BUILDING THE VISION



GRAND ACTION CAMPAIGN

B U I L D I N G

Brick by Brick

From the urban renewal projects of the 1960s to the Vandenberg Center, Ford Museum, DeVos Hall and new Public Museum, the legacy of progress in Grand Rapids is impressive. Characterized as the "Hub of a bustling western Michigan economy . . ." that has "revitalized its downtown" (*Los Angeles Times*, May 9, 1993), Grand Rapids has long understood the principal of the multiplier effect —viewing each building project not just on its own merits, but as an integral part of the continuum. The new arena will become part of that continuum.

Grand Rapids is the fourth most populous city in a 200 mile radius – behind only Chicago, Detroit and Milwaukee. Yet Welsh Auditorium ranks 32nd in size out of 37 facilities within this radius. A premium, state-of-the-art entertainment and sports arena is an important investment for a city of this size, and will provide a solid anchor for the complex of service-oriented businesses that will keep Grand Rapids vibrant. Other cities provide a sad and indisputable message: if we only seek to maintain the status quo, we are jeopardizing our urban health. Worse, we are compromising our potential.

Hand in Hand

With an estimated cost of \$62 million, the entertainment and sports arena must seek both public and private funds and have widespread community support. Fortunately, West Michigan has a grand history of such partnerships. The Grand Center, the John Ball Zoo revitalization, the Frederik Meijer Gardens and the new Public Museum are all examples of private initiatives generating community commitment and government support. Praising this cooperative spirit, *The Detroit News* (July 4, 1993) wrote of Grand Rapids, "The free-enterprise ethic of Grand Rapids means people don't wait for government to hand out a vision for the future. That has been the job of the private sector . . ."

SUMMER/FALL,1992 Sub-committees gather data on arena related issues – Deloitte-Touche conducts feasibility study

MARCH, 1992 More than 50 volunteers form the Grand Vision Committee FEBRUARY, 1993 Grand Vision Committee issues recommendations to construct a 12,000 seat free-standing arena to be followed by expanded convention center facilities – GRAND ACTION COMMITTEE formed to pursue the vision THE VISION

Arena construction will be coordinated by the Grand Action/D.D.A. Building Committee. This partnership will take advantage of a unique opportunity to raise up to \$45 million in public funds through the sale of tax exempt bonds. The balance will be raised through private sector support. It is this public/private partnership approach to establishing goals and sharing decision-making power that distinguishes Grand Rapids as a city in which private leadership and government work together to make things happen.

Heart to Heart

A project of this size and importance does not get off the drawing board unless a diverse group of citizens look past individual interests to the true heart of the matter, the regional vitality and quality of life this arena represents. No one minimizes the immediate rewards – jobs, tourism and tax receipts – that this building project promises. However, most community leaders recognize that a successful entertainment and sports arena enhances the value of the region as a whole and increases our power to attract and retain new business. Investing in a strong core city that serves as a financial, cultural and service-oriented resource is an essential strategy for a growing region. The completion of a new arena will serve as a primary catalyst for the second phase of Grand Action's goals, the expansion of existing convention facilities.

It is the heartfelt conviction of the 270 members of the Grand Action Committee that an entertainment and sports arena is this community's best next step. Representing business, labor, education, human services, neighborhoods and sports, the Grand Action Committee united in this appeal. We urge our business associates, elected officials, community leaders, neighbors and friends to take stock in our community, recognize the potential, and join us in *building the vision*.

SEPTEMBER, 1993 Grand Action Committee holds convocation — 250+ civic leaders and community representatives preview a plan for action

WINTER, 1994/SPRING, 1995 GROUND-BREAKING CEREMONY – Public Campaign Kick-off – Construction begins

ROFILES OF



GERALD R. FORD Thirty-Seventh President of the United States Honorary Chair, Grand Action Committee

"More than bricks and mortar, a new multipurpose arena will bring an added dimension of community to the people of metropolitan Grand Rapids and, indeed, the entire West Michigan region."





VERNE BARRY President, Faith, Inc.

"Working in the Heartside neighborhood, I see firsthand the need for any effort that will revitalize the area and create jobs. The arena is a very exciting beginning, and opens the door for the kind of economic empowerment we've been working toward for years. I think the effect the arena will have on Heartside is indicative of its potential for the entire region. We're building the kind of momentum downtown that will have a profound and long-lasting economic impact throughout West Michigan."



BETH VANDOP 1994 Valedictorian, Kenowa Hills High School Freshman, Grand Valley State University

"Personally, I think it's great! I love concerts, and a facility like this will be a tremendous draw - bringing in big names and huge crowds. Also, I really would like to stay in this area after college, and I think a city that is growing is more likely to have a good job for me in four years."



JERRY AND JUDY HELMHOLDT AND FAMILY

Parents, Business Owners

"We're certainly happy that we'll have access to a variety of family entertainment like ice shows, concerts and sports events. But we're also pleased with the kind of commitment this arena represents. It's important to us to keep this city vital and economically healthy, because we'd like our kids and grandkids to settle in this area and enjoy the same quality of life we have now."



DONALD W. MAINE President, Davenport College

"I believe that this arena will prove to be the "crown jewel" of the downtown area. The arena will provide family entertainment for significant numbers of West Michigan citizens. We are truly fortunate to have community leaders with such vision."



JUDY ROSE Community Activist

"My husband and I have been waiting for this arena for more than 20 years! We are avid sports fans and can't wait to see great hockey without having to drive to Kalamazoo or Muskegon. Even if we never spent another dime on sports, though, I'd still be thrilled with the new arena. The whole community will be affected by the added jobs and tax base. I'm just glad we're acting in time. I'd hate to see another city beat us to the punch."



WARREN REYNOLDS Sports Director, WOOD-TV

"I've been looking forward to this arena for over 30 years. On a purely selfish note, I am very excited because I love basketball, hockey and college athletics. But I also know that this arena will bring multi-faceted benefits to our community. It will be a tremendous boon to the region - attracting shows and sports events that simply weren't financially feasible before."



PAUL DREHER Managing Director **Grand Rapids Civic Theater**

"I'm all for any project that strengthens our core city and draws a variety of people in to the area. It adds to the vitality of every other downtown enterprise. An arena satisfies a regional need for a greater diversity of entertainment, and achieving that will certainly help us give a more cosmopolitan profile."



BILL HARDIMAN Mayor of Kentwood

"I grew up in Grand Rapids and have lived in the area nearly all my life. I love seeing the continuous growth that's going on. I've found West Michigan to be a great place to live and raise a family- a place we should be proud of. The arena is one more example of what makes this area special."

Grand Action

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Mr. Warren Reynolds

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Mr. John Zwarensteyn

THE VISION



Arena Facts

LOCATION

Facing Fulton between Ottawa and Ionia on Gus Lots #1 and #2 Site: Eight acres - building occupies four acres

SIZE

Arena Floor: 280,000 sq. ft. Arena Flat Floor: 30,000 sq. ft. Volume: 14,668,000 cubic feet Roof: 96 ft. above arena floor

Roof Span: 286 ft. Front Glass Wall: 60 ft. Shape: Horseshoe

CAPACITY*

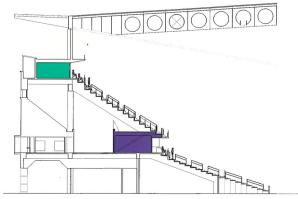
Stage Performances: 12,321 seats

Basketball: 11,367 seats Hockey: 10,863 seats

Suites: 28 at concourse level (17 rows from floor) 16 in upper bowl (32 rows from floor)

Concession areas highlighted in magenta.

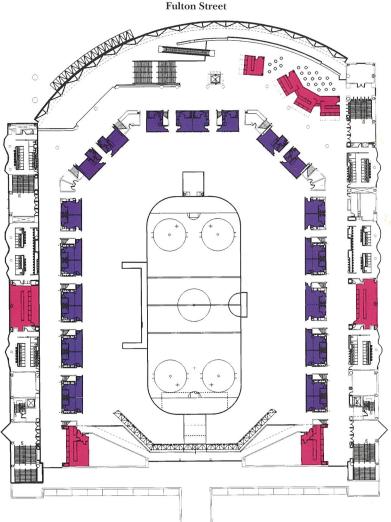
*Fully accessible and special seating accommodations for physically disadvantaged.



Arena Seating and Luxury Suites Floor Plan

Grand Action Staff Information

Jon Nunn, Executive Director Phyllis Tillema, Executive Assistant Ron Falk, Information Services



Concourse Level Floor Plan

COST

\$62 million (includes building, furnishings, equipment, parking replacement, utility relocation, and debt issuance cost)



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