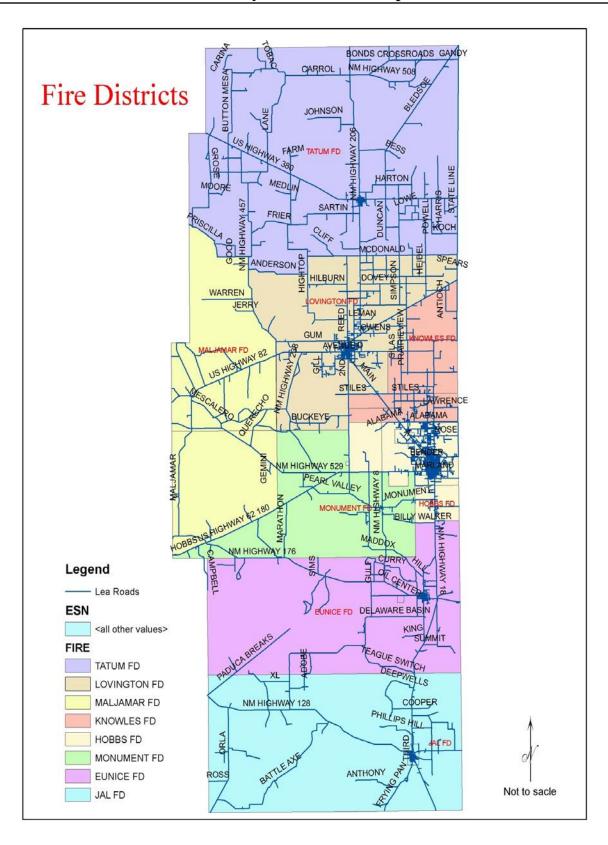
With the development of a Hybrid Fire Department Training platform we will continue to expand the training division and level of certification courses. This is both time and cost effective as employee and volunteer firefighters can complete the academy with no cost for tuition or travel.

#### **Grants**

Grant revenue for all emergency services programs totals \$417,245 for FY 20. These funds are used for the operations of the three rural fire departments and the operations of the County Fire Marshal's Office. This funding comes from the State Fire Marshal's Office.

#### **Capital Projects**

Lea County has several projects planned to improve fire department response in the rural parts of the County. The County has \$600,000 budgeted for the Knowles Fire Department Station #2 which will provide more service to the growing population of the North Hobbs area. Another \$700,000 has been budgeted for new fire equipment. The County budgeted over \$2.35 million for ISO fire improvements to the County fire departments in order to lower insurance costs for homeowners.



## **Funds**

- 407-14 Maljamar Fire Department
- 408-15 Knowles Fire Department
- 409-16 Lea Regional Airport Fire Department
- 410-17 Monument Fire Department
- 604-47 Knowles EMS
- 613-48 Maljamar EMS
- 618-79 Lea County Fire Marshall
- 619-59 Fire Excise Tax
- 621-61 Monument EMS

# Maljamar Volunteer Fire Department





## 407-14 Maljamar Fire Department

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-------------------------------------|--------------|----------------|--------------|--------------|----------|
| Revenue                             |              |                |              |              |          |
| Intergovernmental                   |              |                |              |              |          |
| 1490 - State Grant                  | \$ 36,038    | \$ —           | \$ —         | \$ —         | — %      |
| 1560 - State Fire Allotment         | 76,655       | 75,062         | 96,545       | 75,062       | %        |
| Intergovernmental Total             | 112,693      | 75,062         | 96,545       | 75,062       | %        |
| Miscellaneous                       |              |                |              |              |          |
| 1381 - Miscellaneous                |              |                |              |              | %        |
| Miscellaneous                       |              |                |              |              | %        |
| Total Revenue                       | 112,693      | 75,062         | 96,545       | 75,062       | %        |
| Expenditures                        |              |                |              |              |          |
| <b>Operating Costs</b>              |              |                |              |              |          |
| 2007 - Communications               | 1,671        | 3,000          | 1,584        | 3,000        | — %      |
| 2009 - Office Supplies              | 500          | 500            | _            | 500          | — %      |
| 2010 - Travel/Per Diem              | _            | 1,500          | _            | 1,500        | — %      |
| 2013 - Rental Of Equipment          | 1,602        | 1,700          | 1,602        | 1,700        | — %      |
| 2016 - Education/Registration/Dues  | _            | 1,000          | _            | 1,000        | — %      |
| 2023 - Maintenance - Building       | _            | 2,000          | _            | 2,000        | — %      |
| 2025 - Utilities                    | 2,814        | 6,500          | 2,836        | 6,500        | — %      |
| 2076 - Equipment Operating          | 85,084       | 58,612         | 28,243       | 64,004       | 9.2 %    |
| 2505 - Meal Expense                 |              | 250            |              | 250          | %        |
| <b>Total Operating Costs</b>        | 91,672       | 75,062         | 34,266       | 80,454       | 7.2 %    |
| <b>Total Expenditures</b>           | 91,672       | 75,062         | 34,266       | 80,454       | (62.6)%  |
| Net Change from Operations          | 21,022       |                | 62,279       | (5,392)      | 196.3 %  |
| Capital Outlays (See Detail)        |              |                |              |              |          |
| Net Change in Fund Balance          | 21,022       | _              | 62,279       | (5,392)      | 196.3 %  |
| Cash Fund Balance Beginning of Year | 108,203      | 129,224        | 129,224      | 191,503      | 48.2 %   |
| Cash Transfer from the General Fund |              |                |              |              | %        |
| Cash Fund Balance End of Year       | \$ 129,224   | \$ 129,224     | \$ 191,503   | \$ 186,111   | 44.0 %   |

# Knowles Volunteer Fire Department





## **408-15 Knowles Fire Department**

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| Revenue                                    |              |                |              |              |          |
| Intergovernmental                          |              |                |              |              |          |
| 1490 - State Grant                         | \$ 61,213    | \$ —           | \$ —         | \$ —         | — %      |
| 1560 - State Fire Allotment                | 80,914       | 79,232         | 101,909      | 79,232       | %        |
| Intergovernmental Total                    | 142,127      | 79,232         | 101,909      | 79,232       |          |
| Miscellaneous                              |              |                |              |              |          |
| 1262 - Volunteer Firefighter Reimbursement | 2,773        |                |              |              | %        |
| Miscellaneous                              | 2,773        |                |              |              | %        |
| <b>Total Revenue</b>                       | 144,899      | 79,232         | 101,909      | 79,232       | %        |
| Expenditures                               |              |                |              |              |          |
| <b>Operating Costs</b>                     |              |                |              |              |          |
| 2007 - Communications                      | 2,120        | 3,000          | 1,892        | 3,000        | — %      |
| 2009 - Office Supplies                     | 600          | 600            | _            | 600          | — %      |
| 2010 - Travel/Per Diem                     | 651          | 1,500          | _            | 1,500        | — %      |
| 2013 - Rental Of Equipment                 | 961          | 1,000          | 961          | 1,000        | — %      |
| 2016 - Education/Registration/Dues         | 995          | 1,000          | (1,725)      | 1,000        | — %      |
| 2023 - Maintenance - Building              | _            | 1,500          | _            | 1,500        | — %      |
| 2025 - Utilities                           | 8,025        | 7,500          | 6,542        | 7,500        | — %      |
| 2076 - Equipment Operating                 | 112,879      | 63,882         | 46,403       | 68,574       | 7.3 %    |
| 2505 - Meal Expense                        |              | 250            |              | 250          | %        |
| <b>Total Operating Costs</b>               | 126,230      | 80,232         | 54,073       | 84,924       | 5.8 %    |
| <b>Total Expenditures</b>                  | 126,230      | 80,232         | 54,073       | 84,924       | (57.2)%  |
| Net Change from Operations                 | 18,669       | (1,000)        | 47,836       | (5,692)      | 156.2 %  |
| Capital Outlays (See Detail)               |              | 600,000        |              |              | (100.0)% |
| Net Change in Fund Balance                 | 18,669       | (601,000)      | 47,836       | (5,692)      | 156.2 %  |
| Cash Fund Balance Beginning of Year        | 46,544       | 65,213         | 65,213       | 113,049      | 73.4 %   |
| Cash Transfer from the General Fund        |              | 600,000        |              | 5,700        | (99.1)%  |
| Cash Fund Balance End of Year              | \$ 65,213    | \$ 64,213      | \$ 113,049   | \$ 113,057   | 76.1 %   |

## **408-15 Knowles Fire Department**

|                              | FY 19 Actua | <u>al</u> | FY 20 | Adjusted | FY 20 Actual | F  | Y 21 Budget | % Change |
|------------------------------|-------------|-----------|-------|----------|--------------|----|-------------|----------|
| Capital Outlays              |             |           |       |          |              |    |             |          |
| 4125 - Facility Improvements | \$ -        |           | \$    | 600,000  | <u>\$</u>    | \$ |             | (100)%   |
| Total Capital Outlays        | \$ -        |           | \$    | 600,000  | \$ —         | \$ | _           | (100)%   |

# Lea Regional Aircraft Rescue and Firefighting Department





## **409-16 Lea Regional Airport Fire Department**

|                                      | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--------------------------------------|--------------|----------------|--------------|--------------|----------|
| Revenue                              |              |                |              |              |          |
| Miscellaneous                        |              |                |              |              |          |
| 1381 - Miscellaneous                 | <u> </u>     | <u>\$</u>      | <u>\$</u>    | <u>\$</u>    | %        |
| Miscellaneous Total                  |              |                |              |              |          |
| Total Revenue                        |              |                |              |              |          |
| Expenditures                         |              |                |              |              |          |
| Salaries & Benefits                  |              |                |              |              |          |
| 2002 - Full-Time Positions           | 35,054       | 195,307        | 37,317       | 35,547       | (81.8)%  |
| 2003 - Part Time Positions           | 106,620      | 124,800        | 81,994       | 124,800      | — %      |
| 2005 - Overtime                      | 3,589        | 5,000          | 2,465        | 2,500        | (50.0)%  |
| 2063 - PERA                          | 5,151        | 10,664         | 5,367        | 5,377        | (49.6)%  |
| 2064 - FICA                          | 2,868        | 24,970         | 2,998        | 12,534       | (49.8)%  |
| 2065 - Health Insurance              | 20,523       | 45,020         | 22,419       | 23,183       | (48.5)%  |
| 2200 - Retiree Health Care           | 987          | 2,009          | 1,012        | 1,013        | (49.6)%  |
| 2208 - Vacation                      | _            | 1,000          | _            | 1,000        | — %      |
| 2209 - Straight Time - OT            |              | 300            |              |              | (100.0)% |
| <b>Total Salaries &amp; Benefits</b> | 174,792      | 409,070        | 153,571      | 205,954      | (49.7)%  |
| Operating Costs                      |              |                |              |              |          |
| 2007 - Communications                | _            | 4,000          | _            | 6,000        | 50.0 %   |
| 2009 - Office Supplies               | 1,000        | 1,000          | 317          | 1,000        | — %      |
| 2010 - Travel/Per Diem               | 1,845        | 3,500          | 1,105        | 3,500        | — %      |
| 2016 - Education/Registration/Dues   | 4,100        | 5,000          | 4,796        | 5,000        | — %      |
| 2023 - Maintenance - Building        | _            | 2,000          | 1,158        | 3,000        | 50.0 %   |
| 2025 - Utilities                     | 6,025        | 7,000          | 6,184        | 8,000        | 14.3 %   |
| 2076 - Equipment Operating           | 35,343       | 50,000         | 30,645       | 53,000       | 6.0 %    |
| 2505 - Meal Expense                  |              | 500            |              | 500          | %        |
| <b>Total Operating Costs</b>         | 48,313       | 73,000         | 44,205       | 80,000       | 9.6 %    |
| Total Expenditures                   | 223,105      | 482,070        | 197,776      | 285,954      | (40.7)%  |
| Net Change from Operations           | (223,105)    | (482,070)      | (197,776)    | (285,954)    | (40.7)%  |
| Capital Outlays (See Detail)         |              |                |              |              | %        |
| Net Change in Fund Balance           | (223,105)    | (482,070)      | (197,776)    | (285,954)    | (40.7)%  |
| Cash Fund Balance Beginning of Year  | 50,328       | 17,222         | 17,222       | 19,446       | 12.9 %   |
| Cash Transfer from the General Fund  | 190,000      | 483,760        | 200,000      | 300,000      | (38.0)%  |
| Cash Fund Balance End of Year        | \$ 17,222    | \$ 18,912      | \$ 19,446    | \$ 33,492    | 77.1 %   |

## **409-16 Lea Regional Airport Fire Department**

|                            | FTE  | Salary        | FICA &<br>Medicare | PERA |       | Group<br>Health Ins. |        | Re | tiree Ins. | Total         |
|----------------------------|------|---------------|--------------------|------|-------|----------------------|--------|----|------------|---------------|
| 409-16 Airport Fire Dept   |      |               |                    |      |       |                      |        |    |            |               |
| <b>Full-Time Positions</b> |      |               |                    |      |       |                      |        |    |            |               |
| Firefighter                | 2.00 | \$<br>35,547  | \$<br>2,719        | \$   | 5,377 | \$                   | 23,183 | \$ | 1,013      | \$<br>67,839  |
| Full-Time Positions Total  | 2.00 | 35,547        | 2,719              |      | 5,377 |                      | 23,183 |    | 1,013      | 67,839        |
| Overtime                   |      | 2,500         | 191                |      | _     |                      | _      |    | _          | 2,691         |
| Part-Time Positions        |      | 124,800       | 9,547              |      | _     |                      | _      |    | _          | 134,347       |
|                            |      |               |                    |      |       |                      |        |    |            |               |
| Vacation                   |      | 1,000         | 77                 |      | _     |                      | _      |    | _          | 1,077         |
| •                          |      |               |                    |      |       |                      |        |    |            |               |
| Emergency Management Total | 2.00 | \$<br>163,847 | \$<br>12,534       | \$   | 5,377 | \$                   | 23,183 | \$ | 1,013      | \$<br>205,954 |

# Monument Volunteer Fire Department





## **410-17 Monument Fire Department**

|                                     | <u>FY</u> | 19 Actual | FY 2 | 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change   |
|-------------------------------------|-----------|-----------|------|-------------|----|-----------|----|-----------|------------|
| Revenue                             |           |           |      |             |    |           |    |           |            |
| Intergovernmental                   |           |           |      |             |    |           |    |           |            |
| 1560 - State Fire Allotment         | \$        | 85,172    | \$   | 83,401      | \$ | 107,272   | \$ | 83,401    | %          |
| Intergovernmental Total             |           | 85,172    |      | 83,401      |    | 107,272   |    | 83,401    | <u> </u>   |
| Miscellaneous                       |           |           |      |             |    |           |    |           |            |
| 1381 - Miscellaneous                |           |           |      |             |    |           |    | _         | %          |
| Miscellaneous Total                 |           |           |      |             |    |           |    | _         | <u> </u>   |
| Total Revenue                       |           | 85,172    |      | 83,401      |    | 107,272   |    | 83,401    | %          |
| Expenditures                        |           |           |      |             |    |           |    |           |            |
| Operating Costs                     |           |           |      |             |    |           |    |           |            |
| 2007 - Communications               |           | 2,112     |      | 3,000       |    | 2,152     |    | 3,000     | — %        |
| 2009 - Office Supplies              |           | 600       |      | 600         |    | _         |    | 600       | — %        |
| 2010 - Travel/Per Diem              |           | _         |      | 1,500       |    | _         |    | 1,500     | — %        |
| 2013 - Rental Of Equipment          |           | 320       |      | 500         |    | _         |    | 500       | — %        |
| 2016 - Education/Registration/Dues  |           | 997       |      | 1,000       |    | _         |    | 1,000     | — %        |
| 2023 - Maintenance - Building       |           | 445       |      | 2,000       |    | _         |    | 2,000     | — %        |
| 2025 - Utilities                    |           | 4,319     |      | 6,500       |    | 3,499     |    | 6,500     | <b>— %</b> |
| 2076 - Equipment Operating          |           | 45,187    |      | 68,051      |    | 31,842    |    | 74,043    | 8.8 %      |
| 2505 - Meal Expense                 |           |           |      | 250         |    |           |    | 250       |            |
| <b>Total Operating Costs</b>        |           | 53,982    |      | 83,401      |    | 37,493    |    | 89,393    | 7.2 %      |
| <b>Total Expenditures</b>           |           | 53,982    |      | 83,401      |    | 37,493    |    | 89,393    | (30.5)%    |
| Net Change from Operations          |           | 31,190    |      |             |    | 69,778    |    | (5,992)   | 123.7 %    |
| Capital Outlays (See Detail)        |           |           |      | 100,000     |    | 99,016    |    |           | (100.0)%   |
| Net Change in Fund Balance          |           | 31,190    |      | (100,000)   |    | (29,238)  |    | (5,992)   | (193.7)%   |
| Cash Fund Balance Beginning of Year |           | 100,910   |      | 132,100     |    | 132,100   |    | 102,863   | (22.1)%    |
| Cash Transfer from the General Fund |           |           |      |             |    |           |    | 30,000    | %          |
| Cash Fund Balance End of Year       | \$        | 132,100   | \$   | 32,100      | \$ | 102,863   | \$ | 126,871   | 295.2 %    |

## **410-17 Monument Fire Department**

|                       | FY 19 | Actual | FY | 20 Adjusted | FY | 20 Actual | <u>FY 2</u> | 21 Budget | % Change |
|-----------------------|-------|--------|----|-------------|----|-----------|-------------|-----------|----------|
| Capital Outlays       |       |        |    |             |    |           |             |           |          |
| 4638 - Fire Apparatus | \$    |        | \$ | 100,000     | \$ | 99,016    | \$          |           | (100)%   |
| Total Capital Outlays | \$    | _      | \$ | 100,000     | \$ | 99,016    | \$          | _         | (100)%   |

## **Knowles EMS**



### 604-47 EMS Knowles

|                                     | FY 19 Actua | l FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-------------------------------------|-------------|------------------|--------------|--------------|----------|
| Revenue                             |             |                  |              |              |          |
| Intergovernmental                   |             |                  |              |              |          |
| 1630 - Emergency Medical SRV        | \$ 5,06     | \$ 5,000         | \$ 5,166     | \$ 5,000     | %        |
| Intergovernmental Total             | 5,06        | 5,000            | 5,166        | 5,000        | %        |
| Total Revenue                       | 5,06        | 5,000            | 5,166        | 5,000        | %        |
| Expenditures                        |             |                  |              |              |          |
| <b>Operating Costs</b>              |             |                  |              |              |          |
| 2044 - Supplies                     | 1,98        | 5,000            | 1,725        | 5,000        | %        |
| <b>Total Operating Costs</b>        | 1,98        | 5,000            | 1,725        | 5,000        |          |
| Total Expenditures                  | 1,98        | 5,000            | 1,725        | 5,000        | %        |
| Net Change from Operations          | 3,08        | <u> </u>         | 3,441        |              | %        |
| Capital Outlays (See Detail)        |             | <u> </u>         |              |              | %        |
| Net Change in Fund Balance          | 3,08        | _                | 3,441        | _            | %        |
| Cash Fund Balance Beginning of Year | 15,74       | 18,820           | 18,820       | 22,261       | 18.3 %   |
| Cash Transfer from the General Fund |             |                  |              |              | %        |
| Cash Fund Balance End of Year       | \$ 18,82    | \$ 18,820        | \$ 22,261    | \$ 22,261    | 18.3 %   |

## Maljamar EMS



## 613-48 EMS Fund - Maljamar

|                                     | <u>FY</u> | 19 Actual | FY | 20 Adjusted | F  | Y 20 Actual | FY | 21 Budget | % Change |
|-------------------------------------|-----------|-----------|----|-------------|----|-------------|----|-----------|----------|
| Expenditures                        |           |           |    |             |    |             |    |           |          |
| Operating Costs                     |           |           |    |             |    |             |    |           |          |
| 2044 - Supplies                     | \$        |           | \$ | 6,993       | \$ |             | \$ | 6,993     | <u> </u> |
| <b>Total Operating Costs</b>        |           |           |    | 6,993       |    |             |    | 6,993     | %        |
| <b>Total Expenditures</b>           |           |           |    | 6,993       |    |             |    | 6,993     | %        |
| Net Change from Operations          |           |           |    | (6,993)     |    |             |    | (6,993)   | %        |
| Capital Outlays (See Detail)        |           |           |    |             |    |             |    |           | %        |
| Net Change in Fund Balance          |           | _         |    | (6,993)     |    | _           |    | (6,993)   | — %      |
| Cash Fund Balance Beginning of Year |           | 6,994     |    | 6,994       |    | 6,994       |    | 6,994     | — %      |
| Cash Transfer from the General Fund |           |           |    |             |    |             |    |           | %        |
| Cash Fund Balance End of Year       | \$        | 6,994     | \$ | 1           | \$ | 6,994       | \$ | 1         | %        |

# Lea County Fire Marshal



## 618-79 Lea County Fire Marshal

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change  |
|-------------------------------------|--------------|----------------|--------------|--------------|-----------|
| Revenue                             |              |                |              |              |           |
| Intergovernmental                   |              |                |              |              |           |
| 1396 - NM Legislative Grant         | \$ —         | \$ 200,000     | \$ —         | \$ 200,000   | — %       |
| 1560 - State Fire Allotment         | 80,914       | 79,232         | 103,406      | 79,232       | %         |
| Intergovernmental Total             | 80,914       | 279,232        | 103,406      | 279,232      | %         |
| <b>Total Revenue</b>                | 80,914       | 279,232        | 103,406      | 279,232      | %         |
| Expenditures                        |              |                |              |              |           |
| Operating Costs                     |              |                |              |              |           |
| 2007 - Communications               | 2,361        | 3,500          | 3,245        | 2,500        | (28.6)%   |
| 2009 - Office Supplies              | 425          | 1,500          | 1,425        | 1,500        | — %       |
| 2010 - Travel/Per Diem              | 1,076        | 3,000          | 205          | 3,000        | — %       |
| 2016 - Education/Registration/Dues  | 243          | 1,500          | _            | 2,500        | 66.7 %    |
| 2076 - Equipment Operating          | 26,418       | 69,232         | 52,544       | 69,232       | — %       |
| 2505 - Meal Expense                 |              | 500            |              | 500          | %         |
| <b>Total Operating Costs</b>        | 30,523       | 79,232         | 57,418       | 79,232       | %         |
| Total Expenditures                  | 30,523       | 79,232         | 57,418       | 79,232       | %         |
| Net Change from Operations          | 50,391       | 200,000        | 45,988       | 200,000      | %         |
| Capital Outlays (See Detail)        | 2,743        | 1,500,000      | 187,445      | 3,300,000    | 120.0 %   |
| Net Change in Fund Balance          | 47,648       | (1,300,000)    | (141,457)    | (3,100,000)  | 138.5 %   |
| Cash Fund Balance Beginning of Year | 52,336       | 99,984         | 99,984       | 158,527      | 58.6 %    |
| Cash Transfer from the General Fund |              | 1,213,377      | 200,000      | 3,300,000    | 172.0 %   |
| Cash Fund Balance End of Year       | \$ 99,984    | \$ 13,361      | \$ 158,527   | \$ 358,527   | 2,583.3 % |

## 618-79 Lea County Fire Marshal

|  | <u>FY 1</u> | 9 Actual | <u>FY</u> | 20 Adjusted | F  | Y 20 Actual | FY | Z 21 Budget | % Change |
|--|-------------|----------|-----------|-------------|----|-------------|----|-------------|----------|
| Capital Outlays                            |             |          |           |             |    |             |    |             |          |
| 4123 - County Fire Department Improvements | \$          | 2,743    | \$        | 1,500,000   | \$ | 187,445.13  | \$ | 3,000,000   | 100.0 %  |
| Total Capital Outlays                      | \$          | 2,743    | \$        | 1,500,000   | \$ | 187,445     | \$ | 3,300,000   | 120.0 %  |

## Fire Excise Tax



### 619-59 Fire Excise

|                                     | FY | 19 Actual | <u>FY</u> | 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change |
|-------------------------------------|----|-----------|-----------|-------------|----|-----------|----|-----------|----------|
| Revenue                             |    |           |           |             |    |           |    |           |          |
| Miscellaneous                       |    |           |           |             |    |           |    |           |          |
| 1180 - Interest On Investments      | \$ | 17,550    | \$        | 4,000       | \$ | 2,947     | \$ | 4,000     | %        |
| Miscellaneous                       |    | 17,550    |           | 4,000       |    | 2,947     |    | 4,000     | %        |
| Total Revenue                       |    | 17,550    |           | 4,000       |    | 2,947     |    | 4,000     | %        |
| Expenditures                        |    |           |           |             |    |           |    |           |          |
| Operating Costs                     |    |           |           |             |    |           |    |           |          |
| 2231 - Equipment                    |    |           |           |             |    |           |    |           | %        |
| <b>Total Operating Costs</b>        |    |           |           |             |    |           |    |           | %        |
| Total Expenditures                  |    |           |           |             |    |           |    |           | %        |
| Net Change from Operations          |    | 17,550    |           | 4,000       |    | 2,947     |    | 4,000     | %        |
| Capital Outlays (See Detail)        |    | 479,314   |           | 600,000     |    | 475,210   |    | 357,000   | (40.5)%  |
| Net Change in Fund Balance          |    | (461,764) |           | (596,000)   |    | (472,264) |    | (353,000) | (40.8)%  |
| Cash Fund Balance Beginning of Year |    | 909,311   |           | 447,547     |    | 447,547   |    | 75,283    | (83.2)%  |
| Cash Transfer from the General Fund |    |           |           | 280,661     |    | 100,000   |    | 300,000   | 6.9 %    |
| Cash Fund Balance End of Year       | \$ | 447,547   | \$        | 132,208     | \$ | 75,283    | \$ | 22,283    | (83.1)%  |

### 619-59 Fire Excise

|                              | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|------------------------------|--------------|----------------|--------------|--------------|----------|
| Capital Outlays              |              |                |              |              |          |
| 4438 - Fire Truck            | \$ 229,314   | \$ 250,000     | \$ 250,000   | \$ —         | (100.0)% |
| 4638 - Apparatus             | 250,000      | 350,000        | 225,210      | 357,000      | 2.0 %    |
| <b>Total Capital Outlays</b> | \$ 479,314   | \$ 600,000     | \$ 475,210   | \$ 357,000   | (40.5)%  |

## **Monument EMS**



### 621-61 EMS Monument

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|-------------------------------------|--------------|----------------|--------------|--------------|------------|
| Revenue                             |              |                |              |              |            |
| Intergovernmental                   |              |                |              |              |            |
| 1630 - Emergency Medical SRV        | \$           | \$ 5,000       | \$           | \$ 5,000     | %          |
| Intergovernmental Total             |              | 5,000          |              | 5,000        | %          |
| <b>Total Revenue</b>                |              | 5,000          |              | 5,000        | %          |
| Expenditures                        |              |                |              |              |            |
| <b>Operating Costs</b>              |              |                |              |              |            |
| 2044 - Supplies                     |              | 5,000          |              | 5,000        | %          |
| <b>Total Operating Costs</b>        |              | 5,000          |              | 5,000        |            |
| <b>Total Expenditures</b>           |              | 5,000          |              | 5,000        | %          |
| Net Change from Operations          |              |                |              |              | %          |
| Capital Outlays (See Detail)        |              |                |              |              | %          |
| Net Change in Fund Balance          | _            | _              | _            | _            | <b>—</b> % |
| Cash Fund Balance Beginning of Year | 1,017        | 1,017          | 1,017        | 1,017        | <b>—</b> % |
| Cash Transfer from the General Fund |              |                |              |              | %          |
| Cash Fund Balance End of Year       | \$ 1,017     | \$ 1,017       | \$ 1,017     | \$ 1,017     |            |

# Emergency Management Performance Grant



## **Emergency Management Performance Grant**

### **Mission Statement**

To provide resources to assist state, local, tribal and territorial governments in preparing for all hazards.

### **Function**

The EMPG program plays an important role in the implementation of the National Preparedness System by supporting the building, sustainment, and deliver of core capabilities essential to achieving the National Preparedness Goal of a secure and resilient Nation. The Federal government, through the EMPG program, provides the necessary direction, coordination, and guidance, and necessary assistance, as authorized in this act so that comprehensive emergency preparedness system exists for all hazards.

#### Staff

This grant award pays for a portion of the salaries and benefits for the Lea County Emergency Management Director and an Administrative Coordinator.

### **424-77 EMPG Reimbursement**

|                                      | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |  |
|--------------------------------------|--------------|----------------|--------------|--------------|------------|--|
| Revenue                              |              |                |              |              |            |  |
| Intergovernmental                    |              |                |              |              |            |  |
| 1435 - EMPG Prior Year               | \$ 8,116     | \$ —           | \$ —         | \$ —         | <b>—</b> % |  |
| 1436 - EMPG Current Year             | 17,194       | 50,731         | 10,153       | 50,731       |            |  |
| Intergovernmental Total              | 25,310       | 50,731         | 10,153       | 50,731       |            |  |
| Total Revenue                        | 25,310       | 50,731         | 10,153       | 50,731       | %          |  |
| Expenditures                         |              |                |              |              |            |  |
| Salaries & Benefits                  |              |                |              |              |            |  |
| 2002 - Full-Time Positions           | 25,169       | 26,893         | 26,380       | 26,381       | (1.9)%     |  |
| 2005 - Overtime                      | _            | 500            | _            | _            | (100.0)%   |  |
| 2063 - PERA                          | 3,707        | 4,068          | 3,987        | 3,990        | (1.9)%     |  |
| 2064 - FICA                          | 1,923        | 2,134          | 2,015        | 2,018        | (5.4)%     |  |
| 2065 - Health Insurance              | 3,881        | 4,257          | 4,240        | 4,385        | 3.0 %      |  |
| 2200 - Retiree Health Care           | _            | 766            | _            | 752          | (1.9)%     |  |
| 2209 - Straight Time - OT            |              | 500            |              |              | (100.0)%   |  |
| <b>Total Salaries &amp; Benefits</b> | 34,681       | 39,118         | 36,623       | 37,526       | (4.1)%     |  |
| Total Expenditures                   | 34,681       | 39,118         | 36,623       | 37,526       | 5.6 %      |  |
| Net Change from Operations           | (9,371)      | 11,613         | (26,470)     | 13,205       | 182.5 %    |  |
| Capital Outlays (See Detail)         |              |                |              |              | %          |  |
| Net Change in Fund Balance           | (9,371)      | 11,613         | (26,470)     | 13,205       | 182.5 %    |  |
| Cash Fund Balance Beginning of Year  | 32,906       | 23,536         | 23,536       | 52,066       | 121.2 %    |  |
| Cash Transfer from the General Fund  |              | 55,000         | 55,000       |              | (100.0)%   |  |
| Cash Fund Balance End of Year        | \$ 23,536    | \$ 90,148      | \$ 52,066    | \$ 65,271    | (27.6)%    |  |

### **424-77 EMPG Reimbursement**

|                            | FTE  | <br>Salary   | FICA &<br>Medicare |       | PERA |       | Group<br>Health Ins. |       | Retiree Ins. |     | Total        |
|----------------------------|------|--------------|--------------------|-------|------|-------|----------------------|-------|--------------|-----|--------------|
| 424-77 EMPG Reimbursemen   | ıt   |              |                    |       |      |       |                      |       |              |     |              |
| Emergency Management       |      |              |                    |       |      |       |                      |       |              |     |              |
| <b>Full-Time Positions</b> |      |              |                    |       |      |       |                      |       |              |     |              |
| Director                   | 0.25 | \$<br>26,381 | \$                 | 2,018 | \$   | 3,990 | \$                   | 4,385 | \$           | 752 | \$<br>37,526 |
| Full-Time Positions Total  | 0.25 | 26,381       |                    | 2,018 |      | 3,990 |                      | 4,385 |              | 752 | 37,526       |
|                            |      |              |                    |       |      |       |                      |       |              |     |              |
| EMPG Reimbursement Total   | 0.25 | \$<br>26,381 | \$                 | 2,018 | \$   | 3,990 | \$                   | 4,385 | \$           | 752 | \$<br>37,526 |

## Other Grants



## **Other Grants**

### **Mission Statement**

To administer grant funds not required to be accounted for in a special revenue fund with due diligence and proper oversight with strong communication between County personnel and outside funding sources.

### **Function**

Lea County actively pursues federal and state grant opportunities that will provide much needed funding for County projects. The Other Grants Fund is used to account for grant funding received that is not required to have a separate special revenue fund. Some examples of grants received are:

#### State Homeland Security Grant

Provides funds to purchase supplies and equipment for first responders.

#### **NMDOT Aviation Grant**

Pays for a portion of the advertising expenses for the Lea Regional Airport airlines.

## 431-51 Grant Funding

|                                       | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|---------------------------------------|--------------|----------------|--------------|--------------|----------|
| Revenue                               |              |                |              |              |          |
| Intergovernmental                     |              |                |              |              |          |
| 1365 - Bennett Colonias Grant         | \$ 37,501    | \$ —           | \$ —         | \$ —         | — %      |
| 1370 - Homeland Security 2018         | _            | 117,162        | _            | _            | (100.0)% |
| 1437 - Homeland Security Grant        | 896          | 12,672         | _            | _            | (100.0)% |
| 1604 - FEMA Mitigation Grant          | <u> </u>     | _              | _            | 52,350       | — %      |
| 1750 - SHSGP                          | 7,119        | _              | _            | _            | — %      |
| 1759 - NMDOT Aviation Grant 2016      | 40,944       | 215,000        | 7,664        | _            | (100.0)% |
| 1760 - Lea County Health Council      | _            | _              | 3,423        | 5,000        | — %      |
| 1813 - SHSGP 2018                     | 208,630      | 68,314         | 71,110       |              | (100.0)% |
| Intergovernmental Total               | 295,089      | 413,148        | 82,197       | 57,350       | (86.1)%  |
| <b>Total Revenue</b>                  | 295,089      | 413,148        | 82,197       | 57,350       | (86.1)%  |
| Expenditures                          |              |                |              |              |          |
| <b>Operating Costs</b>                |              |                |              |              |          |
| 2220 - Bennett Colonias Grant Project | 41,393       | _              | _            | _            | — %      |
| 2137 I EMITIMINGULOR GIURE            | _            | _              | _            | 52,350       | — %      |
| 2454 - Lea County Health Council      | 6,099        | 21,335         | 608          | 26,335       | 23.4 %   |
| <b>Total Operating Costs</b>          | 47,492       | 21,335         | 608          | 78,685       | 268.8 %  |
| <b>Total Expenditures</b>             | 47,492       | 21,335         | 608          | 78,685       | 268.8 %  |
| Net Change from Operations            | 247,597      | 391,813        | 81,589       | (21,335)     | (105.4)% |
| Capital Outlays (See Detail)          | 174,016      | 400,476        | 49,680       |              | (100.0)% |
| Net Change in Fund Balance            | 73,582       | (8,663)        | 31,909       | (21,335)     | 146.3 %  |
| Cash Fund Balance Beginning of Year   | 20,101       | 193,683        | 193,683      | 225,592      | 16.5 %   |
| Cash Transfer from the General Fund   | 100,000      |                |              |              | %        |
| Cash Fund Balance End of Year         | \$ 193,683   | \$ 185,020     | \$ 225,592   | \$ 204,257   | 10.4 %   |

## 431-51 Grant Funding

|                               | FY 18 Actual |         | FY 19 Adjusted |         | FY 19 Actual |        | FY 20 Budget | % Change |
|-------------------------------|--------------|---------|----------------|---------|--------------|--------|--------------|----------|
| Capital Outlays               |              |         |                |         |              |        |              |          |
| 4109 - NM DOT Aviation Grant  | \$           | 69,652  | \$             | 215,000 | \$           | 15,328 | \$           | (100.0)% |
| 4407 - Homeland Security 2018 |              | 15,750  |                | 117,162 |              | 34,352 | _            | (100.0)% |
| 4559 - SHSGP 2017             |              | 88,614  |                | 68,314  |              |        |              | (100.0)% |
| <b>Total Capital Outlays</b>  | \$           | 174,016 | \$             | 400,476 | \$           | 49,680 | <u>\$</u>    | (100.0)% |

# Lea County Law Enforcement



## Law Enforcement Protection Grant



## **Law Enforcement Protection Grant**

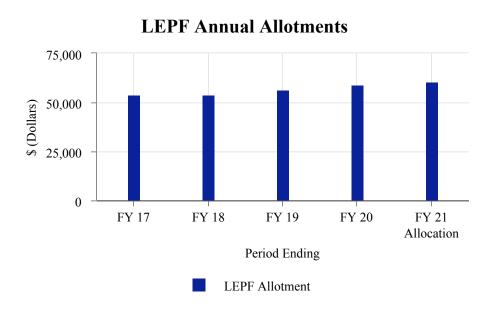
### **Mission Statement**

To project the utmost professionalism in actions, as well as appearance, treating all citizens with the dignity and respect they deserve. It is our objective to do our part to improve the quality of life for all residents of Lea County. This can only be accomplished through accountability, involvement in the community and working closely with the citizens to resolve many of the critical issues which we are currently facing.

#### **Function**

The Law Enforcement Protection Fund (LEPF) was created to provide equitable distribution of money to local law enforcement departments to enhance the efficiency and effectiveness of services. It also serves to sustain the Peace Officer's Survivor's Fund which provides payments to surviving eligible family members of peace officers killed in the line of duty.

The source of funds is 10% of certain fees, penalties and taxes from life, general casualty and title insurance in New Mexico. Distribution to law enforcement agencies is based on the number of certified officers. Lea County receives a base amount of \$30,000 plus \$600 per certified officer. Eligible expenditures are for repair or purchase of law enforcement equipment, advanced law enforcement planning and training or matching funds for federal criminal justice programs.



### 605-39 Law Enforcement Protection Fund

|                                     | FY 19 Actual |       | FY 20 Adjusted |         | FY 20 Actual |          | FY 21 Budget |        | % Change |
|-------------------------------------|--------------|-------|----------------|---------|--------------|----------|--------------|--------|----------|
| Revenue                             |              |       |                |         |              |          |              |        |          |
| Intergovernmental                   |              |       |                |         |              |          |              |        |          |
| 1720 - LEPF Allotment               | \$ 5         | 6,600 | \$ :           | 59,000  | \$           | 59,000   | \$           | 60,800 | 3.1 %    |
| Intergovernmental Total             | 5            | 6,600 |                | 59,000  |              | 59,000   |              | 60,800 | 3.1 %    |
| Total Revenue                       | 5            | 6,600 |                | 59,000  |              | 59,000   |              | 60,800 | 3.1 %    |
| Expenditures                        |              |       |                |         |              |          |              |        |          |
| Operating Costs                     |              |       |                |         |              |          |              |        |          |
| 2039 - LEPF Expenditures            | 2            | 9,932 |                | 89,050  |              | 87,600   |              | 60,800 | (31.7)%  |
| <b>Total Operating Costs</b>        | 2            | 9,932 |                | 89,050  |              | 87,600   |              | 60,800 | (31.7)%  |
| Total Expenditures                  | 2            | 9,932 |                | 89,050  |              | 87,600   |              | 60,800 | (31.7)%  |
| Net Change from Operations          | 2            | 6,668 | (              | 30,050) |              | (28,600) |              |        | (100.0)% |
| Capital Outlays (See Detail)        |              |       |                |         |              |          |              |        | %        |
| Net Change in Fund Balance          | 2            | 6,668 | (3             | 30,050) |              | (28,600) |              | _      | — %      |
| Cash Fund Balance Beginning of Year |              | 3,382 | 3              | 30,050  |              | 30,050   |              | 1,450  | (95.2)%  |
| Cash Transfer from the General Fund |              |       |                |         |              |          |              | 500    | %        |
| Cash Fund Balance End of Year       | \$ 3         | 0,050 | \$             |         | \$           | 1,450    | \$           | 1,950  | %        |

# JAG Grant



# Justice Assistance Grant (JAG)

#### **Function**

The JAG Program, authorized under 42 USC 3751(a), is the leading source of federal justice funding to state and local jurisdictions. The JAG Program provides states, tribes, and local governments with critical funding necessary to support a range of program areas including law enforcement, prosecution, indigent defense, courts, crime prevention and education, corrections and community corrections, drug treatment and enforcement, planning, evaluation, technology improvement, and crime victim and witness initiatives and mental health programs and related law enforcement and corrections programs, including behavioral programs and crisis intervention teams.

#### **607-67 JAG Grant**

|                                     | FY | 19 Actual | <u>FY 2</u> | 0 Adjusted | FY | 20 Actual | <u>FY 2</u> | 21 Budget | % Change   |
|-------------------------------------|----|-----------|-------------|------------|----|-----------|-------------|-----------|------------|
| Revenue                             |    |           |             |            |    |           |             |           |            |
| Intergovernmental                   |    |           |             |            |    |           |             |           |            |
| 1766 - JAG Grant                    | \$ |           | \$          | 24,801     | \$ | 26,783    | \$          |           | (100.0)%   |
| Intergovernmental Total             |    |           |             | 24,801     |    | 26,783    |             |           | (100.0)%   |
| Total Revenue                       |    |           |             | 24,801     |    | 26,783    |             |           | (100.0)%   |
| Expenditures                        |    |           |             |            |    |           |             |           |            |
| <b>Operating Costs</b>              |    |           |             |            |    |           |             |           |            |
| 2212 - JAG Grant Expenditures       |    |           |             | 24,801     |    | 24,794    |             |           | (100.0)%   |
| <b>Total Operating Costs</b>        |    |           |             | 24,801     |    | 24,794    |             |           | (100.0)%   |
| <b>Total Expenditures</b>           |    |           |             | 24,801     |    | 24,794    |             |           | (100.0)%   |
| Net Change from Operations          |    |           |             |            |    | 1,990     |             |           | %          |
| Capital Outlays (See Detail)        |    |           |             |            |    |           |             |           | %          |
| Net Change in Fund Balance          |    | _         |             | _          |    | 1,990     |             | _         | <b>—</b> % |
| Cash Fund Balance Beginning of Year |    | 10,347    |             | 10,347     |    | 10,347    |             | 12,336    | 19.2 %     |
| Cash Transfer from the General Fund |    |           |             |            |    |           |             |           | %          |
| Cash Fund Balance End of Year       | \$ | 10,347    | \$          | 10,347     | \$ | 12,336    | \$          | 12,336    | 19.2 %     |

# HIDTA Region VI Drug Task Force



## Region VI High Intensity Drug Task Force

#### **Mission Statement**

To develop a synchronized system involving coordinated intelligence, interdiction, investigation, and prosecution efforts to measurably reduce drug trafficking; thereby reducing the impact of illicit drugs in New Mexico and other areas of the Country - Office of the National Drug Control Policy.

#### **Function**

The Lea County Drug Task Force (LCDTF) is a component unit of the High Intensity Drug Trafficking Area (HIDTA) Region VI Task Force. HIDTA Region VI is part of the Southwest Border HIDTA New Mexico Partnership. Region VI is a multi-agency task force in five areas - Otero, Lea, Lincoln, Eddy and Chaves counties, who "interdict bulk quantities of illicit drugs smuggled into the country from Mexico; and identify and dismantle pipeline organizations and major narcotics suppliers and distributors at the border."

Lea County assumed fiscal agent responsibilities for both the LCDTF and the HIDTA Region VI in 2010. As fiscal agent, Lea County Finance Department provides budget administration, payroll, accounts payable, accounts receivable and procurement functions.

#### **Funds**

609-71 - Region VI Drug Task Force

608-41 - Lea County Drug Task Force

610-73 - Lea County Drug Task Force Forfeitures Fund

611-74 - Lea County Drug Task Force JAG Program

612-82 - Region VI JAG Program

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## 609-71 Region VI Drug Task Force

|   | FY | 19 Actual | FY | 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change   |
|---|----|-----------|----|-------------|----|-----------|----|-----------|------------|
| Revenue   |    |           |    |             |    |           |    |           |            |
| Intergovernmental                               |    |           |    |             |    |           |    |           |            |
| 1191 - Region VI - Chaves County                | \$ | 119,088   | \$ | 161,681     | \$ | 119,384   | \$ | 161,681   | <b>—</b> % |
| 1192 - Region VI - Lincoln County               |    | 105,589   |    | 140,780     |    | 140,779   |    | 172,415   | 22.5 %     |
| 1194 - Region VI - Pecos Valley                 |    | 306,385   |    | 365,498     |    | 300,875   |    | 365,498   | — %        |
| 1195 - Region VI - Administration               |    | 84,967    |    | 106,101     |    | 83,934    |    | 101,315   | (4.5)%     |
| 1287 - Region VI HIDTA Grant Prior Year Revenue |    | 215,711   |    | 288,201     |    | 288,201   |    | 169,483   | (41.2)%    |
| Intergovernmental Total                         |    | 831,739   |    | 1,062,261   |    | 933,173   |    | 970,392   | (8.6)%     |
| Miscellaneous                                   |    |           |    |             |    |           |    |           |            |
| 1260 - Refunds                                  |    | 12,499    |    |             |    |           |    |           | %          |
| Total Miscellaneous                             |    | 12,499    |    |             |    |           |    |           | <u> </u>   |
| <b>Total Revenues</b>                           |    | 844,238   |    | 1,062,261   |    | 933,173   |    | 970,392   | (9)%       |
| Operating Costs                                 |    |           |    |             |    |           |    |           |            |
| 2291 - Region VI - Chaves County                |    | 119,088   |    | 161,681     |    | 119,384   |    | 161,681   | <b>—</b> % |
| 2292 - Region VI - Lincoln County               |    | 117,766   |    | 140,780     |    | 140,779   |    | 172,415   | 22.5 %     |
| 2294 - Region VI - Pecos Valley                 |    | 306,385   |    | 365,498     |    | 300,875   |    | 365,498   | <b>—</b> % |
| 2295 - Region VI - Administration               |    | 84,967    |    | 106,101     |    | 83,934    |    | 101,315   | (4.5)%     |
| 2582 - 15 Task Force Grant                      |    | 216,033   |    | 288,201     |    | 288,201   |    | 169,483   | (41.2)%    |
| <b>Total Operating Costs</b>                    |    | 844,238   |    | 1,062,261   |    | 933,173   |    | 970,392   | (8.6)%     |
| <b>Total Expenditures</b>                       |    | 844,238   |    | 1,062,261   |    | 933,173   |    | 970,392   | (8.6)%     |
| Net Change from Operations                      |    |           |    | _           |    |           |    |           | %          |
| Capital Outlays (See Detail)                    |    |           |    |             |    |           |    |           |            |
| Net Change in Fund Balance                      |    | _         |    | _           |    | _         |    | _         | — %        |
| Cash Fund Balance Beginning of Year             |    | 27,085    |    | 27,085      |    | 27,085    |    | 27,085    | — %        |
| Cash Transfer from the General Fund             |    |           |    | _           |    |           |    |           | %          |
| Cash Fund Balance End of Year                   | \$ | 27,085    | \$ | 27,085      | \$ | 27,085    | \$ | 27,085    |            |

# Lea County Drug Task Force



## 608-41 Lea County Drug Task Force

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| Revenue  |              |                |              |              |          |
| Intergovernmental                                |              |                |              |              |          |
| 1282 - Task Force Grant                          | \$ 282,623   | \$ 399,211     | \$ 298,131   | \$ 399,211   | — %      |
| 1286 - Lea County HIDTA Grant Prior Year Revenue | 180,740      | 71,120         | 116,588      | 65,000       | (8.6)%   |
| Intergovernmental Total                          | 463,364      | 470,331        | 414,719      | 464,211      | (1.3)%   |
| Miscellaneous                                    |              |                |              |              |          |
| 1260 - Refunds                                   |              |                | 108          |              | %        |
| Miscellaneous                                    |              |                | 108          |              | %        |
| <b>Total Revenue</b>                             | 463,364      | 470,331        | 414,827      | 464,211      | (1.3)%   |
| Expenditures                                     |              |                |              |              |          |
| Salaries & Benefits                              |              |                |              |              |          |
| 2002 - Full-Time Positions                       | 188,847      | 230,646        | 221,700      | 230,169      | (0.2)%   |
| 2005 - Overtime                                  | 38,361       | 40,569         | 35,575       | 40,569       | — %      |
| 2063 - PERA                                      | 7,705        | 9,579          | 9,340        | 9,989        | 4.3 %    |
| 2064 - FICA                                      | 4,045        | 7,949          | 4,812        | 8,156        | 2.6 %    |
| 2065 - Health Insurance                          | 6,092        | 7,682          | 7,353        | 7,913        | 3.0 %    |
| 2200 - Retiree Health Care                       | 1,476        | 1,805          | 1,761        | 1,882        | 4.3 %    |
| <b>Total Salaries &amp; Benefits</b>             | 246,527      | 298,230        | 280,541      | 298,679      | 0.2 %    |
| Operating Costs                                  |              |                |              |              |          |
| 2566 - 16 Task Force Grant                       | 81,705       | 68,020         | 26,047       | 65,000       | (4.4)%   |
| 2583 - 17 Task Force Grant                       | 104,288      | 104,081        | 103,983      | 86,751       | (16.7)%  |
| <b>Total Operating Costs</b>                     | 185,993      | 172,101        | 130,030      | 151,751      | (11.8)%  |
| Total Expenditures                               | 432,519      | 470,331        | 410,572      | 450,430      | (4.2)%   |
| Net Change from Operations                       | 30,844       |                | 4,255        | 13,781       | %        |
| Capital Outlays (See Detail)                     |              |                |              |              | %        |
| Net Change in Fund Balance                       | 30,844       | _              | 4,255        | 13,781       | — %      |
| Cash Fund Balance Beginning of Year              | 83,096       | 113,940        | 113,940      | 118,195      | 3.7 %    |
| Cash Transfer from the General Fund              |              |                |              |              | %        |
| Cash Fund Balance End of Year                    | \$ 113,940   | \$ 113,940     | \$ 118,195   | \$ 131,976   | 100.0 %  |

## 608-41 Lea County Drug Task Force

|                                     | FTE     | Salary        |    | FICA &<br>Medicare | PERA |       | Group<br>Health Ins. |       | Retiree Ins. |       | Total         |
|-------------------------------------|---------|---------------|----|--------------------|------|-------|----------------------|-------|--------------|-------|---------------|
| Special Revenue Funds               |         |               |    |                    |      |       |                      |       |              |       |               |
| 608-41 Lea County Drug Tasl         | k Force |               |    |                    |      |       |                      |       |              |       |               |
| Drug Task Force                     |         |               |    |                    |      |       |                      |       |              |       |               |
| <b>Full-Time Positions</b>          |         |               |    |                    |      |       |                      |       |              |       |               |
| Administrative Assistant            | 1.00    | \$<br>66,045  | \$ | 5,052              | \$   | 9,989 | \$                   | 7,913 | \$           | 1,882 | \$<br>90,882  |
| Deputy                              | 1.00    | 71,425        |    | _                  |      | _     |                      | _     |              | _     | 71,425        |
| Task Force Commander                | 1.00    | 92,699        |    |                    |      |       |                      |       |              |       | 92,699        |
| Full-Time Positions Total           | 3.00    | 230,169       |    | 5,052              |      | 9,989 |                      | 7,913 |              | 1,882 | 255,007       |
| Overtime                            |         | <br>40,569    | _  | 3,104              |      |       |                      |       |              |       | 43,673        |
| Lea County Drug<br>Task Force Total | 3.00    | \$<br>270,738 | \$ | 8,156              | \$   | 9,989 | \$                   | 7,913 | \$           | 1,882 | \$<br>298,679 |

# LCDTF Forfeitures Fund



### 610-73 LCDTF Forfeitures Fund

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|-------------------------------------|--------------|----------------|--------------|--------------|------------|
| Revenue                             |              |                |              |              |            |
| Miscellaneous                       |              |                |              |              |            |
| 1180 - Interest On Investments      | \$ 12        | \$ 30          | \$ 7,839     | \$ 30        | <b>—</b> % |
| 1920 - Forfeitures Revenues         | 20,393       |                | 7,627        |              | %          |
| Miscellaneous Total                 | 20,404       | 30             | 15,466       | 30           | %          |
| Total Revenue                       | 20,404       | 30             | 15,466       | 30           | %          |
| Expenditures                        |              |                |              |              |            |
| <b>Operating Costs</b>              |              |                |              |              |            |
| 2499 - Forfeitures Expense          | 17,307       | 31,000         | 11,272       | 20,000       | (35.5)%    |
| <b>Total Operating Costs</b>        | 17,307       | 31,000         | 11,272       | 20,000       | (35.5)%    |
| Total Expenditures                  | 17,307       | 31,000         | 11,272       | 20,000       | (35.5)%    |
| <b>Net Change from Operations</b>   | 3,097        | (30,970)       | 4,193        | (19,970)     | (35.5)%    |
| Capital Outlays (See Detail)        |              |                |              |              | %          |
| Net Change in Fund Balance          | 3,097        | (30,970)       | 4,193        | (19,970)     | (35.5)%    |
| Cash Fund Balance Beginning of Year | 16,563       | 19,660         | 19,660       | 23,853       | 21.3 %     |
| Cash Transfer from the General Fund |              | 20,000         |              | 20,000       | %          |
| Cash Fund Balance End of Year       | \$ 19,660    | \$ 8,690       | \$ 23,853    | \$ 23,883    | 174.8 %    |

# Lea County Debt Service Fund



### **Debt Service Fund**

#### **Function**

In 2003, Lea County issued \$13,595,000 Subordinate Lien Gross Receipts Tax (GRT) Revenue Bonds for the purpose of constructing the Lea County Detention Center. In FY 12/13, the interest rate on the bonds for the remainder of the term ranged from 3.75% to 4.85%/

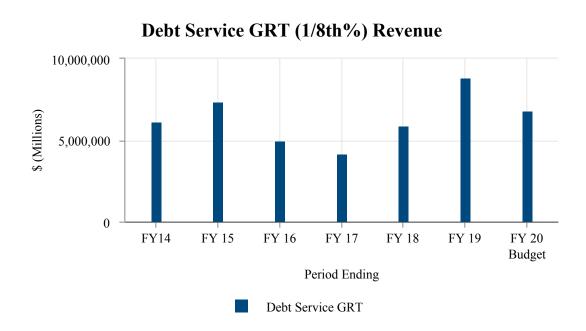
Taking advantage of historically low municipal bond rates, Lea County issued \$10,000,000 in Refunding Revenue Bonds and paid off the 2003 issue. The interest rate on the refunding series was a low average rate of 2.14%.

The pledged revenue on the new series is the same 0.125% County Gross Receipts Tax that was pledged for the 2003 series.

The refunding of the 2003 series resulted in a \$1,565,935 present-value savings for Lea County. Yearly payments over the next twelve years were reduced by \$287,000 per year.

Due to the increase in revenue in recent years, Lea County retired the remaining outstanding debt through an early retirement. On December 12, 2019, the County paid \$4,983,301.71 which consisted of principal, interest and a breakage fee to retire the bonds. The early retirement will save the County \$316,051 in future interest payments and decrease total annual debt expenditures by approximately \$870,000 annually.

According to Section 4-62-1.B, NMSA 1978 funds remaining from the pledged revenue stream after debt service obligations have been met for the fiscal year may be transferred to any other fund of the County. Lea County has elected to transfer the remaining fund balance of \$4,955,346 to the General Fund to used for future County capital projects. Future revenue will be recorded in the General Fund and the Debt Service Fund will be eliminated until such time as it is needed again.



#### 658-58 Debt Service GRT

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-------------------------------------|--------------|----------------|--------------|--------------|----------|
| Revenue                             |              |                |              |              |          |
| <b>Gross Receipts Taxes</b>         |              |                |              |              |          |
| 1800 - Gross Receipts Tax           | \$ 8,838,562 | \$ 6,800,000   | \$ 9,262,354 | <u>\$</u>    | (100.0)% |
| <b>Gross Receipts Taxes Total</b>   | 8,838,562    | 6,800,000      | 9,262,354    |              | (100.0)% |
| Miscellaneous                       |              |                |              |              |          |
| 1391 - Interest on Investments      | 5,503        | 3,000          | 1,600        | _            | (100.0)% |
| Miscellaneous Total                 | 5,503        | 3,000          | 1,600        | _            | (100.0)% |
| Total Revenue                       | 8,844,065    | 6,803,000      | 9,263,955    |              | (100.0)% |
| Expenditures                        |              |                |              |              |          |
| <b>Operating Costs</b>              |              |                |              |              |          |
| 2207 - State Administrative Fee     | 287,218      | 297,500        | 273,145      | _            | (100.0)% |
| 2339 - Principal Payment            | 755,000      | 775,000        | _            | _            | (100.0)% |
| 2340 - Interest Payment             | 120,482      | 104,326        | 55,350       | _            | (100.0)% |
| 2341 - Bond Refund/Restructure      |              | 5,940,000      | 4,980,114    |              | (100.0)% |
| <b>Total Operating Costs</b>        | 1,162,700    | 7,116,826      | 5,308,609    |              | (100.0)% |
| <b>Total Expenditures</b>           | 1,162,700    | 7,116,826      | 5,308,609    |              | (100.0)% |
| Net Change from Operations          | 7,681,365    | (313,826)      | 3,955,346    |              | (100.0)% |
| Capital Outlays (See Detail)        |              |                |              |              | %        |
| Net Change in Fund Balance          | 7,681,365    | (313,826)      | 3,955,346    | _            | (100.0)% |
| Cash Fund Balance Beginning of Year | 2,855,567    | 1,000,001      | 1,000,001    | 4,955,346    | 395.5 %  |
| Cash Transfer from the General Fund | (9,536,932)  |                |              | (4,955,346)  | %        |
| Cash Fund Balance End of Year       | \$ 1,000,001 | \$ 686,175     | \$ 4,955,346 | <u>\$</u>    | (100.0)% |

# Lea County Enterprise Funds



# Lea County Water Service Fund



## **Water Service Fund**

#### **Mission Statement**

To promote new economic development projects in Lea County by providing assistance in obtaining a sustainable water source for use by industry.

#### **Function**

The water service project began in late 2012. Obtaining sustainable water sources has become a major challenge for new industry due to the difficulties associated with acquiring water rights and other water restrictions. The first phase included drilling two water wells and installing a seven mile, eight inch water line from Lea County owned property and well field near NM Highway 483. The line has served a biofuels production plant with a reliable water source since December 2012.

Currently, the biofuels plant has ceased production and Lea County is assessing the long plans for the Water Service Fund.

### 675-85 Water Service Fund

|                                     | <u>FY</u> | 19 Actual | FY | 20 Adjusted | FY | 20 Actual | FY | 21 Budget | % Change   |
|-------------------------------------|-----------|-----------|----|-------------|----|-----------|----|-----------|------------|
| Revenue                             |           |           |    |             |    |           |    |           |            |
| Charges for Services                |           |           |    |             |    |           |    |           |            |
| 1182 - Water Sales                  | \$        |           | \$ |             | \$ |           | \$ |           | %          |
| Charges for Services Total          |           |           |    |             |    |           |    |           | %          |
| Miscellaneous                       |           |           |    |             |    |           |    |           | <u> </u>   |
| Total Revenue                       |           |           |    |             |    |           |    |           | %          |
| Expenditures                        |           |           |    |             |    |           |    |           |            |
| <b>Operating Costs</b>              |           |           |    |             |    |           |    |           |            |
| 2112 - Rental Of Land               |           |           |    |             |    |           |    |           | %          |
| <b>Total Operating Costs</b>        |           |           |    |             |    |           |    |           | <u> </u>   |
| <b>Total Expenditures</b>           |           |           |    |             |    |           |    |           | %          |
| Net Change from Operations          |           |           |    |             |    |           |    |           | %          |
| Capital Outlays (See Detail)        |           | 11,586    |    | 148,434     |    | 624       |    | 148,434   | %          |
| Net Change in Fund Balance          |           | (11,586)  |    | (148,434)   |    | (624)     |    | (148,434) | <b>—</b> % |
| Cash Fund Balance Beginning of Year |           | 354,707   |    | 343,121     |    | 343,121   |    | 342,496   | (0.2)%     |
| Cash Transfer from the General Fund |           |           |    |             |    |           |    |           | %          |
| Cash Fund Balance End of Year       | \$        | 343,121   | \$ | 194,687     | \$ | 342,496   | \$ | 194,062   | (0.3)%     |

#### 675-85 Water Service Fund

|                           | <u>FY</u> | 19 Actual | FY | 20 Adjusted | <b>FY 2</b> | 0 Actual | <u>FY</u> | 21 Budget | % Change |
|---------------------------|-----------|-----------|----|-------------|-------------|----------|-----------|-----------|----------|
| Capital Outlays           |           |           |    |             |             |          |           |           |          |
| 4499 - Water/Sewer System | \$        | 11,586    | \$ | 148,434     | \$          | 624      | \$        | 148,434   | — %      |
| Total Capital Outlays     | \$        | 11,586    | \$ | 148,434     | \$          | 624      | \$        | 148,434   | %        |

# Trust and Agency Funds



# Trust & Agency Fund



## **Trust and Agency Fund**

#### **Mission Statement**

To collect and distribution funds held in trust by the County to ensure that each entity receives the funds that they are entitled too.

#### **Function**

The Trust and Agency Fund is for the purpose of holding funds that are passed through the County, but are not actual operating revenues or expenditures of the County. These funds may include Governmental Gross Receipts Taxes that are collected by the County on certain sales and submitted to the New Mexico Taxation and Revenue Department, pass-through revenue generated at the Lea County Fair and Rodeo, and funds temporarily held in regards to Section 125 employee flex spending accounts.

### 800-70 Trust & Agency

|                                     | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|-------------------------------------|--------------|----------------|--------------|--------------|----------|
| Revenue                             |              |                |              |              |          |
| Miscellaneous                       |              |                |              |              |          |
| 1245 - Promoter Event Pass Through  | \$ 18,913    | \$ 125,000     | \$ 4,752     | \$ 125,000   | — %      |
| 1324 - Gross Receipts-Solid Waste   | 192,381      | 200,000        | 213,778      | 200,000      | — %      |
| 1346 - Pass Through Revenue         | _            | _              | 1,904        | _            | — %      |
| 1411 - Gross Receipts               | 29,896       | 50,000         | 30,551       | 50,000       | — %      |
| 1428 - SEC 125 Contribution         | 64,810       | 85,000         | 59,657       | 85,000       | — %      |
| 1901 - Livestock Sale               | 551,313      | 600,000        | 607,145      | 700,000      | 16.7 %   |
| Miscellaneous Total                 | 857,313      | 1,060,000      | 917,787      | 1,160,000    | 9.4 %    |
| Total Revenue                       | 857,313      | 1,060,000      | 917,787      | 1,160,000    | 9.4 %    |
| Expenditures                        |              |                |              |              |          |
| <b>Operating Costs</b>              |              |                |              |              |          |
| 2109 - SEC 125 Flex Spending        | 62,666       | 85,000         | 67,424       | 85,000       | — %      |
| 2121 - Gross Receipts Tax           | 220,140      | 250,000        | 245,088      | 250,000      | — %      |
| 2173 - Pass Through                 | 18,042       | 125,000        | 4,144        | 125,000      | — %      |
| 2330 - Junior Livestock Sale        | 530,046      | 600,000        | 594,723      | 700,000      | 16.7 %   |
| <b>Total Operating Costs</b>        | 830,893      | 1,060,000      | 911,378      | 1,160,000    | 9.4 %    |
| Total Expenditures                  | 830,893      | 1,060,000      | 911,378      | 1,160,000    | 9.4 %    |
| Net Change from Operations          | 26,420       |                | 6,409        |              | %        |
| Capital Outlays (See Detail)        |              |                |              |              | %        |
| Net Change in Fund Balance          | 26,420       | _              | 6,409        | _            | — %      |
| Cash Fund Balance Beginning of Year | 28,663       | 55,082         | 55,082       | 61,491       | 11.6 %   |
| Cash Transfer from the General Fund |              |                |              |              |          |
| Cash Fund Balance End of Year       | \$ 55,082    | \$ 55,082      | \$ 61,491    | \$ 61,491    | 11.6 %   |



#### **Mission Statement**

To provide quality service to all public safety agencies, enable these agencies to perform their duties effectively and efficiently and to provide requested services to citizens and other departments in a courteous, helpful, and timely manner, while maintaining a high standard of professionalism.

#### **Function**

The Lea County Communications Authority Fund is an agency fund. Revenues and expenditures are not recognized in the County's financial statements. The Lea County Communications Authority was created through a joint powers agreement between Lea County and the City of Hobbs to provide consolidated dispatch services for all of Lea County law enforcement and emergency response personnel. Currently the dispatch center answers 911 calls for all Lea County and dispatches for the Lea County Sheriff's Department, Hobbs Police Department, Hobbs Fire Department, Knowles Fire Department, Maljamar Fire Department, Monument Fire Department, Lovington Fire Department and Lea County Environmental.

The JPA stipulates that Lea County will act as the fiscal agent for the LCCA, thereby administering the budget and other fiscal responsibilities of the Authority. The JPA also distributes the cost of operations at 50% for Lea County and 50% for the City of Hobbs.

LCCA's expenditure recognition is accounted for in the Lea County Board of County Commissioners' expenditure budget.

#### Goals

LCCA received their re-accreditation in May 2018, and is leading the project to get every 911 center in the state to become accredited.

LCCA is continuing to work with each agency that is on the new Computer Aided Dispatch software to provide faster response times and accurate call information to all first responders.

LCCA continues to work with the Hobbs Fire Department on mastering their Phoenix System, also to allow faster response times.

LCCA will be upgrading all of their 911 equipment this fiscal year to include the module for texting to 911, LCCA will have the ability and the equipment already installed when the state is ready to deploy.

LCCA will be installing four (4) additional dispatch consoles that will be outfitted as call taking positions, this will bring LCCA to fourteen (14) dispatch positions.

LCCA will be installing a 16 seamless screen video wall that will allow them to better monitor several cameras throughout Lea County.



#### **Staff**

The Lea County Communications Authority's (LCCA) staff of 27 dispatchers and one IT Administrator is under the direction of the LCCA Director. LCCA staff strives to be courteous to all citizens of Lea County while having a commitment to customer services and providing assurance that the community's emergency service communications need are met. All dispatchers are cross trained and LCCA was the first agency accredited in the state and nationally on a state level. LCCA is the only agency in the state to have received their full certification for the missing and exploited children through the National Center for Missing and Exploited Children.

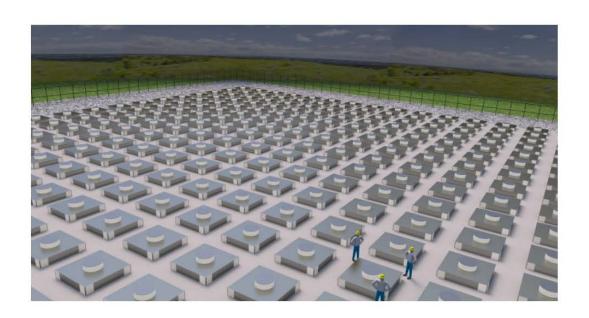
|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change   |
|--|--------------|----------------|--------------|--------------|------------|
| Revenue                                  |              |                |              |              |            |
| Intergovernmental                        |              |                |              |              |            |
| 1687 - County Contribution               | \$ 1,665,750 | \$ 2,018,036   | \$ 1,849,869 | \$ 1,576,852 | (21.9)%    |
| 1688 - City Contribution                 | 1,670,947    | 2,047,252      | 1,869,880    | 1,606,066    | (21.6)%    |
| 1691 - DFA 911 Grant                     | 1,500        |                |              |              |            |
| Intergovernmental Total                  | 3,338,197    | 4,065,288      | 3,719,749    | 3,182,918    | (21.7)%    |
| Miscellaneous                            |              |                |              |              |            |
| 1450 - Xerox, Maps, Voters List          | 1,145        | _              | 6,135        | _            | — %        |
| 1260 - Refunds                           | 488          | _              | _            | _            | — %        |
| Miscellaneous                            | 1,633        | _              | 6,135        |              | <u> </u>   |
| Total Revenue                            | 3,339,830    | 4,065,288      | 3,725,884    | 3,182,918    | (21.7)%    |
| Expenditures                             |              |                |              |              |            |
| Salaries & Benefits                      |              |                |              |              |            |
| 2002 - Full-Time Positions               | 1,242,506    | 1,279,352      | 1,273,129    | 1,188,453    | (7.1)%     |
| 2005 - Overtime                          | 253,032      | 280,000        | 279,033      | 125,000      | (55.4)%    |
| 2063 - PERA                              | 180,089      | 205,753        | 180,275      | 179,754      | (12.6)%    |
| 2064 - FICA                              | 114,812      | 122,427        | 118,376      | 102,009      | (16.7)%    |
| 2065 - Health Insurance                  | 312,511      | 394,893        | 321,358      | 308,440      | (21.9)%    |
| 2200 - Retiree Health Care               | 34,499       | 38,770         | 33,992       | 33,871       | (12.6)%    |
| 2208 - Vacation                          | 22,047       | 20,000         | 15,861       | 20,000       | — %        |
| 2209 - Straight Time - OT                | 1,702        | 20,000         | _            | _            | (100.0)%   |
| <b>Total Salaries &amp; Benefits</b>     | 2,161,198    | 2,361,195      | 2,222,026    | 1,957,527    | (17.1)%    |
| Operating Costs                          |              |                |              |              |            |
| 2006 - Postage                           | 1,391        | 2,000          | 1,382        | 2,000        | — %        |
| 2007 - Communications                    | 49,035       | 60,000         | 52,564       | 70,000       | 16.7 %     |
| 2008 - Printing & Publishing             | 1,969        | 3,500          | 1,816        | 2,500        | (28.6)%    |
| 2009 - Office Supplies                   | 27,477       | 25,000         | 23,509       | 20,000       | (20.0)%    |
| 2010 - Travel/Per Diem                   | 3,005        | 10,000         | 2,522        | 10,000       | <b>—</b> % |
| 2011 - Vehicle - Gas & Oil               | 2,720        | 5,000          | 1,625        | 5,000        | — %        |
| 2012 - Maintenance                       | 37,321       | 80,000         | 79,636       | 80,000       | <b>—</b> % |
| 2016 - Education/Registration/Dues       | 18,294       | 30,000         | 13,109       | 20,000       | (33.3)%    |
| 2023 - Maintenance - Building            | 54,862       | 92,000         | 80,078       | 82,000       | (10.9)%    |
| 2025 - Utilities                         | 58,476       | 55,000         | 53,541       | 55,000       | — %        |
| 2046 - Janitors Supplies                 | 3,095        | 5,000          | 2,886        | 5,000        | — %        |
| 2062 - Audit                             | 7,591        | 7,591          | 7,591        | 7,591        | — %        |
| 2066 - Insurance - Worker's Comp         | _            | 5,000          | _            | 5,000        | — %        |
| 2067 - Property/Liability Insurance      | 22,814       | 32,000         | 30,211       | 32,000       | — %        |
| 2079 - Contractual Service - Maintenance | 24,171       | 28,000         | 22,840       | 32,000       | 14.3 %     |
| 2086 - Contractual Service - Physicals   | 7,946        | 5,000          | 4,898        | 8,000        | 60.0 %     |
| 2104 - Contract - Other Services         | 507,727      | 210,000        | 201,704      | 210,000      | — %        |
| 2111 - Vehicle - Maintenance             | 1,721        | 5,000          | 1,753        | 5,000        | — %        |
| 2130 - Computers And Peripherals         | 26,435       | 55,000         | 54,719       | 45,000       | (18.2)%    |

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual | FY 21 Budget | % Change |
|--|--------------|----------------|--------------|--------------|----------|
| 2131 - Uniforms                            | 4,280        | 8,000          | 489          | 8,000        | — %      |
| 2152 - Contract Labor/Professional Service | 8,580        | 15,000         | 11,693       | 15,000       | — %      |
| 2287 - Software License Agreement          | 188,056      | 150,000        | 6,200        | 60,000       | (60.0)%  |
| 2810 - Radio Repair, Software, Maintenance | 14,289       | 50,000         | 46,369       | 20,000       | (60.0)%  |
| 2814 - Data Connectivity                   | 47,118       | 46,000         | 41,800       | 46,000       | — %      |
| 2902 - Tower Lease(s)                      | 54,000       | 54,000         | 53,764       | 54,000       | %        |
| <b>Total Operating Costs</b>               | 1,172,374    | 1,038,091      | 796,698      | 899,091      | (13.4)%  |
| Total Expenditures                         | 3,333,571    | 3,399,286      | 3,018,724    | 2,856,618    | (16.0)%  |
| Net Change from Operations                 | 6,259        | 666,002        | 707,159      | 326,300      | (51.0)%  |
| Capital Outlays (See Detail)               | 109,415      | 666,000        | 665,564      | 371,300      | (44.2)%  |
| Net Change in Fund Balance                 | (103,156)    | 2              | 41,596       | (45,000)     | — %      |
| Cash Fund Balance Beginning of Year        | 851,202      | 748,046        | 748,046      | 789,642      | 5.6 %    |
| Cash Transfer from the General Fund        |              |                |              |              | %        |
| Cash Fund Balance End of Year              | \$ 748,046   | \$ 748,048     | \$ 789,642   | \$ 744,642   | (0.5)%   |

|  | FTE       | Salary       | FICA &<br>Tedicare | PERA |         | Н  | Group<br>lealth Ins. | Re | etiree Ins. | Total           |
|--|-----------|--------------|--------------------|------|---------|----|----------------------|----|-------------|-----------------|
| 808-78 Lea County Communi                    | cations A | Authority    |                    |      |         |    |                      |    |             |                 |
| <b>Full-Time Positions</b>                   |           |              |                    |      |         |    |                      |    |             |                 |
| Director                                     | 1.00      | \$ 99,654    | \$<br>7,624        | \$   | 15,073  | \$ | _                    | \$ | 2,840       | \$<br>125,190   |
| Supervisor                                   | 1.00      | 53,664       | 4,105              |      | 8,117   |    | 17,539               |    | 1,529       | 84,954          |
| Quality Assurance                            | 1.00      | 63,606       | 4,866              |      | 9,620   |    | 6,885                |    | 1,813       | 86,791          |
| <b>Training Coordinator</b>                  | 1.00      | 54,748       | 4,188              |      | 8,281   |    | 23,183               |    | 1,560       | 91,960          |
| ECS  | 24.00     | 858,957      | 65,710             |      | 129,917 |    | 252,920              |    | 24,480      | 1,331,984       |
| IT Coordinator                               | 1.00      | 57,824       | 4,424              |      | 8,746   |    | 7,913                |    | 1,648       | 80,554          |
| Full-Time Positions Total                    | 29.00     | 1,188,453    | 90,917             |      | 179,754 |    | 308,440              |    | 33,871      | 1,801,434       |
| Overtime                                     |           | 125,000      | 9,563              |      | _       |    | _                    |    | _           | 134,563         |
| Vacation                                     |           | 20,000       | <br>1,530          |      |         |    |                      |    |             | <br>21,530      |
| Lea County Communications<br>Authority Total | 29.00     | \$ 1,333,453 | \$<br>102,009      | \$   | 179,754 | \$ | 308,440              | \$ | 33,871      | \$<br>1,957,527 |

|                              | FY | 19 Actual | <u>FY</u> | Y 20 Adjusted | FY | 20 Actual | <u>FY</u> | 21 Budget | % Change |
|------------------------------|----|-----------|-----------|---------------|----|-----------|-----------|-----------|----------|
| Capital Outlays              |    |           |           |               |    |           |           |           |          |
| 4324 - Copier                | \$ | _         | \$        | _             | \$ | _         | \$        | 25,000    | — %      |
| 4331 - Server Upgrade        | \$ | 51,391    | \$        | 186,000       | \$ | 186,000   | \$        | 275,000   | 47.8 %   |
| 4641 - Computer Equipment    |    | _         |           | _             |    | _         |           | 71,300    | — %      |
| 4714 - Security Improvements |    | 18,459    |           | 480,000       |    | 479,564   |           | _         | (100.0)% |
| 4362 - Camera (s)            |    | 39,565    |           |               |    |           |           |           | %        |
| Total Capital Outlays        | \$ | 109,415   | \$        | 666,000       | \$ | 665,564   | \$        | 371,300   | (44.2)%  |

# Eddy Lea Energy Alliance



# **Eddy-Lea Energy Alliance**

#### **Mission Statement**

To allow Lea County, Eddy County, the City of Hobbs, and the City of Carlsbad to cooperate in promoting and developing a nuclear storage facility near the border of Lea and Eddy County.

#### **Function**

Lea County assumed fiscal responsibilities for the Eddy-Lea Energy Alliance (ELEA) at the end of FY 13. Members of the Alliance are Lea County, Eddy County, the City of Hobbs, and the City of Carlsbad.

The purpose of the Alliance is to promote and develop a nuclear storage facility along the Eddy/Lea property line.

In October 2016, ELEA entered into an option agreement to sell its 960 acres of land to a third party. The third party has agreed to pay an annual amount for the option. The option is for 13 years and the price will be determined on the appraised value of the land at the time that the option would be exercised. The exercise of the option is dependent upon the third receiving permission from the Nuclear Regulatory Agency to construct an interim nuclear storage facility.

### 809-83 Eddy-Lea Energy Alliance

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual                                   | FY 21 Budget | % Change   |
|--|--------------|----------------|--|--------------|------------|
| Revenue                                    |              |                |  |              |            |
| Intergovernmental                          |              |                |  |              |            |
| 1687 - County Contribution                 | \$ 25,000    | \$ 100,000     | \$ 25,000                                      | \$ 100,000   | — %        |
| 1688 - City Contributions                  | 50,000       | 100,000        |  | 100,000      | %          |
| Intergovernmental Total                    | 75,000       | 200,000        | 25,000   | 200,000      | %          |
| Miscellaneous                              |              |                |  |              |            |
| 1290 - Rental of Property                  | 11,261       | 11,547         | 11,434   | 11,547       | <b>—</b> % |
| 1381 - Miscellaneous                       | 171          |                | <u>-                                      </u> |              | %          |
| Miscellaneous                              | 11,432       | 11,547         | 11,434   | 11,547       | %          |
| <b>Total Revenue</b>                       | 86,432       | 211,547        | 36,434   | 211,547      | %          |
| Expenditures                               |              |                |  |              |            |
| Operating Costs                            |              |                |  |              |            |
| 2009 - Office Supplies                     | _            | 1,000          | _  | 1,000        | — %        |
| 2010 - Travel/Per Diem                     | _            | 20,000         | _  | 20,000       | — %        |
| 2012 - Maintenance                         | _            | 1,000          | _  | 1,000        | — %        |
| 2027 - Advertising                         | 1,030        | 3,000          | 1,447  | 3,000        | — %        |
| 2067 - Property/Liability Insurance        | 2,772        | 3,000          | 2,777  | 6,000        | 100.0 %    |
| 2102 - Contract - Legal                    | _            | 120,000        | 3,830  | 117,000      | (2.5)%     |
| 2152 - Contract Labor/Professional Service | 49,697       | 67,000         | 64,525   | 67,000       | %          |
| <b>Total Operating Costs</b>               | 53,499       | 215,000        | 72,579   | 215,000      | %          |
| <b>Total Expenditures</b>                  | 53,499       | 215,000        | 72,579   | 215,000      | %          |
| Net Change from Operations                 | 32,932       | (3,453)        | (36,145)                                       | (3,453)      | %          |
| Capital Outlays (See Detail)               |              |                |  |              | %          |
| Net Change in Fund Balance                 | 32,932       | (3,453)        | (36,145)                                       | (3,453)      | <b>—</b> % |
| Cash Fund Balance Beginning of Year        | 98,500       | 131,432        | 131,432  | 95,287       | (27.5)%    |
| Cash Transfer from the General Fund        |              |                |  |              | %          |
| Cash Fund Balance End of Year              | \$ 131,432   | \$ 127,979     | \$ 95,287                                      | \$ 91,834    | (28.2)%    |

# Lea County Solid Waste Authority



## Lea County Solid Waste Authority

#### **Mission Statement**

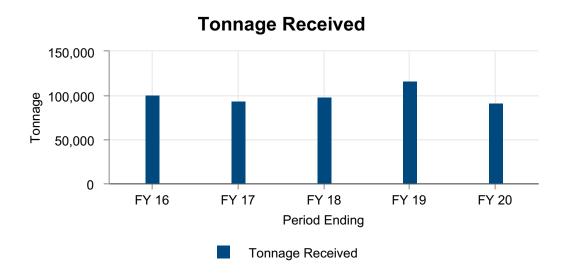
To provide waste disposal services to County residents and businesses in a fiscally and environmentally sound manner.

#### **Function**

Lea County is the fiscal agent for the Lea County Solid Waste Authority (LCSWA) which was created in 1999. Members of the Authority are Lea County, the cities of Lovington, Hobbs, Eunice and Jal, and the Town of Tatum.

LCSWA owns a landfill located east of the town of Eunice near the New Mexico/Texas border. Operations of the landfill are under contract management with a private landfill operation firm. LCSWA has completed the process of constructing a new cell for the landfill. It was placed in service during the FY 19 fiscal year. This is the fifth (5th) cell constructed since the opening of the landfill.

Lea County collects an annual administrative fee of 3% of the prior year annual revenue for providing fiscal management of the Authority. Fees have averaged approximately \$100,000 over the past five fiscal years.



## 810-20 Lea County Solid Waste Authority

|  | FY 19 Actual | <u>FY</u> | 20 Adjusted | F  | Y 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|--|--------------|-----------|-------------|----|-------------|-----------|-----------|------------|
| Revenue                                |              |           |             |    |             |           |           |            |
| Charges for Services                   |              |           |             |    |             |           |           |            |
| 1328 - Tipping Fees                    | \$ 3,847,622 | \$        | 3,300,000   | \$ | 4,275,558   | \$        | 2,970,000 | (10)%      |
| 1329 - Solid Waste Rental              | 1,200        |           | 1,000       |    | 1,100       |           | 1,000     | %          |
| Charges for Services Total             | 3,848,822    |           | 3,301,000   |    | 4,276,658   |           | 2,971,000 | (10)%      |
| Miscellaneous                          |              |           |             |    |             |           |           |            |
| 1260 - Refunds                         | _            |           | 100         |    | _           |           | 100       | <b>—</b> % |
| 1381 - Miscellaneous                   | 453          |           | 1,000       |    | _           |           | 1,000     | <b>—</b> % |
| 1391 - Interest On Investments         | 9,822        |           | 3,000       |    | 14,482      |           | 3,000     | %          |
| Miscellaneous                          | 10,275       |           | 4,100       |    | 14,482      |           | 4,100     | %          |
| <b>Total Revenue</b>                   | 3,859,096    |           | 3,305,100   |    | 4,291,140   |           | 2,975,100 | (10)%      |
| Expenditures                           |              |           |             |    |             |           |           |            |
| Salaries & Benefits                    |              |           |             |    |             |           |           |            |
| 2002 - Full-Time Positions             | 65,817       |           | 69,909      |    | 69,909      |           | 68,574    | (1.9)%     |
| 2005 - Overtime                        | 2,904        |           | 10,000      |    | 2,152       |           | 5,000     | (50.0)%    |
| 2063 - PERA                            | 9,637        |           | 10,574      |    | 10,281      |           | 10,372    | (1.9)%     |
| 2064 - FICA                            | 5,463        |           | 6,190       |    | 5,639       |           | 5,705     | (7.8)%     |
| 2065 - Health Insurance                | 18,080       |           | 20,640      |    | 20,283      |           | 21,258    | 3.0 %      |
| 2200 - Retiree Health Care             | 1,587        |           | 1,992       |    | 1,638       |           | 1,954     | (1.9)%     |
| 2208 - Vacation                        | _            |           | 1,000       |    | _           |           | 1,000     | <b>—</b> % |
| <b>Total Salaries &amp; Benefits</b>   | 103,489      |           | 120,304     |    | 109,902     |           | 113,863   | (5.4)%     |
| Operating Costs                        |              |           |             |    |             |           |           |            |
| 2007 - Communications                  | 3,254        |           | 4,000       |    | 1,551       |           | 4,000     | <b>—</b> % |
| 2008 - Printing & Publishing           | 4,917        |           | 10,000      |    | 2,939       |           | 10,000    | <b>—</b> % |
| 2009 - Office Supplies                 | 6,133        |           | 9,500       |    | 8,971       |           | 12,000    | 26.3 %     |
| 2010 - Travel/Per Diem                 | _            |           | 2,000       |    | _           |           | 2,000     | <b>—</b> % |
| 2011 - Vehicle - Gas & Oil             | 290          |           | 12,500      |    | 1,588       |           | 15,000    | 20.0 %     |
| 2016 - Education/Registration/Dues     | 1,050        |           | 3,600       |    | 700         |           | 3,600     | <b>—</b> % |
| 2025 - Utilities                       | 12,908       |           | 20,000      |    | 17,842      |           | 25,000    | 25.0 %     |
| 2062 - Audit                           | 7,591        |           | 7,800       |    | 7,591       |           | 7,800     | <b>—</b> % |
| 2111 - Vehicle - Maintenance           | _            |           | 1,500       |    | 178         |           | 1,500     | <b>—</b> % |
| 2130 - Computers And Peripherals       | 2,238        |           | 5,000       |    | 1,497       |           | 5,000     | <b>—</b> % |
| 2203 - Contract Services               | 61,307       |           | 150,000     |    | 46,677      |           | 250,000   | 66.7 %     |
| 2204 - Landfill Operator (Camino Real) | 1,484,807    |           | 1,681,000   |    | 1,620,997   |           | 1,681,000 | <b>—</b> % |
| 2207 - Administrative Fee              | 103,238      |           | 115,773     |    | 115,773     |           | 128,735   | 11.2 %     |
| 2700 - Maintenance                     | 3,951        |           | 20,000      |    | 10,453      |           | 20,000    | <b>—</b> % |
| 2802 - Staff Labor                     | 50,874       |           | 55,000      |    | 55,000      |           | 55,000    | — %        |
| 2895 - Refunds                         | _            |           | 750         |    | _           |           | 750       | <b>—</b> % |
| 2908 - Permit Renewal                  | 71,871       |           | 220,000     |    | 42,614      |           | 220,000   | %          |
| <b>Total Operating Costs</b>           | 1,814,429    |           | 2,318,423   |    | 1,934,371   |           | 2,441,385 | 5.3 %      |
| Total Expenditures                     | 1,917,919    |           | 2,438,727   | _  | 2,044,272   |           | 2,555,248 | 4.8 %      |

## 810-20 Lea County Solid Waste Authority

|  | FY 19 Actual | FY 20 Adjusted | FY 20 Actual  | FY 21 Budget  | % Change |
|--|--------------|----------------|---------------|---------------|----------|
| Net Change from Operations                   | 1,941,178    | 866,373        | 2,246,867     | 419,852       | (51.5)%  |
| Capital Outlays (See Detail)                 | 46,687       | 200,000        | 20,850        | 200,000       |          |
| Net Change in Fund Balance                   | 1,894,491    | 666,373        | 2,226,017     | 219,852       | (67)%    |
| Cash Fund Balance Beginning of Year          | 7,247,822    | 8,559,119      | 8,559,119     | 10,894,265    | 27.3 %   |
| Cash Transfer to/from the LCSWA Sinking Fund | (583,194)    | 109,631        | 109,129       |               | (100.0)% |
| Cash Fund Balance End of Year                | \$ 8,559,119 | \$ 9,335,123   | \$ 10,894,265 | \$ 11,114,117 | 19.1 %   |

## 810-20 Lea County Solid Waste Authority

|                             | FTE  | <br>Salary   | FICA &<br>Medicare | PERA         | Group<br>ealth Ins. | Ret | iree Ins. | Total         |
|-----------------------------|------|--------------|--------------------|--------------|---------------------|-----|-----------|---------------|
| 810-20 LCSWA                |      |              |                    |              |                     |     |           |               |
| <b>Full-Time Positions</b>  |      |              |                    |              |                     |     |           |               |
| Director                    | 0.10 | \$<br>10,552 | \$<br>807          | \$<br>1,596  | \$<br>1,754         | \$  | 301       | \$<br>15,010  |
| Environmental Tech          | 1.00 | 33,634       | 2,573              | 5,087        | 7,913               |     | 959       | 50,165        |
| Supervisor                  | 0.50 | <br>24,388   | 1,866              | 3,689        | 11,592              |     | 695       | 42,229        |
| Full-Time Positions Total   | 1.60 | 68,574       | 5,246              | 10,372       | 21,258              |     | 1,954     | 107,404       |
| Overtime                    |      | 5,000        | 383                | _            | _                   |     | _         | 5,383         |
| Vacation                    |      | <br>1,000    | 77                 |              |                     |     |           | <br>1,077     |
| Solid Waste Authority Total | 1.60 | \$<br>74,574 | \$<br>5,705        | \$<br>10,372 | \$<br>21,258        | \$  | 1,954     | \$<br>113,863 |

## 810-20 Lea County Solid Waste Authority

|                              | <u>FY 1</u> | 9 Actual | FY 20 | <u>0 Adjusted</u> | <u>FY 2</u> | 20 Actual | <u>FY</u> | 21 Budget | % Change   |
|------------------------------|-------------|----------|-------|-------------------|-------------|-----------|-----------|-----------|------------|
| Capital Outlays              |             |          |       |                   |             |           |           |           |            |
| 4642 - Landfill Improvements | \$          | 46,687   | \$    | 200,000           | \$          | 20,850    | \$        | 200,000   | %          |
| Total Capital Outlays        | \$          | 46,687   | \$    | 200,000           | \$          | 20,850    | \$        | 200,000   | <b>—</b> % |

# Lea County Solid Waste Authority Sinking Fund



# Lea County Solid Waste Authority Sinking Fund

#### **Mission Statement**

To ensure that funds are available to meet the state requirements for closure and post-closures costs of the landfill facility.

#### **Function**

The Lea County Solid Waste Authority (LCSWA) Board of Directors has approved a resolution securing funds to meet the required closure and post-closure costs of the landfill facility. Estimates for closure and post-closure expenses are calculated annually by an outside engineering firm and it is the intention of the board to secure funds annually based upon these estimates. As of June 30, 2020, the amount of funds secured is \$2,583,304.

Currently, the LCSWA is the only landfill in the State of New Mexico who fully funds closure and post-closures expenses.

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## 811 - Lea County Solid Waste Authority Sinking Fund

|   | FY | 19 Actual | FY | 20 Adjusted | <u>F</u> | Z 20 Actual | FY 21 Budget | % Change |
|---|----|-----------|----|-------------|----------|-------------|--------------|----------|
| Revenue                                     |    |           |    |             |          |             |              |          |
| Miscellaneous                               |    |           |    |             |          |             |              |          |
| 1391 - Interest On Investments              | \$ | 20,295    | \$ | 3,000       | \$       | 22,498      | 3,000        | %        |
| Miscellaneous                               |    | 20,295    |    | 3,000       |          | 22,498      | 3,000        | %        |
| Total Revenue                               |    | 20,295    |    | 3,000       |          | 22,498      | 3,000        | %        |
| Net Change from Operations                  |    | 20,295    |    | 3,000       |          | 22,498      | 3,000        | %        |
| Capital Outlays (See Detail)                |    |           |    |             |          |             |              |          |
| Net Change in Fund Balance                  |    | 20,295    |    | 3,000       |          | 22,498      | 3,000        | %        |
| Cash Fund Balance Beginning of Year         |    | 2,066,445 |    | 2,669,934   |          | 2,669,934   | 2,583,304    | (3.2)%   |
| Cash Transfer from the LCSWA Operating Fund |    | 583,194   |    | 109,631     |          | (109,129)   |              | (100.0)% |
| Cash Fund Balance End of Year               | \$ | 2,669,934 | \$ | 2,782,565   | \$       | 2,583,304   | \$ 2,586,304 | (7.1)%   |

# Lea County Water Users Association



# Lea County Water Users Association

#### **Mission Statement**

To facilitate the cooperation of Lea County, the City of Hobbs, the City of Lovington, the City of Eunice, the City of Jal, and the Town of Tatum in addressing water rights issues throughout the County.

#### **Function**

The Lea County Water User's Association (LCWUA) was formed in 1997 by Lea County, the Town of Tatum and the Cities of Eunice, Hobbs, Jal and Lovington to address certain water rights issues and to formulate a 40 year water plan.

The original water plan is complete but due to increased interest in water rights in Lea County, the authority continues to exist and is available should the Association be needed.

## 635-35 Lea County Water User's Association

|                                     | FY 19 Act | <u>tual</u> | FY 20 Adjusted | FY 20 | <u>Actual</u> | <u>FY 2</u> | 1 Budget | % Change |
|-------------------------------------|-----------|-------------|----------------|-------|---------------|-------------|----------|----------|
| Revenue                             |           |             |                |       |               |             |          |          |
| Miscellaneous                       |           |             |                |       |               |             |          |          |
| 1681 - WUA Revenue                  | \$        | _           | \$             | \$    |               | \$          |          | %        |
| Miscellaneous Total                 |           | _           |                |       |               |             |          |          |
| Total Revenue                       |           |             |                |       |               |             |          | %        |
| Expenditures                        |           |             |                |       |               |             |          |          |
| Operating Costs                     |           |             |                |       |               |             |          |          |
| 2008 - Printing & Publishing        | 1,2       | 281         | 1,500          |       | 1,094         |             | 1,350    | (10.0)%  |
| <b>Total Operating Costs</b>        | 1,2       | 281         | 1,500          |       | 1,094         |             | 1,350    | (10.0)%  |
| Total Expenditures                  | 1,2       | 281         | 1,500          |       | 1,094         |             | 1,350    | (10.0)%  |
| Net Change from Operations          | (1,2      | 281)        | (1,500)        |       | (1,094)       |             | (1,350)  | (10.0)%  |
| Capital Outlays (See Detail)        |           |             |                |       |               |             |          | %        |
| Net Change in Fund Balance          | (1,2      | 281)        | (1,500)        |       | (1,094)       |             | (1,350)  | (10.0)%  |
| Cash Fund Balance Beginning of Year | 25,       | 554         | 24,273         |       | 24,273        |             | 23,179   | (4.5)%   |
| Cash Transfer from the General Fund |           |             |                |       |               |             |          | %        |
| Cash Fund Balance End of Year       | \$ 24,2   | 273         | \$ 22,773      | \$    | 23,179        | \$          | 21,829   | (4.1)%   |

# **APPENDICES**

|                                      | 2016         |    | 2017   | 2018         | 2019         | 2020         |
|--------------------------------------|--------------|----|--------|--------------|--------------|--------------|
| STATE                                |              |    |        |              |              |              |
| Debt Service                         | \$<br>1.360  | \$ | 1.360  | \$<br>1.360  | \$<br>1.360  | \$<br>1.360  |
|                                      |              |    |        |              |              |              |
| COUNTY                               |              |    |        |              |              |              |
| Operational Residential              | \$<br>6.947  | ,  | 6.916  | 7.041        | 7.110        | 7.099        |
| Operational Non-Residential          | \$<br>10.600 | \$ | 10.600 | \$<br>10.600 | \$<br>10.600 | \$<br>10.600 |
| MUNICIPAL                            |              |    |        |              |              |              |
| LOVINGTON                            |              |    |        |              |              |              |
| Operational Residential              | \$<br>3.709  | \$ | 3.699  | \$<br>3.733  | \$<br>3.800  | \$<br>3.759  |
| Operational Non-Residential          | \$<br>5.650  | \$ | 5.650  | \$<br>5.650  | \$<br>5.650  | \$<br>5.650  |
| EUNICE                               |              |    |        |              |              |              |
| Operational Residential              | \$<br>5.428  | \$ | 5.359  | \$<br>5.405  | \$<br>5.467  | \$<br>5.419  |
| Operational Non-Residential          | \$<br>7.251  | \$ | 7.650  | \$<br>7.650  | \$<br>7.650  | \$<br>7.650  |
| HOBBS                                |              |    |        |              |              |              |
| Operational Residential              | \$<br>3.918  | \$ | 3.900  | \$<br>3.984  | \$<br>4.014  | \$<br>4.022  |
| Operational Non-Residential          | \$<br>5.555  | \$ | 5.555  | \$<br>5.555  | \$<br>5.555  | \$<br>5.555  |
| JAL                                  |              |    |        |              |              |              |
| Operational Residential              | \$<br>5.830  | \$ | 5.816  | \$<br>5.893  | \$<br>5.820  | \$<br>5.722  |
| Operational Non-Residential          | \$<br>7.639  | \$ | 7.650  | \$<br>7.650  | \$<br>7.650  | \$<br>7.650  |
| TATUM                                |              |    |        |              |              |              |
| Operational Residential              | \$<br>3.078  | \$ | 3.090  | \$<br>3.126  | \$<br>3.100  | \$<br>3.113  |
| Operational Non-Residential          | \$<br>4.225  | \$ | 4.225  | \$<br>4.225  | \$<br>4.225  | \$<br>4.225  |
|                                      |              |    |        |              |              |              |
| SCHOOL DISTRICTS                     |              |    |        |              |              |              |
| LOVINGTON                            |              |    |        |              |              |              |
| Operational Residential              | \$<br>0.231  |    | 0.230  | 0.232        | 0.236        | 0.235        |
| Operational Non-Residential          | \$<br>0.500  | \$ | 0.500  | 0.500        | 0.500        | 0.500        |
| Capital Improvement HB33 Residential | \$<br>1.780  |    | 2.000  | 2.000        | 2.000        | 1.987        |
| Capital Improvement HB33 Non-Res.    | \$<br>2.000  | \$ | 2.000  | 2.000        |              | 2.000        |
| Capital Improvement Residential      | \$<br>1.931  | \$ | 1.924  | 1.944        | 2.000        | 1.987        |
| Capital Improvement Non-Residential  | \$<br>2.000  | \$ | 2.000  | 2.000        | 2.000        | \$<br>2.000  |
| Debt Service                         | \$<br>7.248  | \$ | 7.205  | 7.205        | 6.351        | 6.413        |
| School Dist. Ed. Tech. Debt Service  | \$<br>       | \$ | _      | \$<br>       | \$<br>0.861  | \$<br>0.810  |

|  |    | 2016  |    | 2017  |    | 2018  |    | 2019  |    | 2020  |
|--|----|-------|----|-------|----|-------|----|-------|----|-------|
| EUNICE                                 |    |       |    |       |    |       |    |       |    |       |
| Operational Residential                | \$ | 0.260 | \$ | 0.258 | \$ | 0.262 | \$ | 0.266 | \$ | 0.264 |
| Operational Non-Residential            | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 |
| Capital Improvement HB33 Residential   | \$ | 6.000 | \$ | 5.947 | \$ | 6.000 | \$ | 6.000 | \$ | 2.000 |
| Residential                            | \$ | 6.000 | \$ | 6.000 | \$ | 6.000 | \$ | 6.000 | \$ | 2.000 |
| Capital Improvement Residential        | \$ | 2.000 | \$ | 1.982 | \$ | 2.000 | \$ | 2.000 | \$ | 1.984 |
| Capital Improvement Non-Residential    | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 |
| Debt Service                           | \$ | 6.387 | \$ | 6.337 | \$ | 5.933 | \$ | 5.721 | \$ | 7.517 |
| HOBBS                                  |    |       |    |       |    |       |    |       |    |       |
| Operational Residential                | \$ | 0.253 | \$ | 0.252 | \$ | 0.257 | \$ | 0.259 | \$ | 0.259 |
| Operational Non-Residential            | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 |
| Capital Improvement HB33 Residential   | \$ | 3.920 | \$ | 3.901 | \$ | 3.982 | \$ | 4.000 | \$ | 4.000 |
| Capital Improvement HB33 Non-          | ,  |       | ,  |       | ,  |       | ,  |       | •  |       |
| Residential                            | \$ | 4.000 | \$ | 4.000 | \$ | 4.000 | \$ | 4.000 | \$ | 4.000 |
| Capital Improvement Residential        | \$ | 1.960 | \$ | 1.951 | \$ | 1.991 | \$ | 2.000 | \$ | 2.000 |
| Capital Improvement Non-Residential    | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 |
| Debt Service                           | \$ | 6.845 | \$ | 5.816 | \$ | 3.918 | \$ | 4.043 | \$ | 4.512 |
| JAL                                    |    |       |    |       |    |       |    |       |    |       |
| Operational Residential                | \$ | 0.383 | \$ | 0.382 | \$ | 0.386 | \$ | 0.382 | \$ | 0.375 |
| Operational Non-Residential            | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 | \$ | 0.500 |
| Capital Improvement Residential        | \$ | 1.748 | \$ | 2.000 | \$ | 1.878 | \$ | 1.978 | \$ | 1.941 |
| Capital Improvement Non-Residential    | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 |
| Debt Service                           | \$ | 3.619 | \$ | 3.626 | \$ | 4.724 | \$ | 3.010 | \$ | 2.403 |
| School Dist. Ed. Tech. Debt Service    | \$ | _     | \$ | _     | \$ | _     | \$ | 0.614 | \$ | 1.222 |
| TATUM                                  |    |       |    |       |    |       |    |       |    |       |
| Operational Residential                | \$ | 0.233 | \$ | 0.234 | \$ | 0.238 | \$ | 0.239 | \$ | 0.240 |
| Operational Non-Residential            | \$ |       | \$ |       | \$ | 0.500 |    | 0.500 |    | 0.500 |
| Capital Improvement Residential        | \$ | 1.840 | \$ | 1.849 | \$ | 1.878 |    | 2.000 |    | 2.000 |
| Capital Improvement Non-Residential    | \$ | 1.999 | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 | \$ | 2.000 |
| Debt Service                           | \$ | 5.902 | \$ | 5.165 | \$ | 4.724 | \$ | 4.734 | \$ | 1.762 |
| School District Ed. Tech. Debt Service | \$ | _     | \$ | _     | \$ | _     | \$ | _     | \$ | 2.992 |

|  | 2016         |          | 2017   |    | 2018   |    | 2019   |    | 2020   |
|--|--------------|----------|--------|----|--------|----|--------|----|--------|
| OTHER DISTRICTS                                      |              |          |        |    |        |    |        |    |        |
| NEW MEXICO JUNIOR COLLEGE                            |              |          |        |    |        |    |        |    |        |
| Residential  | \$<br>3.540  | \$       | 3.524  | \$ | 3.588  | \$ | 3.623  | \$ | 3.618  |
| Non-Residential                                      | \$<br>5.000  | \$       | 5.000  | \$ | 5.000  | \$ | 5.000  | \$ | 5.000  |
|  |              |          |        |    |        |    |        |    |        |
| NOR-LEA HOSPITAL DISTRICT                            |              |          |        |    |        |    |        |    |        |
| Residential  | \$<br>3.861  | \$       | 4.000  | \$ | 4.000  | \$ | 4.000  | \$ | 3.977  |
| Non-Residential                                      | \$<br>4.000  | \$       | 4.000  | \$ | 4.000  | \$ | 4.000  | \$ | 4.000  |
| EUNICE HOSPITAL DISTRICT                             |              |          |        |    |        |    |        |    |        |
| Residential  | \$<br>1.917  | \$       | 1.900  | \$ | 1.930  | \$ | 2.000  | \$ | 1.984  |
| Non-Residential                                      | \$<br>2.000  | \$       | 2.000  | \$ | 2.000  | \$ | 2.000  | \$ | 2.000  |
| LIVESTOCK  |              |          |        |    |        |    |        |    |        |
| Cattle Indemnity                                     | \$<br>8.049  | \$       | 10.000 | Φ  | 10.000 | \$ | 10.000 | \$ | 10.000 |
| Sheep & Goats  | \$<br>9.428  | \$<br>\$ | 10.000 | \$ | 10.000 | \$ | 10.000 |    | 10.000 |
| Dairy Cattle   | \$<br>4.220  | \$       | 5.000  | \$ | 5.000  | *  | 5.000  | \$ | 5.000  |
| Bison  | \$<br>9.986  | \$       | 9.972  | \$ | 10.000 |    | 9.659  | *  | 10.000 |
| Horses   | \$<br>8.777  | \$       | 6.965  |    | 7.833  |    | 8.504  | \$ | 8.256  |
| TOTAL LEVIES (Includes State, County,                |              |          |        |    |        |    |        |    |        |
| Municipal, Schools and Special Districts)  LOVINGTON |              |          |        |    |        |    |        |    |        |
| Residential Inside                                   | \$<br>30.607 | \$       | 30.858 | \$ | 31.103 | \$ | 31.341 | \$ | 31.245 |
| Residential Outside                                  | \$<br>26.898 | \$       | 27.159 | \$ | 27.370 | \$ | 27.541 | \$ | 27.486 |
| Non-Residential Inside                               | \$<br>38.358 | \$       | 38.315 | \$ | 38.315 | \$ | 38.322 | \$ | 38.333 |
| Non-Residential Outside                              | \$<br>32.708 | \$       | 32.665 | \$ | 32.665 | \$ | 32.672 | \$ | 32.683 |
| EUNICE   |              |          |        |    |        |    |        |    |        |
| Residential Inside                                   | \$<br>33.839 | \$       | 33.583 | \$ | 33.519 | \$ | 33.547 | \$ | 31.245 |
| Residential Outside                                  | \$<br>28.411 | \$       | 28.224 | \$ | 28.114 | \$ | 28.080 | \$ | 25.826 |
| Non-Residential Inside                               | \$<br>41.098 | \$       | 41.447 | \$ | 41.043 | \$ | 40.831 | \$ | 38.627 |
| Non-Residential Outside                              | \$<br>33.847 | \$       | 33.797 | \$ | 33.393 | \$ | 33.181 | \$ | 30.977 |
| HOBBS  |              |          |        |    |        |    |        |    |        |
| Residential Inside                                   | \$<br>28.743 | \$       | 27.620 | \$ | 26.121 | \$ | 26.409 | \$ | 26.870 |
| Residential Outside                                  | \$<br>24.825 | \$       | 23.720 | \$ | 22.137 | \$ | 22.395 | \$ | 22.848 |
| Non-Residential Inside                               | \$<br>35.860 | \$       | 34.831 | \$ | 32.933 | \$ | 33.058 | \$ | 33.527 |

|                         | 2016         | 2017         | 2018         | 2019         | 2020         |
|-------------------------|--------------|--------------|--------------|--------------|--------------|
| JAL                     |              |              |              |              |              |
| Residential Inside      | \$<br>26.427 | \$<br>26.614 | \$<br>26.892 | \$<br>26.864 | \$<br>26.740 |
| Residential Outside     | \$<br>20.597 | \$<br>20.798 | \$<br>20.999 | \$<br>21.044 | \$<br>21.018 |
| Non-Residential Inside  | \$<br>33.718 | \$<br>33.736 | \$<br>33.734 | \$<br>33.734 | \$<br>33.735 |
| Non-Residential Outside | \$<br>26.079 | \$<br>26.086 | \$<br>26.084 | \$<br>26.084 | \$<br>26.085 |
| TATUM                   |              |              |              |              |              |
| Residential Inside      | \$<br>26.761 | \$<br>26.138 | \$<br>25.955 | \$<br>26.166 | \$<br>26.161 |
| Residential Outside     | \$<br>23.683 | \$<br>23.048 | \$<br>22.829 | \$<br>23.066 | \$<br>23.048 |
| Non-Residential Inside  | \$<br>33.586 | \$<br>32.850 | \$<br>32.409 | \$<br>32.419 | \$<br>32.439 |
| Non-Residential Outside | \$<br>29.361 | \$<br>28.625 | \$<br>28.184 | \$<br>28.194 | \$<br>28.214 |

# Infrastructure Capital Improvement Plan FY 2022-2026 Lea County Project Summary

| 1                       |  | ·   | Funded     |             |   |                     |                   |           | Project               |                     | ,       |
|-------------------------|--|---|------------|-------------|---|---------------------|-------------------|-----------|-----------------------|---------------------|---------|
| Year Rank Project Title | Project Title  | Category  | to date    | 2022        | 2023  | 2024                | 2025              | 2026      | Cost                  | Funded              | Phases? |
| 25414 2022 001          | 2022 001 Lea County Courthouse Remodel   | Facilities - Administrative Facilities 22,863,000 6,500,000 | 22,863,000 | 6,500,000   | 0   | 0                   | 0                 | 0         | 29,363,000 6,500,000  | 6,500,000           | Ñ       |
| 31829 2022 002          | Detention Center Renovation Project  | Facilities - Other  | 5,700,000  | 4,500,000   | 3,000,000                                       | 3,000,000           | 3,000,000         | 3,000,000 | 22,200,000 16,500,000 | 16,500,000          | Yes     |
| 33043 2022 003          | ISO Fire Improvements  | Facilities - Fire Facilities                                | 1,500,000  | 500,000     | 500,000   | 0                   | 0                 | 0         | 2,500,000             | 2,500,000 1,000,000 | Yes     |
| 37760 2022 004          | Technology Infrastructure  | Other - Other   | 80,000     | 250,000     | 250,000   | 250,000             | 250,000           | 250,000   | 1,330,000             | 1,330,000 1,250,000 | Yes     |
| 35112 2022 005          | Battle Axe Road Widening & Reconstruction                                      | Transportation -<br>Highways/Roads/Bridges                  | 1,530,000  | 1,000,000   | 1,530,000 1,000,000 1,400,000                   | 2,300,000 2,000,000 | 2,000,000         | 0         | 8,230,000             | 6,700,000           | Yes     |
| 28218 2022 006          | Knowles Fire Department Station #2   | Facilities - Fire Facilities                                | 1,600,000  | 200,000     | 0   | 0                   | 0                 | 0         | 1,800,000             | 200,000             | No      |
| 37761 2022 007          | 2022 007 Maljamar Fire Station #2  | Facilities - Fire Facilities                                | 0          | 805,000     | 0   | 0                   | 0                 | 0         | 805,000               | 805,000             | No      |
| 25407 2022 008          | Event Center Infrastructure  | Facilities - Other  | 3,146,497  | 500,000     | 0   | 0                   | 4,650,000         | 0         | 8,296,497             | 5,150,000           | Yes     |
| 2022 009                | 28310 2022 009 Hobbs Convenience Center expansion                              | Other - Other   | 0          | 200,000     | 200,000   | 200,000             | 200,000 1,000,000 | 0         | 1,600,000             | 1,600,000 1,600,000 | No      |
| 2022 010                | 35113 2022 010 Knowles Road Widening & Overlay                                 | Transportation -<br>Highways/Roads/Bridges                  | 510,000    | 000,009     | 760,000   | 0                   | 0                 | 0         | 1,870,000             | 1,870,000 1,360,000 | Yes     |
| 30135 2022 011          | 2022 011 Intersection Improvements to Various Co. Transportation -<br>Roadways | . Transportation -<br>Highways/Roads/Bridges                | 400,000    | 150,000     | 150,000   | 150,000             | 150,000           | 150,000   | 1,150,000             | 750,000             | Yes     |
| 28213 2022 012          | Kansas Road Rehabilitation   | Transportation -<br>Highways/Roads/Bridges                  | 0          | 0 1,400,000 | 0   | 0                   | 0                 | 0         | 1,400,000             | 1,400,000 1,400,000 | Yes     |
| 23179 2022 013          | Fairgrounds Renovations  | Facilities - Other  | 696,833    | 1,000,000   | 696,833 1,000,000 1,000,000 1,000,000 1,000,000 | 1,000,000           | 1,000,000         | 1,000,000 | 5,696,833             | 5,000,000           | Yes     |
| 33005 2022 014          | Community Center Renovations   | Facilities - Administrative Facilities                      | 200,000    | 100,000     | 100,000   | 0                   | 0                 | 0         | 400,000               | 200,000             | %       |
| 28298 2022 015          | Property Acquisition HOB RW 12-30  | Transportation - Airports                                   | 0          | 100,000     | 0   | 0                   | 0                 | 0         | 100,000               | 100,000             | Ñ       |

Thursday, September 24, 2020

Lea County/ICIP 06000

| Y 2022-2026            |
|------------------------|
| $\mathbf{F}\mathbf{Y}$ |
| Improvement Plan       |
|                        |
| pital                  |
| Ca                     |
| Infrastructure         |

|                |   | ,  | • |           | •         |             | •           |           |           |                     |     |
|----------------|---|--|---|-----------|-----------|-------------|-------------|-----------|-----------|---------------------|-----|
| 28237 2022 017 | Property Acquisition Lovington Airport          | Transportation - Airports                  | 0 | 35,000    | 0         | 0           | 0           | 0         | 35,000    | 35,000              |     |
| 28246 2022 018 | HOB Runway 3-21 Extension                       | Transportation - Airports                  | 0 | 3,685,000 | 0         | 0           | 0           | 0         | 3,685,000 | 3,685,000 3,685,000 | ž   |
| 35117 2023 001 | Stiles Road Widening & Reconstruction           | Transportation -<br>Highways/Roads/Bridges | 0 | 0 2       | 2,910,000 | 0           | 0           | 0         | 2,910,000 | 2,910,000           | Ν̈́ |
| 28258 2023 002 | Property Acquisition Jal Airport                | Transportation - Airports                  | 0 | 0         | 75,000    | 0           | 0           | 0         | 75,000    | 75,000              | Ñ   |
| 28210 2024 001 | Alabama Road Rehabilitation                     | Transportation -<br>Highways/Roads/Bridges | 0 | 0         | 0         | 2,100,000   | 900,006     | 0         | 3,000,000 | 3,000,000           | Yes |
| 28243 2024 002 | Mill/Overlay Parallel Taxiway                   | Transportation - Airports                  | 0 | 0         | 0         | 0 1,000,000 | 0           | 0         | 1,000,000 | 1,000,000 1,000,000 |     |
| 33109 2024 003 | HOB - ARFF Fire Truck Replacement               | Vehicles - Public Safety Vehicle           | 0 | 0         | 0         | 700,000     | 0           | 0         | 700,000   | 700,000             |     |
| 35121 2024 004 | 2024 004 World Road Reconstruction              | Transportation -<br>Highways/Roads/Bridges | 0 | 0         | 0         | 805,000     | 0           | 0         | 805,000   | 805,000             |     |
| 35118 2025 001 | Maljamar Road Reconstruction                    | Transportation -<br>Highways/Roads/Bridges | 0 | 0         | 0         | 0           | 0           | 2,500,000 | 2,500,000 | 2,500,000 2,500,000 | No  |
| 32943 2025 002 | HOB - RW 17-35 Rehab                            | Transportation - Airports                  | 0 | 0         | 0         | 0           | 0 1,100,000 | 0         | 1,100,000 | 1,100,000 1,100,000 | Š   |
| 28281 2025 003 | Taxiway C Relocation HOB                        | Transportation - Airports                  | 0 | 0         | 0         | 0           | 1,200,000   | 0         | 1,200,000 | 1,200,000 1,200,000 | Š   |
| 13897 2025 004 | Water System Rehab @ Lea Regional Airport       | Transportation - Airports                  | 0 | 0         | 0         | 0           | 0 1,500,000 | 0         | 1,500,000 | 1,500,000 1,500,000 | Yes |
| 31824 2025 005 | 2025 005 HOB Airport - Emergency Generator      | Equipment - Other                          | 0 | 0         | 0         | 0           | 750,000     | 0         | 750,000   | 750,000             | No  |
| 28279 2025 006 | Renovations to Taxiways HOB                     | Transportation - Airports                  | 0 | 0         | 0         | 0           | 800,000     | 0         | 800,000   | 800,000             | No  |
| 32945 2026 001 | Buckeye Road Rehabilitation                     | Transportation -<br>Highways/Roads/Bridges | 0 | 0         | 0         | 0           | 0           | 3,230,000 | 3,230,000 | 3,230,000           | No  |
| 35119 2026 002 | Lea Regional Airport - Reconfigure<br>Taxiway D | Transportation - Airports                  | 0 | 0         | 0         | 0           | 0           | 200,000   | 200,000   | 200,000             | Ñ   |
|                |   | Transportation - Airports                  |   |           |           |             |             |           |           |                     | No  |

| Lea County/ICIP 06000        |
|------------------------------|
| Thursday, September 24, 2020 |

# Glossary

#### **Accrual Basis of Accounting:**

Method of accounting that recognizes the financial effect of transactions, events, and interfund activity when they occur, regardless of the timing of related cash flows.

#### **Budget:**

A forecast by a government of its expenditures and revenues for a specific period of time. It provides control over the revenues and expenditures of the government.

#### **Budget Adjustment:**

A process by which the County makes changes to the approved budget. Proposed adjustments are presented to the County Commissioners for review and approval. Approved adjustments must be submitted to the New Mexico DFA - Local Government Division for review and approval.

#### Capital Assets:

Land, buildings, vehicles, machinery, equipment and infrastructure (roads) that are used in operations and have unit cost of greater than \$5,000 and a useful life of more than one year.

#### Capital Budget:

A plan of proposed capital expenditures and the means of financing them. The capital budget is included in the annual budget and is approved as a part of the total budget which includes both operating and capital expenditures.

#### **Cash Basis of Accounting:**

Under this basis of accounting, revenues are not recorded until cash is received and expenditures are recorded only when cash is disbursed.

#### **County Department:**

A division of the County lead by a County Department Manager. Each department is responsible for the overall operation of a group of related services provided by the County.

#### Fund:

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein.

#### **Fund Balance:**

Net position of a governmental fund (difference between assets, liabilities, deferred outflows of resources, and deferred inflows of resources).

#### **General Fund:**

The General Fund serves as the chief operating fund for the County. The General Fund is used to account for all financial resources not accounted for in other funds.

#### **General Obligation Bonds:**

Bonds issued by the County to finance capital improvements. Property tax revenue is used to pay the principal and interest on these bonds. Lea County currently has no outstanding General Obligation Bonds.

#### **Infrastructure Capital Investment Plan:**

A plan for capital expenditures to be incurred each year over the next five (5) years. The State of New Mexico requires that the plan be updated and submitted annually in order to qualify for capital outlay funding.

#### **Independent Public Accountant:**

Accountants who are independent, both in fact and appearance, of the entities they audit. Both GAAS and GAGAS set specific criteria that must be met for an auditor to be independent.

#### **Investments:**

The investing of excess funds in order to gain profitable returns such as interest. Section 6-6-10 NMSA 1978 governs the type of investments that the County may purchase.

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# Glossary

#### **Revenue Bonds:**

Bonds whose principal and interest are payable exclusively from revenue of an enterprise fund or in the case of Lea County, revenue from a dedicated Gross Receipts Tax.

#### **Special Revenue Fund:**

A governmental fund type used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for a specified purpose.

A plan that outlines the short-term and long-term goals of the County. It is used to provide guidance to County officials concerning future resource allocations.

## **Acronyms**

**CASA** Court Appointed Special Advocate

**CGMA** Chartered Global Management Accountant

CPA Certified Public Accountant

DWI Driving While Intoxicated

**EDCLC** Economic Development Corporation of Lea County

**ELEA** Eddy-Lea Energy Alliance

**EMPG** Emergency Management Performance Grant

**ETZ** Extra-Territorial Zone

**FAA** Federal Aviation Administration

**FTE** Full Time Equivalent

**FY** Fiscal year

GAAS Generally Accepted Auditing Standards

GAGAS Generally Accepted Governmental Auditing Standards

GASB Governmental Accounting Standards Board
GFOA Government Finance Officers Association

**GIS** Geographic Information Systems

**GRT** Gross Receipts Tax

**HIDTA** High Intensity Drug Trafficking Area

IAAO International Association of Assessing Officers

ICIP Infrastructure Capital Improvement Plan

IT Information TechnologyJAG Justice Assistance GrantJPA Joint Powers Agreement

LCCA Lea County Communications Authority

**LCDTF** Lea County Drug Task Force

LCJRA Lea County Junior Rodeo Association

**LCMCP** Lea County Misdemeanor Probation Compliance

LCSWA Lea County Solid Waste Authority
LEPF Law Enforcement Protection Fund

**LGBMS** Local Government Budget Management System

**LGD** Local Government Division

**LPB** Local Public Body

NM DFA LGD New Mexico Department of Finance and Administration Local Government Division

NM-OSA New Mexico Office of the State Auditor
NMDOT New Mexico Department of Transportation

NMAC New Mexico Administrative Code

NMJC New Mexico Junior College

NMSA 1978 New Mexico Statutes Annotated 1978

NMSU New Mexico State University

**NMTRD** New Mexico Taxation and Revenue Department

PE Professional Engineer
PILT Payment in Lieu of Taxes

**UNM-BBER** University of New Mexico - Bureau of Economic Research

WHI Weekend Hunger Initiative
WTI West Texas Intermediate